

MISSION STATEMENT

The Niagara Frontier Transportation Authority is a multi-modal entity encompassing a skilled and dedicated workforce. We are firmly committed to providing safe, efficient and professional transportation services that enhance the quality of life in the Buffalo Niagara region in a manner consistent with the needs of our customers.

Aviation: serves as a catalyst for economic growth by maintaining cost effective, customer oriented, efficient airports to attract and retain comprehensive and competitive air transportation services.

Surface: enhance the quality of life of residents and visitors by providing the highest level of safe, clean, affordable, responsive, and reliable transportation through a coordinated and convenient bus and rail system.

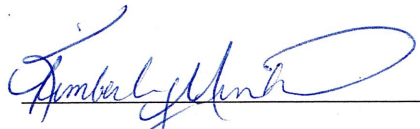
Property: manage and develop the NFTA-owned real property to optimize the generation of self-supporting discretionary revenue to support our transportation businesses while fostering economic growth.

Support services: proactively provide high quality, coordinated, innovative, technological, cost-effective support service solutions for our internal and external stakeholders.

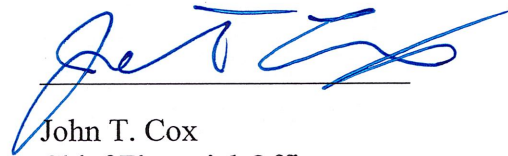
**MANAGEMENT'S CERTIFICATION OF THE BUDGET
AND FINANCIAL PLAN**

The management of the Niagara Frontier Transportation Authority is responsible for the preparation and presentation of the Authority's budget and financial plan in accordance with Section 203.9 of 2 NYCRR. Management is also responsible for and certifies to the reasonableness of the assumptions, methods of estimation and judgment inherent in the preparation of the budget, and that these regulations have been satisfied.

Niagara Frontier Transportation Authority



Kimberley Minkel
Executive Director



John T. Cox
Chief Financial Officer

March 24, 2022

ORGANIZATION OF THE BUDGET DOCUMENT

The NFTA operating and capital budget is presented under six sections.

- The first section, Executive Summary, contains the Executive director's Budget Message and Summary. The message outlines overall revenue projections, spending priorities, operational goals, and capital needs.
- The second section, Budget Overview, outlines the organization of the budget document and contains key revenue and expenditure indicator assumptions used to form the financial plan. Each footnoted key indicator of the summary page 1-1 corresponds to the numbered explanations of this section.
- The third through sixth sections, Surface Transportation, Aviation, Facilities & Property Group and Central Administration Budgets, are organized by business center and branches making up the Central Administration respectively. Included for each business center and branch is an organization chart, a line item revenue and expense consolidated cash flow surplus/(deficit) summary statement by business center or branch, a narrative, a detail line item revenue and expense summary by cost center and capital budgets. All Central Administration branches, with the exception of EEO/Diversity Development and General Counsel, include cost centers which are part of Metro reporting but, by function, belong with the branch. For legal and/or accounting purposes, these Metro cost centers must be recorded separately from the Authority. Where appropriate, the Metro portion of revenues and expenditures have been identified separately from the Authority.
- The financial net surplus/(deficit) summary statement provides FY 20-21 actuals and a comparison of the FY 21-22 budget vs FY 22-23 budget.
- The narrative includes: the business center or support unit description, purpose, responsibilities, services, program and service objectives, key performance indicators and key changes in operations or budgets.

- The detail line item revenue and expense summary provides actual revenues received and expenditures for FY 20-21, the current annual budget, the FY 21-22 February year-to-date actuals, the FY 22-23 recommended budget and the variance from the prior budget.
- Capital budgets follow each business center.

SUMMARY OF REVENUES AND EXPENDITURES

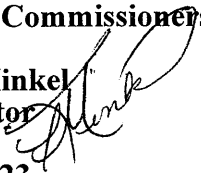
The NFTA consolidated operating budget is prepared on a basis that parallels the NFTA's accounting systems. Budget summaries are prepared by grouping categories of revenues and expenditures under meaningful headings designated as business centers. Financial statements are prepared using the accrual basis of accounting. The financials of the NFTA are prepared in conformity with governmental accounting and financial reporting principles of the Governmental Accounting Standards Board.

The financial transactions of the NFTA are accounted for under two enterprise funds, which are titled the Authority and Metro. The Authority includes the activities of transportation centers, airports, various properties/facilities and related administrative support. Metro includes all the activities of the bus/paratransit and rail system. The operating budget is organized on a departmental basis within these two funds and is oriented for expenditure control and accountability.

Executive Summary



**NIAGARA FRONTIER
TRANSPORTATION AUTHORITY**

TO: NFTA Board of Commissioners
FROM: Kimberley A. Minkel
Executive Director 
SUBJECT: NFTA FY 2022-23
Operating and Capital Budget

Presented herein and in the accompanying documents is a balanced operating and capital budget for the NFTA's fiscal year ending March 31, 2023.

The Authority is projecting operating income for FYE 23 of \$117.4 million, offset by capital spending of \$79.2 million and non-operating expenditures totaling \$38.2 million. This is a balanced budget that does not increase transit fares or significantly impact service.

Operating Revenues

Consolidated FYE 23 revenues of \$104,972k, are \$26,746k, or 34.2%, above FYE 22. This increase is attributable to higher Niagara Frontier Transit Metro, Inc. (Metro), Buffalo Niagara International Airport (BNIA), Niagara Falls International Airport (NFIA), Transportation Centers and Property Development revenues.

NFTA operating revenues of \$81,082k are \$22,684k, or 38.8%, above FYE 22. NFTA revenues are generated from four business centers: BNIA, NFIA, Transportation Centers (Metropolitan Transportation Center [MTC] and Niagara Falls International Transportation Center [NFITC]) and Property Development. BNIA, NFIA, Transportation Centers and Property Development are increasing \$22,126k, \$284k, \$139k and \$134k, respectively.

Metro operating revenues of \$23,889k are \$4,062k, or 20.5%, above FYE 22. Metro operating revenues are generated from two sources: farebox and advertising on our buses, stations and bus shelters.

Operating Expenses

Consolidated FYE 23 operating expenses of \$242,862k, are \$25,447k, or 11.7%, above FYE 22. A number of factors contribute to the increase:

- NFTA/Metro Personnel Services is increasing \$15,145k, or 9.0%, due to non-represented and contractual salary increases and higher employee benefits.
- NFTA/Metro Maintenance & Repairs is increasing \$1,245k, or 5.8%, as the FYE 23 budget includes higher BNIA facility maintenance, baggage maintenance, automotive and janitorial expenses
- NFTA/Metro General Business/Other is increasing \$7,962k, or 26.1%, as a result of higher Metro outside service costs and new fare collection contracts/services, and BNIA parking lot/ramp operating costs and advertising expenses.

Operating Assistance

Operating assistance provided by federal, state, and local governments for Metro operations of \$244,034k is \$84,142k, or 52.6%, above FYE 22. Operating assistance for BNIA operations is \$10,527k.

Total Federal assistance of \$139,055k is \$54,790k, or 65.0%, above FYE 22 levels, primarily due to an increase of COVID-19 relief funds to be recognized in FYE 23. Also included is \$716k for miscellaneous Federal grants for operations in our Executive branch (Transit Police department.)

New York State Operating Assistance (STOA) is increasing \$11,168k, or 19.2%.

	<u>FYE 22</u> (000's)	<u>FYE 23</u> (000's)
STOA:		
• General Fund Section 18(b) (requires local match)	4,100	4,100
• Public Transportation Operation Assistance Funds	<u>51,289</u>	<u>62,772</u>
TOTAL	\$55,389	\$66,872
Additional State Operating Assistance:		
• Miscellaneous Other Grants	<u>\$ 2,721</u>	<u>\$ 2,406</u>
TOTAL STATE OPERATING ASSISTANCE	<u>\$58,110</u>	<u>\$69,278</u>

Local operating assistance is increasing 27.7% to \$46,945k, reflective of more recent trends and projections.

	<u>FYE 22</u> (000's)	<u>FYE 23</u> (000's)
Local assistance includes:		
• Erie County Sales Tax	\$20,918	\$25,987
• Mortgage Recording Tax	11,534	16,658
• Erie County match to 18(b)	3,657	3,657
• Niagara County match to 18(b)	443	443
• Peace Bridge	<u>200</u>	<u>200</u>
TOTAL	<u>\$36,752</u>	<u>\$46,945</u>

Non-operating Items

The FYE 23 budget includes \$17,798k in BNIA net debt service and operating reserves related to the Buffalo Niagara International Airport Improvement Program (AIP) project and energy initiative program. Noresco (energy initiative, non-BNIA) debt is \$198k for FYE 23.

Capital Expenditures

The NFTA's commitment to protecting its existing assets and investing in the future of Western New York is evidenced in the proposed capital plan. The total amount for capital projects projected for FYE 23 is \$174.6 million. The total NFTA equity share of our fiscally constrained capital plan is \$79.2 million.

NFTA BUSINESS CENTERS

The NFTA's business centers are organized into three strategic business units. The Surface Transportation Group consists of Metro. The Aviation Group includes the Buffalo Niagara International Airport and the Niagara Falls International Airport. The Facilities and Property Group includes the Transportation Centers and is responsible for the planning and management of the non-transportation property assets of the NFTA.

In addition to establishing program and service objectives, which define the level of planned achievements, activities and management direction, each business center has been charged with developing key performance indicators for FYE 23. These key performance indicators are included in the detailed business center section. Our goal is to tie future operating revenue projections, expenditure allocations, and capital needs to performance as represented by these indicators.

Surface Transportation Group

Metro

Niagara Frontier Transit Metro System, Inc. provides bus and rail transportation services within Erie and Niagara Counties. It is also responsible for providing the paratransit service mandated by the Americans with Disabilities Act. Metro is the NFTA's largest business center and, due to the public service nature of its operations, it receives operating assistance from federal, state and local governments.

FYE 23 operating revenues of \$23,889k, are \$4,062k, or 20.5%, above FYE 22. FYE 23 passenger fares are increasing \$4,118k, or 22.0%, as we estimate ridership recovery from impact of the COVID-19 pandemic and Buffalo schools revenue returning to normal levels. Advertising revenue is decreasing to \$965k for FYE 23.

FYE 23 fully allocated expenses of \$173,101k, are \$12,401k, or 7.7%, above FYE 22. Personnel Services are \$5,311k, or 4.9%, above FYE 22, as FYE 23 includes contractual salaries increase, as well as higher fringe benefit costs. Maintenance & Repairs are \$1,036k, or 9.7%, below FYE 22 as revenue vehicle maintenance and facility costs are more reflective of recent trends. Transit Fuel/Power is increasing \$1,302k, or 29.5%, as we anticipate our #2 ULSD market diesel fuel to

average \$2.81/gallon. The FYE 22 budget included market diesel fuel to average \$2.16/gallon. The rail traction portion of Transit Fuel/Power is \$510k, which is \$164k above FYE 22. Utilities are \$311k, or 19.3%, above FYE 22 as increasing electric and gas costs based on consultant input and recent trends contribute to the variance. General Business/Other is \$3,399k, or 18.5%, above FYE 22 due to higher outside service costs and new fare collection contracts/services.

FYE 23 capital: NFTA funding \$67,028k, grant funding \$48,765k, 88c funding \$2,506k, other funding \$8,349k. Major projects include New Buses and Electric Bus Infrastructure Upgrades (to meet the NYS zero emissions mandate) - \$68,239k, DL&W Terminal Design/Construction - \$5,713k, Metro Transit Expansion - \$4,348k, ORBCAD upgrade - \$3,900k.

Aviation Group

Buffalo Niagara International Airport

Buffalo Niagara International Airport is the primary commercial and air cargo service airport for Erie and Niagara Counties. As such, it is a major element of the Niagara Frontier's transportation infrastructure as well as being an airline passenger's first impression of the local community. An airport improvement program has significantly upgraded the gateway image of the airport and provides the community with low cost quality air transportation.

FYE 23 operating revenues of \$72,993k are \$22,126k, or 43.5%, above FYE 22. Operating and financing costs are factored into compensatory airline billings through our Airport Fees & Services and Rental Income. Airport Fees & Services are increasing \$6,179k, or 30.7%, due to higher cost compensatory billings to our airlines reflective of increasing direct expenses from higher business activity related to enplanement recovery projections. Rental Income is \$1,869k, or 14.8%, above FYE 22 also due to higher signatory compensatory airline billings as a result of an increase in direct expenses from higher business activity related to enplanement recovery projections and higher miscellaneous rents. Concessions/Commissions are increasing \$13,891k, or 98.3%, as the FYE 23 budget includes higher parking lot/ramp, auto rental, taxi/ride share, food/retail and other concession revenues based on estimated enplanement recovery projections from the COVID-19 pandemic.

FYE 23 fully allocated expenses of \$55,261k are \$11,567k, or 26.5%, above FYE 22. Personnel Services are \$2,618k, or 17.4%, above FYE 22, as FYE 23 includes increase in non-represented and contractual salaries, overtime from higher business activity related to projected enplanement and flight levels, and fringe benefit costs. Maintenance & Repairs are \$2,188k, or 26.2%, above FYE 22 as higher facility maintenance, baggage maintenance, automotive and janitorial expenses contribute to the increase. General Business/Other is increasing \$3,928k, or 108.3%, due to higher parking lot/ramp operating costs from anticipated increase in business activity, advertising and general office expenses.

Non-operating items are increasing \$19k, or 0.1%, to \$17,798k, as an increase in operating reserves based on bond resolution guidelines are partially offset by lower bond debt service payments.

FYE 23 capital: NFTA restricted/reserve funding \$4,150k, grant funding \$10,538k, PFC funding \$2,460k. Major projects include Runway 5/23 Improvements - \$9,050k, Passenger Boarding Bridge Replacement - \$3,000k, Runway Snowblowers - \$1,500k.

Niagara Falls International Airport

Niagara Falls International Airport is a joint use military/general aviation airport that currently provides general aviation and air cargo service. The airport provides an economic boost to the entire region and stimulates local business activity.

FYE 23 revenues of \$1,218k are \$284k, or 30.5%, above FYE 22 due to higher parking, auto rental, ride share and retail revenues as a result of higher anticipated enplanements.

FYE 23 fully allocated expenses of \$6,035k are \$622k, or 11.5%, above FYE 22. Personnel Services are \$380k, or 21.8%, above FYE 22 as the FYE 23 budget includes an increase in contractual salaries, overtime and fringe benefit costs. Utilities are increasing \$47k, or 19.3%, as FYE 23 includes higher electric and gas costs based on consultant input and recent trends.

FYE 23 capital: NFTA restricted/reserved funding \$261k, PFC funding \$1,114k, grant funding \$6,485k. Major projects include Taxiway D Rehab Construction - \$5,500k, Runway 10L/28R repairs - \$2,700k, Snowblower Replacement - \$600k.

Facilities & Property Group

Transportation Centers

The Transportation Centers business center manages the Metropolitan Transportation Center (MTC) bus terminal and the light rail facilities in Buffalo, and the Niagara Falls International Transportation Center (NFITC) operation in Niagara Falls.

FYE 23 revenues of \$2,742k are \$139k, or 5.4%, above FYE 22 due to higher rental income.

FYE 23 fully allocated expenses of \$4,504k are \$507k, or 12.7%, above FYE 22. Personnel Services are \$201k, or 12.5%, above FYE 22, as FYE 23 includes increase in non-represented and contractual salaries and fringe benefit costs. Utilities are \$51k, or 19.3%, above FYE 22 due to anticipated increase in electric and gas costs based on consultant input and recent trends.

FYE 23 capital: NFTA funding \$1,834k, 88c funding \$448k, grant funding \$7,821k. Major projects include rail station escalator replacement - \$4,435k, rail station panel liner rehab phase III - \$1,300k, University Station Exterior Rehab - \$1,292k, rail station panel liner rehab phase IV - \$1,200k.

Property Development

The Property Development business center is responsible for planning and management of the non-transportation property assets of the NFTA. Its mission is to maximize the financial return to the Authority on its non-public transportation assets while improving and preserving the physical integrity of those buildings and grounds.

FYE 23 operating revenues of \$4,130k are \$134k, or 3.4%, above FYE 22 as we anticipate higher rents.

FYE 23 fully allocated expenses of \$3,244k are \$349k, or 12.1%, above FYE 22. Maintenance & Repairs are \$49k, or 11.9%, above FYE 22 due to increase in service costs at our 247 Cayuga and 485 Cayuga properties. Utilities are \$61k, or 19.3%, above FYE 22 as we anticipate increasing electric and gas costs based on consultant input and recent trends.

FYE 23 capital: NFTA funding \$570k. Major projects include 485 Cayuga Bay 1,2,3,4 Roof - \$264k, 485 Cayuga Bay 4 HVAC Unit Replacement - \$75k, 485 Cayuga Sprinkler System Obstruction Removal - \$61k.

SUPPORT SERVICES

The support service branches include Executive, EEO/Diversity Development, General Counsel, Engineering, Public Affairs, Human Resources and Finance & Administration.

The support services are intended to assist the business centers in meeting their goals in such areas as revenue enhancement, upgrading employee skills, and market research and planning. The expenses of these support services are charged to the business centers to the extent they are utilized. A full cost allocation plan has been implemented which distributes NFTA central administration expenses and capital costs to each business unit. Our long-range goal is to provide these support services more efficiently, thereby reducing costs to the business centers.

Each department of each support branch has also been charged with developing key performance indicators along with their level of program and service objectives for supporting the transportation business centers. As with the business centers, it is the intent to link operating budget needs to the level of support required.

Central Administration

FYE 23 expenses of \$21,373k, net of operating assistance, are \$3,232k, or 17.8%, above FYE 22 mainly due to anticipated increases in non-represented and contractual salaries and higher fringe costs. FYE 23 budget includes higher outside service costs, MIS network equipment/maintenance costs and software license expenses, and new annual maintenance contract for NFTA website.

FYE 23 capital: NFTA funding \$5,337k, 88c funding \$311k. Major projects include MIS Ellipse Upgrade Phase 2 - \$500k, MIS Lawson Upgrades/Expansion - \$500k, MIS Telecon Consolidation/Refresh - \$500k, TAPD Police Vehicles - \$240k.

PERSONNEL ISSUES

Providing transportation services is notably labor-intensive and personnel costs account for approximately three quarters of all operating expenses. Managing costs, therefore, to a great extent means managing human resources.

Providing multi-modal transportation services to our two county service territory from nine locations requires a diverse group of employees. NFTA employees belong to thirteen collective bargaining units representing responsibilities from public safety to bus operators, from clerical to maintenance. Both pay rates and work rules are set by union agreement. Authority initiatives to stabilize employee expenses have been realized as all labor contract agreements contain employee contributions for medical expenses.

General Assumptions

General assumptions in our personnel services for FYE 23 are the following:

- Union cost increases reflective of labor agreements.
- Union cost increases on expired contracts based on submitted proposals.
- Metro fringe benefit rate at 88.2% for FYE 23 and FYE 22.
- NFTA fringe benefit rate at 57.0% for FYE 23 and FYE 22.

Benefit Costs

A major component of employee costs are the legally or contractually obligated benefits for employees.

- Increase in NFTA/Metro health insurance costs of 5.0%, consistent with our FYE 22 forecast and recent trends.
- NFTA/Metro's pension costs are increasing 5.0%.
- Safety and control of workers' compensation incidents are a high priority. A Health, Safety and Environmental team, along with a workers' compensation department, help to manage our workers' compensation cases.

Workers' compensation costs are anticipated to increase 5.0%.

- As a self-insured provider of disability benefits, we can limit financial exposure by increasing the general health of our employees. Our wellness program provides blood pressure screening, cholesterol testing, weight loss clinics and smoking cessation programs.

Overtime

The FYE 23 overtime budget is anticipated at \$8,437k, an increase of \$221k, or 2.7%, from FYE 22, primarily due to an increase in BNIA costs, consistent with recent trends.

CAPITAL BUDGET

The NFTA does not generate enough revenue to cover operating costs as well as a full capital program. Of our total FYE 23 fiscally constrained capital budget of \$174,624k, 42.2% comes from federal or state funding agencies, such as Federal Transit Administration (FTA), Federal Aviation Administration (FAA), and the New York State Department of Transportation (NYSDOT), reflecting government's ongoing investment in transportation. Another 1.9%, earmarked for Metro rail operations, is funded through our 88c program, while 2.0% comes from Passenger Facility Charges (PFC) to help with capital needs at our Buffalo Niagara International and Niagara Falls International Airports.

**NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FY 2021-22 OPERATING BUDGET AND CAPITAL PLAN
VS.
FY 2022-23 OPERATING BUDGET AND CAPITAL PLAN**

BUSINESS CENTER	FYE 22 BUDGET	FYE 23 BUDGET	VARIANCE	%
SURFACE TRANSPORTATION GROUP				
METRO CONSOLIDATED				
Operating Revenues & Assistance	179,720,402	267,923,672	88,203,270	49.1%
Operating Expenses	<u>160,699,934</u>	<u>173,101,374</u>	<u>12,401,440</u>	<u>7.7%</u>
Operating Income/(Loss)	19,020,468	94,822,297	75,801,830	398.5%
Non-operating Items:				
Intercompany Transfer	(740,950)	(752,064)	(11,114)	1.5%
Line of Credit Interest/Other	(212,000)	(212,000)	0	0.0%
Operating Reserves	(5,264,788)	(21,225,026)	(15,960,238)	303.2%
Debt Service - Noresco	(95,005)	(62,753)	32,252	-33.9%
Direct Capital	7,905,331	67,028,426	59,123,095	747.9%
Indirect Capital	<u>2,247,361</u>	<u>2,350,507</u>	<u>103,146</u>	<u>4.6%</u>
Total Capital	<u>10,152,692</u>	<u>69,378,933</u>	<u>59,226,241</u>	<u>583.4%</u>
Net Surplus/(Deficit)	2,555,033	3,191,521	636,489	24.9%

**NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FY 2021-22 OPERATING BUDGET AND CAPITAL PLAN
VS.
FY 2022-23 OPERATING BUDGET AND CAPITAL PLAN**

BUSINESS CENTER	FYE 22 BUDGET	FYE 23 BUDGET	VARIANCE	%
AVIATION BUSINESS GROUP				
BNIA				
Operating Revenues & Assistance	67,928,077	83,519,944	15,591,867	23.0%
Operating Expenses	<u>43,693,575</u>	<u>55,260,649</u>	<u>11,567,074</u>	<u>26.5%</u>
Operating Income/(Loss)	24,234,502	28,259,296	4,024,794	16.6%
Non-operating Items:				
Bond Debt Service	(17,780,400)	(17,625,750)	154,650	-0.9%
Debt Service - Noresco	(19,208)	(12,687)	6,521	-33.9%
Operating Expense Reserve & R&R Rsv	(229,397)	(409,258)	(179,861)	78.4%
Interest Income	250,000	250,000	0	0.0%
Direct Capital	2,253,343	4,149,975	1,896,632	84.2%
Indirect Capital	<u>1,737,572</u>	<u>1,817,320</u>	<u>79,749</u>	<u>4.6%</u>
Total Capital	<u>3,990,915</u>	<u>5,967,295</u>	<u>1,976,381</u>	<u>49.5%</u>
Net Surplus/(Deficit)	2,464,583	4,494,306	2,029,723	82.4%
NFIA				
Operating Revenues & Assistance	2,390,044	1,217,602	(1,172,442)	-49.1%
Operating Expenses	<u>5,413,275</u>	<u>6,035,214</u>	<u>621,939</u>	<u>11.5%</u>
Operating Income/(Loss)	(3,023,231)	(4,817,612)	(1,794,381)	59.4%
Non-operating Items:				
Debt Service - Noresco	(1,806)	(1,193)	613	-34.0%
Seneca Proceeds	1,000,000	1,000,000	0	0.0%
Direct Capital	43,043	260,800	217,757	505.9%
Indirect Capital	<u>396,503</u>	<u>414,701</u>	<u>18,198</u>	<u>4.6%</u>
Total Capital	<u>439,546</u>	<u>675,501</u>	<u>235,955</u>	<u>53.7%</u>
Net Surplus/(Deficit)	(2,464,583)	(4,494,306)	(2,029,723)	82.4%
TOTAL AVIATION BUSINESS GROUP				
Operating Revenues	70,318,121	84,737,546	14,419,425	20.5%
Operating Expenses	<u>49,106,850</u>	<u>61,295,863</u>	<u>12,189,013</u>	<u>24.8%</u>
Operating Income/(Loss)	21,211,271	23,441,683	2,230,413	10.5%
Non-operating Items:				
Bond Debt Service	(17,780,400)	(17,625,750)	154,650	-0.9%
Debt Service - Noresco	(21,014)	(13,880)	7,134	-33.9%
Operating Expense Reserve & R&R Rsv	(229,397)	(409,258)	(179,861)	78.4%
Interest Income	250,000	250,000	0	0.0%
Seneca Proceeds	1,000,000	1,000,000	0	0.0%
Direct Capital	2,296,386	4,410,775	2,114,389	92.1%
Indirect Capital	<u>2,134,075</u>	<u>2,232,021</u>	<u>97,947</u>	<u>4.6%</u>
Total Capital	<u>4,430,461</u>	<u>6,642,796</u>	<u>2,212,336</u>	<u>49.9%</u>
Net Surplus/(Deficit)	0	0	0	n/a

**NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FY 2021-22 OPERATING BUDGET AND CAPITAL PLAN
VS.
FY 2022-23 OPERATING BUDGET AND CAPITAL PLAN**

BUSINESS CENTER	FYE 22 BUDGET	FYE 23 BUDGET	VARIANCE	%
FACILITIES & PROPERTIES GROUP				
TRANSPORTATION CENTERS				
Operating Revenues	2,602,064	2,741,500	139,436	5.4%
Operating Expenses	<u>3,996,735</u>	<u>4,504,041</u>	<u>507,306</u>	<u>12.7%</u>
Operating Income/(Loss)	(1,394,671)	(1,762,541)	(367,870)	26.4%
Non-operating Items:				
Debt Service - Noresco	(158,185)	(104,485)	53,700	-33.9%
Intercompany Transfer	740,950	752,064	11,114	1.5%
Direct Capital	1,510,941	1,833,716	322,775	21.4%
Indirect Capital	<u>232,187</u>	<u>242,843</u>	<u>10,657</u>	<u>4.6%</u>
Total Capital	<u>1,743,128</u>	<u>2,076,559</u>	<u>333,432</u>	<u>19.1%</u>
Net Surplus/(Deficit)	(2,555,033)	(3,191,521)	(636,487)	24.9%
PROPERTY DEVELOPMENT				
Operating Revenues	3,995,963	4,130,340	134,377	3.4%
Operating Expenses	<u>2,895,089</u>	<u>3,244,117</u>	<u>349,028</u>	<u>12.1%</u>
Operating Income/(Loss)	1,100,874	886,223	(214,651)	-19.5%
Non-operating Items:				
Debt Service - Noresco	(44,396)	(29,325)	15,072	-33.9%
Property Acquisition/Other	225,000	225,000	0	0.0%
Direct Capital	792,100	570,060	(222,040)	-28.0%
Indirect Capital	489,378	511,838	22,461	4.6%
Total Capital	<u>1,281,478</u>	<u>1,081,898</u>	<u>(199,579)</u>	<u>-15.6%</u>
Net Surplus/(Deficit)	0	0	0	n/a
TOTAL FACIL & PROPERTIES GROUP				
Operating Revenues	6,598,027	6,871,840	273,813	4.1%
Operating Expenses	<u>6,891,824</u>	<u>7,748,158</u>	<u>856,334</u>	<u>12.4%</u>
Operating Income/(Loss)	(293,797)	(876,318)	(582,521)	198.3%
Non-operating Items:				
Debt Service - Noresco	(202,581)	(133,809)	68,772	-33.9%
Gain on Sale/Other	0	0	0	n/a
Intercompany Transfer	740,950	752,064	11,114	1.5%
Property Acquisition/Other	225,000	225,000	0	0.0%
Direct Capital	2,303,041	2,403,776	100,735	4.4%
Indirect Capital	<u>721,564</u>	<u>754,681</u>	<u>33,117</u>	<u>4.6%</u>
Total Capital	<u>3,024,605</u>	<u>3,158,457</u>	<u>133,852</u>	<u>4.4%</u>
Net Surplus/(Deficit)	(2,555,033)	(3,191,521)	(636,488)	24.9%

**NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FY 2021-22 OPERATING BUDGET AND CAPITAL PLAN
VS.
FY 2022-23 OPERATING BUDGET AND CAPITAL PLAN**

BUSINESS CENTER	FYE 22 BUDGET	FYE 23 BUDGET	VARIANCE	%
CENTRAL ADMINISTRATION				
Operating Assistance	716,142	716,142	0	0.0%
Operating Expenses	<u>716,142</u>	<u>716,142</u>	<u>0</u>	<u>0.0%</u>
Operating Income/(Loss)	0	0	0	n/a
Direct Capital	5,103,000	5,337,210	234,210	4.6%
Indirect Capital	<u>(5,103,000)</u>	<u>(5,337,210)</u>	<u>(234,210)</u>	<u>4.6%</u>
Total Capital	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
Net Surplus/(Deficit)	0	0	0	n/a
CONSOLIDATED				
Operating Revenues & Assistance	257,352,692	360,249,200	102,896,508	40.0%
Operating Expenses	<u>217,414,750</u>	<u>242,861,537</u>	<u>25,446,787</u>	<u>11.7%</u>
Operating Income/(Loss)	39,937,942	117,387,663	77,449,721	193.9%
Non-operating Items:				
Bond Debt Service	(17,780,400)	(17,625,750)	154,650	-0.9%
Line of Credit Interest/Other	(212,000)	(212,000)	0	0.0%
Metro Operating Reserves	(5,264,788)	(21,225,026)	(15,960,238)	303.2%
Debt Service - Noresco	(318,600)	(210,442)	108,158	-33.9%
Intercompany Transfer - Metro	(740,950)	(752,064)	(11,114)	1.5%
Operating Expense Reserve & R&R Rsv	(229,397)	(409,258)	(179,861)	78.4%
Interest Income	250,000	250,000	0	0.0%
Intercompany Transfer - Tr Ctrs	740,950	752,064	11,114	1.5%
Seneca Proceeds	1,000,000	1,000,000	0	0.0%
Property Acquisition/Other	225,000	225,000	0	0.0%
Direct Capital	17,607,757	79,180,187	61,572,430	349.7%
Indirect Capital	0	0	0	n/a
Total Capital	<u>17,607,757</u>	<u>79,180,187</u>	<u>61,572,430</u>	<u>349.7%</u>
Net Surplus/(Deficit)	0	0	0	n/a

**NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FIVE YEAR FISCALLY CONSTRAINED CAPITAL PLAN
FY 2022/23 - 2026/27**

FUND SOURCE	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS	TOTAL
METRO BUS							
METRO BUS MAINT							
FTA LONO	\$2,500,000	\$0	\$0	\$0	\$0	\$0	\$2,500,000
MEP 20/21	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
MRF	\$350,000	\$0	\$0	\$0	\$0	\$0	\$350,000
NATIONAL GRID	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000
NFTA	\$9,079,448	\$7,819,004	\$3,396,521	\$3,140,253	\$2,549,261	\$2,616,439	\$28,600,926
VWS/NYSERDA	<u>\$1,534,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$1,534,000</u>
TOTAL	\$14,963,448	\$7,819,004	\$3,396,521	\$3,140,253	\$2,549,261	\$2,616,439	\$34,484,926
METRO BUS VEHICLE							
ATC 19/20	\$600,000	\$0	\$0	\$0	\$0	\$0	\$600,000
ATC 20/21	\$5,069,517	\$0	\$0	\$0	\$0	\$0	\$5,069,517
CMAQ	\$5,000,000	\$0	\$5,000,000	\$0	\$5,000,000	\$0	\$15,000,000
FTA 5307 21/22	\$6,917,819	\$7,056,175	\$7,197,299	\$7,341,245	\$7,488,070	\$0	\$36,000,608
FTA 5339 19/20	\$1,284,887	\$0	\$0	\$0	\$0	\$0	\$1,284,887
FTA 5339 20/21	\$0	\$1,554,553	\$0	\$0	\$0	\$0	\$1,554,553
FUTURE ATC	\$0	\$5,177,000	\$5,177,000	\$5,177,000	\$5,177,000	\$5,177,000	\$25,885,000
FUTURE FTA 5339	\$0	\$1,730,400	\$1,782,312	\$1,835,781	\$1,890,855	\$1,947,580	\$9,186,929
FUTURE MEP	\$0	\$4,626,522	\$4,626,522	\$4,626,522	\$4,626,522	\$4,626,522	\$23,132,610
FUTURE NFTA	\$0	\$216,300	\$222,789	\$229,473	\$236,357	\$243,448	\$1,148,366
FUTURE NYSDOT	\$0	\$216,300	\$222,789	\$229,473	\$236,357	\$243,448	\$1,148,366
NFTA	\$7,698,027	\$5,553,313	\$4,012,592	\$3,288,557	\$3,272,866	\$11,073,264	\$34,898,619
NYSDOT 19/20	\$160,611	\$0	\$0	\$0	\$0	\$0	\$160,611
NYSDOT 20/21	\$0	\$194,319	\$0	\$0	\$0	\$0	\$194,319
NYSDOT 21/22	\$864,727	\$0	\$0	\$0	\$0	\$0	\$864,727
VWS/NYSERDA	<u>\$3,850,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$3,850,000</u>
TOTAL	\$31,445,588	\$26,324,882	\$28,241,303	\$22,728,050	\$27,928,026	\$23,311,261	\$159,979,111
METRO BUS ENG							

**NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FIVE YEAR FISCALLY CONSTRAINED CAPITAL PLAN
FY 2022/23 - 2026/27**

FUND SOURCE	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS	TOTAL
ATC 20/21	\$107,983	\$0	\$0	\$0	\$0	\$0	\$107,983
FTA 5339 18/19	\$97,359	\$0	\$0	\$0	\$0	\$0	\$97,359
MEP 20/21	\$175,000	\$0	\$0	\$0	\$0	\$0	\$175,000
NFTA	\$6,413,226	\$10,130,737	\$7,812,176	\$7,196,629	\$350,000	\$350,000	\$32,252,768
NYS DOT	\$45,435	\$0	\$0	\$0	\$0	\$0	\$45,435
SAM	<u>\$316,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$316,000</u>
TOTAL	\$7,155,003	\$10,130,737	\$7,812,176	\$7,196,629	\$350,000	\$350,000	\$32,994,545

TOTAL METRO BUS

ATC 19/20	\$600,000	\$0	\$0	\$0	\$0	\$0	\$600,000
ATC 20/21	\$5,177,500	\$0	\$0	\$0	\$0	\$0	\$5,177,500
CMAQ	\$5,000,000	\$0	\$5,000,000	\$0	\$5,000,000	\$0	\$15,000,000
FTA 5307 21/22	\$6,917,819	\$7,056,175	\$7,197,299	\$7,341,245	\$7,488,070	\$0	\$36,000,608
FTA 5339 18/19	\$97,359	\$0	\$0	\$0	\$0	\$0	\$97,359
FTA 5339 19/20	\$1,284,887	\$0	\$0	\$0	\$0	\$0	\$1,284,887
FTA 5339 20/21	\$0	\$1,554,553	\$0	\$0	\$0	\$0	\$1,554,553
FTA LONO	\$2,500,000	\$0	\$0	\$0	\$0	\$0	\$2,500,000
FUTURE ATC	\$0	\$5,177,000	\$5,177,000	\$5,177,000	\$5,177,000	\$5,177,000	\$25,885,000
FUTURE FTA 5339	\$0	\$1,730,400	\$1,782,312	\$1,835,781	\$1,890,855	\$1,947,580	\$9,186,929
FUTURE MEP	\$0	\$4,626,522	\$4,626,522	\$4,626,522	\$4,626,522	\$4,626,522	\$23,132,610
FUTURE NFTA	\$0	\$216,300	\$222,789	\$229,473	\$236,357	\$243,448	\$1,148,366
FUTURE NYSDOT	\$0	\$216,300	\$222,789	\$229,473	\$236,357	\$243,448	\$1,148,366
MEP 20/21	\$675,000	\$0	\$0	\$0	\$0	\$0	\$675,000
MRF	\$350,000	\$0	\$0	\$0	\$0	\$0	\$350,000
NATIONAL GRID	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000
NFTA	\$23,190,701	\$23,503,054	\$15,221,289	\$13,625,439	\$6,172,127	\$14,039,703	\$95,752,312
NYS DOT	\$45,435	\$0	\$0	\$0	\$0	\$0	\$45,435
NYS DOT 19/20	\$160,611	\$0	\$0	\$0	\$0	\$0	\$160,611

**NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FIVE YEAR FISCALLY CONSTRAINED CAPITAL PLAN
FY 2022/23 - 2026/27**

FUND SOURCE	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS	TOTAL
NYSDOT 20/21	\$0	\$194,319	\$0	\$0	\$0	\$0	\$194,319
NYSDOT 21/22	\$864,727	\$0	\$0	\$0	\$0	\$0	\$864,727
SAM	\$316,000	\$0	\$0	\$0	\$0	\$0	\$316,000
VWS/NYSERDA	<u>\$5,384,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$5,384,000</u>
TOTAL	\$53,564,039	\$44,274,623	\$39,450,000	\$33,064,932	\$30,827,287	\$26,277,700	\$227,458,582

METRO EXECUTIVE

FTA	\$633,033	\$550,000	\$400,000	\$400,000	\$400,000	\$0	\$2,383,033
FUTURE FTA	\$0	\$3,000,000	\$20,000,000	\$20,000,000	\$0	\$0	\$43,000,000
FUTURE NYSDOT	\$0	\$6,000,000	\$17,500,000	\$77,500,000	\$75,000,000	\$0	\$176,000,000
MEP 18/19	\$230,000	\$1,343,814	\$1,393,248	\$0	\$0	\$0	\$2,967,062
MEP 19/20	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
MEP 20/21	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
MRF	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
NFTA	\$38,954,725	\$45,416,120	\$46,649,758	\$45,955,291	\$43,542,841	\$262,903,554	\$483,422,289
NYSDOT	\$33,549	\$24,306	\$0	\$0	\$0	\$0	\$57,855
SAM	\$28,280	\$0	\$0	\$0	\$0	\$0	\$28,280
SRC 20/21	\$4,000,000	\$1,049,658	\$0	\$0	\$0	\$0	\$5,049,658
TRANSP ALT	<u>\$965,341</u>	<u>\$2,896,021</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$3,861,362</u>
TOTAL	\$45,344,928	\$60,279,919	\$85,943,006	\$143,855,291	\$118,942,841	\$262,903,554	\$717,269,539

METRO RAIL

RAIL MAINTENANCE

88C	\$200,000	\$1,065,000	\$1,328,000	\$775,000	\$768,000	\$1,530,000	\$5,666,000
NFTA	\$1,948,000	\$0	\$0	\$0	\$0	\$0	\$1,948,000
SRC 22/23	<u>\$0</u>	<u>\$1,000,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$1,000,000</u>
TOTAL	\$2,148,000	\$2,065,000	\$1,328,000	\$775,000	\$768,000	\$1,530,000	\$8,614,000

**NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FIVE YEAR FISCALLY CONSTRAINED CAPITAL PLAN
FY 2022/23 - 2026/27**

FUND SOURCE	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS	TOTAL
RAIL CAR							
88C	\$581,699	\$799,753	\$2,459,000	\$6,779,000	\$459,000	\$2,389,000	\$13,467,452
MEP 19/20	\$0	\$770,000	\$0	\$0	\$0	\$0	\$770,000
MRF	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
NFTA	\$950,000	\$0	\$250,000	\$0	\$0	\$0	\$1,200,000
SRC 20/21	\$381,553	\$550,000	\$0	\$0	\$0	\$0	\$931,553
SRC 21/22	<u>\$1,000,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$1,000,000</u>
TOTAL	\$3,213,252	\$2,119,753	\$2,709,000	\$6,779,000	\$459,000	\$2,389,000	\$17,669,005
RAIL ENGINEERING							
88C	\$1,724,745	\$741,040	\$250,000	\$675,000	\$6,925,000	\$0	\$10,315,785
FTA 5337 22/23	\$0	\$2,134,498	\$0	\$0	\$0	\$0	\$2,134,498
NFTA	\$1,985,000	\$9,970,615	\$0	\$0	\$0	\$150,000	\$12,105,615
NYS DOT 22/23	\$0	\$266,812	\$0	\$0	\$0	\$0	\$266,812
SRC 20/21	\$11,486,702	\$0	\$0	\$0	\$0	\$0	\$11,486,702
SRC 21/22	\$6,932,482	\$10,867,518	\$0	\$0	\$0	\$0	\$17,800,000
SRC 22/23	\$0	\$9,253,520	\$8,546,480	\$0	\$0	\$0	\$17,800,000
SRC 23/24	\$0	\$0	\$1,121,400	\$10,879,000	\$4,800,000	\$2,000,000	\$18,800,400
UB	<u>\$250,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$250,000</u>
TOTAL	\$22,378,929	\$33,234,003	\$9,917,880	\$11,554,000	\$11,725,000	\$2,150,000	\$90,959,812
TOTAL METRO RAIL							
88C	\$2,506,444	\$2,605,793	\$4,037,000	\$8,229,000	\$8,152,000	\$3,919,000	\$29,449,237
FTA 5337 22/23	\$0	\$2,134,498	\$0	\$0	\$0	\$0	\$2,134,498
MEP 19/20	\$0	\$770,000	\$0	\$0	\$0	\$0	\$770,000
MRF	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
NFTA	\$4,883,000	\$9,970,615	\$250,000	\$0	\$0	\$150,000	\$15,253,615
NYS DOT 22/23	\$0	\$266,812	\$0	\$0	\$0	\$0	\$266,812

**NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FIVE YEAR FISCALLY CONSTRAINED CAPITAL PLAN
FY 2022/23 - 2026/27**

FUND SOURCE	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS	TOTAL
SRC 20/21	\$11,868,255	\$550,000	\$0	\$0	\$0	\$0	\$12,418,255
SRC 21/22	\$7,932,482	\$10,867,518	\$0	\$0	\$0	\$0	\$18,800,000
SRC 22/23	\$0	\$10,253,520	\$8,546,480	\$0	\$0	\$0	\$18,800,000
SRC 23/24	\$0	\$0	\$1,121,400	\$10,879,000	\$4,800,000	\$2,000,000	\$18,800,400
UB	<u>\$250,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$250,000</u>
TOTAL	\$27,740,181	\$37,418,756	\$13,954,880	\$19,108,000	\$12,952,000	\$6,069,000	\$117,242,817
TOTAL METRO							
88C	\$2,506,444	\$2,605,793	\$4,037,000	\$8,229,000	\$8,152,000	\$3,919,000	\$29,449,237
ATC 19/20	\$600,000	\$0	\$0	\$0	\$0	\$0	\$600,000
ATC 20/21	\$5,177,500	\$0	\$0	\$0	\$0	\$0	\$5,177,500
CMAQ	\$5,000,000	\$0	\$5,000,000	\$0	\$5,000,000	\$0	\$15,000,000
FTA	\$633,033	\$550,000	\$400,000	\$400,000	\$400,000	\$0	\$2,383,033
FTA 5307 21/22	\$6,917,819	\$7,056,175	\$7,197,299	\$7,341,245	\$7,488,070	\$0	\$36,000,608
FTA 5337 22/23	\$0	\$2,134,498	\$0	\$0	\$0	\$0	\$2,134,498
FTA 5339 18/19	\$97,359	\$0	\$0	\$0	\$0	\$0	\$97,359
FTA 5339 19/20	\$1,284,887	\$0	\$0	\$0	\$0	\$0	\$1,284,887
FTA 5339 20/21	\$0	\$1,554,553	\$0	\$0	\$0	\$0	\$1,554,553
FTA LONO	\$2,500,000	\$0	\$0	\$0	\$0	\$0	\$2,500,000
FUTURE ATC	\$0	\$5,177,000	\$5,177,000	\$5,177,000	\$5,177,000	\$5,177,000	\$25,885,000
FUTURE FTA	\$0	\$3,000,000	\$20,000,000	\$20,000,000	\$0	\$0	\$43,000,000
FUTURE FTA 5339	\$0	\$1,730,400	\$1,782,312	\$1,835,781	\$1,890,855	\$1,947,580	\$9,186,929
FUTURE MEP	\$0	\$4,626,522	\$4,626,522	\$4,626,522	\$4,626,522	\$4,626,522	\$23,132,610
FUTURE NFTA	\$0	\$216,300	\$222,789	\$229,473	\$236,357	\$243,448	\$1,148,366
FUTURE NYSDOT	\$0	\$6,216,300	\$17,722,789	\$77,729,473	\$75,236,357	\$243,448	\$177,148,366
MEP 18/19	\$230,000	\$1,343,814	\$1,393,248	\$0	\$0	\$0	\$2,967,062
MEP 19/20	\$150,000	\$770,000	\$0	\$0	\$0	\$0	\$920,000
MEP 20/21	\$925,000	\$0	\$0	\$0	\$0	\$0	\$925,000

**NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FIVE YEAR FISCALLY CONSTRAINED CAPITAL PLAN
FY 2022/23 - 2026/27**

FUND SOURCE	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS	TOTAL
MRF	\$750,000	\$0	\$0	\$0	\$0	\$0	\$750,000
NATIONAL GRID	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000
NFTA	\$67,028,426	\$78,889,789	\$62,121,047	\$59,580,730	\$49,714,968	\$277,093,257	\$594,428,216
NYSDOT	\$78,984	\$24,306	\$0	\$0	\$0	\$0	\$103,290
NYSDOT 19/20	\$160,611	\$0	\$0	\$0	\$0	\$0	\$160,611
NYSDOT 20/21	\$0	\$194,319	\$0	\$0	\$0	\$0	\$194,319
NYSDOT 21/22	\$864,727	\$0	\$0	\$0	\$0	\$0	\$864,727
NYSDOT 22/23	\$0	\$266,812	\$0	\$0	\$0	\$0	\$266,812
SAM	\$344,280	\$0	\$0	\$0	\$0	\$0	\$344,280
SRC 20/21	\$15,868,255	\$1,599,658	\$0	\$0	\$0	\$0	\$17,467,913
SRC 21/22	\$7,932,482	\$10,867,518	\$0	\$0	\$0	\$0	\$18,800,000
SRC 22/23	\$0	\$10,253,520	\$8,546,480	\$0	\$0	\$0	\$18,800,000
SRC 23/24	\$0	\$0	\$1,121,400	\$10,879,000	\$4,800,000	\$2,000,000	\$18,800,400
TRANSP ALT	\$965,341	\$2,896,021	\$0	\$0	\$0	\$0	\$3,861,362
UB	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
VWS/NYSERDA	\$5,384,000	\$0	\$0	\$0	\$0	\$0	\$5,384,000
TOTAL METRO	\$126,649,148	\$141,973,298	\$139,347,886	\$196,028,223	\$162,722,128	\$295,250,254	\$1,061,970,938

**NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FIVE YEAR FISCALLY CONSTRAINED CAPITAL PLAN
FY 2022/23 - 2026/27**

FUND SOURCE	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS	TOTAL
AIRPORT BUSN GROUP							
BNIA							
AIRLINE REIMB	\$3,946,560	\$4,233,800	\$3,043,053	\$3,044,345	\$3,000,000	\$0	\$17,267,758
BNIA CAP RESV	\$0	\$10,000	\$0	\$0	\$0	\$0	\$10,000
BOND	\$0	\$0	\$0	\$0	\$0	\$77,500,000	\$77,500,000
FAA	\$9,136,000	\$28,394,376	\$39,931,876	\$656,250	\$81,000	\$450,000	\$78,649,502
FUTURE FUND	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$1,000,000
FUTURE PFC	\$1,630,000	\$2,874,062	\$7,132,717	\$601,102	\$4,500	\$75,000	\$12,317,381
GRANT ASSUR 25	\$1,164,966	\$0	\$70,000	\$0	\$0	\$0	\$1,234,966
NFTA/ADF	\$4,149,975	\$2,623,269	\$1,560,267	\$1,780,181	\$1,050,666	\$25,417,996	\$36,582,354
NYS AIR 99	\$125,000	\$0	\$0	\$0	\$0	\$0	\$125,000
NYSDOT	\$112,000	\$59,817,775	\$6,655,312	\$109,375	\$4,500	\$75,000	\$66,773,962
PFC	<u>\$830,000</u>	<u>\$80,000</u>	<u>\$80,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$2,053,333</u>	<u>\$3,043,333</u>
TOTAL	\$21,094,501	\$98,033,282	\$58,473,225	\$6,191,253	\$4,140,666	\$106,571,329	\$294,504,256
NFIA							
FAA	\$6,056,542	\$974,700	\$10,755,000	\$9,270,000	\$450,000	\$5,760,000	\$33,266,242
FUTURE NYSDOT	\$25,000	\$50,000	\$550,000	\$0	\$0	\$0	\$625,000
FUTURE PFC	\$1,114,330	\$354,150	\$597,500	\$515,000	\$25,000	\$320,000	\$2,925,980
NFTA/ADF	\$260,800	\$230,000	\$514,634	\$906,636	\$0	\$1,053,000	\$2,965,070
NYS AIR 99	\$403,325	\$0	\$0	\$0	\$0	\$0	\$403,325
NYSDOT	\$0	\$10,004,150	\$47,500	\$515,000	\$25,000	\$320,000	\$10,911,650
PFC	\$0	\$0	\$0	\$0	\$0	\$3,126,157	\$3,126,157
USAF	<u>\$2,700,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$2,700,000</u>
TOTAL	\$10,559,997	\$11,613,000	\$12,464,634	\$11,206,636	\$500,000	\$10,579,157	\$56,923,424

**NIAGARA FRONTIER TRANSPORTATION AUTHORITY
 FIVE YEAR FISCALLY CONSTRAINED CAPITAL PLAN
 FY 2022/23 - 2026/27**

FUND SOURCE	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS	TOTAL
TOTAL AIRPORT BUSN GROUP							
AIRLINE REIMB	\$3,946,560	\$4,233,800	\$3,043,053	\$3,044,345	\$3,000,000	\$0	\$17,267,758
BNIA CAP RESV	\$0	\$10,000	\$0	\$0	\$0	\$0	\$10,000
BOND	\$0	\$0	\$0	\$0	\$0	\$77,500,000	\$77,500,000
FAA	\$15,192,542	\$29,369,076	\$50,686,876	\$9,926,250	\$531,000	\$6,210,000	\$111,915,744
FUTURE FUND	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$1,000,000
FUTURE NYSDOT	\$25,000	\$50,000	\$550,000	\$0	\$0	\$0	\$625,000
FUTURE PFC	\$2,744,330	\$3,228,212	\$7,730,217	\$1,116,102	\$29,500	\$395,000	\$15,243,361
GRANT ASSUR 25	\$1,164,966	\$0	\$70,000	\$0	\$0	\$0	\$1,234,966
NFTA/ADF	\$4,410,775	\$2,853,269	\$2,074,901	\$2,686,817	\$1,050,666	\$26,470,996	\$39,547,424
NYS AIR 99	\$528,325	\$0	\$0	\$0	\$0	\$0	\$528,325
NYSDOT	\$112,000	\$69,821,925	\$6,702,812	\$624,375	\$29,500	\$395,000	\$77,685,612
PFC	\$830,000	\$80,000	\$80,000	\$0	\$0	\$5,179,490	\$6,169,490
USAF	<u>\$2,700,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$2,700,000</u>
TOTAL	\$31,654,498	\$109,646,282	\$70,937,859	\$17,397,889	\$4,640,666	\$117,150,486	\$351,427,680

**NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FIVE YEAR FISCALLY CONSTRAINED CAPITAL PLAN
FY 2022/23 - 2026/27**

FUND SOURCE	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS	TOTAL
FACILITIES & PROPERTY GROUP							
FACILITIES							
TRANSPO CENTERS							
NFTA	<u>\$1,640,750</u>	<u>\$2,206,828</u>	<u>\$1,267,750</u>	<u>\$414,750</u>	<u>\$394,750</u>	<u>\$1,661,436</u>	<u>\$7,586,263</u>
TOTAL	\$1,640,750	\$2,206,828	\$1,267,750	\$414,750	\$394,750	\$1,661,436	\$7,586,263
RAIL FACILITIES							
88C	\$448,161	\$115,000	\$75,000	\$75,000	\$75,000	\$0	\$788,161
NFTA	\$192,966	\$0	\$0	\$0	\$1,000,000	\$0	\$1,192,966
SRC 18/19	\$1,699,388	\$0	\$0	\$0	\$0	\$0	\$1,699,388
SRC 19/20	\$2,956,987	\$0	\$0	\$0	\$0	\$0	\$2,956,987
SRC 20/21	\$1,964,293	\$1,435,707	\$0	\$0	\$0	\$0	\$3,400,000
SRC 21/22	\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$1,200,000
SRC 22/23	\$0	\$0	\$0	\$1,200,000	\$0	\$0	\$1,200,000
SRC 23/24	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$1,200,000</u>	<u>\$0</u>	<u>\$1,200,000</u>
TOTAL	\$8,461,795	\$1,550,707	\$75,000	\$1,275,000	\$2,275,000	\$0	\$13,637,502
TOTAL FACILITIES							
88C	\$448,161	\$115,000	\$75,000	\$75,000	\$75,000	\$0	\$788,161
NFTA	\$1,833,716	\$2,206,828	\$1,267,750	\$414,750	\$1,394,750	\$1,661,436	\$8,779,229
SRC 18/19	\$1,699,388	\$0	\$0	\$0	\$0	\$0	\$1,699,388
SRC 19/20	\$2,956,987	\$0	\$0	\$0	\$0	\$0	\$2,956,987
SRC 20/21	\$1,964,293	\$1,435,707	\$0	\$0	\$0	\$0	\$3,400,000
SRC 21/22	\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$1,200,000
SRC 22/23	\$0	\$0	\$0	\$1,200,000	\$0	\$0	\$1,200,000
SRC 23/24	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$1,200,000</u>	<u>\$0</u>	<u>\$1,200,000</u>
TOTAL	\$10,102,545	\$3,757,535	\$1,342,750	\$1,689,750	\$2,669,750	\$1,661,436	\$21,223,765
PROPERTY							
PROPERTY MGMT							
NFTA	\$570,060	\$1,320,050	\$1,348,000	\$310,000	\$320,000	\$150,000	\$4,018,110

**NIAGARA FRONTIER TRANSPORTATION AUTHORITY
 FIVE YEAR FISCALLY CONSTRAINED CAPITAL PLAN
 FY 2022/23 - 2026/27**

FUND SOURCE	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS	TOTAL
TOTAL FACILITIES & PROPERTY							
88C	\$448,161	\$115,000	\$75,000	\$75,000	\$75,000	\$0	\$788,161
NFTA	\$2,403,776	\$3,526,878	\$2,615,750	\$724,750	\$1,714,750	\$1,811,436	\$12,797,339
SRC 18/19	\$1,699,388	\$0	\$0	\$0	\$0	\$0	\$1,699,388
SRC 19/20	\$2,956,987	\$0	\$0	\$0	\$0	\$0	\$2,956,987
SRC 20/21	\$1,964,293	\$1,435,707	\$0	\$0	\$0	\$0	\$3,400,000
SRC 21/22	\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$1,200,000
SRC 22/23	\$0	\$0	\$0	\$1,200,000	\$0	\$0	\$1,200,000
SRC 23/24	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$1,200,000</u>	<u>\$0</u>	<u>\$1,200,000</u>
TOTAL	\$10,672,605	\$5,077,585	\$2,690,750	\$1,999,750	\$2,989,750	\$1,811,436	\$25,241,875

**NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FIVE YEAR FISCALLY CONSTRAINED CAPITAL PLAN
FY 2022/23 - 2026/27**

FUND SOURCE	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS	TOTAL
CENTRAL ADMIN							
EXECUTIVE							
EXEC DIR							
NFTA/ADF	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
TAP							
88C	\$310,762	\$225,762	\$220,762	\$225,762	\$220,762	\$220,762	\$1,424,572
NFTA/ADF	<u>\$480,762</u>	<u>\$290,762</u>	<u>\$290,762</u>	<u>\$290,762</u>	<u>\$290,762</u>	<u>\$290,762</u>	<u>\$1,934,572</u>
TOTAL	\$791,524	\$516,524	\$511,524	\$516,524	\$511,524	\$511,524	\$3,359,144
MIS							
NFTA	\$4,492,448	\$4,400,000	\$3,850,000	\$3,500,000	\$2,000,000	\$0	\$18,242,448
TOTAL EXECUTIVE							
88C	\$310,762	\$225,762	\$220,762	\$225,762	\$220,762	\$220,762	\$1,424,572
NFTA/ADF	<u>\$5,173,210</u>	<u>\$4,690,762</u>	<u>\$4,140,762</u>	<u>\$3,790,762</u>	<u>\$2,290,762</u>	<u>\$290,762</u>	<u>\$20,377,020</u>
TOTAL	\$5,483,972	\$4,916,524	\$4,361,524	\$4,016,524	\$2,511,524	\$511,524	\$21,801,592
GENERAL COUNSEL							
NFTA	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
ENGINEERING							
NFTA	\$64,000	\$34,500	\$35,000	\$35,500	\$36,000	\$0	\$205,000
PUBLIC AFFAIRS							
NFTA	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FINANCE & ADMIN							
ACCOUNTING							
NFTA	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
TOTAL CENTRAL ADMIN							
88C	\$310,762	\$225,762	\$220,762	\$225,762	\$220,762	\$220,762	\$1,424,572
NFTA/ADF	<u>\$5,337,210</u>	<u>\$4,725,262</u>	<u>\$4,175,762</u>	<u>\$3,826,262</u>	<u>\$2,326,762</u>	<u>\$290,762</u>	<u>\$20,682,020</u>
TOTAL	\$5,647,972	\$4,951,024	\$4,396,524	\$4,052,024	\$2,547,524	\$511,524	\$22,106,592

**NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FIVE YEAR FISCALLY CONSTRAINED CAPITAL PLAN
FY 2022/23 - 2026/27**

FUND SOURCE	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS	TOTAL
TOTAL NFTA							
88C	\$758,923	\$340,762	\$295,762	\$300,762	\$295,762	\$220,762	\$2,212,733
AIRLINE REIMB	\$3,946,560	\$4,233,800	\$3,043,053	\$3,044,345	\$3,000,000	\$0	\$17,267,758
BNIA CAP RESV	\$0	\$10,000	\$0	\$0	\$0	\$0	\$10,000
BOND	\$0	\$0	\$0	\$0	\$0	\$77,500,000	\$77,500,000
FAA	\$15,192,542	\$29,369,076	\$50,686,876	\$9,926,250	\$531,000	\$6,210,000	\$111,915,744
FUTURE FUND	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$1,000,000
FUTURE NYSDOT	\$25,000	\$50,000	\$550,000	\$0	\$0	\$0	\$625,000
FUTURE PFC	\$2,744,330	\$3,228,212	\$7,730,217	\$1,116,102	\$29,500	\$395,000	\$15,243,361
GRANT ASSUR 25	\$1,164,966	\$0	\$70,000	\$0	\$0	\$0	\$1,234,966
NFTA/ADF	\$12,151,761	\$11,105,409	\$8,866,413	\$7,237,829	\$5,092,178	\$28,573,194	\$73,026,783
NYS AIR 99	\$528,325	\$0	\$0	\$0	\$0	\$0	\$528,325
NYSDOT	\$112,000	\$69,821,925	\$6,702,812	\$624,375	\$29,500	\$395,000	\$77,685,612
PFC	\$830,000	\$80,000	\$80,000	\$0	\$0	\$5,179,490	\$6,169,490
SRC 18/19	\$1,699,388	\$0	\$0	\$0	\$0	\$0	\$1,699,388
SRC 19/20	\$2,956,987	\$0	\$0	\$0	\$0	\$0	\$2,956,987
SRC 20/21	\$1,964,293	\$1,435,707	\$0	\$0	\$0	\$0	\$3,400,000
SRC 21/22	\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$1,200,000
SRC 22/23	\$0	\$0	\$0	\$1,200,000	\$0	\$0	\$1,200,000
SRC 23/24	\$0	\$0	\$0	\$0	\$1,200,000	\$0	\$1,200,000
USAF	<u>\$2,700,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$2,700,000</u>
TOTAL	\$47,975,075	\$119,674,891	\$78,025,133	\$23,449,663	\$10,177,940	\$119,473,446	\$398,776,147

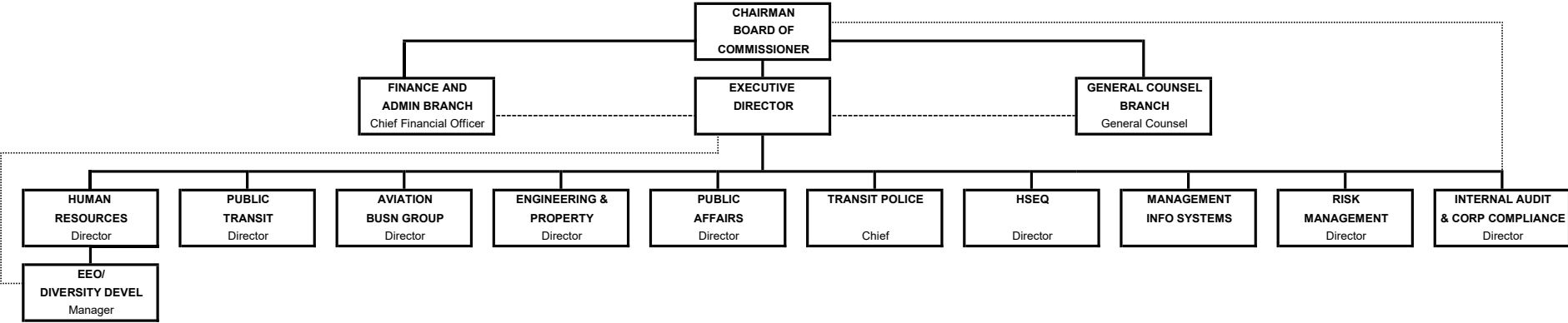
**NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FIVE YEAR FISCALLY CONSTRAINED CAPITAL PLAN
FY 2022/23 - 2026/27**

FUND SOURCE	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS	TOTAL
GRAND TOTAL							
88C	\$3,265,367	\$2,946,555	\$4,332,762	\$8,529,762	\$8,447,762	\$4,139,762	\$31,661,970
AIRLINE REIMB	\$3,946,560	\$4,233,800	\$3,043,053	\$3,044,345	\$3,000,000	\$0	\$17,267,758
ATC 19/20	\$600,000	\$0	\$0	\$0	\$0	\$0	\$600,000
ATC 20/21	\$5,177,500	\$0	\$0	\$0	\$0	\$0	\$5,177,500
BNIA CAP RESV	\$0	\$10,000	\$0	\$0	\$0	\$0	\$10,000
BOND	\$0	\$0	\$0	\$0	\$0	\$77,500,000	\$77,500,000
CMAQ	\$5,000,000	\$0	\$5,000,000	\$0	\$5,000,000	\$0	\$15,000,000
FAA	\$15,192,542	\$29,369,076	\$50,686,876	\$9,926,250	\$531,000	\$6,210,000	\$111,915,744
FTA	\$633,033	\$550,000	\$400,000	\$400,000	\$400,000	\$0	\$2,383,033
FTA 5307 21/22	\$6,917,819	\$7,056,175	\$7,197,299	\$7,341,245	\$7,488,070	\$0	\$36,000,608
FTA 5337 22/23	\$0	\$2,134,498	\$0	\$0	\$0	\$0	\$2,134,498
FTA 5339 18/19	\$97,359	\$0	\$0	\$0	\$0	\$0	\$97,359
FTA 5339 19/20	\$1,284,887	\$0	\$0	\$0	\$0	\$0	\$1,284,887
FTA 5339 20/21	\$0	\$1,554,553	\$0	\$0	\$0	\$0	\$1,554,553
FTA LONO	\$2,500,000	\$0	\$0	\$0	\$0	\$0	\$2,500,000
FUTURE ATC	\$0	\$5,177,000	\$5,177,000	\$5,177,000	\$5,177,000	\$5,177,000	\$25,885,000
FUTURE FTA	\$0	\$3,000,000	\$20,000,000	\$20,000,000	\$0	\$0	\$43,000,000
FUTURE FTA 5339	\$0	\$1,730,400	\$1,782,312	\$1,835,781	\$1,890,855	\$1,947,580	\$9,186,929
FUTURE FUND	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$1,000,000
FUTURE MEP	\$0	\$4,626,522	\$4,626,522	\$4,626,522	\$4,626,522	\$4,626,522	\$23,132,610
FUTURE NFTA	\$0	\$216,300	\$222,789	\$229,473	\$236,357	\$243,448	\$1,148,366
FUTURE NYSDOT	\$25,000	\$6,266,300	\$18,272,789	\$77,729,473	\$75,236,357	\$243,448	\$177,773,366
FUTURE PFC	\$2,744,330	\$3,228,212	\$7,730,217	\$1,116,102	\$29,500	\$395,000	\$15,243,361
GRANT ASSUR 25	\$1,164,966	\$0	\$70,000	\$0	\$0	\$0	\$1,234,966
MEP 18/19	\$230,000	\$1,343,814	\$1,393,248	\$0	\$0	\$0	\$2,967,062
MEP 19/20	\$150,000	\$770,000	\$0	\$0	\$0	\$0	\$920,000
MEP 20/21	\$925,000	\$0	\$0	\$0	\$0	\$0	\$925,000
MRF	\$750,000	\$0	\$0	\$0	\$0	\$0	\$750,000
NATIONAL GRID	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000
NFTA/ADF	\$79,180,187	\$89,995,198	\$70,987,460	\$66,818,558	\$54,807,145	\$305,666,451	\$667,454,999
NYS AIR 99	\$528,325	\$0	\$0	\$0	\$0	\$0	\$528,325
NYSDOT	\$190,984	\$69,846,231	\$6,702,812	\$624,375	\$29,500	\$395,000	\$77,788,902

**NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FIVE YEAR FISCALLY CONSTRAINED CAPITAL PLAN
FY 2022/23 - 2026/27**

FUND SOURCE	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS	TOTAL
NYS DOT 19/20	\$160,611	\$0	\$0	\$0	\$0	\$0	\$160,611
NYS DOT 20/21	\$0	\$194,319	\$0	\$0	\$0	\$0	\$194,319
NYS DOT 21/22	\$864,727	\$0	\$0	\$0	\$0	\$0	\$864,727
NYS DOT 22/23	\$0	\$266,812	\$0	\$0	\$0	\$0	\$266,812
PFC	\$830,000	\$80,000	\$80,000	\$0	\$0	\$5,179,490	\$6,169,490
SAM	\$344,280	\$0	\$0	\$0	\$0	\$0	\$344,280
SRC 18/19	\$1,699,388	\$0	\$0	\$0	\$0	\$0	\$1,699,388
SRC 19/20	\$2,956,987	\$0	\$0	\$0	\$0	\$0	\$2,956,987
SRC 20/21	\$17,832,548	\$3,035,365	\$0	\$0	\$0	\$0	\$20,867,913
SRC 21/22	\$9,132,482	\$10,867,518	\$0	\$0	\$0	\$0	\$20,000,000
SRC 22/23	\$0	\$10,253,520	\$8,546,480	\$1,200,000	\$0	\$0	\$20,000,000
SRC 23/24	\$0	\$0	\$1,121,400	\$10,879,000	\$6,000,000	\$2,000,000	\$20,000,400
TRANSP ALT	\$965,341	\$2,896,021	\$0	\$0	\$0	\$0	\$3,861,362
UB	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
USAF	\$2,700,000	\$0	\$0	\$0	\$0	\$0	\$2,700,000
VWS/NYSERDA	<u>\$5,384,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$5,384,000</u>
TOTAL	\$174,624,223	\$261,648,189	\$217,373,019	\$219,477,886	\$172,900,068	\$414,723,700	\$1,460,747,085

NIAGARA FRONTIER TRANSPORTATION AUTHORITY



TOTAL EMPLOYEES:

	FT	PT	TTL
NFTA	514	1	515
METRO	<u>1,096</u>	<u>1</u>	<u>1,097</u>
TOTAL	<u>1,610</u>	<u>2</u>	<u>1,612</u>

Budget Overview



NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(\$000's)

	METRO	BNIA	NFIA	AIRPORT BUSN GROUP SUBTOTAL	TRANSP CTRS	PROP DEV	FACIL & PROPERTY GROUP SUBTOTAL	CENTRAL ADMIN	FYE23 CONSOL TOTAL	FYE22 ADOPTED BUDGET	VARIANCE	% VARIANCE	FN
REVENUES & ASSISTANCE													
Operating Revenues													
Airport Fees & Services	0	26,340	117	26,457	0	0	0	0	26,457	20,240	6,217	30.7%	1
Passenger Fares	22,820	0	0	0	0	0	0	0	22,820	18,701	4,118	22.0%	2
Rental Income	0	14,462	342	14,804	2,697	4,100	6,797	0	21,601	19,407	2,195	11.3%	3
Concessions/Commissions	0	28,027	549	28,576	40	0	40	0	28,616	14,525	14,091	97.0%	4
Resales & Rebillings	0	1,255	9	1,264	5	30	35	0	1,299	1,193	106	8.9%	5
Other Operating Revenues	<u>1,070</u>	<u>2,909</u>	<u>200</u>	<u>3,109</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>4,178</u>	<u>4,160</u>	<u>18</u>	<u>0.4%</u>	6
	23,889	72,993	1,218	74,210	2,742	4,130	6,872	0	104,972	78,226	26,746	34.2%	
Operating Assistance													
Local - 18b Match	4,100	0	0	0	0	0	0	0	4,100	4,100	0	0.0%	7
Erie County Sales Tax	25,987	0	0	0	0	0	0	0	25,987	20,918	5,069	24.2%	8
Mortgage Tax	16,658	0	0	0	0	0	0	0	16,658	11,534	5,124	44.4%	9
Peace Bridge	200	0	0	0	0	0	0	0	200	200	0	0.0%	10
State - 18b	4,100	0	0	0	0	0	0	0	4,100	4,100	0	0.0%	11
State - MTOAF	31,425	0	0	0	0	0	0	0	31,425	28,095	3,330	11.9%	12
State - DMTTF	14,644	0	0	0	0	0	0	0	14,644	13,529	1,115	8.2%	13
State - Additional General Fund	16,703	0	0	0	0	0	0	0	16,703	9,665	7,038	72.8%	14
State - PM Match	2,406	0	0	0	0	0	0	0	2,406	2,721	(315)	-11.6%	15
Federal - Sec 5311	82	0	0	0	0	0	0	0	82	79	2	3.0%	16
Federal - PM	19,247	0	0	0	0	0	0	0	19,247	21,769	(2,522)	-11.6%	17
Federal - FAA COVID Relief	0	10,527	0	10,527	0	0	0	0	10,527	18,518	(7,991)	-43.2%	18
Federal Operating Assistance	0	0	0	0	0	0	0	285	285	285	0	0.0%	19
Federal - K-9 Cops	0	0	0	0	0	0	0	354	354	354	0	0.0%	20
Federal - DEA Expenditures	0	0	0	0	0	0	0	60	60	60	0	0.0%	21
Federal - DEA OT Reimbursement	0	0	0	0	0	0	0	17	17	17	0	0.0%	22
Federal - FTA COVID Relief	<u>108,483</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>108,483</u>	<u>43,183</u>	<u>65,300</u>	<u>151.2%</u>	23
Total Operating Assistance	<u>244,034</u>	<u>10,527</u>	<u>0</u>	<u>10,527</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>716</u>	<u>255,277</u>	<u>179,127</u>	<u>76,151</u>	<u>42.5%</u>	
TOTAL OPERATING REV & ASST	267,924	83,520	1,218	84,738	2,742	4,130	6,872	716	360,249	257,353	102,897	40.0%	

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(\$000's)

	METRO	BNIA	NFIA	AIRPORT BUSN GROUP SUBTOTAL	TRANSP CTRS	PROP DEV	FACIL & PROPERTY GROUP SUBTOTAL	CENTRAL ADMIN	FYE23 CONSOL TOTAL	FYE22 ADOPTED BUDGET	VARIANCE	% VARIANCE	FN
OPERATING EXPENSES (Excluding Depreciation)													
Personnel Services	112,779	17,680	2,127	19,807	1,814	233	2,047	49,215	183,849	168,704	15,145	9.0%	24
Maintenance & Repairs	9,620	10,548	1,143	11,691	501	463	964	327	22,602	21,356	1,245	5.8%	25
Transit Fuel/Power	5,719	0	0	0	0	0	0	0	5,719	4,417	1,302	29.5%	26
Utilities	1,921	2,211	292	2,503	316	374	690	90	5,204	4,365	838	19.2%	27
Insurance & Injuries	4,819	704	228	933	79	91	170	205	6,127	5,250	877	16.7%	28
Safety & Security	0	1,510	35	1,545	0	0	0	177	1,722	1,481	241	16.2%	29
General Business/Other	21,806	7,555	279	7,834	47	138	185	8,605	38,429	30,467	7,962	26.1%	30
Administrative Cost Reallocation													
Administrative Cost	9,465	7,330	1,661	8,990	972	1,945	2,917	(21,373)	0	0	0	n/a	31
Police Cost	7,208	7,818	271	8,089	830	0	830	0	16,127	14,175	1,952	13.8%	32
Costs Transferred to Capital Projects	0	(20)	0	(20)	0	0	0	(1,964)	(1,984)	(1,984)	(0)	0.0%	33
Inter Division Reimbursement	(235)	(76)	0	(76)	(56)	0	(56)	(34,566)	(34,933)	(30,817)	(4,116)	13.4%	34
TOTAL OPERATING EXPENSES	173,101	55,261	6,035	61,296	4,504	3,244	7,748	716	242,862	217,415	25,447	11.7%	
OPERATING INCOME/(LOSS)	94,822	28,259	(4,818)	23,442	(1,763)	886	(876)	0	117,388	39,938	77,450	193.9%	
NON-OPERATING ITEMS													
Bond Debt Service	0	(17,626)	0	(17,626)	0	0	0	0	(17,626)	(17,780)	155	-0.9%	35
Line of Credit Interest/Other	(212)	0	0	0	0	0	0	0	(212)	(212)	0	0.0%	36
Operating Revenue Reserve - Passenger Fares	(25,333)	0	0	0	0	0	0	0	(25,333)	0	(25,333)	n/a	37
Operating Expense Reserve - Personnel	4,108	0	0	0	0	0	0	0	4,108	0	4,108	n/a	38
SIF Reserve Funding	0	0	0	0	0	0	0	0	0	(5,265)	5,265	-100.0%	39
Debt Service - Noresco	(63)	(13)	(1)	(14)	(104)	(29)	(134)	0	(210)	(319)	108	-33.9%	40
Intercompany Transfer - Metro	(752)	0	0	0	0	0	0	0	(752)	(741)	(11)	1.5%	41
Operating Expense Reserve & R&R Rsv	0	(409)	0	(409)	0	0	0	0	(409)	(229)	(180)	78.4%	42
Interest Income	0	250	0	250	0	0	0	0	250	250	0	0.0%	43
Intercompany Transfer - Tr Ctrs	0	0	0	0	752	0	752	0	752	741	11	1.5%	44
Seneca Proceeds	0	0	1,000	1,000	0	0	0	0	1,000	1,000	0	0.0%	45
Property Acquisition/Other	0	0	0	0	0	225	225	0	225	225	0	0.0%	46
TOTAL NON-OPERATING ITEMS	(22,252)	(17,798)	999	(16,799)	648	196	843	0	(38,207)	(22,330)	(15,877)	71.1%	
NET INCOME/(LOSS)	72,570	10,462	(3,819)	6,643	(1,115)	1,082	(33)	0	79,180	17,608	61,572	349.7%	
LESS: DIRECT CAPITAL	67,028	4,150	261	4,411	1,834	570	2,404	5,337	79,180	17,608	61,572	349.7%	47
LESS: INDIRECT CAPITAL	<u>2,351</u>	<u>1,817</u>	<u>415</u>	<u>2,232</u>	<u>243</u>	<u>512</u>	<u>755</u>	<u>(5,337)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>	
NET SURPLUS/(DEFICIT)	<u>3,192</u>	<u>4,494</u>	<u>(4,494)</u>	<u>0</u>	<u>(3,192)</u>	<u>0</u>	<u>(3,192)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>	

AUTHORITY REVENUE ASSUMPTIONS **(Footnote Numbers From Page 1-1)**

1. AIRPORT FEES & SERVICES

Airport Fees & Services revenue comprises 36.1% of total Buffalo Niagara International Airport Revenues and are increasing \$6,179k, or 30.7%, due to higher cost compensatory billings to our airlines reflective of increasing direct expenses from higher business activity related to enplanement recovery projections. Airport Fees & Services are also a source of revenue at our Niagara Falls International Airport, and comprise 9.6% of total revenues at that airport. They are increasing \$38k, or 47.8%, as a result of higher anticipated enplanements. Combined, this source of revenue is projected at 32.6% of all Authority FYE 23 operating revenues.

The BNIA landing fee rate is calculated on a cost recovery formula based on budgeted expenses applied to gross landing weight. In addition to budgeted expenses, the FYE 23 landing fee rate reflects signatory airline billings for debt service and operating reserves under the 2014 and 2019 Airport Revenue Bonds.

3. RENTAL INCOME

Building space and other rentals are a source of revenue for each of the Authority business centers. These are space and land occupancy fees charged to tenants. BNIA Rental Income is \$1,869k, or 14.8%, above FYE 22 due to higher signatory compensatory airline billings as a result of an increase in direct expenses from higher business activity related to enplanement recovery projections and higher miscellaneous rents. NFIA Rental Income is increasing \$33k, or 10.6%, resulting from higher other building space rent, consistent with our FYE 22 forecast. Transportation Centers Rental Income is \$158k, or 6.2%, above FYE 22, consistent with our FYE 21 actual. Property Development Rental Income is \$135k, or 3.4%, above FYE 22, as we anticipate higher rents.

4. CONCESSIONS/COMMISSIONS

The fees charged to tenants for the right to sell their goods and services to the public or to use NFTA premises to sell their products is a source of revenue for most business centers. These types of services and products range from parking lot services and car rental services to food and beverage sales. BNIA Concessions/Commissions are

increasing \$13,891k, or 98.3%, as the FYE 23 budget includes higher parking lot/ramp, auto rental, taxi/ride share, food/retail and other concession revenues based on estimated enplanement recovery projections from the COVID-19 pandemic. NFIA is \$216k, or 64.6%, above FYE 22 due to higher parking, auto rental, ride share and retail revenues as a result of higher anticipated enplanements.

5. REALES & REBILLINGS

The charges to customers for their share of utility usage and debt service billings for miscellaneous projects are categorized as resales & rebillings. BNIA is increasing \$112k, or 9.8%, more in line with our FYE 22 forecast and recent trends.

6. OTHER OPERATING REVENUES

The primary source of this revenue is direct billing to our BNIA airlines for the baggage handling system. BNIA is increasing \$75k, or 2.6%, due to higher baggage maintenance billings.

METRO REVENUE ASSUMPTIONS **(Footnote Numbers From Page 1-1)**

2. PASSENGER FARES

Total passenger fares for FYE 23 are expected to increase \$4,118k, or 22.0%, to \$22,820k, as we estimate ridership recovery from impact of the COVID-19 pandemic and Buffalo schools revenue returning to normal levels.

6. OTHER OPERATING REVENUES

This consists chiefly of the receipts from bus and rail advertising.

OPERATING ASSISTANCE
(Footnote Numbers From Page 1-1)

7. - 10. LOCAL OPERATING ASSISTANCE

Total anticipated local operating assistance for FYE 23 is \$46,945k, and is comprised of the following:

	FYE 23 <u>(000's)</u>
Erie County Sales Tax	\$25,987
Mortgage Recording Tax	16,658
Erie County match to 18(b)	3,657
Niagara County match to 18(b)	443
Peace Bridge	<u>200</u>
	<u>\$46,945</u>

11. - 15. STATE OPERATING ASSISTANCE

New York State operating assistance includes funding primarily for our Metro operations made available through the Public Transportation Operation Assistance Fund and miscellaneous other grants.

	FYE 23 <u>(000's)</u>
Public Transportation Operation Assistance Funds	\$62,772
General Fund Section 18(b)	4,100
Miscellaneous Other Grants	<u>2,406</u>
	<u>\$69,278</u>

By mandate, Section 18(b) funding is matched by Erie and Niagara Counties (see Local Operating Assistance).

16. - 23. FEDERAL OPERATING ASSISTANCE

Total Federal assistance of \$139,055k is \$54,790k, or 65.0%, above FYE 22 levels, primarily due to an increase of COVID-19 relief funds to be recognized in FYE 23.

KEY EXPENDITURE ASSUMPTIONS
(Footnote Numbers From Page 1-2)

Key expenditure indicators can be summarized on an NFTA/Metro consolidated basis since the characteristics of the expenditures are similar to each fund.

24. PERSONNEL SERVICES

Salaries

FYE 23 includes union cost increases reflective of labor agreements and increases on expired contracts based on submitted proposals.

Benefits

Paid employee benefits are budgeted at 57.0% of salaries for Authority employees and 88.2% of salaries for Metro employees. Fringe benefits are calculated for all NFTA employees in accordance with the various collective bargaining agreements and/or government mandate. Those paid benefits are as follows:

Pensions

All Authority employees are eligible for membership in the New York State Employees Retirement System (NYSERS). Employees who joined the system prior to July 23, 1976 or joined after July 23, 1976 with ten years experience and the Transit Police are in a non-contributory plan. Employees who joined after July 23, 1976 with fewer than ten years experience (except Tier V) and belong to Tier III, Tier IV or Tier V are required to contribute 3% of their compensation to the plan. Employees who joined after April 1, 2012 are Tier VI members and required to contribute between 3% and 6% of their compensation to the plan, based on salary level, for all years of service. Authority contribution is estimated to be 18.7% of employee compensation for FYE 23. NFTA/Metro pension amounts factor in early retirement incentive costs, and are 5.0% above FYE 22.

All full-time Metro employees who are union members are covered by a contributory single employer defined contribution pension plan. All full-time Metro employees contribute 5% of their pay to the plan, while the current Metro contribution is 11%.

Social Security Tax

NFTA/Metro's contribution to the Federal Social Security System is calculated using an effective rate of 7.65% of salaries. Salaries above the "Maximum Taxable Earnings" as set by the Social Security Administration are subject to the 1.45% Medicare portion of FICA only.

Workers' Compensation

NFTA/Metro is self-insured for workers' compensation coverage. The appropriation for the expense provides funding for medical and indemnity payments, mandated state assessments, administration fees and third party administrator fees. A workers' compensation team within the Risk Management department helps manage our workers' compensation cases. Workers' compensation costs are increasing 5.0%.

Medical and Hospitalization Insurance

Our FYE 23 budget anticipates an increase of 5.0%, consistent with our FYE 22 forecast and recent trends.

Dental Insurance

Dental insurance is provided through Emblem Health. The FYE 23 budget for this is based on current rates per covered payroll and adjusted for a possible rate increase during the fiscal year.

Unemployment Insurance

Financial exposure results if unemployment costs are not controlled. The NFTA is self-insured for unemployment insurance. The FYE 23 budget is based on historical experience factored with our FYE 22 estimated costs.

Group Life Insurance

All Metro employees and non-union Authority employees are provided group life insurance. All Authority employees who fall under the New York State retirement system are provided basic life insurance coverage through that plan. The FYE 23 budget for group life insurance is based on current rates per covered payroll and adjusted for a possible rate increase during the fiscal year.

Disability Insurance

The NFTA is self-insured for disability benefits. The FYE 23 budget for disability expense is based on historical experience factored with the 2022 payment structure.

Long-Term Disability Insurance

All non-represented employees are provided long-term disability insurance. The FYE 23 budget for this coverage is based on current rates per covered payroll and adjusted for a possible rate increase during the fiscal year.

25. MAINTENANCE & REPAIRS

The routine expense of maintenance and operation of NFTA/Metro's buildings and property, equipment, and revenue and non-revenue vehicles comprise 6.3% of the total NFTA/Metro FYE 23 budget. Total FYE 23 costs of \$22,602k are \$1,245k, or 5.8%, above FYE 22. BNIA's expenses are increasing \$2,188k, or 26.2%, as higher facility maintenance, baggage maintenance, automotive and janitorial expenses contribute to the increase.

26. TRANSIT FUEL/POWER

Diesel and compressed natural gas to run buses and electric power to run the rail cars and electric buses comprise 2.1% of the total Metro budget. Total FYE 23 costs of \$5,719k are \$1,302k, or 29.5%, above FYE 22, as we anticipate our #2 ULSD market diesel fuel to average \$2.81/gallon. The FYE 22 budget included market diesel fuel to average \$2.16/gallon. The rail traction portion of Transit Fuel/Power is \$510k, which is \$164k above FYE 22.

27. UTILITIES

FYE 23 utilities of \$5,204k are \$838k, or 19.2%, above FYE 22. This increase is based on higher electric and gas billings, consistent with recent trends and consultant input.

28. INSURANCE & INJURIES

NFTA/Metro purchases property insurance, then assumes the liability for most risks, including personal injury claims. NFTA also purchases insurance for most risks, such as airport liability, excess liability, police professional liability and property, and is self-insured for public property damage and personal injury at our Transportation Centers.

The Insurance & Injuries category records the expense of investigation and settlement of annual routine claims as well as the cost of purchased insurance. The overall increase is \$877k, or 16.7%, to \$6,127k.

29. SAFETY & SECURITY

The Authority provides secondary security services through an outside service that provides support at Buffalo Niagara International Airport and Niagara Falls International Airport. FYE 23 costs of \$1,722k are \$241k, or 16.2%, above FYE 22.

30. GENERAL BUSINESS/OTHER

General business expenses include non-employee services, communications, office supplies, business travel, consultant fees, bad debts, airport parking operating costs, management fees, employee training and advertising. FYE 23 costs of \$38,429k are \$7,962k, or 26.1%, above FYE 22. Metro's expenses are increasing \$3,399k, or 18.5%, due to higher outside service costs and new fare collection contracts/services. BNIA's expenses are \$3,928k, or 108.3%, above FYE 22 due to higher parking lot/ramp operating costs from anticipated increase in business activity, advertising and general office expenses. Central administration expenses are increasing \$640k, or 8.0%, as FYE 23 includes higher outside service costs, MIS network equipment/maintenance costs and software license expenses, and new annual maintenance contract for NFTA website.

31. ADMINISTRATIVE COST REALLOCATION - ADMINISTRATIVE COSTS

The current administrative cost allocation formula is as follows:

Metro	44.04%
BNIA	34.05%
NFIA	7.77%
Transportation Centers	4.55%
Property Development	<u>9.59%</u>
TOTAL	<u>100.00%</u>

32. ADMINISTRATIVE COST REALLOCATION - POLICE COSTS

The Authority maintains a Transit Police force that provides proactive security for all NFTA/Metro facilities. The oversight responsibility for the Transit Police force rests within the Executive Branch. For accounting purposes, this unit is recorded in Central Administration on the appropriate expense lines. To the extent that costs are incurred in support of Metro, BNIA, NFIA or Transportation Centers, those business centers absorb the appropriate costs in the Safety & Security category. The costs of these services are reimbursed to Central Administration on the Inter Division Reimbursement line.

FYE 23 police costs are increasing \$1,952k, or 13.8%, due to higher non-represented and contractual salaries, workers' compensation, automotive, uniform/equipment costs and insurance premiums.

33. COSTS TRANSFERRED TO CAPITAL PROJECTS

The Authority receives capital grants from FTA, FAA and New York State for the purpose of procurement and construction of major assets to support operations. As staff time commitments and administrative expenses related to these non-operating projects accumulate, the Authority operating expenses are equally offset by the project funding. FYE 23 Direct Costs Transferred to Capital Projects of \$1,984k are reflective of recent trends of Engineering personnel costs allocated to projects.

34. INTER DIVISION REIMBURSEMENT

The Authority accounts for specific functions and services of staff that can be directly expensed to other divisions and units. This results in an offset to the appropriate departments on a separate reimbursement line. FYE 23 Inter Division Reimbursement of \$34,933k is \$4,116k, or 13.4%, above FYE 22 as higher non-represented and contractual salaries and fringe benefit costs contribute to the variance.

35. BOND DEBT SERVICE

The debt service under the 2014 & 2019 Airport Revenue Bonds.

36. LINE OF CREDIT INTEREST/OTHER

Interest expense related to the Metro line of credit.

37. OPERATING REVENUE RESERVE – PASSENGER FARES

Metro funding of operating revenue reserves to address ongoing erosion of passenger fares.

38. OPERATING EXPENSE RESERVE - PERSONNEL

Metro operating expense reserves funded in FYE 22 anticipated to be fully utilized in FYE 23 to address personnel adjustments.

39. SIF RESERVE FUNDING

Metro self-insurance (SIF) reserves anticipated to become fully funded of 100% estimated liability at FYE 22.

40. DEBT SERVICE - NORESCO

The debt services related to NFTA/Metro energy initiatives. Phase III will mature in FYE 23.

41. INTERCOMPANY TRANSFER - METRO

This is the contribution of Metro to our Transportation Centers for Metro related operating and capital costs (see note 44).

42. OPERATING EXPENSE RESERVE

The operating reserve of \$409k represents the amount needed to maintain our two-month BNIA operating expense reserve fund as outlined in the bond resolution.

43. INTEREST INCOME

This is interest income on NFTA/Metro deposits.

44. INTERCOMPANY TRANSFER - TRANSPON CENTERS

This is the receipt of funds from Metro for Metro related operating and capital costs (see note 41).

45. SENECA PROCEEDS

This is income received from the Seneca Gaming Corporation as a result of an agreement with the State of New York, based on a long term schedule of receipts.

46. PROPERTY ACQUISITION/OTHER

\$225k represents the annual installment by the Erie Canal Harbor Development Corporation for purchase of the Port Terminal complex from NFTA.

47. DIRECT CAPITAL

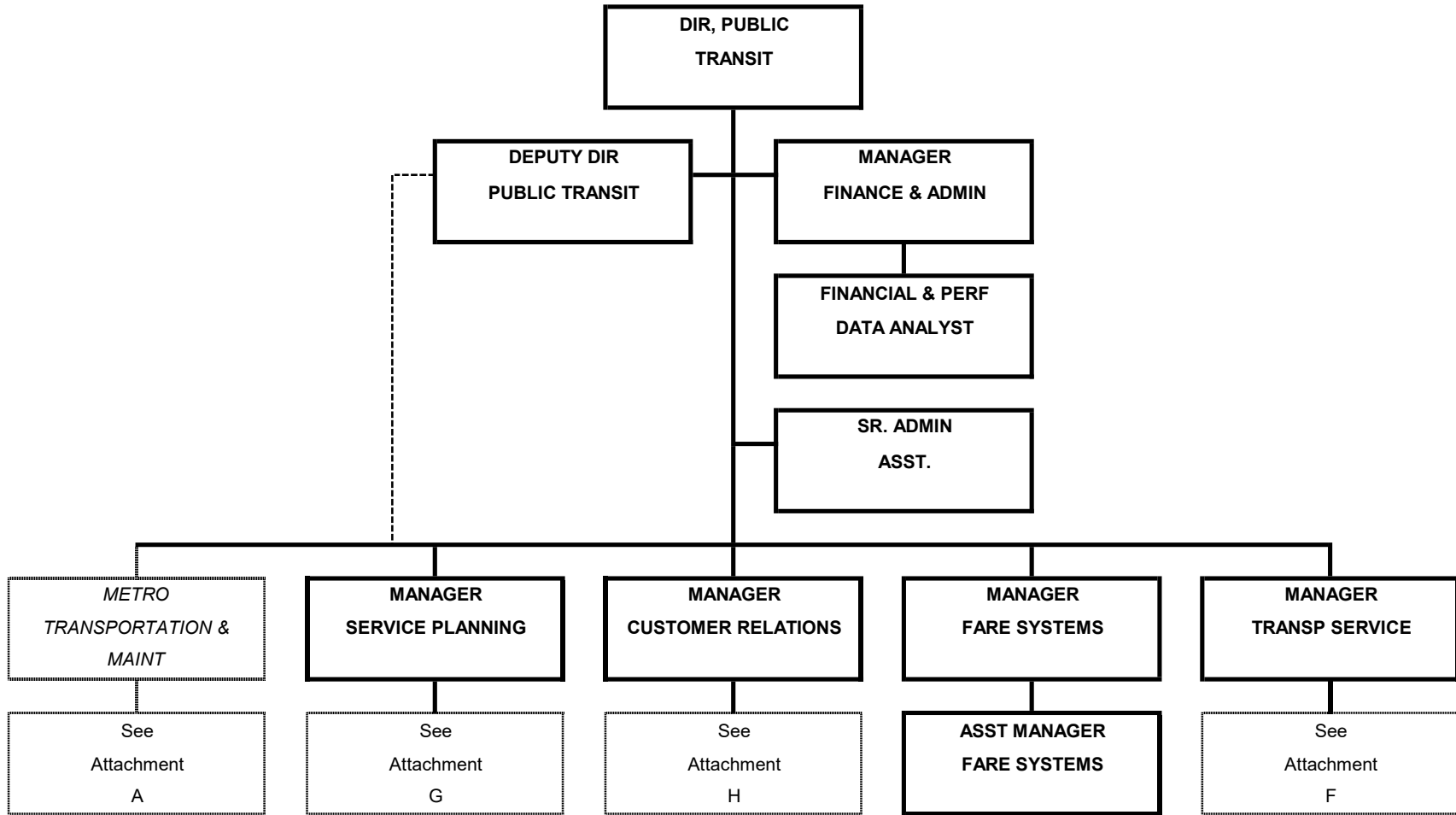
This is the NFTA equity funded portion of our projected FYE 23 capital plan.

Surface Transportation Group



Surface Transportation Group

SURFACE TRANSPORTATION BUSINESS GROUP



TOTAL EMPLOYEES

NFTA 10

Metro



Metro

METRO CONSOLIDATED
2021/22 ANNUAL BUDGET
VS
2022/23 ANNUAL BUDGET

	FY 20-21 ACTUAL	FY 21-22 BUDGET	FY 22-23 BUDGET	VARIANCE	%
REVENUES & ASSISTANCE					
Operating Revenues					
Passenger Fares	12,083,855	18,701,177	22,819,643	4,118,466	22.0%
Other Operating Revenues	1,081,151	1,126,527	1,069,785	(56,742)	-5.0%
Total Revenues	13,165,006	19,827,704	23,889,428	4,061,724	20.5%
Operating Assistance					
Local - 18b Match	4,100,000	4,100,000	4,100,000	0	0.0%
Erie County Sales Tax	21,759,712	20,918,422	25,986,956	5,068,534	24.2%
Mortgage Tax	14,705,857	11,533,854	16,658,345	5,124,491	44.4%
Peace Bridge	200,000	200,000	200,000	0	0.0%
State - 18b	4,100,000	4,100,000	4,100,000	0	0.0%
State - MTOAF	25,454,900	28,094,900	31,424,900	3,330,000	11.9%
State - DMSTF	12,823,100	13,528,700	14,644,000	1,115,300	8.2%
State - Additional General Fund	10,230,800	9,665,000	16,702,700	7,037,700	72.8%
State - PM Match	2,715,037	2,721,081	2,405,866	(315,215)	-11.6%
Federal - Sec 5311	0	79,310	81,689	2,379	3.0%
Federal - PM	21,720,300	21,768,651	19,246,929	(2,521,722)	-11.6%
Federal - FTA COVID Relief	44,913,744	43,182,780	108,482,859	65,300,079	151.2%
Total Operating Assistance	162,723,450	159,892,698	244,034,244	84,141,546	52.6%
TOTAL OPERATING REVENUES & ASST	175,888,456	179,720,402	267,923,672	88,203,270	49.1%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	88,776,453	107,467,780	112,779,028	5,311,248	4.9%
Maintenance & Repairs	9,267,153	10,655,319	9,619,694	(1,035,625)	-9.7%
Transit Fuel/Power	2,343,359	4,416,684	5,718,699	1,302,015	29.5%
Utilities	1,510,276	1,609,437	1,920,770	311,333	19.3%
Insurance & Injuries	3,583,089	4,170,141	4,819,173	649,032	15.6%
Safety & Security	5,696,895	6,206,628	7,208,205	1,001,577	16.1%
General Business/Other	15,566,773	18,407,162	21,805,828	3,398,666	18.5%
Administrative Cost Reallocation	7,085,620	7,989,328	9,464,917	1,475,589	18.5%
Costs Transferred to Capital Projects	(3,230)	0	0	0	n/a
Inter Division Reimbursement	(185,607)	(222,545)	(234,940)	(12,395)	5.6%
TOTAL OPERATING EXPENSES	133,640,781	160,699,934	173,101,374	12,401,440	7.7%
OPERATING INCOME/(LOSS)	42,247,675	19,020,468	94,822,297	75,801,830	398.5%
NON-OPERATING ITEMS					
Intercompany Transfer	(710,063)	(740,950)	(752,064)	(11,114)	1.5%
Line of Credit Interest/Other	(100,704)	(212,000)	(212,000)	0	0.0%
Operating Revenue Reserve - Passenger Fares	0	0	(25,332,879)	(25,332,879)	n/a
Operating Expense Reserve - Personnel	0	0	4,107,853	4,107,853	n/a
SIF Reserve Funding	(23,000,000)	(5,264,788)	0	5,264,788	-100.0%
COVID Operating Reserve	(12,673,962)	0	0	0	n/a
Debt Service - Noresco	(104,130)	(95,005)	(62,753)	32,252	-33.9%
TOTAL NON-OPERATING ITEMS	(36,588,859)	(6,312,743)	(22,251,843)	(15,939,100)	252.5%
NET INCOME/(LOSS)	5,658,816	12,707,725	72,570,454	59,862,730	471.1%
LESS: DIRECT CAPITAL	3,923,799	7,905,331	67,028,426	59,123,095	747.9%
LESS: INDIRECT CAPITAL	870,636	2,247,361	2,350,507	103,146	4.6%
NET SURPLUS/(DEFICIT)	864,381	2,555,033	3,191,521	636,488	24.9%

SURFACE TRANSPORTATION

DESCRIPTION

The Surface Transportation Business Unit is responsible for all ground-based transportation services operated and provided by NFTA. Such services include fixed-route bus and rail routes, paratransit and other non-traditional transit services, and intercity bus terminals in Buffalo and Niagara Falls. Surface Transportation units include Metro (fixed-route bus and rail), Marketing, Service Planning, Special Services (paratransit and MetroLink), Transportation Centers (bus terminals and Central Services), and Customer Service.

The mission of the Surface Transportation Business Unit is to enhance the quality of life of residents and visitors by providing the highest level of safe, clean, affordable, responsive and reliable transportation through a coordinated and convenient bus and rail system. Our vision is to support the effective coordination and partnership with public and private entities in continuously improving transportation services to promote regional growth. The range of mobility services we will provide includes traditional bus and rail lines, circulator routes, employer shuttles, paratransit, bicycle programs and pedestrian enhancements. Our goal is to achieve a reputation as the best transit system in the United States.

1.0 METRO

Metro provides comprehensive fixed-route urban and suburban public transportation services within the Erie and Niagara county service area. Metro's 321 fixed-route big buses, 83 Paratransit/MetroLink vans and 27 rail cars operate up to 21 hours per day, seven days per week, to serve the residents of the urbanized area. There are 60 bus routes on which Metro operates nearly 8.7 million annual bus miles, and one rail route on which 991,450 annual car miles are operated. Each weekday, Metro carries approximately 80,671 passengers on buses and trains. In FYE 20, 23,841,188 customers used Metro.

Metro consists of two operating divisions, Bus and Rail. Metro Bus consists of three operating locations and two units including Bus

Transportation Service and Bus Maintenance. Metro Rail encompasses one operating location and two units including Rail Transportation Service and Rail Maintenance. In addition, the Transportation Support department is included within Metro. There are 1,169 budgeted positions in these units.

It is the primary responsibility of each operating location to provide service to the public as scheduled. This involves managing a properly trained workforce of transportation and maintenance professionals of an adequate, cost-effective size; monitoring and enhancing the quality of service; and adjusting service as required to accommodate service needs.

The Transportation Service Departments in the Bus and Rail divisions are responsible for supervising transit service and control center operations. Their functions include the continuous monitoring of service delivery with corrective action when problems occur, responding to emergencies, providing service to special events, coordinating transit service with construction projects, and communicating with operators and maintenance personnel.

Major Bus Maintenance activities are performed at the Cold Spring Shop. Such activities include major component change-out, bodywork, painting, engine and transmission rebuilding, parts reconditioning and structural repairs, radio maintenance and farebox maintenance. Shop employees also maintain the bus garage facilities, bus stop signs and bus loops.

Maintenance of the rail physical infrastructure is the responsibility of Metro Rail Maintenance. Among the physical plant elements that require a high level of ongoing maintenance are the track, communications systems, fare collection system, ventilation system, train control system, the electrical distribution system, and the stations and tunnels.

The Transportation Support Department is responsible for new operator training, oversight of the bus communications system, and the issuance of system operating notices.

2.0 SERVICE PLANNING

The Service Planning function ensures that convenient, cost-effective transit services are available to meet the mobility needs of the public. This is accomplished through a complex and dynamic process involving continuous measurement and estimation of ridership demand, followed by the development of convenient, cost-effective operating schedules to meet that demand. Service Planning reports and evaluates Metro ridership/route performance statistics.

3.0 SPECIAL SERVICES

Metro's Special Services unit is responsible for the overall direction of complementary paratransit service, as required by the Americans with Disabilities Act (ADA). It serves individuals who are unable to use Metro's regular, fully accessible fixed route bus and rail system. In addition, this unit is responsible for managing MetroLink and non-traditional transportation services, such as airport shuttles, college circulators, vanpools and, employer shuttles, provided by Metro either directly or through agreements with private providers and/or outside agencies and Metro's reduced fare program which allows services and people with disabilities to ride at a reduced rate.

4.0 TRANSPORTATION CENTERS

The Transportation Centers unit maintains the Metropolitan Transportation Center including NFTA corporate offices located at 181 Ellicott Street in Buffalo, the Transportation Centers in Niagara Falls, the Operations Control Center and Transit Police Headquarters. This department provides building maintenance and janitorial services to present a clean, comfortable and safe environment for NFTA employees and the traveling public. This unit also monitors and performs services for the tenants of various facilities.

5.0 CUSTOMER CARE

The Customer Care department is responsible for providing the public with quality bus and rail information. This is achieved through the operation of a customized automated telephone information system (IVR) along with an automated trip planner (ATIS) that is accessible to

the public via the NFTA website. The Customer Care department processes nearly 231,000 calls annually. Currently, the automated trip planner is utilized by agents and customers in planning more than 22,000 trips per month, and the automated system provided information to riders over 263,000 times in 2021. Along with being responsible for resolving customer complaints and providing trip information, the department also administers the Emergency Ride Home Program.

KEY PERFORMANCE INDICATORS

	FYE 21	FYE 22	FYE 22	FYE 23
	Actual	Goal	Current Estimate	Goal
Financial				
Total Passengers	9.7M	13.0M	9.9M	11.0M
Passenger Fares	\$12.1M	\$19.8M	\$17.3M	\$18.7M
Total Revenue	\$13.2M	\$20.8M	\$18.4M	\$19.5M
Farebox Recovery:				
Fixed	10.45%	8.00%	15.58%	17.00%
Paratransit	3.49%	2.00%	5.18%	6.00%
Rail	5.35%	5.00%	8.37%	9.00%
Cost per Revenue Hour:				
Fixed	\$138.44	\$148.00	\$155.85	\$160.00
Paratransit	\$111.16	\$91.00	\$100.93	\$105.00
Rail	\$307.90	\$311.00	\$379.13	\$385.00
Rail Fare Evasion Rate	1.22%	1.50%	1.83%	1.50%

Customer Service

Complaints Received				
per 100,000 Boardings	3.12	2.9	2.49	2.9
Commendations				
per 100,000 Boardings	0.76	2	0.75	1

	FYE 21	FYE 22	FYE 22	FYE 23
	<u>Actual</u>	<u>Goal</u>	Current Estimate	<u>Goal</u>
Productivity				
Attendance Rate	92.5%	92.6%	91.9%	92.6%
Big Bus Miles Between Service Interruptions	8,861	8,400	9,697	10,000
Small Bus Miles Between Service Interruptions	106,114	100,000	78,126	80,000
Hybrid Bus Miles Between Service Interruptions	9,384	7,500	8,781	9,000
On-Time Performance				
	82.3%	82.0%	82.1%	82.0%
	<u>CY 20 Actual</u>	<u>CY 21 Goal</u>	CY 21 Current Estimate	<u>CY 22 Goal</u>

Safety

Recordable Injury Rate	6.7	8.5	5.6	5.9
Cases with Days Away Rate	4.4	5.2	4.4	3.9
Days Away Rate	304.8	240.0	162.7	241.1

KEY POINTS

- Implement enhanced partnership with UB (2020 Plan) and Buffalo Niagara Medical Campus.
- Receive delivery of mid-life rebuild rail cars
- Continue rail station improvements including elevator and escalator upgrades.
- Enhance customer amenities with Real Time Information Next Bus Interactive Voice Response, Bus Shelters and more Park & Rides.
- Advance service and station expansion design/construction and funding opportunities involving both DL&W and Amherst-Buffalo Corridor.
- Continue marketing Metro Express and Park & Ride
- Fare Collection System Replacement Construction
- Pursue funding for Electric Bus Charging Station Construction and Fleet Procurement
- Citizens Advisory Committee (CAC) ongoing
- Continue working with COB cars on Main St. project

PROGRAM AND SERVICE OBJECTIVES

- Maintain on-time performance and reduce service interruption.
- Reduce number of recordable accidents and cases with days away.
- Increase employee attendance rate.
- Continue to maximize efficiency of paratransit service.
- Increase MTC & NFITC revenue opportunities with advertising and vendor upgrades
- Continue to improve productivity and cost effectiveness of Metro services

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Company 1 Niagara Frontier Transportation Authority
Division 40 METRO TRANS. AND MAINTENANCE
Department 0049 NFTA DEDICATED PERSONNEL

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	7,373,087	7,314,533	6,821,180	8,278,595	964,062
515	EMPLOYEE BENEFITS	3,908,021	4,110,333	3,784,431	4,633,668	523,335
592	DIVISION OPERATIONS	11,281,108-	11,424,866-	10,605,611-	12,912,263-	1,487,397-
TOTAL EXPENSES						

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Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4099 METRO TRANS & MAINTENANCE

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
584	FREIGHT	38,672	55,000	21,470	40,113	14,887-
	TOTAL EXPENSES	38,672	55,000	21,470	40,113	14,887-

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Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4002 BUS REVENUES/EXPENSES

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
411	PASSENGER FARES	10,408,383-	15,931,101-	18,136,347-	19,901,059-	3,969,958-
494	ADVERTISING REVENUES	837,237-	776,673-	804,386-	778,607-	1,934-
499	OTHER OPERATING REVENUES	1,388	1,300-	361-	3,430	4,730
TOTAL	REVENUES	11,244,232-	16,709,074-	18,941,094-	20,676,236-	3,967,162-

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Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4002 BUS REVENUES/EXPENSES

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** NON-OPERATING/OPERATING ASSISTANCE **						
709	LOCAL OPERATING ASSISTANCE	34,192,978-	30,793,124-	36,573,829-	39,362,659-	8,569,535-
711	NY STATE OPERATING ASSISTANCE	45,627,050-	47,932,378-	46,827,638-	57,236,236-	9,303,858-
713	FEDERAL OPERATING ASSISTANCE	87,644,801-	51,599,738-	14,704,579-	103,984,930-	52,385,192-
TOTAL OPERATING ASSISTANCE		167,464,829-	130,325,240-	98,106,046-	200,583,825-	70,258,585-

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Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4003 RAIL REVENUES/EXPENSES

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
411	PASSENGER FARES	1,400,875-	2,442,116-	2,518,506-	2,524,943-	82,827-
491	TRAFFIC FINES	17,232-	61,600-	17,001-	18,000-	43,600
494	ADVERTISING REVENUES	139,060-	202,778-	137,030-	186,233-	16,545
499	OTHER OPERATING REVENUES	85,505-	84,176-	95,204-	86,875-	2,699-
TOTAL	REVENUES	1,642,672-	2,790,670-	2,767,741-	2,816,051-	25,381-

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Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4003 RAIL REVENUES/EXPENSES

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** NON-OPERATING/OPERATING ASSISTANCE **						
709	LOCAL OPERATING ASSISTANCE	5,757,276-	5,224,106-	6,136,639-	6,643,736-	1,419,630-
711	NY STATE OPERATING ASSISTANCE	8,622,963-	9,029,534-	8,799,285-	10,668,434-	1,638,900-
713	FEDERAL OPERATING ASSISTANCE	18,667,695-	12,247,373-	5,289,119-	21,373,982-	9,126,609-
TOTAL	OPERATING ASSISTANCE	33,047,934-	26,501,013-	20,225,043-	38,686,152-	12,185,139-

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Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4004 PARATRANSIT REV/EXP

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
411	PASSENGER FARES	274,594-	327,960-	549,555-	393,641-	65,681-
	TOTAL REVENUES	274,594-	327,960-	549,555-	393,641-	65,681-

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Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4004 PARATRANSIT REV/EXP

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** NON-OPERATING/OPERATING ASSISTANCE **						
709	LOCAL OPERATING ASSISTANCE	815,310-	735,046-	871,634-	938,906-	203,860-
711	NY STATE OPERATING ASSISTANCE	1,073,824-	1,147,769-	1,121,736-	1,372,796-	225,027-
713	FEDERAL OPERATING ASSISTANCE	2,025,515-	1,183,630-	293,304-	2,452,565-	1,268,935-
TOTAL OPERATING ASSISTANCE		3,914,649-	3,066,445-	2,286,674-	4,764,267-	1,697,822-

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4031 METRO MANAGER

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0057	Early Return to Work Program	44,462	20,000	11,031	32,817	12,817

	MAINTENANCE SALARY & WAGES	44,462	20,000	11,031	32,817	12,817

512 0057	Early Return to Work Program	157,676	180,000	219,615	204,974	24,974

	TRANSPORTATION SALARY & WAGES	157,676	180,000	219,615	204,974	24,974

514 0057	Early Return to Work Program		10,000		10,000	
514 0133	OPEB Expense GASB45	155,024				

	GEN & ADMIN SALARY & WAGES	155,024	10,000		10,000	

515 9998	Budget	140,719	185,220	202,156	218,552	33,332

	EMPLOYEE BENEFITS	140,719	185,220	202,156	218,552	33,332

534 0222	Utilities Expense	627		319		
534 9998	Budget		1,000		568	432-

	TELEPHONE	627	1,000	319	568	432-

541 0264	Property & Fire Insurance	163,021		189,464		
541 0265	BUILDINGS	591,593		544,178		
541 9998	Budget	81,897-	826,744	31,618-	1,016,052	189,308

	INSURANCE	672,717	826,744	702,024	1,016,052	189,308

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4031 METRO MANAGER

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
571 0014	Management Fees	481,564	816,737	513,309	935,714	118,977
571 0163	Professional Services	52,881	130,000	138,638	38,815	91,185-
571 0362	Temporary Help	1,388	130,000	1,784	1,214	128,786-
CONSULTANTS/OUTSIDE SERVICES		535,833	1,076,737	653,731	975,743	100,994-
576 0359	Travel & Entertainment		3,000	447	2,500	500-
EMPLOYEE TRAVEL			3,000	447	2,500	500-
577 0371	Seminars		26,000	14,697	35,000	9,000
577 5900	Employee Training		2,000		2,000	
577 9165	NFTA Office Space		2,000	895	2,500	500
EMPLOYEE TRAINING			30,000	15,592	39,500	9,500
580 0358	Subscriptions & Dues	68,110		61,739		
580 0361	General Office	3,029		5,371		
580 0365	Stationary	253		154		
580 0368	Technology/Equipment/Serv	4,472		350		
580 0472	Misc Labor/Expense	3,544		3,747		
580 9998	Budget		145,000		215,000	70,000
GENERAL OFFICE		79,408	145,000	71,361	215,000	70,000
592 0512	Rail Overhead - Expenses	104,589-	213,305-	104,849-	209,566-	3,739

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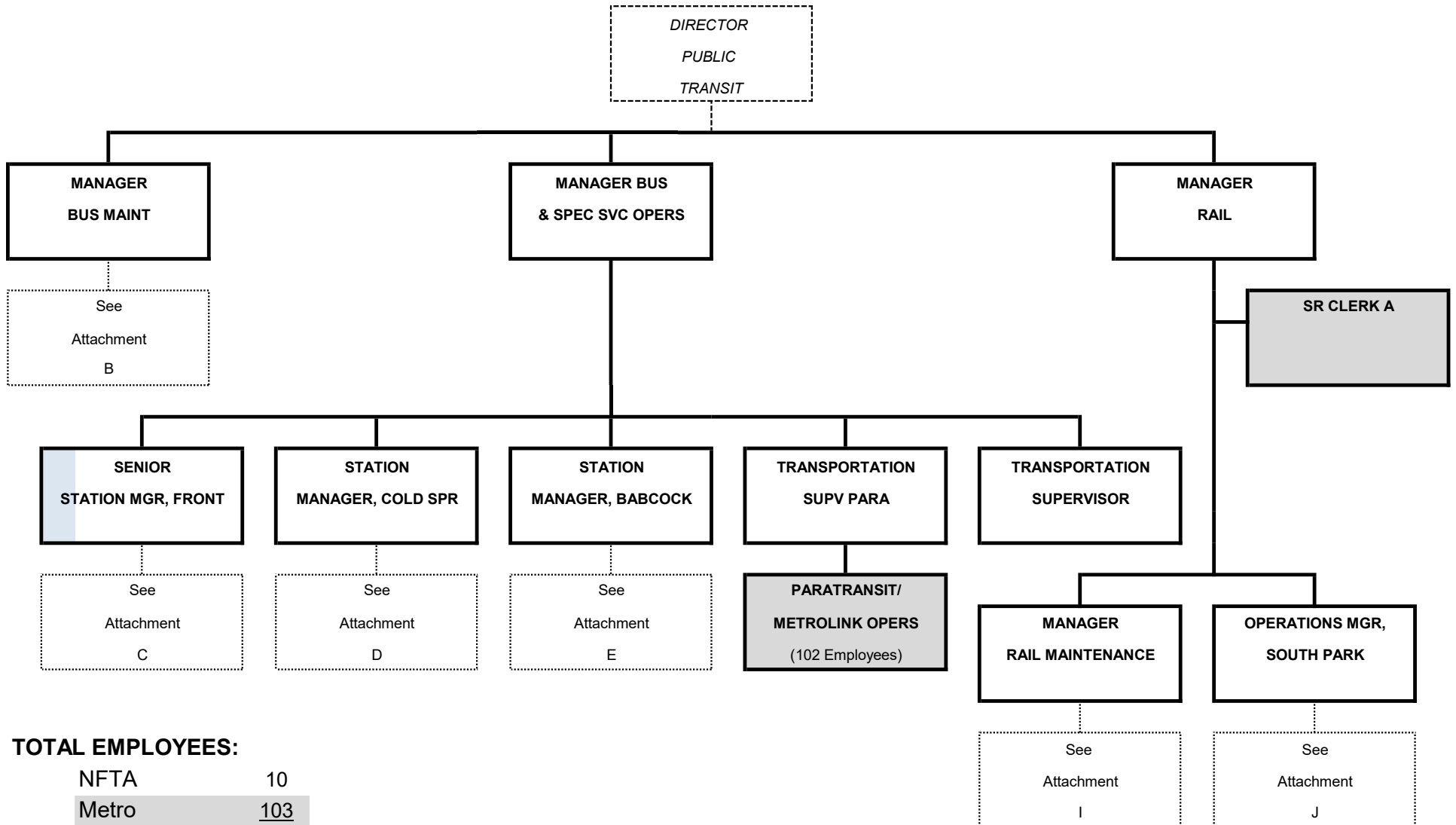
Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4031 METRO MANAGER

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						

DIVISION OPERATIONS		104,589-	213,305-	104,849-	209,566-	3,739

TOTAL EXPENSES		1,681,877	2,264,396	1,771,427	2,506,140	241,744

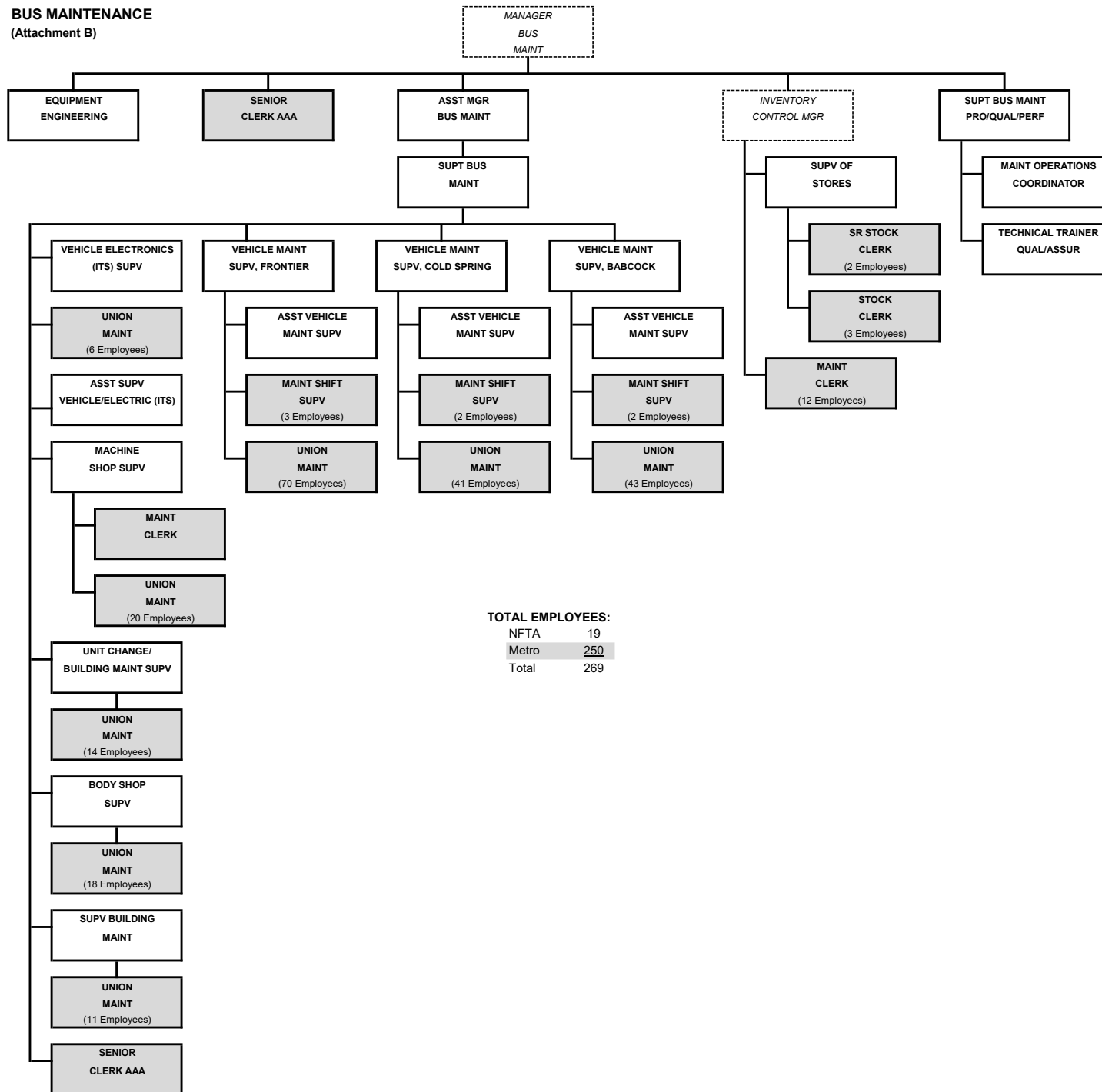
METRO TRANSPORTATION & MAINTENANCE (Attachment A)



TOTAL EMPLOYEES:

NFTA	10
Metro	103
Total	113

BUS MAINTENANCE
(Attachment B)



TOTAL EMPLOYEES:

NFTA	19
Metro	<u>250</u>
Total	269

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4010 FRONTIER GARAGE

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0030	Instruction Labor/Expense	3,028	20,000	11,273	20,000	
511 0034	Union Function Labor	2,578		893		
511 0040	Supervision	181,161		168,988		
511 0041	Office & Clerical	65,772		45,329		
511 0101	Vacation Pay	276,008		231,399		
511 0102	Birthday & Anniversary Pay	29,010		24,578		
511 0103	Sick Pay	126,080		81,875		
511 0104	Personal Leave Pay	38,726		30,265		
511 0105	Holiday Pay	121,848		97,237		
511 0108	Bereavement Pay	3,527		4,629		
511 0109	Award Pay			1,500		
511 0111	Paid Lunch Pay	2,500				
511 0112	Attendance/Sick Leave Inc	32,300	34,000	20,350	34,000	
511 0113	Sick Pay Buy Back	2,910	5,500	1,491	5,500	
511 0116	Vacation, Sick PL Buy Back	1,284	3,000	246	3,000	
511 0200	Revenue Vehicle Servicing	1,771,966		1,604,547		
511 0234	Physical Examination Labo	920				
511 0300	Shop & Garage Equip Maint	44,638		42,152		
511 0325	SNOWPLOWING	24,820		25,965		
511 0400	Facilities Maintenance	595,704		246,331		
511 0472	Misc Labor/Expense	1,421		709		
511 0700	Attrition		420,000-		420,000-	

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4010 FRONTIER GARAGE

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0900	Overtime	1,108,466	870,000	999,230	1,000,000	130,000
511 0925	Shift Differential		30,000		30,000	
511 9998	Budget		3,484,513		3,884,213	399,700

MAINTENANCE SALARY & WAGES		4,434,667	4,027,013	3,638,987	4,556,713	529,700

514 0472	Misc Labor/Expense			37		
514 0700	Attrition				168,867	168,867

GEN & ADMIN SALARY & WAGES				37	168,867	168,867

515 9998	Budget	2,529,914	2,946,740	2,514,627	3,472,462	525,722

EMPLOYEE BENEFITS		2,529,914	2,946,740	2,514,627	3,472,462	525,722

521 0062	Accident Repairs	22,789-	45,000-	25,215-	30,000-	15,000
521 5200	M&S Direct Charge (Specia	147,971	330,000	115,802		330,000-
521 5201	M&S Issues	1,566,960	1,898,369	1,529,288	1,700,000	198,369-
521 6000	Diesel & Gasoline			814-		
521 6010	Other Fluids	1,089		1,115		

REVENUE VEHICLE MAINT & TRANS		1,693,231	2,183,369	1,620,176	1,670,000	513,369-

522 5200	M&S Direct Charge (Specia	16,043		32,610		
522 5201	M&S Issues	406		819		
522 9998	Budget	3,591-	33,000	7,513-	28,437	4,563-

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4010 FRONTIER GARAGE

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						

NON-REV VEHICLE MAINT & REPAIR		12,858	33,000	25,916	28,437	4,563-

524 0070	Diesel Expense	170,987	275,000	188,657	343,995	68,995
524 0080	Operations of Service Truck	4,441	10,500	11,409	10,500	
524 0560	CNG-Fueling Costs	381,353-	563,801	699,556	900,000	336,199
524 3199	ELECTRICAL	88,884	94,983	86,311	94,983	
524 5201	M&S Issues	67,193	62,614	53,540	62,614	

AUTOMOTIVE		49,848-	1,006,898	1,039,473	1,412,092	405,194

525 0561	CNG-Equipment Costs	299,405	450,000	262,111	400,000	50,000-
525 5200	M&S Direct Charge (Specia	111,313		131,299		
525 5201	M&S Issues	44,856		38,754		
525 9998	Budget	103,587-	251,250	104,987-	183,504	67,746-

FACILITIES		351,987	701,250	327,177	583,504	117,746-

527 5270	Environmental Costs	69,872		60,592		
527 9998	Budget	14,577-	21,000	15,147-	54,206	33,206

ENVIRONMENTAL		55,295	21,000	45,445	54,206	33,206

531 0222	Utilities Expense	138,200		195,643		
531 9998	Budget	34,548-	112,500	48,909-	148,099	35,599

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Division 40 METRO TRANS. AND MAINTENANCE
Department 4010 FRONTIER GARAGE

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						

ELECTRIC POWER		103,652	112,500	146,734	148,099	35,599

532 0222	Utilities Expense	108,721		121,407		
532 9998	Budget	26,638-	78,750	30,350-	95,534	16,784

GAS		82,083	78,750	91,057	95,534	16,784

533 0222	Uiltities Expense	17,365		14,729		
533 9998	Budget	4,340-	18,000	3,681-	14,325	3,675-

WATER		13,025	18,000	11,048	14,325	3,675-

534 0222	Uiltities Expense	1,804	1,500	1,820	1,900	400

TELEPHONE		1,804	1,500	1,820	1,900	400

571 0014	Management Fees	313,866	324,462	286,349	355,840	31,378
571 0230	Radio Mobile Units	1,450				

CONSULTANTS/OUTSIDE SERVICES		315,316	324,462	286,349	355,840	31,378

580 0361	General Office	2,330	2,500	1,557	25,000	22,500
580 0364	Cleaning & Operations	1,732	8,000	235	2,000	6,000-
580 0368	Technology/Equipment/Serv	13,645	45,000	10,612	45,000	
580 5201	M&S Issues	1,180		1,443		
580 5210	Safety Equipment & Suppli	4,458	7,000	9,261	61,940	54,940

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Department 4010 FRONTIER GARAGE

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
GENERAL OFFICE		23,345	62,500	23,108	133,940	71,440
TOTAL EXPENSES		9,567,329	11,516,982	9,771,954	12,695,919	1,178,937

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Department 4011 COLD SPRINGS GARAGE

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0030	Instruction Labor/Expense		10,000	1,883	10,000	
511 0034	Union Function Labor	225		902		
511 0040	Supervision	23,458		33,218		
511 0041	Office & Clerical	92,977		54,500		
511 0101	Vacation Pay	133,610		121,661		
511 0102	Birthday & Anniversary Pay	11,958		11,586		
511 0103	Sick Pay	41,373		58,074		
511 0104	Personal Leave Pay	20,008		19,171		
511 0105	Holiday Pay	65,402		55,450		
511 0108	Bereavement Pay	5,094		3,940		
511 0109	Award Pay			1,000		
511 0111	Paid Lunch Pay	4,741				
511 0112	Attendance/Sick Leave Incentiv	17,400	9,500	9,700	8,700	800-
511 0113	Sick Pay Buy Back	344	500	250	172	328-
511 0116	Vacation, Sick PL Buy Back	429	500	125	215	285-
511 0200	Revenue Vehicle Servicing	1,086,490		994,188		
511 0234	Physical Examination Labor	47				
511 0300	Shop & Garage Equip Maint	26				
511 0325	SNOWPLOWING	6,391		7,046		
511 0400	Facilities Maintenance	432,948		314,075		
511 0472	Misc Labor/Expense	1,206		125		
511 0700	Attrition		170,000-			170,000

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Department 4011 COLD SPRINGS GARAGE

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0900	Overtime	181,484	185,000	144,095	150,102	34,898-
511 0925	Shift Differential		19,000			19,000-
511 9998	Budget		2,275,439		2,235,062	40,377-

MAINTENANCE SALARY & WAGES		2,125,611	2,329,939	1,830,989	2,404,251	74,312

514 0700	Attrition				90,223	90,223

GEN & ADMIN SALARY & WAGES					90,223	90,223

515 9998	Budget	1,398,644	1,926,339	1,514,703	2,095,730	169,391

EMPLOYEE BENEFITS		1,398,644	1,926,339	1,514,703	2,095,730	169,391

521 0062	Accident Repairs	17,077-	28,000-	17,975-	8,539-	19,461
521 5200	M&S Direct Charge (Specia	318,060	250,000	247,026	284,176	34,176
521 5201	M&S Issues	1,348,751	1,500,000	1,102,037	1,323,684	176,316-
521 6010	Other Fluids	7,407	12,000	8,614	7,966	4,034-

REVENUE VEHICLE MAINT & TRANS		1,657,141	1,734,000	1,339,702	1,607,287	126,713-

522 5200	M&S Direct Charge (Specia	23,549	17,500	20,504	15,485	2,015-
522 5201	M&S Issues	338	1,500	1,691	891	609-

NON-REV VEHICLE MAINT & REPAIR		23,887	19,000	22,195	16,376	2,624-

524 0070	Diesel Expense	831,573	1,233,000	966,200	1,542,348	309,348

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Department 4011 COLD SPRINGS GARAGE

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
524 0080	Operation of Service Truck	8,712	14,500	11,919	14,500	
524 5201	M&S Issues	21,289	26,288	18,224	26,288	
----- AUTOMOTIVE		861,574	1,273,788	996,343	1,583,136	309,348
525 5200	M&S Direct Charge (Specia	75,043	115,000	96,199	71,436	43,564-
525 5201	M&S Issues	15,568-		3,216		
----- FACILITIES		59,475	115,000	99,415	71,436	43,564-
527 5270	Environmental Costs	48,776	30,000	39,314	77,990	47,990
----- ENVIRONMENTAL		48,776	30,000	39,314	77,990	47,990
533 0222	Utilities Expense	469		469		
533 9998	Budget		500			500-
----- WATER		469	500	469		500-
534 0222	Utilities Expense	716	700	2,330	1,470	770
----- TELEPHONE		716	700	2,330	1,470	770
571 0014	Management Fees	296,255	324,462	222,617	355,840	31,378
----- CONSULTANTS/OUTSIDE SERVICES		296,255	324,462	222,617	355,840	31,378
580 0361	General Office	583	2,500	507	292	2,208-

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Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
580 0364	Cleaning & Operations	2,132	6,000		1,066	4,934-
580 0368	Technology/Equipment/Serv	35,226	25,000	6,498	21,073	3,927-
580 5201	M&S Issues			273		
580 5210	Safety Equipment & Supplie	3,235	4,000	7,124	36,004	32,004
580 9264	COVID - 19	171				

GENERAL OFFICE		41,347	37,500	14,402	58,435	20,935

TOTAL EXPENSES		6,513,895	7,791,228	6,082,479	8,362,174	570,946

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Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0030	Instruction Labor/Expense		4,000	1,834		4,000-
511 0034	Union Function Labor	2,979		823		
511 0040	Supervision	108,411		98,481		
511 0041	Office & Clerical	50,321		51,812		
511 0101	Vacation Pay	127,702		135,496		
511 0102	Birthday & Anniversary Pay	11,159		14,576		
511 0103	Sick Pay	63,246		52,592		
511 0104	Personal Leave Pay	16,742		17,651		
511 0105	Holiday Pay	63,230		59,869		
511 0108	Bereavement Pay	3,388		1,541		
511 0109	Award Pay			1,000		
511 0112	Attendance/Sick Leave Inc	18,200	12,000	11,500	9,100	2,900-
511 0113	Sick Pay Buy Back		500			500-
511 0116	Vacation, Sick PL Buy Back	268	3,000	895	134	2,866-
511 0200	Revenue Vehicle Servicing	1,169,680		1,060,932		
511 0234	Physical Examination Labo	684				
511 0300	Shop & Garage Equip Maint	37,010		35,122		
511 0400	Facilities Maintenance	233,223		248,470		
511 0472	Misc Labor/Expense	843		829		
511 0700	Attrition		260,000-		260,000-	
511 0900	Overtime	320,829	320,000	279,867	290,737	29,263-
511 0925	Shift Differential		22,000			22,000-

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Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 9998	Budget		2,389,307		2,411,826	22,519

MAINTENANCE SALARY & WAGES		2,227,915	2,490,807	2,073,290	2,451,797	39,010-

514 0472	Misc Labor/Expense			92		
514 0700	Attrition				92,394	92,394

GEN & ADMIN SALARY & WAGES				92	92,394	92,394

515 9998	Budget	1,405,371	1,974,332	1,634,066	2,041,769	67,437

EMPLOYEE BENEFITS		1,405,371	1,974,332	1,634,066	2,041,769	67,437

521 0062	Accident Repairs	41,156-	20,000-	44,249-	37,346-	17,346-
521 5200	M&S Direct Charge (Specia	225,115	400,000	175,654	215,360	184,640-
521 5201	M&S Issues	1,243,913	1,250,000	1,226,015	1,316,839	66,839
521 6010	Other Fluids	9,073	7,000	11,747	10,147	3,147

REVENUE VEHICLE MAINT & TRANS		1,436,945	1,637,000	1,369,167	1,505,000	132,000-

522 5200	M&S Direct Charge (Specia	12,566	25,000	14,044	12,629	12,371-
522 5201	M&S Issues	5	500	31	65	435-

NON-REV VEHICLE MAINT & REPAIR		12,571	25,500	14,075	12,694	12,806-

524 0070	Diesel Expense	886,601	1,300,000	1,022,193	1,626,157	326,157
524 0080	Operation of Service Truc	3,095	7,200	7,523	7,200	

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Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
524 5201	M&S Issues	23,617	29,156	19,870	29,156	

AUTOMOTIVE		913,313	1,336,356	1,049,586	1,662,513	326,157

525 5200	M&S Direct Charge (Specia	81,990	100,000	91,354	68,571	31,429-
525 5201	M&S Issues	11,650	7,000	7,704	8,583	1,583

FACILITIES		93,640	107,000	99,058	77,154	29,846-

527 5270	Environmental Costs	38,604		17,506	30,000	30,000
527 9998	Budget		25,000			25,000-

ENVIRONMENTAL		38,604	25,000	17,506	30,000	5,000

531 0222	Utilities Expense	76,223		96,588		
531 9998	Budget		73,000		96,100	23,100

ELECTRIC POWER		76,223	73,000	96,588	96,100	23,100

532 0222	Utilities Expense	84,162		83,660		
532 9998	Budget		80,000		97,050	17,050

GAS		84,162	80,000	83,660	97,050	17,050

533 0222	Utilities Expense	29,419		44,474		
533 9998	Budget		30,000		31,000	1,000

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Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						

WATER		29,419	30,000	44,474	31,000	1,000

534 0222	Utilities Expense	779		758		
534 9998	Budget		1,000		800	200-

TELEPHONE		779	1,000	758	800	200-

571 0014	Management Fees	272,877	319,581	286,942	350,590	31,009
571 0231	Radio Base Stations	279				

CONSULTANTS/OUTSIDE SERVICES		273,156	319,581	286,942	350,590	31,009

580 0361	General Office	317	1,000	75	159	841-
580 0364	Cleaning & Operations	711	6,000	1,278	356	5,644-
580 0368	Technology/Equipment/Serv	4,903	35,000	5,687	36,000	1,000
580 5210	Safety Equipment & Suppli	3,056	7,000	8,202	39,486	32,486

GENERAL OFFICE		8,987	49,000	15,242	76,001	27,001

TOTAL EXPENSES		6,601,085	8,148,576	6,784,504	8,524,862	376,286

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Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0030	Instruction Labor/Expense	443	9,000		222	8,778-
511 0034	Union Function Labor	883		886		
511 0040	Supervision	47,254		23,796		
511 0041	Office & Clerical	36,199		11,713		
511 0101	Vacation Pay	230,929		197,106		
511 0102	Birthday & Anniversary Pay	23,055		20,404		
511 0103	Sick Pay	71,602		96,714		
511 0104	Personal Leave Pay	28,260		23,011		
511 0105	Holiday Pay	106,033		78,815		
511 0107	Military Leave Pay	7,101		6,820		
511 0108	Bereavement Pay	4,861		3,506		
511 0112	Attendance/Sick Leave Inc	26,400	24,000	14,600	13,200	10,800-
511 0113	Sick Pay Buy Back	1,093	4,000	3,132	547	3,453-
511 0116	Vacation, Sick PL Buy Back	3,283	2,000	2,221	1,642	358-
511 0200	Revenue Vehicle Servicing	1,933,959		1,494,844		
511 0300	Shop & Garage Equip Maint	42,900		83,837		
511 0325	SNOWPLOWING	1,336				
511 0400	Facilities Maintenance	230,417		162,256		
511 0472	Misc Labor/Expense	552		1,007		
511 0500	Radio Equipment Maintena	149,827		115,718		
511 0600	Fare Collection Equipment	31,511		982		
511 0700	Attrition		400,000-			400,000

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Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0900	Overtime	73,362	150,000	195,151	67,083	82,917-
511 0925	Shift Differntial		2,000			2,000-
511 9998	Budget		3,833,187		3,793,117	40,070-

MAINTENANCE SALARY & WAGES		3,051,260	3,624,187	2,536,519	3,875,811	251,624

514 0101	Vacation Pay	3,111		4,245		
514 0102	Birthday & Anniversary Pay	207		212		
514 0103	Sick Pay	414		425		
514 0104	Personal Leave Pay	414		627		
514 0105	Holiday Pay	1,037		632		
514 0112	Attendance/Sick Leave Inc			200		
514 0152	Vault Drivers	46,026		42,892		
514 0471	Stores Labor/Expense	4,481		446		
514 0472	Misc Labor/Expense			100		
514 0700	Attrition				148,155	148,155
514 0900	Overtime	19		960		
514 9998	Budget		55,121		56,482	1,361

GEN & ADMIN SALARY & WAGES		55,709	55,121	50,739	204,637	149,516

515 9998	Budget	2,197,502	3,140,825	2,145,673	3,552,299	411,474

EMPLOYEE BENEFITS		2,197,502	3,140,825	2,145,673	3,552,299	411,474

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Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
520 0147	Elevator Maintenance & In	4,002	5,500	4,066	4,459	1,041-
520 0149	Elevator Repairs		1,500			1,500-
MAINTENANCE AND REPAIRS		4,002	7,000	4,066	4,459	2,541-
521 0054	Tire Expense	624,824	690,000	642,936	642,540	47,460-
521 5200	M&S Direct Charge (Specia	54,450	125,000	62,707	55,175	69,825-
521 5201	M&S Issues	37,362	25,000	7,751	27,979	2,979
521 5205	M&S Obsolete Inventory		20,000			20,000-
REVENUE VEHICLE MAINT & TRANS		716,636	860,000	713,394	725,694	134,306-
522 5200	M&S Direct Charge (Specia	39,118		20,940	83,154	83,154
522 5201	M&S Issues	17,239	24,000	2,368		24,000-
NON-REV VEHICLE MAINT & REPAIR		56,357	24,000	23,308	83,154	59,154
523 5200	M&S Direct Charge (Specis	312				
IMPROVEMENTS & REPLACEMENTS		312				
524 0080	Operation of Service Truck	315	500	819	500	
524 5201	M&S Issues		500		500	
AUTOMOTIVE		315	1,000	819	1,000	
525 5200	M&S Direct Charge (Specia	185,578	185,000	190,140	219,623	34,623

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Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
525 5201	M&S Issues	53,533	60,000	46,457	58,191	1,809-
FACILITIES		239,111	245,000	236,597	277,814	32,814
527 5270	Environmental Costs			140		
ENVIRONMENTAL				140		
531 0222	Uiltities Expense	202,264		250,746		
531 9998	Budget		185,000		243,540	58,540
ELECTRIC POWER		202,264	185,000	250,746	243,540	58,540
532 0222	Uiltities Expense	153,997		162,308		
532 9998	Budget		150,000		181,968	31,968
GAS		153,997	150,000	162,308	181,968	31,968
533 0222	Uiltities Expense	27,991		7,436		
533 9998	Budget		32,000		32,000	
WATER		27,991	32,000	7,436	32,000	
534 0222	Uiltities Expense	201		183		
534 9998	Budget		200		200	
TELEPHONE		201	200	183	200	

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4014 SHOPS

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
571 0014	Management Fees	1,683,272	2,045,750	1,567,481	2,196,818	151,068
571 0230	Radio Mobilie Units	59,889	110,000	30,028	80,000	30,000-
571 0231	Radio Base Stations	57,788	65,000	53,138	60,000	5,000-

CONSULTANTS/OUTSIDE SERVICES		1,800,949	2,220,750	1,650,647	2,336,818	116,068

577 5900	Employee Training	9,615	20,000	37,347	20,000	

EMPLOYEE TRAINING		9,615	20,000	37,347	20,000	

580 0361	General Office	145	4,000	751	1,243	2,757-
580 0363	Machine Rental & Repair		1,000			1,000-
580 0364	Cleaning & Operations	2,857	5,000	4,210	3,625	1,375-
580 0365	Stationary	31				
580 0368	Technology/Equipment/Serv	291,338	333,816	413,797	299,181	34,635-
580 0385	Safety/Service Awards		1,500			1,500-
580 0600	Fare Collection Equipment	48,515	552,666	564,651	2,135,770	1,583,104
580 5201	M&S Issues			158		
580 5210	Safety Equipment & Supplies	26,500	20,000	20,146	74,170	54,170

GENERAL OFFICE		369,386	917,982	1,003,713	2,513,989	1,596,007

TOTAL EXPENSES		8,885,607	11,483,065	8,823,635	14,053,383	2,570,318

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CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4015 BUS LOOPS

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
525	FACILITIES	52,131	30,000	50,713	40,000	10,000
527	ENVIRONMENTAL		500			500-
531	ELECTRIC POWER	94,470	183,755	94,194	131,643	52,112-
533	WATER	6,955	6,000	22,609	7,200	1,200
572	RENT EXPENSE	9,600	9,600	9,100	10,800	1,200
574	TAXES AND ASSESSMENTS	209	225	214	105	120-
580	GENERAL OFFICE	2,324	6,000	1,627	2,700	3,300-
TOTAL	EXPENSES	165,689	236,080	178,457	192,448	43,632-

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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BUDGET WORKSHEETS - Fiscal Year 2022-23

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CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4016 MECHANICAL

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
511	MAINTENANCE SALARY & WAGES	96,612	141,609	122,276	141,812	203
514	GEN & ADMIN SALARY & WAGES				5,289	5,289
515	EMPLOYEE BENEFITS	69,641	124,204	107,672	129,735	5,531
521	REVENUE VEHICLE MAINT & TRANS	786		6		
580	GENERAL OFFICE	1,532	3,800	2,804	4,175	375
TOTAL	EXPENSES	168,571	269,613	232,758	281,011	11,398

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4019 STOREROOM- BUS

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget	
** EXPENSES **							
511 0041	Office & Clerical	269,444		316,714			
511 0101	Vacation Pay	36,796		30,524			
511 0102	Birthday & Anniversary Pay	3,199		4,477			
511 0103	Sick Pay	17,368		10,322			
511 0104	Personal Leave Pay	4,057		4,190			
511 0105	Holiday Pay	14,141		17,042			
511 0111	Paid Lunch Pay	38,030		44,350			
511 0112	Attendance/Sick Leave Inc	8,600	7,600	6,400	7,600		
511 0113	Sick Pay Buy Back	392		829			
511 0116	Vacation, Sick PL Buy Back	590		1,203			
511 0472	Misc Labor/Expense	271		264			
511 0700	Attrition		50,000-			50,000	
511 0900	Overtime	125,730	160,000	124,208	160,000		
511 9998	Budget		552,875		595,319	42,444	

MAINTENANCE SALARY & WAGES		518,618	670,475	560,523	762,919	92,444	

514 0101	Vacation Pay	7,074		26,307			
514 0102	Birthday & Anniversary Pay	1,734		2,809			
514 0103	Sick Pay	4,992		5,237			
514 0104	Personal Leave Pay	1,973		1,816			
514 0105	Holiday Pay	9,512		7,514			
514 0108	Bereavement	630		494			

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4019 STOREROOM- BUS

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
514 0111	Paid Lunch Pay	23,918		19,380		
514 0112	Attendance/Sick Leave Inc		2,000	2,400	2,000	
514 0471	Stores Labor/Expense	168,448		136,164		
514 0472	Misc Labor/Expense	52		41		
514 0700	Attrition				38,973	38,973
514 0900	Overtime	4,475	7,000	4,256	7,000	
514 9998	Budget		257,218		267,987	10,769

GEN & ADMIN SALARY & WAGES		222,808	266,218	206,418	315,960	49,742

515 9998	Budget	458,037	710,015	587,092	835,423	125,408

EMPLOYEE BENEFITS		458,037	710,015	587,092	835,423	125,408

523 5200	M&S Direct Charge (Specia	812	3,500	669	3,500	
523 5201	M&S Issues	14,463	11,000	290	11,000	

IMPROVEMENTS & REPLACEMENTS		15,275	14,500	959	14,500	

534 0222	Utilities Expense	397	250	313	250	

TELEPHONE		397	250	313	250	

571 0014	Management Fees	218,733	294,642	234,258	336,309	41,667

CONSULTANTS/OUTSIDE SERVICES		218,733	294,642	234,258	336,309	41,667

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4019 STOREROOM- BUS

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
576 9998	Budget		3,000		3,000	

EMPLOYEE TRAVEL			3,000		3,000	

577 5900	Employee Training		2,500		2,500	

EMPLOYEE TRAINING			2,500		2,500	

580 0361	General Office	652	500	512	1,000	500
580 0363	Machine Rental & Repair		200		200	
580 0365	Stationary			91		
580 0368	Technology/Equipment/Serv	239	1,200	59	1,200	
580 5201	M&S Issues		300	36	300	
580 5210	Safety Equipment & Supplie	228	800	1,556	500	300-

GENERAL OFFICE		1,119	3,000	2,254	3,200	200

TOTAL EXPENSES		1,434,987	1,964,600	1,591,817	2,274,061	309,461

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4062 PARATRANSIT

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0030	Instruction Labor/Expense	157				
511 0105	Holiday Pay	151				
511 0200	Revenue Vehicle Servicing	359,245		289,600		
511 0400	Facilities Maintenance	1,652		21,890		
511 0900	Overtime	132,644	130,000	157,750	260,000	130,000
511 9998	Budget		336,000			336,000-
<hr/>						
MAINTENANCE SALARY & WAGES		493,849	466,000	469,240	260,000	206,000-
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512 0015	Ambassador Training	3,026	8,500	12,809	4,000	4,500-
512 0030	Instruction	16,903	30,000	41,002	18,000	12,000-
512 0031	Operator Labor/Expense	2,059,600		2,302,990		
512 0032	Changing & Shifting Labor	434		1,311		
512 0033	Student Operator Labor	88,747	115,000	90,619	105,000	10,000-
512 0034	Union Function Labor	1,488	11,000	7,832	1,500	9,500-
512 0036	Smith System Training	638				
512 0037	Equipment Familiarization	322				
512 0041	Office & Clerical	89,793		385		
512 0101	Vacation Pay	143,230		134,275		
512 0102	Birthday & Anniversary Pay	13,900		16,183		
512 0103	Sick Pay	113,610		100,094		
512 0104	Personal Leave Pay	20,690		22,790		
512 0105	Holiday Pay	78,768		69,702		

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4062 PARATRANSIT

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
512 0106	Jury Duty			1,433		
512 0108	Bereavement Pay	1,269		2,727		
512 0111	Paid Lunch Pay	156		17		
512 0112	Attendance/Sick Leave Inc	18,400	20,000	10,800	20,000	
512 0113	Sick Pay Buy Back	1,332	3,500	2,598	3,500	
512 0116	Vacation, Sick PL Buy Back	1,330	2,000	1,285	2,000	
512 0234	Physical Examination Labor	1,281	2,800	954	2,500	300-
512 0472	Misc Labor/Expense	5,494	6,000	3,599	6,500	500
512 0700	Attrition		200,000-		200,000-	
512 0900	Overtime	38,481	145,000	134,669		145,000-
512 9998	Budget		4,346,292		4,428,006	81,714
----- TRANSPORTATION SALARY & WAGES		2,698,892	4,490,092	2,958,074	4,391,006	99,086-

513 0165	Accident Reports Labor	472	1,100	700	622	478-

I&D SALARY & WAGES		472	1,100	700	622	478-

514 0111	Paid Lunch Pay	53		544		
514 0116	Vacation, Sick PL Buy Back	150				
514 0472	Misc Labor/Expense	5	4,000	685	727	3,273-
514 0700	Attrition				169,767	169,767

GEN & ADMIN SALARY & WAGES		208	4,000	1,229	170,494	166,494

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4062 PARATRANSIT

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
515 9998	Budget	2,150,586	4,184,509	2,821,170	4,072,282	112,227-

EMPLOYEE BENEFITS		2,150,586	4,184,509	2,821,170	4,072,282	112,227-

521 0062	Accident Repairs	3,859-		3,743-		
521 5200	M&S Direct Charge (Specia	78,809		149,379		
521 5201	M&S Issues	176,536		244,225		
521 9998	Budget		375,000		342,411	32,589-

REVENUE VEHICLE MAINT & TRANS		251,486	375,000	389,861	342,411	32,589-

522 5200	M&S Direct Charge (Specia	695		1,124		
522 9998	Budget	3,591	11,000	7,785	9,479	1,521-

NON-REV VEHICLE MAINT & REPAIR		4,286	11,000	8,909	9,479	1,521-

524 0070	Diesel Expense	10,478		31,728		
524 0090	GAS/REV VEHICLE	218,508	402,753	440,323	500,000	97,247

AUTOMOTIVE		228,986	402,753	472,051	500,000	97,247

525 5200	M&S Direct Charge (Specia	7,193		4,073		
525 9998	Budget	103,587	83,750	104,987	61,168	22,582-

FACILITIES		110,780	83,750	109,060	61,168	22,582-

527 9998	Budget	14,577	7,000	15,147	18,069	11,069

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4062 PARATRANSIT

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						

	ENVIRONMENTAL	14,577	7,000	15,147	18,069	11,069

531 9998	Budget	34,548	37,500	48,909	49,366	11,866

	ELECTRIC POWER	34,548	37,500	48,909	49,366	11,866

532 9998	Budget	26,638	26,250	30,350	31,844	5,594

	GAS	26,638	26,250	30,350	31,844	5,594

533 9998	Budget	4,340	6,000	3,681	4,775	1,225-

	WATER	4,340	6,000	3,681	4,775	1,225-

534 0222	Utilities Expense	1,426		1,262		
534 9998	Budget	1,566	3,472	1,579	3,324	148-

	TELEPHONE	2,992	3,472	2,841	3,324	148-

541 0264	Property & Fire Insurance	15,525		18,040		
541 0265	BUILDINGS	148,356		131,300		
541 9998	Budget	12,309	216,530	34,521	266,110	49,580

	INSURANCE	176,190	216,530	183,861	266,110	49,580

542 0261	Resv Appropriations	29,745-		127,849		

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4062 PARATRANSIT

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						

	CLAIM LOSSES	29,745-		127,849		

553 0370	Transit Police	341,813		336,007		
553 9998	Budget		372,398		432,492	60,094

	POLICE PROTECTION	341,813	372,398	336,007	432,492	60,094

571 0014	Management Fees	929,920	903,279	1,026,368	968,213	64,934

	CONSULTANTS/OUTSIDE SERVICES	929,920	903,279	1,026,368	968,213	64,934

576 5800	Auto Reimbursement		200			200-

	EMPLOYEE TRAVEL		200			200-

577 5900	Employee Training		2,000		2,000	

	EMPLOYEE TRAINING		2,000		2,000	

580 0361	General Office	1,869	6,000	4,570	3,021	2,979-
580 0365	Stationary	3,767	12,000	7,945	7,064	4,936-
580 0368	Technology/Equipment/Serv	159,841	130,000	141,313	149,679	19,679
580 0600	Fare Collection Equipment	11,942	71,197	21,499	25,938	45,259-
580 5210	Safety Equipment & Supplies			76		

	GENERAL OFFICE	177,419	219,197	175,403	185,702	33,495-

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4062 PARATRANSIT

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
582 0010	Station & Office	2,244		386		
582 0038	Tolls Expense	13,440		17,253		
582 9998	Budget		10,000		17,824	7,824

TRANSPORTATION EXPENSE		15,684	10,000	17,639	17,824	7,824

592 0510	Rail Overhead - Salary	40,225	61,606	29,783	66,640	5,034
592 0512	Rail Overhead - Expenses	112,111	130,513	89,451	135,894	5,381

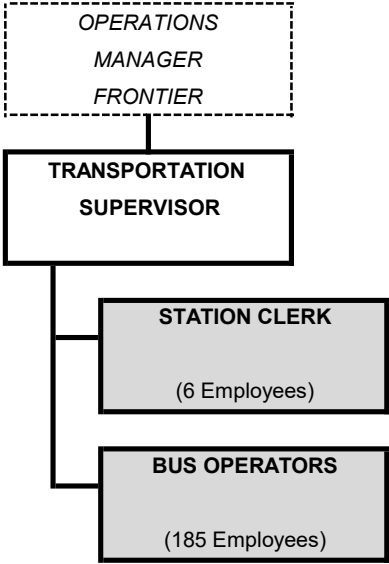
DIVISION OPERATIONS		152,336	192,119	119,234	202,534	10,415

593 9100	Cost Allocation Plan	92,113	103,404	95,206	122,502	19,098

COST ALLOCATION PLAN		92,113	103,404	95,206	122,502	19,098

TOTAL EXPENSES		7,878,370	12,117,553	9,412,789	12,112,217	5,336-

**FRONTIER
(Attachment C)**



TOTAL EMPLOYEES:

NFTA	1
Metro	<u>191</u>
Total	192

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4020 FRONTIER STATION

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
512 0015	Ambassador Training	12,101	12,000	5,051	8,259	3,741-
512 0030	Instruction Labor/Expense	80,719	75,000	83,161	122,248	47,248
512 0031	Operator Labor/Expense	7,545,076		6,651,042		
512 0032	Changing & Shifting Labor	20,172		23,777		
512 0033	Student Operator Labor	41,572	50,000	40,744	42,588	7,412-
512 0034	Union Function Labor	8,797	15,000	8,368	9,699	5,301-
512 0036	Smith System Training	479	6,500	178	240	6,260-
512 0037	Equipment Familiarization	1,924	2,000	2,654	6,230	4,230
512 0041	Office & Clerical	240,759	225,000	212,554	240,412	15,412
512 0101	Vacation Pay	640,829		511,478		
512 0102	Birthday & Anniversary Pay	51,371		48,236		
512 0103	Sick Pay	446,921		312,031		
512 0104	Personal Leave Pay	90,312		62,466		
512 0105	Holiday Pay	267,690		213,916		
512 0106	Jury Duty	1,259		219		
512 0108	Bereavement Pay	14,122		6,743		
512 0111	Paid Lunch Pay	72		191		
512 0112	Attendance/Sick Leave Inc	41,000	34,000	23,600	20,500	13,500-
512 0113	Sick Pay Buy Back	3,384	6,000	2,562	1,692	4,308-
512 0116	Vacation, Sick PL Buy Back	2,823	5,500	7,053	1,412	4,088-
512 0234	Physical Examination Labor	5,820		2,899		
512 0472	Misc Labor/Expense	11,737	10,000	9,357	10,825	825

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4020 FRONTIER STATION

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
512 0700	Attrition		1,100,000-		1,100,000-	
512 0900	Overtime	401,907	500,000	572,567	416,922	83,078-
512 9998	Budget		10,615,388		10,734,372	118,984

TRANSPORTATION SALARY & WAGES		9,930,846	10,456,388	8,800,847	10,515,399	59,011

513 0165	Accident Reports Labor	2,474	4,000	2,322	2,499	1,501-

I&D SALARY & WAGES		2,474	4,000	2,322	2,499	1,501-

514 0472	Misc Labor/Expense	152	2,000	4,421	2,694	694
514 0700	Attrition				380,208	380,208

GEN & ADMIN SALARY & WAGES		152	2,000	4,421	382,902	380,902

515 9998	Budget	6,818,060	8,880,076	7,369,978	9,324,534	444,458

EMPLOYEE BENEFITS		6,818,060	8,880,076	7,369,978	9,324,534	444,458

571 0014	Management Fees	501,916	437,531	392,917	484,132	46,601

CONSULTANTS/OUTSIDE SERVICES		501,916	437,531	392,917	484,132	46,601

577 5900	Employee Training		3,000		2,000	1,000-

EMPLOYEE TRAINING			3,000		2,000	1,000-

580 0368	Technology/Equipment/Serv		500		500	

Bdg Wrk-Full Account No Report

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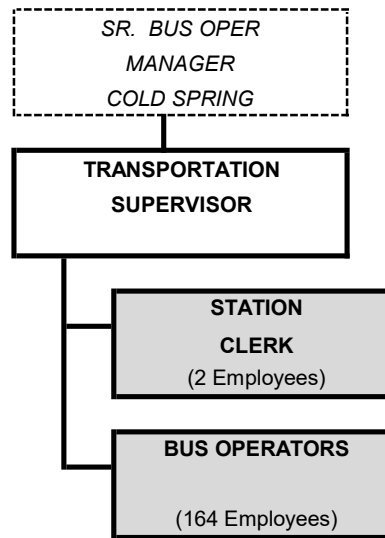
NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4020 FRONTIER STATION

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
GENERAL OFFICE			500		500	
582 0010	Stations & Office	5,913		3,920		
582 5201	M&S Issues	4,017		3,550		
582 9998	Budget		11,000		10,000	1,000-
TRANSPORTATION EXPENSE		9,930	11,000	7,470	10,000	1,000-
TOTAL EXPENSES		17,263,378	19,794,495	16,577,955	20,721,966	927,471

**COLD SPRING
(Attachment D)**



TOTAL EMPLOYEES:

NFTA	1
Metro	<u>166</u>
Total	167

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4021 COLD SPRINGS STATION

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
512 0015	Ambassador Training	6,961	10,000	8,810		10,000-
512 0030	Instruction Labor/Expense	60,997	110,000	49,705	53,619	56,381-
512 0031	Operator Labor/Expense	5,969,110		5,488,592		
512 0032	Changing & Shifting Labor	35,141		44,586		
512 0033	Student Operator Labor	21,289	102,000	28,832	26,285	75,715-
512 0034	Union Function Labor	11,687		12,634		
512 0035	Part Time Operators	449				
512 0036	Smith System Training	2,091	10,000		1,046	8,954-
512 0037	Equipment Familiarization	3,399	20,000	768	3,236	16,764-
512 0041	Office & Clerical	96,199	105,000	94,327	99,296	5,704-
512 0101	Vacation Pay	479,400		437,210		
512 0102	Birthday & Anniversary Pay	50,995		42,091		
512 0103	Sick Pay	426,114		270,235		
512 0104	Personal Leave Pay	66,471		57,888		
512 0105	Holiday Pay	216,260		181,520		
512 0106	Jury Duty	736		1,716		
512 0108	Bereavement Pay	7,599		8,204		
512 0111	Paid Lunch Pay	30		101		
512 0112	Attendance/Sick Leave Inc	33,800		15,200		
512 0113	Sick Pay Buy Back	1,531		1,738		
512 0116	Vacation, Sick PL Buy Back	3,934		1,276		
512 0234	Physical Examination Labo	8,773		2,219		

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4021 COLD SPRINGS STATION

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
512 0472	Misc Labor/Expense	10,511		11,975		
512 0700	Attrition		1,200,000-		1,200,000-	
512 0900	Overtime	207,953	260,000	416,268	285,000	25,000
512 9998	Budget		8,931,575		9,050,718	119,143

TRANSPORTATION SALARY & WAGES		7,721,430	8,348,575	7,175,895	8,319,200	29,375-

513 0165	Accident Reports Labor	1,585	700	1,710	1,777	1,077

I&D SALARY & WAGES		1,585	700	1,710	1,777	1,077

514 0472	Misc Labor/Expense	1,586-	400	4,947	1,495	1,095
514 0700	Attrition				307,748	307,748

GEN & ADMIN SALARY & WAGES		1,586-	400	4,947	309,243	308,843

515 9998	Budget	5,361,409	7,183,583	6,045,407	7,413,637	230,054

EMPLOYEE BENEFITS		5,361,409	7,183,583	6,045,407	7,413,637	230,054

571 0014	Management Fees	516,415	568,998	326,623	601,761	32,763

CONSULTANTS/OUTSIDE SERVICES		516,415	568,998	326,623	601,761	32,763

577 5900	Employee Training		2,000	947	1,500	500-

EMPLOYEE TRAINING			2,000	947	1,500	500-

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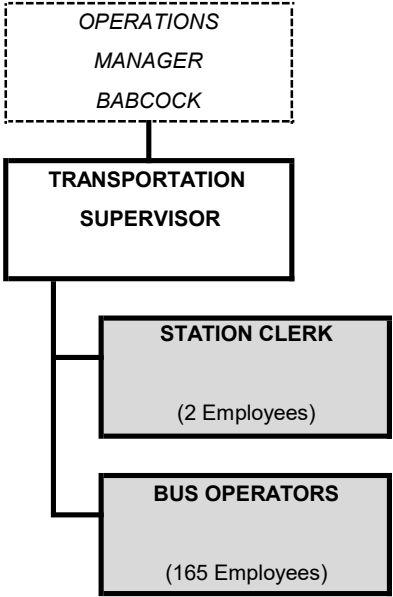
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4021 COLD SPRINGS STATION

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
580 0361	General Office			345		
580 0368	Technology/Equipment/Serv		700		700	
-----GENERAL OFFICE-----			700	345	700	
582 0010	Stations & Office	4,222		2,965		
582 5201	M&S Issues	761		1,895		
582 5210	Safety Equipment & Suppli	193		125		
582 9998	Budget		9,000		6,000	3,000-
-----TRANSPORTATION EXPENSE-----		5,176	9,000	4,985	6,000	3,000-
-----TOTAL EXPENSES-----		13,604,429	16,113,956	13,560,859	16,653,818	539,862

**BABCOCK
(Attachment E)**



TOTAL EMPLOYEES

NFTA	1
Metro	<u>167</u>
Total	168

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4023 BABCOCK STATION

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
512 0015	Ambassador Training	6,870	10,000	9,809	7,381	2,619-
512 0030	Instruction Labor/Expense	61,087	110,000	47,462	61,218	48,782-
512 0031	Operator Labor/Expense	6,586,268		5,990,350		
512 0032	Changing & Shifting Labor	31,574		28,018		
512 0033	Student Operator Labor	47,740	135,000	47,203	52,516	82,484-
512 0034	Union Function Labor	11,312	13,000	12,475	11,686	1,314-
512 0036	Smith System Training	2,196	5,000		1,098	3,902-
512 0037	Equipment Familiarization	15	5,000	5,024	9,978	4,978
512 0041	Office & Clerical	56,132	95,000	95,426	79,144	15,856-
512 0101	Vacation Pay	532,452		458,790		
512 0102	Birthday & Anniversary Pay	38,751		39,874		
512 0103	Sick Pay	391,660		230,547		
512 0104	Personal Leave Pay	75,968		55,941		
512 0105	Holiday Pay	229,353		186,148		
512 0106	Jury Duty	209				
512 0107	Military Leave Pay	172				
512 0108	Bereavement Pay	14,207		9,647		
512 0111	Paid Lunch Pay	72		132		
512 0112	Attendance/Sick Leave Inc	40,200	22,000	16,200	20,100	1,900-
512 0113	Sick Pay Buy Back	1,983	4,000	1,465	992	3,008-
512 0116	Vacation, Sick PL Buy Back	10,161	5,000	6,688	5,081	81
512 0234	Physical Examination Labor	5,463		2,446		

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4023 BABCOCK STATION

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
512 0472	Misc Labor/Expense	8,750	12,000	7,367	7,985	4,015-
512 0700	Attrition		1,300,000-		1,300,000-	
512 0900	Overtime	228,038	300,000	355,795	230,889	69,111-
512 9998	Budget		9,143,398		9,224,600	81,202

TRANSPORTATION SALARY & WAGES		8,380,633	8,559,398	7,606,807	8,412,668	146,730-

513 0165	Accident Reports Labor	1,885	3,000	2,115	2,279	721-

I&D SALARY & WAGES		1,885	3,000	2,115	2,279	721-

514 0472	Misc Labor/Expense	154	1,000	3,863	2,457	1,457
514 0700	Attrition				308,496	308,496

GEN & ADMIN SALARY & WAGES		154	1,000	3,863	310,953	309,953

515 9998	Budget	5,834,083	7,344,267	6,467,467	7,535,661	191,394

EMPLOYEE BENEFITS		5,834,083	7,344,267	6,467,467	7,535,661	191,394

571 0014	Management Fees	272,229	279,949	269,279	309,894	29,945

CONSULTANTS/OUTSIDE SERVICES		272,229	279,949	269,279	309,894	29,945

580 0368	Technology/Equipment/Serv		250		250	

GENERAL OFFICE			250		250	

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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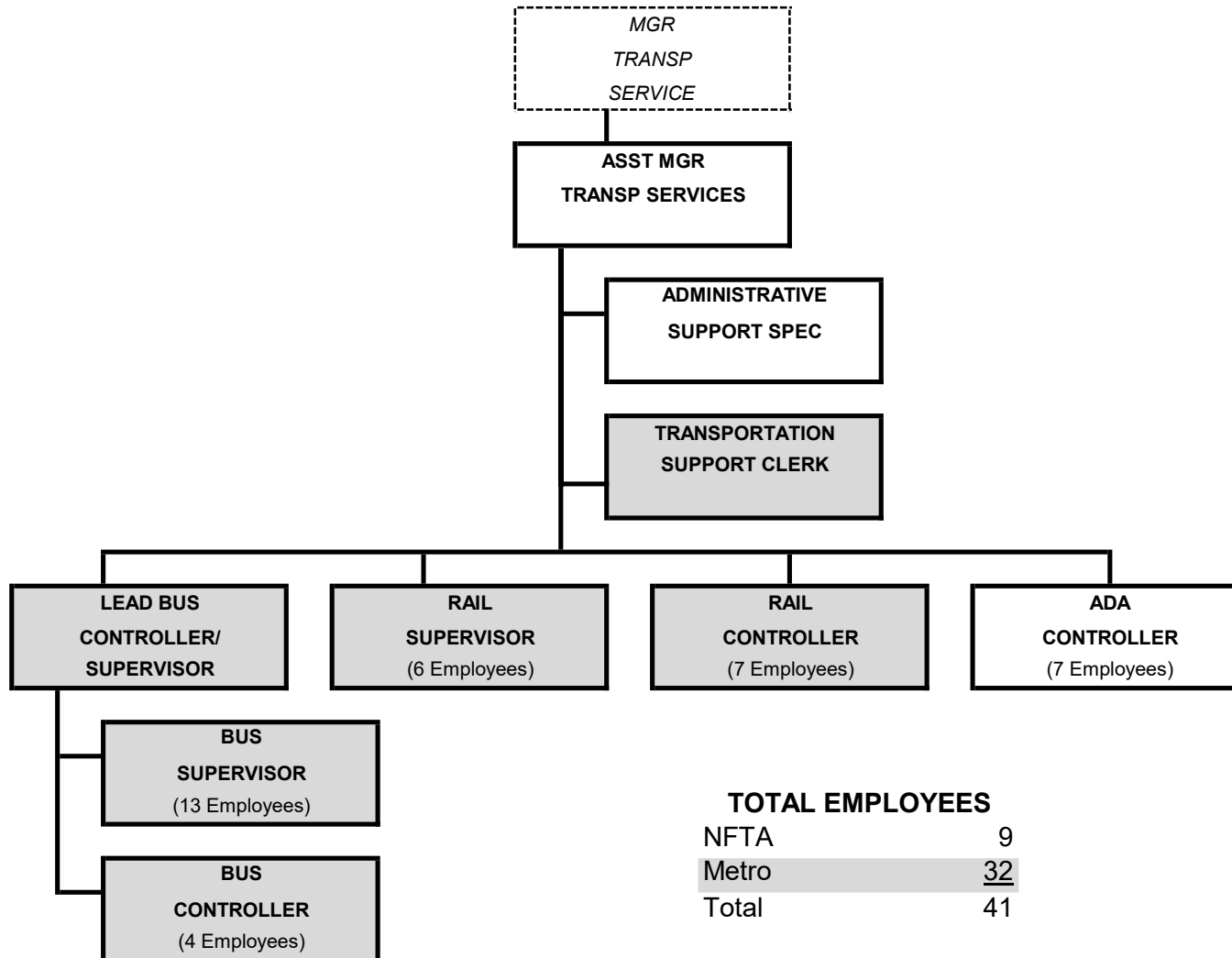
Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4023 BABCOCK STATION

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
582 0010	Stations & Office	2,713	6,000	3,288	4,679	1,321-
582 5201	M&S Issues	740		1,776	1,544	1,544

TRANSPORTATION EXPENSE		3,453	6,000	5,064	6,223	223

TOTAL EXPENSES		14,492,437	16,193,864	14,354,595	16,577,928	384,064

TRANSPORTATION (Attachment F)



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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4027 BUS TRANSPORTATION

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
512 0012	Street Supervisors - Disp	309,722		281,872		
512 0030	Instruction Labor/Expense		500			500-
512 0041	Office & Clerical	642,919		601,454		
512 0101	Vacation Pay	120,338		92,702		
512 0102	Birthday & Anniversary Pay	13,791		16,876		
512 0103	Sick Pay	25,907		12,196		
512 0104	Personal Leave Pay	23,176		20,380		
512 0105	Holiday Pay	53,206	48,000	47,347	44,345	3,655-
512 0108	Bereavement Pay	2,279		1,516		
512 0109	Award Pay			9,000		
512 0111	Paid Lunch Pay	3,810		5,108		
512 0112	Attendance/Sick Leave Inc	21,200	22,000	17,700	22,000	
512 0116	Vacation, Sick PL Buy Back	18,622	14,000	19,165	21,373	7,373
512 0900	Overtime	208,797	195,000	216,744	217,169	22,169
512 9998	Budget		1,231,893		1,263,250	31,357

TRANSPORTATION SALARY & WAGES		1,443,767	1,511,393	1,342,060	1,568,137	56,744

514 0700	Attrition				55,999	55,999

GEN & ADMIN SALARY & WAGES					55,999	55,999

515 9998	Budget	897,498	1,197,426	1,032,940	1,281,447	84,021

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4027 BUS TRANSPORTATION

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						

EMPLOYEE BENEFITS		897,498	1,197,426	1,032,940	1,281,447	84,021

534 0222	Utilities	356		286		
534 9998	Budget		600		316	284-

TELEPHONE		356	600	286	316	284-

571 0014	Management Fees	391,037	379,645	414,205	429,563	49,918

CONSULTANTS/OUTSIDE SERVICES		391,037	379,645	414,205	429,563	49,918

576 0359	Travel & Entertainment	47			24	24

EMPLOYEE TRAVEL		47			24	24

577 0371	Seminars	588			500	500
577 5900	Employee Training		200			200-

EMPLOYEE TRAINING		588	200		500	300

580 0361	General Office		5,000			5,000-
580 0363	Machine Rental & Repair	480				
580 0365	Stationary	1,136	1,000	1,879	1,000	
580 0368	Technology/Equipment/Serv	14	600		7	593-
580 0385	Safety/Service Awards	847	7,000	4,092	8,558	1,558
580 5210	Saftey Equip & Supplies	80				

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4027 BUS TRANSPORTATION

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						

GENERAL OFFICE		2,557	13,600	5,971	9,565	4,035-

582 0010	Stations & Office	1,776		2,170		
582 0012	Street Supervisors - Disp	12,637		18,630		
582 0030	Instruction Labor/Expense	15,464		10,219		
582 0038	Tolls Expense	64,668		57,769		
582 0153	Cost of Transfers	63,937		58,961		
582 0333	Tickets & Tokens			250		
582 5201	M&S Issues	286		491		
582 9998	Budget		163,000		162,000	1,000-

TRANSPORTATION EXPENSE		158,768	163,000	148,490	162,000	1,000-

TOTAL EXPENSES		2,894,618	3,265,864	2,943,952	3,507,551	241,687

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4058 RAIL CONTROLLERS/SUPERVISORS

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
512	TRANSPORTATION SALARY & WAGES	1,048,189	1,105,246	982,710	1,121,091	15,845
514	GEN & ADMIN SALARY & WAGES				40,138	40,138
515	EMPLOYEE BENEFITS	648,505	863,547	741,199	895,536	31,989
TOTAL	EXPENSES	1,696,694	1,968,793	1,723,909	2,056,765	87,972

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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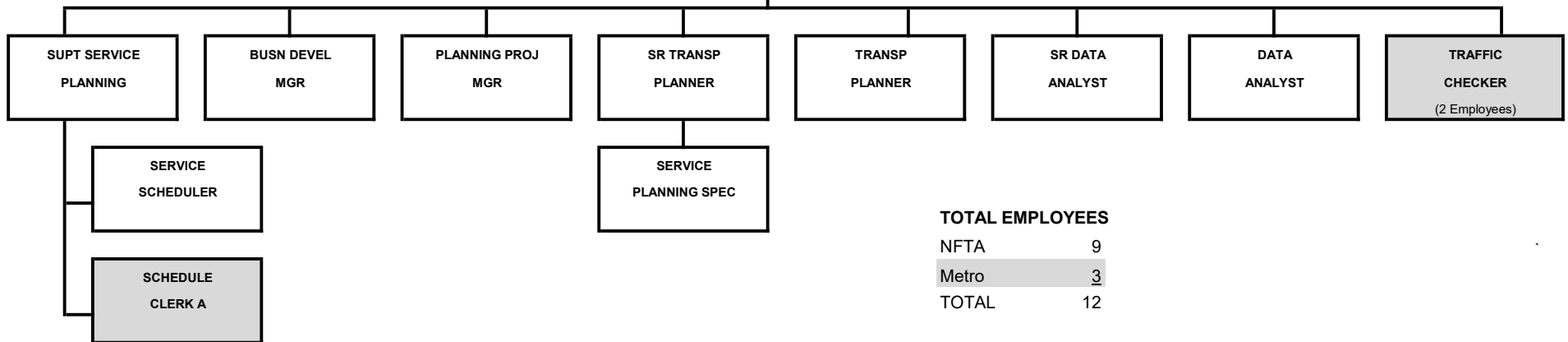
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CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4030 SURFACE TRANSPORTATION

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
575	PRINTING & ADVERTISING	127,014	175,000	168,580	129,307	45,693-
576	EMPLOYEE TRAVEL	85				
580	GENERAL OFFICE	494	600	256	377	223-
592	DIVISION OPERATIONS	21,685-	29,852-	21,832-	22,046-	7,806
TOTAL	EXPENSES	105,908	145,748	147,004	107,638	38,110-

**PLANNING
(Attachment G)**

MANAGER
SERVICE
PLANNING



TOTAL EMPLOYEES

NFTA	9
Metro	3
TOTAL	12

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4048 SERVICE PLANNING

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
512 0020	Traffic Checkers	87,699		75,451		
512 0041	Office & Clerical	41,232		24,285		
512 0101	Vacation Pay	18,151		23,828		
512 0102	Birthday& Anniversary Pay	2,291		2,135		
512 0103	Sick Pay			2,865		
512 0104	Personal Leave Pay	419		1,221		
512 0105	Holiday Pay	6,355		4,695		
512 0108	Bereavement Pay	1,258				
512 0111	Paid Lunch Pay	5,886		3,423		
512 0112	Attendance/Sick Leave Inc	4,200	3,500	1,800	4,200	700
512 0113	Sick Pay Buy Back	1,439				
512 0116	Vacation, Sick PL Buy Back	1,645		5,662		
512 0472	Misc Labor/Expense	180				
512 0900	Overtime		700	590	700	
512 9998	Budget		166,130		170,171	4,041

TRANSPORTATION SALARY & WAGES		170,755	170,330	145,955	175,071	4,741

514 0700	Attrition				6,463	6,463

GEN & ADMIN SALARY & WAGES					6,463	6,463

515 9998	Budget	121,370	149,744	128,325	159,626	9,882

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4048 SERVICE PLANNING

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						

EMPLOYEE BENEFITS		121,370	149,744	128,325	159,626	9,882

571 0014	Management Fees	1,336,121	1,096,588	1,273,131	1,215,327	118,739
571 0163	Professional Services			2,737		

CONSULTANTS/OUTSIDE SERVICES		1,336,121	1,096,588	1,275,868	1,215,327	118,739

576 5800	Auto Reimbursement	4,857	7,500	4,359	5,047	2,453-

EMPLOYEE TRAVEL		4,857	7,500	4,359	5,047	2,453-

577 5900	Employee Training	195	7,000	947	98	6,902-

EMPLOYEE TRAINING		195	7,000	947	98	6,902-

580 0361	General Office	961-	6,000	4,824	500	5,500-
580 0365	Stationary	218	4,000	347	201	3,799-
580 0368	Technology/Equipment/Serv	103,944	105,000	125,234	200,000	95,000

GENERAL OFFICE		103,201	115,000	130,405	200,701	85,701

582 0472	Misc Labor/Expense	17,834	16,000	10,849	17,000	1,000

TRANSPORTATION EXPENSE		17,834	16,000	10,849	17,000	1,000

592 0510	Rail Overhead - Salary	16,985-	22,111-	12,054-	23,086-	975-
592 0512	Rail Overhead - Expenses	102,353-	86,946-	81,210-	100,672-	13,726-

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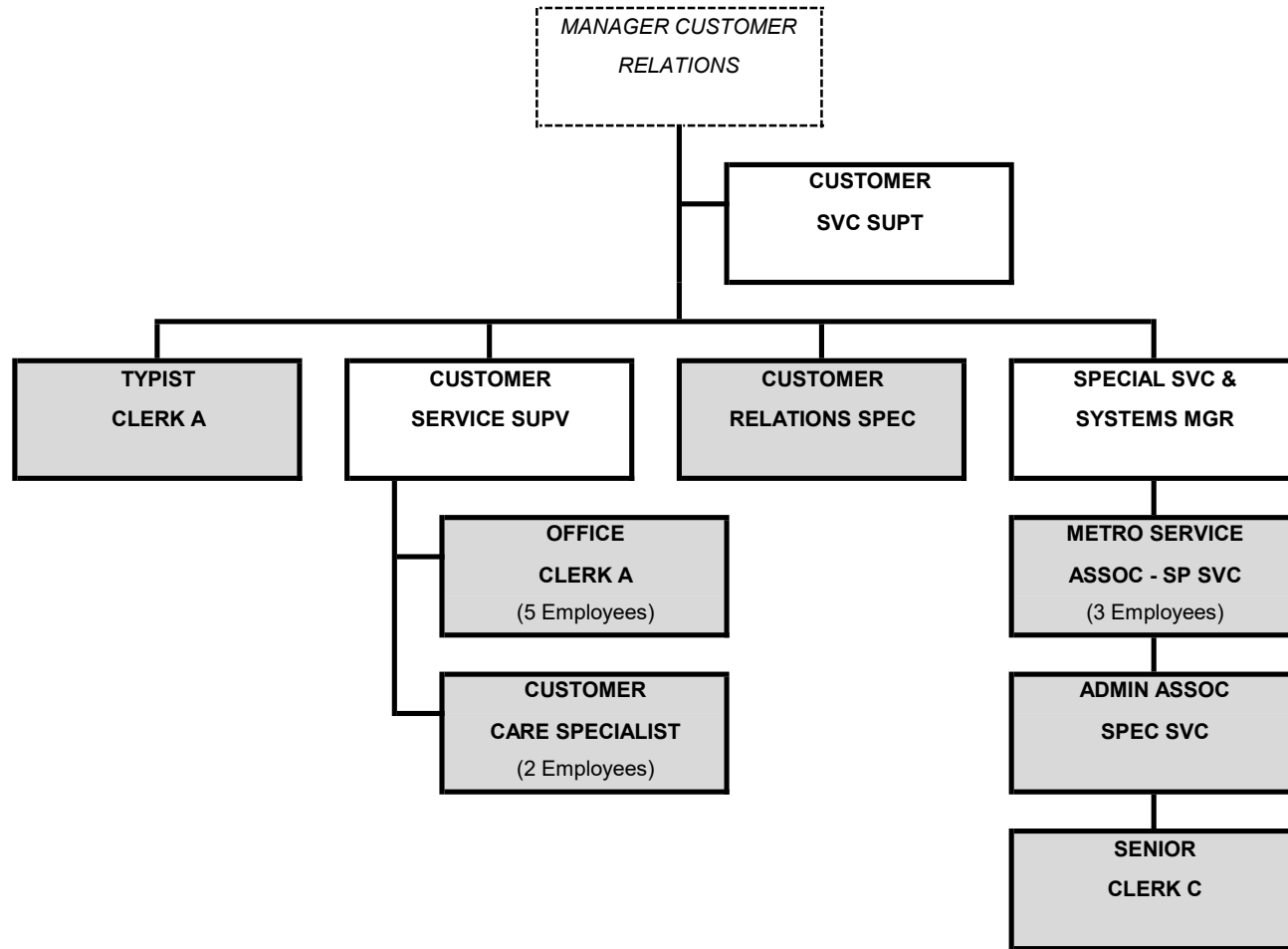
Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4048 SERVICE PLANNING

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						

	DIVISION OPERATIONS	119,338-	109,057-	93,264-	123,758-	14,701-

	TOTAL EXPENSES	1,634,995	1,453,105	1,603,444	1,655,575	202,470

CUSTOMER SERVICE (Attachment H)



TOTAL EMPLOYEES

NFTA	3
Metro	<u>14</u>
Total	17

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4041 CUSTOMER SERVICE

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
514 0101	Vacation Pay	38,771		45,844		
514 0102	Birthday & Anniversary Pay	6,972		6,158		
514 0103	Sick Pay	34,763		24,482		
514 0104	Personal Leave Pay	6,168		5,650		
514 0105	Holiday Pay	24,638		20,843		
514 0108	Bereavement Pay			202		
514 0111	Paid Lunch Pay	63,243		56,059		
514 0112	Attendance/Sick Leave Inc	2,600	3,000	1,800	3,000	
514 0113	Sick Pay Buy Back			407		
514 0116	Vacation, Sick PL Buy Back	1,039				
514 0172	Business Development	441,984		395,841		
514 0234	Physcial Examination Labor	83				
514 0472	Misc Labor/Expense	223		268		
514 0700	Attrition				28,154	28,154
514 0900	Overtime	5,910	6,500	12,053	6,300	200-
514 9998	Budget		710,624		737,995	27,371

GEN & ADMIN SALARY & WAGES		626,394	720,124	569,607	775,449	55,325

515 9998	Budget	443,637	630,629	494,005	679,564	48,935

EMPLOYEE BENEFITS		443,637	630,629	494,005	679,564	48,935

571 0014	Management Fees	213,511	438,878	265,210	484,521	45,643

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4041 CUSTOMER SERVICE

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						

	CONSULTANTS/OUTSIDE SERVICES	213,511	438,878	265,210	484,521	45,643

572 0369	Office Space Rental					

RENT EXPENSE						

575 0170	Advertising		800		500	300-

PRINTING & ADVERTISING			800		500	300-

576 0359	Travel & Entertainment		200			200-

EMPLOYEE TRAVEL			200			200-

577 5900	Employee Training		700	2,850	700	

EMPLOYEE TRAINING			700	2,850	700	

580 0361	General Office	1,998	5,000	4,236	2,383	2,617-
580 0365	Stationary	1,845	3,000	1,248	1,375	1,625-
580 0368	Technology/Equipment/Serv	184,267	170,000	170,856	179,516	9,516
580 0472	Misc Labor/Expense			789		

GENERAL OFFICE		188,110	178,000	177,129	183,274	5,274

592 0510	Rail Overhead - Salary	141,408-	228,013-	107,122-	240,985-	12,972-
592 0512	Rail Overhead - Expenses	68,038-	105,158-	61,311-	113,729-	8,571-

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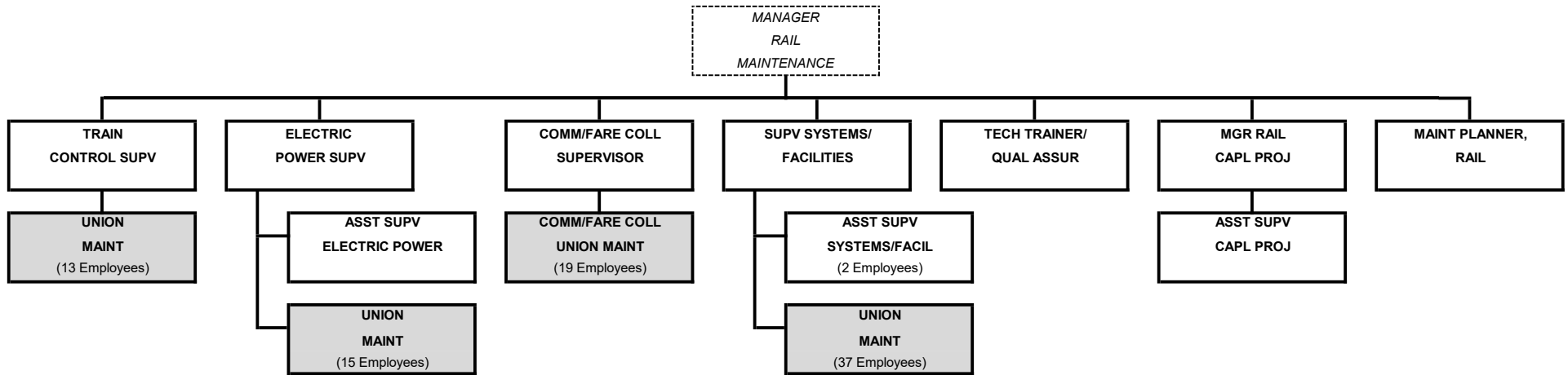
Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4041 CUSTOMER SERVICE

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						

	DIVISION OPERATIONS	209,446-	333,171-	168,433-	354,714-	21,543-

	TOTAL EXPENSES	1,262,206	1,636,160	1,340,368	1,769,294	133,134

RAIL MAINTENANCE
(Attachment I)



TOTAL EMPLOYEES	
NFTA	11
Metro	84
Total	95

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4050 RAIL MAINTENANCE

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0034	Union Function Labor	862		661		
511 0040	Supervision	199,843		169,087		
511 0041	Office & Clerical	19,381		2		
511 0101	Vacation Pay	243,705		237,985		
511 0102	Birthday & Anniversary Pay	20,414		20,354		
511 0103	Sick Pay	117,802		103,215		
511 0104	Personal Leave Pay	31,821		27,514		
511 0105	Holiday Pay	98,862		90,572		
511 0106	Jury Duty			1,119		
511 0108	Bereavement Pay	4,059		3,743		
511 0111	Paid Lunch Pay	2,718				
511 0112	Attendance/Sick Leave Inc	20,600	17,000	15,800	10,300	6,700-
511 0113	Sick Pay Buy Back	863	1,500	457	432	1,068-
511 0116	Vacation, Sick PL Buy Back	2,870	3,000	672	1,435	1,565-
511 0200	Revenue Vehicle Servicing	720,318		699,607		
511 0234	Physical Examination Labor	652				
511 0300	Shop & Garage Equip Maint	307				
511 0325	SNOWPLOWING	23,718		26,118		
511 0400	Facilities Maintenance	1,418,915		1,310,783		
511 0472	Misc Labor/Expense	1,172		919		
511 0500	Radio Equipment Maintenance	267,443		251,331		
511 0600	Fare Collection Equipment	8,986		21,557		

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4050 RAIL MAINTENANCE

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0700	Attrition		850,000-		850,000-	
511 0900	Overtime	645,450	800,000	579,346	630,273	169,727-
511 9998	Budget	1,383-	4,429,148		4,357,554	71,594-

MAINTENANCE SALARY & WAGES		3,849,378	4,400,648	3,560,842	4,149,994	250,654-

514 0472	Misc Labor/Expense		100	46		100-
514 0700	Attrition				156,521	156,521

GEN & ADMIN SALARY & WAGES			100	46	156,521	156,421

515 9998	Budget	2,369,703	3,325,060	2,737,745	3,359,991	34,931

EMPLOYEE BENEFITS		2,369,703	3,325,060	2,737,745	3,359,991	34,931

520 0146	Escalator Maintenance & I	702,371	700,000	656,066	674,674	25,326-
520 0147	Elevator Maintenance & in		85,000			85,000-
520 0148	Escalator Repairs		50,000			50,000-
520 0149	Elevator Repairs		5,000			5,000-
520 0202	Rail Grinding	188,863	185,000	195,816	200,000	15,000
520 0203	Rail Geometry Testing		19,500	19,445	20,000	500
520 0204	Rail Ultrasonic Testing		6,500			6,500-
520 0205	Snow Removal	18,684	6,500	51,833	9,342	2,842
520 0210	Misc Contracts	202,254	100,000	185,315	250,000	150,000

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4050 RAIL MAINTENANCE

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
MAINTENANCE AND REPAIRS		1,112,172	1,157,500	1,108,475	1,154,016	3,484-
521 5200	M&S Direct Charge (Specia	181	75,000	95	500	74,500-
521 5201	M&S Issues	23,931-	500	25,781	500	
REVENUE VEHICLE MAINT & TRANS		23,750-	75,500	25,876	1,000	74,500-
522 5200	M&S Direct Charge (Specia	82,476		104,741		
522 5201	M&S Issues	21,380		11,140		
522 9998	Budget		45,000		75,000	30,000
NON-REV VEHICLE MAINT & REPAIR		103,856	45,000	115,881	75,000	30,000
523 5200	M&S Direct Charge (Special	179				
IMPROVEMENTS & REPLACEMENTS		179				
524 0075	Rail Traction Expense	368,118	345,931	461,705	510,000	164,069
524 0080	Operation of Service Truc	20,893	49,958	20,675	49,958	
AUTOMOTIVE		389,011	395,889	482,380	559,958	164,069
525 0472	MIsc Labor/Expense			198		
525 5200	M&S Direct Charge (Specia	26,664		17,377		
525 5201	M&S Issues	450,279		433,490	525,000	525,000
525 9998	Budget		600,000			600,000-

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4050 RAIL MAINTENANCE

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						

FACILITIES		476,943	600,000	451,065	525,000	75,000-

527 5270	Environmental Costs		5,000			5,000-
527 5272	Non-Hazardous Waste	21,702		14,100	17,000	17,000

ENVIRONMENTAL		21,702	5,000	14,100	17,000	12,000

531 0222	Utilities Expense	369,188		504,692		
531 9998	Budget		375,000		493,663	118,663

ELECTRIC POWER		369,188	375,000	504,692	493,663	118,663

532 0222	Utilities Expense	30,971		32,726		
532 9998	Budget		45,000		54,591	9,591

GAS		30,971	45,000	32,726	54,591	9,591

533 0222	Utilities Expense	32,548		35,941		
533 9998	Budget		27,000		35,000	8,000

WATER		32,548	27,000	35,941	35,000	8,000

571 0014	Management Fees	1,786,956	2,005,844	1,614,140	2,641,532	635,688
571 0363	Machine Rental & Repair			131		

CONSULTANTS/OUTSIDE SERVICES		1,786,956	2,005,844	1,614,271	2,641,532	635,688

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4050 RAIL MAINTENANCE

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
572 0369	Office Space Rental		22,000			22,000-
RENT EXPENSE			22,000			22,000-
575 0170	Advertising			665		
PRINTING & ADVERTISING				665		
577 0371	Seminars	200				
577 5900	Employee Training	9,903	20,000	4,923	15,000	5,000-
EMPLOYEE TRAINING		10,103	20,000	4,923	15,000	5,000-
580 0358	Subscriptions & Dues	365		365		
580 0361	General Office	15,274		10,660		
580 0363	Machine Rental & Repair			994		
580 0364	Cleaning & Operations	9,340		3,552		
580 0365	Stationary	1,221		622		
580 0368	Technology/Equipment/Serv	409		530		
580 5210	Safety & Equipment & Suppli	56,826		40,354	66,300	66,300
580 9264	COVID - 19	91				
580 9998	Biudget		65,000		75,000	10,000
GENERAL OFFICE		83,526	65,000	57,077	141,300	76,300
591 9000	I/Co Labor Charges	3,229-		680-		

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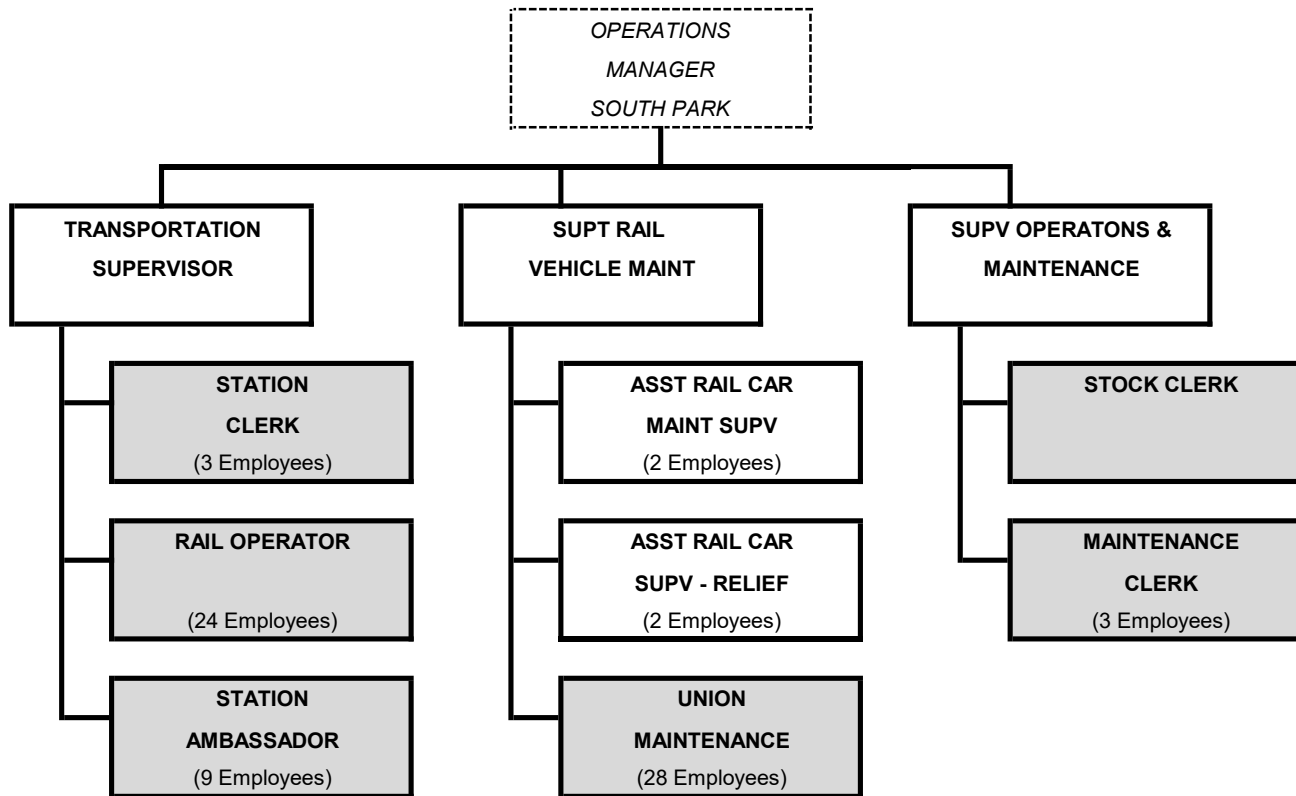
Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4050 RAIL MAINTENANCE

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						

	PROJECTS	3,229-		680-		

	TOTAL EXPENSES	10,609,257	12,564,541	10,746,025	13,379,566	815,025

SOUTH PARK (Attachment J)



TOTAL EMPLOYEES

NFTA	7
Metro	<u>68</u>
Total	75

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4051 STOREROOM- RAIL

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0472	Misc Labor/Expense	259		308		

MAINTENANCE SALARY & WAGES		259		308		

514 0101	Vacation Pay	16,963		26,077		
514 0102	Birthday & Anniversary Pay	1,591		2,041		
514 0103	Sick Pay	2,170		603		
514 0104	Personal Leave Pay	1,651		1,799		
514 0105	Holiday Pay	7,462		7,263		
514 0108	Bereavement Pay			623		
514 0111	Paid Lunch Pay	20,390		18,801		
514 0112	Attendance/Sick Leave Inc	2,600	1,500	2,200	2,500	1,000
514 0113	Sick Pay Buy Back	1,398	1,400		1,400	
514 0116	Vacation, Sick PL Buy Back	2,584	1,800	1,830	2,700	900
514 0234	Physical Examination Labor	259				
514 0471	Stores Labor/Expense	142,353		135,070		
514 0700	Attrition				10,305	10,305
514 0900	Overtime	52,319	45,000	71,047	55,000	10,000
514 9998	Budget		212,193		217,424	5,231

GEN & ADMIN SALARY & WAGES		251,740	261,893	267,354	289,329	27,436

515 9998	Budget	146,605	199,692	186,546	216,936	17,244

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4051 STOREROOM- RAIL

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
EMPLOYEE BENEFITS		146,605	199,692	186,546	216,936	17,244
527 5272	Non-Hazardous Waste	2,706		23,476		
527 5273	Hazardous Waste	7,952	10,000	7,105	10,226	226
ENVIRONMENTAL		10,658	10,000	30,581	10,226	226
571 0014	Management Fees	165,880	150,259	113,376	177,274	27,015
CONSULTANTS/OUTSIDE SERVICES		165,880	150,259	113,376	177,274	27,015
580 0361	General Office	2,950	5,000	177	3,000	2,000-
580 0365	Stationary	1,135	3,000	711	2,500	500-
580 0368	Technology/Equipment/Serv	240	2,000		1,000	1,000-
580 5210	Safety Equipment & Suppli	674	2,000		1,000	1,000-
GENERAL OFFICE		4,999	12,000	888	7,500	4,500-
584 1010	*Freight	399	2,000		500	1,500-
FREIGHT		399	2,000		500	1,500-
TOTAL EXPENSES		580,540	635,844	599,053	701,765	65,921

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4054 RAIL CAR MAINTENANCE

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0040	Supervision	5,613		72,701		
511 0101	Vacation Pay	62,939		60,001		
511 0102	Birthday & Anniversary Pay	5,342		5,597		
511 0103	Sick Pay	25,662		27,168		
511 0104	Personal Leave Pay	5,381		6,594		
511 0105	Holiday Pay	27,087		26,209		
511 0108	Bereavement Pay	837		185		
511 0112	Attendance/Sick Leave Inc	8,200	8,000	4,200	8,300	300
511 0113	Sick Pay Buy Back		600		500	100-
511 0116	Vacation, Sick PL Buy Back	454	500		500	
511 0200	Revenue Vehicle Servicing	663,247		494,326		
511 0234	Physical Examination Labor	407				
511 0325	SNOWPLOWING	1,036		356		
511 0400	Facilities Maintenance	136,162		190,429		
511 0472	Misc Labor/Expense	28				
511 0700	Attrition		260,000-		260,000-	
511 0900	Overtime	314,604	210,000	246,014	350,000	140,000
511 9998	Budget		1,472,826		1,425,377	47,449-
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MAINTENANCE SALARY & WAGES		1,256,999	1,431,926	1,133,780	1,524,677	92,751
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514 0700	Attrition				57,322	57,322

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4054 RAIL CAR MAINTENANCE

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
-----					57,322	57,322
GEN & ADMIN SALARY & WAGES						
-----					57,322	57,322
515 9998	Budget	727,651	1,116,904	829,004	1,151,898	34,994
-----					1,151,898	34,994
EMPLOYEE BENEFITS						
-----					1,151,898	34,994
521 0472	Misc Labor/Expense			2,857		
521 5200	M&S Direct Charge (Specia	512,520		255,412		
521 5201	M&S Issues	9,740		8,394		
521 9998	Budget		375,000		427,196	52,196
-----					427,196	52,196
REVENUE VEHICLE MAINT & TRANS						
-----					427,196	52,196
525 5201	M&S Issues	792	450	1,812	1,000	550
-----					1,000	550
FACILITIES						
-----					1,000	550
534 0222	Utilities Expense	381	500	323	375	125-
-----					375	125-
TELEPHONE						
-----					375	125-
571 0014	Management Fees	687,750	901,981	678,614	943,152	41,171
571 0801	Consultant Fees		80,000		50,000	30,000-
-----					943,152	41,171
CONSULTANTS/OUTSIDE SERVICES						
-----					943,152	41,171
577 5900	Employee Training	15,881	35,000	30,709	24,687	10,313-

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4054 RAIL CAR MAINTENANCE

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						

EMPLOYEE TRAINING		15,881	35,000	30,709	24,687	10,313-

580 0361	General Office	556	700	57	392	308-
580 0363	Machine Rental & Repair		1,000			1,000-
580 0364	Cleaning & Operations	1,785	7,000	909	2,039	4,961-
580 0365	Stationary	70	200		35	165-
580 0368	Technology/Equipment/Serv	2,892	3,500	2,658	2,884	616-
580 5210	Safety Equipment & Suppli	2,110	5,000	7,650	25,757	20,757

GENERAL OFFICE		7,413	17,400	11,274	31,107	13,707

TOTAL EXPENSES		3,219,127	3,959,161	2,952,179	4,211,414	252,253

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4055 SOUTH PARK STATION

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
512 0015	Ambassador Training		700		700	
512 0030	Instruction Labor/Expense	17,429	5,000	39,225	5,000	
512 0031	Operator Labor/Expense	877,069		856,375		
512 0032	Changing & Shifting Labor	526		262		
512 0033	Student Operator Labor	8,295		12,130		
512 0034	Union Function Labor	1,433		2,298		
512 0041	Office & Clerical	134,104		128,298		
512 0101	Vacation Pay	116,867		108,552		
512 0102	Birthday & Anniversary Pay	7,664		8,462		
512 0103	Sick Pay	56,695		56,365		
512 0104	Personal Leave Pay	11,809		13,163		
512 0105	Holiday Pay	36,775		37,543		
512 0108	Bereavement Pay	1,232		840		
512 0111	Paid Lunch Pay	61				
512 0112	Attendance/Sick Leave Inc	6,600	6,000	3,400	6,800	800
512 0113	Sick Pay Buy Back		500		500	
512 0116	Vacation, Sick PL Buy Back		300		300	
512 0234	Physical Examination Labor	1,942		290		
512 0472	MIsc Labor/Expense	3,895		4,058		
512 0900	Overtime	99,949	85,000	123,350	110,000	25,000
512 9998	Budget		1,550,867		1,590,818	39,951

Bdg Wrk-Full Account No Report

QB202 Date 03/29/22
Time 13:35

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2022-23

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4055 SOUTH PARK STATION

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						

	TRANSPORTATION SALARY & WAGES	1,382,345	1,648,367	1,394,611	1,714,118	65,751

513 0165	Accident Reports Labor	38		52		

	I&D SALARY & WAGES	38		52		

514 0111	Paid Lunch Pay			49		
514 0116	Vacation,Sick PL Buy Back	629				
514 0472	Misc Labor/Expense			97		
514 0700	Attrition				64,363	64,363
514 0900	Overtime		2,500		700	1,800-

	GEN & ADMIN SALARY & WAGES	629	2,500	146	65,063	62,563

515 9998	Budget	917,943	1,395,208	1,144,421	1,492,246	97,038

	EMPLOYEE BENEFITS	917,943	1,395,208	1,144,421	1,492,246	97,038

571 0014	Management Fees	127,495	136,282	136,054	125,783	10,499-

	CONSULTANTS/OUTSIDE SERVICES	127,495	136,282	136,054	125,783	10,499-

577 0371	Seminars			5,888		

	EMPLOYEE TRAINING			5,888		

580 0361	General Office		500			500-

Bdg Wrk-Full Account No Report

QB202 Date 03/29/22
Time 13:35

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2022-23

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4055 SOUTH PARK STATION

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
GENERAL OFFICE			500			500-
582 0010	Stations & Office	2,015	4,000	472	7,500	3,500
582 0358	Subscriptions & Dues	4,000				
TRANSPORTATION EXPENSE		6,015	4,000	472	7,500	3,500
592 0510	Rail Overhead - Salary	61,553	94,338	53,422	118,112	23,774
DIVISION OPERATIONS		61,553	94,338	53,422	118,112	23,774
TOTAL EXPENSES		2,496,018	3,281,195	2,735,066	3,522,822	241,627

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/29/22
Time 13:36

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2022-23

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CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4057 RAIL TICKET INSPECTORS

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
512	TRANSPORTATION SALARY & WAGES	233,543	497,428	207,661	451,745	45,683-
514	GEN & ADMIN SALARY & WAGES				16,952	16,952
515	EMPLOYEE BENEFITS	168,677	434,558	174,687	410,261	24,297-
580	GENERAL OFFICE		1,000			1,000-
TOTAL	EXPENSES	402,220	932,986	382,348	878,958	54,028-

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/29/22
Time 13:36

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2022-23

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CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4059 RAIL OVERHEAD

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
534	TELEPHONE	2,844	2,315	3,008	2,216	99-
541	INSURANCE	752,797	925,167	785,599	1,137,011	211,844
553	POLICE PROTECTION	3,475,106	3,786,043	3,416,073	4,397,005	610,962
571	CONSULTANTS/OUTSIDE SERVICES		10,000			10,000-
580	GENERAL OFFICE	14,181	376,137	184,633	466,882	90,745
592	DIVISION OPERATIONS	715,379	995,052	584,878	1,030,378	35,326
593	COST ALLOCATION PLAN	1,823,133	2,055,383	1,884,349	2,435,003	379,620
TOTAL	EXPENSES	6,783,440	8,150,097	6,858,540	9,468,495	1,318,398

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

BUS MAINTENANCE

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS
NEW PROJECTS													
BUS OPERATOR REPLACEMENT SEATS	--	7	NR	NFTA	\$825,000	\$0	\$0	\$275,000	\$275,000	\$275,000	\$0	\$0	\$0
GARAGE OVERHEAD DOORS	--	4	SR	NFTA	\$1,900,000	\$0	\$0	\$100,000	\$600,000	\$600,000	\$600,000	\$0	\$0
CNG FUELING CANOPY DOORS	--	8	NI	NFTA	\$150,000	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0
PREVIOUSLY BUDGETED PROJECTS													
ORBCAD UPGRADE	2-1241	9	NR	NFTA	\$4,703,133	\$220,749	\$582,384	\$3,900,000	\$0	\$0	\$0	\$0	\$0
ACQUIRE MISC SUPPORT EQUIP	2-3529	1	SR	NFTA	\$1,250,000	\$0	\$150,000	\$350,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
DPIM'S (DUEL POWER INVERTER MOD)	2-3525	M	M	NFTA	\$1,060,000	\$0	\$100,000	\$160,000	\$160,000	\$160,000	\$160,000	\$160,000	\$160,000
REPLACEMENT HYBRID BUS BATTERIES	--	M	M	NFTA	\$451,144	\$0	\$0	\$211,144	\$240,000	\$0	\$0	\$0	\$0
BOILER REPL AT COLD SPR GARAGE	2-8733	3	NR	MEP 20/21	\$200,000	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0
VERTICAL STOR UNITS (BABCOCK/COLD SPR)	2-3498	11	NI	NFTA	\$335,000	\$85,000	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0
ELECTRIC BUS INFRASTRUCTURE UPGR	2-3538	M	M	FTA LONO	\$2,500,000	\$0	\$0	\$2,500,000	\$0	\$0	\$0	\$0	\$0
				VWS/NYSERDA	\$1,534,000	\$0	\$0	\$1,534,000	\$0	\$0	\$0	\$0	\$0
				NATIONAL GRID	\$1,000,000	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0
				MEP 20/21	\$300,000	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0
				NFTA	\$14,014,782	\$0	\$0	\$2,833,304	\$2,194,004	\$2,211,521	\$2,230,253	\$2,239,261	\$2,306,439
TOTAL	\$19,348,782	\$0	\$0	\$8,167,304	\$2,194,004	\$2,211,521	\$2,230,253	\$2,239,261	\$2,306,439				
FACILITY IMPROVEMENTS	2-3540	5	SR	MRF	\$200,000	\$0	\$50,000	\$150,000	\$0	\$0	\$0	\$0	\$0
				NFTA	\$150,000	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$350,000	\$0	\$50,000	\$300,000	\$0	\$0	\$0	\$0	\$0
LIFT REBUILD & REPLACEMENTS	2-3539	2	SR	MRF	\$200,000	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0
				NFTA	\$4,500,000	\$0	\$0	\$300,000	\$4,200,000	\$0	\$0	\$0	\$0
				TOTAL	\$4,700,000	\$0	\$0	\$500,000	\$4,200,000	\$0	\$0	\$0	\$0
BMS UPGRADE ALL GARAGES	2-3532	6	SR	NFTA	\$75,000	\$0	\$25,000	\$50,000	\$0	\$0	\$0	\$0	\$0
YARD MGMT (BUS SOFTWARE) @ COLD SPR	--	10	NI	NFTA	\$350,000	\$0	\$0	\$350,000	\$0	\$0	\$0	\$0	\$0

FTA LONO	\$2,500,000	\$0	\$0	\$2,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 20/21	\$500,000	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MRF	\$400,000	\$0	\$50,000	\$350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NATIONAL GRID	\$1,000,000	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NFTA	\$29,764,059	\$305,749	\$857,384	\$9,079,448	\$7,819,004	\$3,396,521	\$3,140,253	\$2,549,261	\$2,616,439		
VWS/NYSERDA	\$1,534,000	\$0	\$0	\$1,534,000	\$0	\$0	\$0	\$0	\$0		
TOTAL	\$35,698,059	\$305,749	\$907,384	\$14,963,448	\$7,819,004	\$3,396,521	\$3,140,253	\$2,549,261	\$2,616,439		

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

BUS VEHICLE

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS	
NON-REVENUE VEHICLES	2-3521	1	NR	ATC 19/20	\$600,000	\$0	\$0	\$600,000	\$0	\$0	\$0	\$0	\$0	
				NFTA	\$2,100,000	\$0	\$0	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000
				TOTAL	\$2,700,000	\$0	\$0	\$950,000	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000
FUTURE BIG BUSES AS LIFE EXPIRED	2-3526 2-3523	M	M	FTA 5339 19/20	\$364,887	\$0	\$0	\$364,887	\$0	\$0	\$0	\$0	\$0	
				NYSDOT 19/20	\$45,611	\$0	\$0	\$45,611	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA 19/20	\$45,611	\$0	\$0	\$45,611	\$0	\$0	\$0	\$0	\$0	\$0
				FTA 5339 20/21	\$1,554,553	\$0	\$0	\$0	\$1,554,553	\$0	\$0	\$0	\$0	\$0
				NYSDOT 20/21	\$194,319	\$0	\$0	\$0	\$194,319	\$0	\$0	\$0	\$0	\$0
				NFTA 20/21	\$194,319	\$0	\$0	\$0	\$194,319	\$0	\$0	\$0	\$0	\$0
				FTA 5307 21/22	\$36,000,608	\$0	\$0	\$6,917,819	\$7,056,175	\$7,197,299	\$7,341,245	\$7,488,070	\$0	\$0
				NYSDOT 21/22	\$864,727	\$0	\$0	\$864,727	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA 21/22	\$864,727	\$0	\$0	\$864,727	\$0	\$0	\$0	\$0	\$0	\$0
				Future FTA 5339	\$9,186,929	\$0	\$0	\$0	\$1,730,400	\$1,782,312	\$1,835,781	\$1,890,855	\$1,947,580	\$0
				Future NYSDOT	\$1,148,366	\$0	\$0	\$0	\$216,300	\$222,789	\$229,473	\$236,357	\$243,448	\$0
				Future NFTA	\$1,148,366	\$0	\$0	\$0	\$216,300	\$222,789	\$229,473	\$236,357	\$243,448	\$0
				ATC 20/21	\$5,069,517	\$0	\$0	\$5,069,517	\$0	\$0	\$0	\$0	\$0	\$0
				FUTURE ATC	\$25,885,000	\$0	\$0	\$0	\$5,177,000	\$5,177,000	\$5,177,000	\$5,177,000	\$5,177,000	\$5,177,000
				FUTURE MEP	\$23,132,610	\$0	\$0	\$0	\$4,626,522	\$4,626,522	\$4,626,522	\$4,626,522	\$4,626,522	\$4,626,522
				CMAQ	\$15,000,000	\$0	\$0	\$5,000,000	\$0	\$5,000,000	\$0	\$5,000,000	\$0	\$5,000,000
				VWS/NYSERDA	\$3,850,000	\$0	\$0	\$3,850,000	\$0	\$0	\$0	\$0	\$0	\$0
NFTA	\$14,017,368	\$0	\$0	\$1,376,290	\$802,706	\$897,348	\$996,242	\$1,099,541	\$8,845,240	\$0				
TOTAL	\$138,567,517	\$0	\$0	\$24,399,189	\$21,768,594	\$25,126,059	\$20,435,736	\$25,754,702	\$21,083,237	\$0				
CNG BUS LEASE AGREEMENT		M	M	NFTA	\$20,001,819	\$9,592,650	\$3,326,399	\$3,326,399	\$2,537,688	\$1,046,586	\$172,097	\$0	\$0	
				MRF	\$3,282,975	\$3,282,975	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$23,284,794	\$12,875,625	\$3,326,399	\$3,326,399	\$2,537,688	\$1,046,586	\$172,097	\$0	\$0	

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

BUS VEHICLE

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS	
FUTURE SMALL BUSES AS LIFE EXPIRED	2-3527	1	NR	FTA 5339 19/20	\$920,000	\$0	\$0	\$920,000	\$0	\$0	\$0	\$0	\$0	
				NYS DOT 19/20	\$115,000	\$0	\$0	\$115,000	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA 19/20	\$115,000	\$0	\$0	\$115,000	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$10,478,824	\$0	\$0	\$1,620,000	\$1,668,600	\$1,718,658	\$1,770,218	\$1,823,324	\$1,878,024	
				TOTAL	\$11,628,824	\$0	\$0	\$2,770,000	\$1,668,600	\$1,718,658	\$1,770,218	\$1,823,324	\$1,878,024	

ATC 19/20	\$600,000	\$0	\$0	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ATC 20/21	\$5,069,517	\$0	\$0	\$5,069,517	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CMAQ	\$15,000,000	\$0	\$0	\$5,000,000	\$0	\$5,000,000	\$0	\$5,000,000	\$0	\$5,000,000	\$0	\$0
FTA 5307 21/22	\$36,000,608	\$0	\$0	\$6,917,819	\$7,056,175	\$7,197,299	\$7,341,245	\$7,488,070	\$0	\$0	\$0	\$0
FTA 5339 19/20	\$1,284,887	\$0	\$0	\$1,284,887	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA 5339 20/21	\$1,554,553	\$0	\$0	\$0	\$1,554,553	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FUTURE ATC	\$25,885,000	\$0	\$0	\$0	\$5,177,000	\$5,177,000	\$5,177,000	\$5,177,000	\$5,177,000	\$5,177,000	\$5,177,000	\$5,177,000
FUTURE FTA 5339	\$9,186,929	\$0	\$0	\$0	\$1,730,400	\$1,782,312	\$1,835,781	\$1,890,855	\$1,947,580	\$0	\$0	\$0
FUTURE MEP	\$23,132,610	\$0	\$0	\$0	\$4,626,522	\$4,626,522	\$4,626,522	\$4,626,522	\$4,626,522	\$4,626,522	\$4,626,522	\$4,626,522
FUTURE NFTA	\$1,148,366	\$0	\$0	\$0	\$216,300	\$222,789	\$229,473	\$236,357	\$243,448	\$0	\$0	\$0
FUTURE NYSDOT	\$1,148,366	\$0	\$0	\$0	\$216,300	\$222,789	\$229,473	\$236,357	\$243,448	\$0	\$0	\$0
MRF	\$3,282,975	\$3,282,975	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NFTA	\$47,817,668	\$9,592,650	\$3,326,399	\$7,698,027	\$5,553,313	\$4,012,592	\$3,288,557	\$3,272,866	\$11,073,264	\$0	\$0	\$0
NYS DOT 19/20	\$160,611	\$0	\$0	\$160,611	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NYS DOT 20/21	\$194,319	\$0	\$0	\$0	\$194,319	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NYS DOT 21/22	\$864,727	\$0	\$0	\$864,727	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
VWS/NYSERDA	<u>\$3,850,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$3,850,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
TOTAL	\$176,181,135	\$12,875,625	\$3,326,399	\$31,445,588	\$26,324,882	\$28,241,303	\$22,728,050	\$27,928,026	\$23,311,261	\$0	\$0	\$0

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

BUS ENGINEERING

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS	
NEW PROJECTS														
BUS WASH REPL @ 3 GARAGES	--	11	SR	NFTA	\$1,925,000	\$0	\$0	\$125,000	\$800,000	\$500,000	\$500,000	\$0	\$0	
SPRINKLER WATER SERVICE REPL	--	4	SR	NFTA	\$850,000	\$0	\$0	\$850,000	\$0	\$0	\$0	\$0	\$0	
SPRINKLER PIPE REPLACEMENT PROG	--	7	NR	NFTA	\$600,000	\$0	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	
UNIVERSITY STATION BUS LOOP REHAB	--	8	SR	NFTA	\$1,120,000	\$0	\$0	\$120,000	\$1,000,000	\$0	\$0	\$0	\$0	
ASPHALT PVMNT REHAB FACIL & LOOPS	--	9	SR	NFTA	\$2,000,000	\$0	\$0	\$500,000	\$500,000	\$250,000	\$250,000	\$250,000	\$250,000	
TANK ALTERATIONS (FRONTIER GAR)	--	2	SR	NFTA	\$210,000	\$0	\$0	\$35,000	\$175,000	\$0	\$0	\$0	\$0	
TANK ALTERATIONS (OTHER LOCATIONS)		3	SR	NFTA	\$150,000	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	
GARAGE COLUMN REPAIRS	--	5	SR	NFTA	\$815,000	\$0	\$0	\$815,000	\$0	\$0	\$0	\$0	\$0	
PREVIOUSLY BUDGETED PROJECTS														
FARE COLLECTION REPLACEMENT - BUS	2-3406	M	M	FTA	\$2,639,696	\$2,639,696	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				NYSDOT	\$329,964	\$329,964	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA MATCH	\$412,937	\$412,937	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				FTA REST	\$200,520	\$200,520	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				ATC 17/18	\$677,087	\$677,087	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				MEP 18/19	\$3,211,354	\$1,293,555	\$1,917,799	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				MEP 19/20	\$600,000	\$0	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				MEP 20/21	\$2,926,045	\$0	\$2,926,045	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				MRF	\$2,106,946	\$1,896,785	\$210,161	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				FTA 17/18	\$663,781	\$663,781	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT 17/18	\$82,973	\$82,973	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NFTA	\$1,657,997	\$978,446	(\$335,210)	\$421,200	\$593,561	\$0	\$0	\$0	\$0	\$0				
TOTAL	\$15,509,300	\$9,175,744	\$5,318,795	\$421,200	\$593,561	\$0	\$0	\$0	\$0	\$0	\$0			
CNG MODIF/FUELING STN (Lease Pmts)	--	M	M	NFTA	\$4,660,309	\$2,464,976	\$462,176	\$462,176	\$462,176	\$462,176	\$346,629	\$0	\$0	
METRO BUS FACIL BLDG REHAB (FTA TITLE) (DAIRY BLDG)	2-3492	M	M	FTA 5339 18/19	\$267,359	\$173,054	(\$3,054)	\$97,359	\$0	\$0	\$0	\$0	\$0	
				NYSDOT	\$66,685	\$24,094	(\$2,844)	\$45,435	\$0	\$0	\$0	\$0	\$0	
				NFTA	\$206,250	\$52,353	\$3,897	\$150,000	\$0	\$0	\$0	\$0	\$0	
				ATC 19/20	\$680,022	\$530,550	\$149,472	\$0	\$0	\$0	\$0	\$0	\$0	
				ATC 20/21	\$107,983	\$0	\$0	\$107,983	\$0	\$0	\$0	\$0	\$0	
				MEP 20/21	\$175,000	\$0	\$0	\$175,000	\$0	\$0	\$0	\$0	\$0	
TOTAL	\$1,503,299	\$780,051	\$147,471	\$575,777	\$0	\$0	\$0	\$0	\$0	\$0	\$0			
4TH CNG COMPRESSOR	2-3520	M	M	NFTA	\$93,247	\$29,677	\$63,570	\$0	\$0	\$0	\$0	\$0	\$0	
				MEP 19/20	\$755,006	\$713,568	\$41,438	\$0	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$848,253	\$743,245	\$105,008	\$0	\$0	\$0	\$0	\$0	\$0	

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

BUS ENGINEERING

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS
GARAGE ROOF DESIGN & CONSTR	2-3534	10	SR	NFTA	\$19,457,014	\$0	\$157,014	\$300,000	\$6,500,000	\$6,500,000	\$6,000,000	\$0	\$0
UNDERGRND STORAGE ASSMNT (BUS GARGS)	--	1	SR	NFTA	\$50,000	\$0	\$25,000	\$25,000	\$0	\$0	\$0	\$0	\$0
COLD SPRING FREEDOM WALL	2-3528	M	M	SAM	\$362,540	\$0	\$46,540	\$316,000	\$0	\$0	\$0	\$0	\$0
				NFTA	\$24,000	\$0	\$20,000	\$4,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$386,540	\$0	\$66,540	\$320,000	\$0	\$0	\$0	\$0	\$0
FIRE ALARM UPGRADE	2-8723	6	SR	NFTA	\$2,425,079	\$34,229	\$35,000	\$2,355,850	\$0	\$0	\$0	\$0	\$0
UTICA STATION BUS LOOP REHAB	2-3516	M	M	FTA	\$274,214	\$227,804	\$46,410	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$34,278	\$28,475	\$5,803	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA MATCH	\$34,277	\$28,475	\$5,802	\$0	\$0	\$0	\$0	\$0	\$0
				NATIONAL GRID	\$5,389	\$0	\$5,389	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$1,787	\$995	\$792	\$0	\$0	\$0	\$0	\$0	\$0
				MEP 19/20	\$391,950	\$337,718	\$54,232	\$0	\$0	\$0	\$0	\$0	\$0
				SAM	\$182,291	\$0	\$182,291	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$924,186	\$623,467	\$300,719	\$0	\$0	\$0	\$0	\$0	\$0				

ATC 17/18	\$677,087	\$677,087	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ATC 19/20	\$680,022	\$530,550	\$149,472	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ATC 20/21	\$107,983	\$0	\$0	\$107,983	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA	\$2,913,910	\$2,867,500	\$46,410	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA 17/18	\$663,781	\$663,781	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA 5339 18/19	\$267,359	\$173,054	(\$3,054)	\$97,359	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA REST	\$200,520	\$200,520	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 18/19	\$3,211,354	\$1,293,555	\$1,917,799	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 19/20	\$1,746,956	\$1,051,286	\$695,670	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 20/21	\$3,101,045	\$0	\$2,926,045	\$175,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MRF	\$2,106,946	\$1,896,785	\$210,161	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NATIONAL GRID	\$5,389	\$0	\$5,389	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NFTA	\$36,692,897	\$4,002,088	\$438,041	\$6,413,226	\$10,130,737	\$7,812,176	\$7,196,629	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000
NYSDOT	\$430,927	\$382,533	\$2,959	\$45,435	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NYSDOT 17/18	\$82,973	\$82,973	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SAM	<u>\$544,831</u>	<u>\$0</u>	<u>\$228,831</u>	<u>\$316,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
TOTAL	\$53,433,980	\$13,821,712	\$6,617,723	\$7,155,003	\$10,130,737	\$7,812,176	\$7,196,629	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

METRO EXECUTIVE

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS
NEW PROJECTS													
BAILEY CORRIDOR BRT	--	11	NI	FUTURE FTA	\$43,000,000	\$0	\$0	\$0	\$3,000,000	\$20,000,000	\$20,000,000	\$0	\$0
				FUTURE NYSDOT	\$6,000,000	\$0	\$0	\$0	\$1,000,000	\$2,500,000	\$2,500,000	\$0	\$0
				NFTA	\$7,000,000	\$0	\$0	\$1,000,000	\$1,000,000	\$2,500,000	\$2,500,000	\$0	\$0
				TOTAL	\$56,000,000	\$0	\$0	\$1,000,000	\$5,000,000	\$25,000,000	\$25,000,000	\$0	\$0
BATTERY ELECTRIC BUS DEPLOYMENT	--	12	NI	NFTA	\$415,598,049	\$0	\$0	\$35,672,965	\$39,027,808	\$39,027,808	\$39,027,808	\$39,027,808	\$223,813,852
BATTERY ELEC BUS DEPLOYMENT - PARATRANSIT	--			NFTA	\$57,594,168	\$0	\$0	\$0	\$4,590,000	\$5,071,950	\$4,377,483	\$4,465,033	\$39,089,702
SGR ASSESSMENT/CONSULTANT SERVICES	--	4	SR	NFTA	\$250,000	\$0	\$100,000	\$150,000	\$0	\$0	\$0	\$0	\$0
PREVIOUSLY BUDGETED PROJECTS													
METRO TRANSIT EXPANSION	2-3493	M	M	ESD	\$5,000,000	\$3,905,311	\$1,094,689	\$0	\$0	\$0	\$0	\$0	\$0
				FUTURE NYSDOT	\$170,100,000	\$0	\$100,000	\$0	\$5,000,000	\$15,000,000	\$75,000,000	\$75,000,000	\$0
				NFTA	\$347,876	\$0	\$0	\$347,876	\$0	\$0	\$0	\$0	\$0
				SRC 20/21	\$6,000,000	\$0	\$950,342	\$4,000,000	\$1,049,658	\$0	\$0	\$0	\$0
				TOTAL	\$181,447,876	\$3,905,311	\$2,145,031	\$4,347,876	\$6,049,658	\$15,000,000	\$75,000,000	\$75,000,000	\$0
NIAGARA STREET CORRIDOR PROJECT	2-3409	M	M	FTA	\$1,436,744	\$1,347,465	\$46,822	\$42,457	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$179,542	\$168,433	\$5,802	\$5,307	\$0	\$0	\$0	\$0	\$0
				NFTA MATCH	\$179,542	\$168,433	\$5,802	\$5,307	\$0	\$0	\$0	\$0	\$0
				NFTA	\$1,165,268	\$818,780	\$52,488	\$294,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$2,961,096	\$2,503,111	\$110,914	\$347,071	\$0	\$0	\$0	\$0	\$0

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

METRO EXECUTIVE

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS	
SPECIAL SERVICES - PARATRANSIT														
NEW BUS SHELTERS (10) EAST SIDE	2-3531	6	NI	SAM	\$130,000	\$0	\$101,720	\$28,280	\$0	\$0	\$0	\$0	\$0	
REPLACEMENT BUS SHELTERS	2-3530	5	NR	FTA 5339 19/20	\$400,000	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	
				FTA	\$2,000,000	\$0	\$0	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$0	
				NYS DOT	\$50,000	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$241,000	\$0	\$16,000	\$25,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$0
				MRF	\$150,000	\$0	\$50,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$2,841,000	\$0	\$516,000	\$525,000	\$450,000	\$450,000	\$450,000	\$450,000	\$450,000	\$0				
ARTWORK - DL&W	2-3524	7	NI	NFTA	\$230,000	\$10,000	\$20,000	\$200,000	\$0	\$0	\$0	\$0		
PUBLIC INFO & SCHEDULING DISPLAY	2-3450	M	M	NFTA	\$303,706	\$208,225	\$45,481	\$50,000	\$0	\$0	\$0	\$0		
				MEP 18/19	\$2,967,062	\$0	\$0	\$230,000	\$1,343,814	\$1,393,248	\$0	\$0	\$0	
				TOTAL	\$3,270,768	\$208,225	\$45,481	\$280,000	\$1,343,814	\$1,393,248	\$0	\$0	\$0	
METRO SHORT RANGE PLANNING PROJ	2-3533	M	M	NFTA	\$250,000	\$0	\$100,000	\$150,000	\$0	\$0	\$0	\$0		

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

METRO EXECUTIVE

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS
CUSTOMER CARE DEPARTMENT													
DIVISION STREET BUS STOP CANOPY	--	10	NI	TRANSP ALT	\$3,861,362	\$0	\$0	\$965,341	\$2,896,021	\$0	\$0	\$0	\$0
				NFTA	\$965,341	\$0	\$0	\$241,335	\$724,006	\$0	\$0	\$0	\$0
				TOTAL	\$4,826,703	\$0	\$0	\$1,206,676	\$3,620,027	\$0	\$0	\$0	\$0
BABCOCK/COLD SPR SECRTY GATE RE-WIRE	--	1	SR	MEP 19/20	\$150,000	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0
MISC METRO PROJECTS	--	3	SR	NFTA	\$400,000	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0
BUS GARAGE SOGR STUDY	2-3535	2	SR	NFTA	\$300,000	\$0	\$150,000	\$150,000	\$0	\$0	\$0	\$0	\$0
OCC TECHNOLOGY UPGRADES	--	8	NR	NFTA	\$30,000	\$0	\$15,000	\$15,000	\$0	\$0	\$0	\$0	\$0
				MEP 20/21	\$300,000	\$0	\$50,000	\$250,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$330,000	\$0	\$65,000	\$265,000	\$0	\$0	\$0	\$0	\$0
METRO TRAINING CENTER	2-3519	9	SR	NFTA	\$250,000	\$22,779	\$2,221	\$225,000	\$0	\$0	\$0	\$0	\$0
TOD PLANNING ROUND 2	2-1237	M	M	FTA	\$777,943	\$236,640	\$200,727	\$190,576	\$150,000	\$0	\$0	\$0	\$0
				NYS DOT	\$97,243	\$29,580	\$15,115	\$28,242	\$24,306	\$0	\$0	\$0	\$0
				NFTA MATCH	\$97,243	\$29,580	\$15,115	\$28,242	\$24,306	\$0	\$0	\$0	\$0
				TOTAL	\$972,429	\$295,800	\$230,957	\$247,060	\$198,612	\$0	\$0	\$0	\$0

ESD	\$5,000,000	\$3,905,311	\$1,094,689	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA	\$4,214,687	\$1,584,105	\$247,549	\$633,033	\$550,000	\$400,000	\$400,000	\$400,000	\$400,000	\$0	\$0
FTA 5339 19/20	\$400,000	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FUTURE FTA	\$43,000,000	\$0	\$0	\$0	\$3,000,000	\$20,000,000	\$20,000,000	\$20,000,000	\$0	\$0	\$0
FUTURE NYSDOT	\$176,100,000	\$0	\$100,000	\$0	\$6,000,000	\$17,500,000	\$77,500,000	\$75,000,000	\$75,000,000	\$0	\$0
MEP 18/19	\$2,967,062	\$0	\$0	\$230,000	\$1,343,814	\$1,393,248	\$0	\$0	\$0	\$0	
MEP 19/20	\$150,000	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	
MEP 20/21	\$300,000	\$0	\$50,000	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	
MRF	\$150,000	\$0	\$50,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	
NFTA	\$485,202,193	\$1,257,797	\$522,107	\$38,954,725	\$45,416,120	\$46,649,758	\$45,955,291	\$43,542,841	\$262,903,554	\$0	
NYSDOT	\$326,785	\$198,013	\$70,917	\$33,549	\$24,306	\$0	\$0	\$0	\$0	\$0	
SAM	\$130,000	\$0	\$101,720	\$28,280	\$0	\$0	\$0	\$0	\$0	\$0	
SRC 20/21	\$6,000,000	\$0	\$950,342	\$4,000,000	\$1,049,658	\$0	\$0	\$0	\$0	\$0	
TRANSP ALT	<u>\$3,861,362</u>	<u>\$0</u>	<u>\$0</u>	<u>\$965,341</u>	<u>\$2,896,021</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	
TOTAL	\$727,802,089	\$6,945,226	\$3,587,324	\$45,344,928	\$60,279,919	\$85,943,006	\$143,855,291	\$118,942,841	\$262,903,554	\$0	

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

METRO RAIL- RAIL MAINTENANCE

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS
NEW PROJECTS													
PUMP REPLACEMENTS (2)	--	14	SR	NFTA	\$100,000	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0
STAND PIPE FUND	--	13	NR	88C	\$1,200,000	\$0	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000
PREVIOUSLY BUDGETED PROJECTS													
TRACK WORK													
SPARE RAIL	2-8712	5	NR	88C	\$299,504	\$24,504	\$25,000	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
				NFTA	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$349,504	\$24,504	\$25,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
YARD TRACK SWITCH MACHINE REPL	--			88C	\$125,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$125,000
RAIL FASTENER CLIPS	2-8713	1	SR	88C	\$202,817	\$22,817	\$30,000	\$0	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
				NFTA	\$30,000	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	
				TOTAL	\$232,817	\$22,817	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
TC VITAL RELAY REHAB.	2-8722	2	SR	88C	\$415,510	\$25,510	\$65,000	\$0	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000
				NFTA	\$65,000	\$0	\$0	\$65,000	\$0	\$0	\$0	\$0	
				TOTAL	\$480,510	\$25,510	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000
RAIL MAINT EQUIP FUND (MULTI-YR)	2-8741	6	SR	88C	\$729,575	\$0	\$104,575	\$0	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000
				NFTA	\$140,000	\$0	\$0	\$140,000	\$0	\$0	\$0	\$0	
				TOTAL	\$869,575	\$0	\$104,575	\$140,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000
TRAIN CONTROL													
TRACK SWITCH PARTS & HARDWARE	2-9189	3	NR	88C	\$158,760	\$16,760	\$22,000	\$0	\$30,000	\$30,000	\$30,000	\$0	\$30,000
				NFTA	\$30,000	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	
				TOTAL	\$188,760	\$16,760	\$22,000	\$30,000	\$30,000	\$30,000	\$30,000	\$0	\$30,000
TRAIN CNTRL & WAYSIDE COMPONENTS (MULTI-YR)	2-9186		NR	88C	\$129,363	\$29,363	\$25,000	\$0	\$25,000	\$0	\$25,000	\$0	\$25,000
IMPEDANCE BONDS	--	4		88C	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
				NFTA	\$100,000	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	
				TOTAL	\$200,000	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

METRO RAIL- RAIL MAINTENANCE

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS
POWER & CATENARY													
ELECTRIC PARTS AND BREAKERS	--			88C	\$180,000	\$0	\$0	\$0	\$100,000	\$80,000	\$0	\$0	\$0
FREQUENCY SHIFT OVERLAYS	--	10	SR	NFTA	\$150,000	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0
J-RELAYS	--	9	SR	NFTA	\$100,000	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0
POWER BATTERIES FOR BACKUP IN STNS	--			88C	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
SECTIONALIZERS	--	8	SR	88C	\$36,000	\$0	\$0	\$0	\$0	\$18,000	\$0	\$18,000	\$0
				NFTA	\$18,000	\$0	\$0	\$18,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$54,000	\$0	\$0	\$18,000	\$0	\$18,000	\$0	\$18,000	\$0
CATENARY POLES & CROSSARM REHAB	2-9196	11	NR	88C	\$75,000	\$15,000	\$0	\$0	\$0	\$20,000	\$0	\$20,000	\$20,000
				NFTA	\$20,000	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	
				TOTAL	\$95,000	\$15,000	\$0	\$20,000	\$0	\$20,000	\$0	\$20,000	\$20,000
NEW LIGHTS IN ROCK TUNNEL LIGHT TRAYS	2-9197	12	NI	88C	\$37,878	\$37,878	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$100,000	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	
				TOTAL	\$137,878	\$37,878	\$0	\$100,000	\$0	\$0	\$0	\$0	
CATENARY INSULATORS HANGERS & HARDWARE	2-9199	7	SR	88C	\$35,000	\$5,000	\$0	\$0	\$0	\$10,000	\$0	\$10,000	\$10,000
				NFTA	\$10,000	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0	
				TOTAL	\$45,000	\$5,000	\$0	\$10,000	\$0	\$10,000	\$0	\$10,000	
COMMUNICATIONS													
BATTERY CHARGER REBUILD - COMO	--			88C	\$80,000	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0	\$0
CAMERAS FOR STATIONS	2-9191	16	NR	NFTA	\$30,000	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0
PACE & ETS SOFTWARE UPGRADE	--			SRC 22/23	\$1,000,000	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

METRO RAIL- RAIL MAINTENANCE

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS
FACILITY MAINTENANCE													
SHOP BOILER REHAB (RETUBE)	2-8702			88C	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0
SHOP BOILER REHAB (CONTROL PANELS)	2-8703			88C	\$70,000	\$0	\$0	\$0	\$70,000	\$0	\$0	\$0	\$0
Y&S CHAIN LINK FENCE REPLACEMENT	2-9157			88C	\$70,000	\$0	\$0	\$0	\$70,000	\$0	\$0	\$0	\$0
STATION FLOOR MACHINES	--	19	NR	NFTA	\$120,000	\$0	\$0	\$120,000	\$0	\$0	\$0	\$0	\$0
STATION FLOOR TILES	--	18	SR	NFTA	\$500,000	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0
SURFACE STN REHAB (PAINTING/REPL)	--	20	SR	NFTA	\$75,000	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$0
STATION BILCO DOORS/EMERGENCY EXIT STAIRS	--	15	SR	88C	\$250,000	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
				NFTA	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$300,000	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
LANDSCAPING EQUIPMENT	2-9131	21	NR	MRF	\$36,722	\$23,542	\$13,180	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$60,000	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$96,722	\$23,542	\$13,180	\$60,000	\$0	\$0	\$0	\$0	\$0
VEHICLE MAINTENANCE - NON-REVENUE													
SUPPORT VEHICLES REPLACEMENT	--	17	NR	88C	\$1,100,000	\$0	\$100,000	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000
				NFTA	\$200,000	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	
				TOTAL	\$1,300,000	\$0	\$100,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	
FLAT BED - HIGH RAIL - VEHICLE REPL	--			88C	\$250,000	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	
NEW POWER LINE TRUCK	--			88C	\$450,000	\$0	\$0	\$0	\$0	\$450,000	\$0	\$0	

88C	\$6,544,407	\$176,832	\$701,575	\$200,000	\$1,065,000	\$1,328,000	\$775,000	\$768,000	\$1,530,000
MRF	\$36,722	\$23,542	\$13,180	\$0	\$0	\$0	\$0	\$0	\$0
NFTA	\$1,948,000	\$0	\$0	\$1,948,000	\$0	\$0	\$0	\$0	\$0
SRC 22/23	\$1,000,000	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0
TOTAL	\$9,529,129	\$200,374	\$714,755	\$2,148,000	\$2,065,000	\$1,328,000	\$775,000	\$768,000	\$1,530,000

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

METRO RAIL RAILCAR

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS
NEW PROJECTS													
PANTOGRAPHS	--	6	SR	SRC 21/22	\$1,000,000	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0
LRV AXLES	--	5	SR	NFTA	\$100,000	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0
PREVIOUSLY BUDGETED PROJECTS													
LRV AIR SYSTEMS VALVES	2-8716	4	NR	88C	\$40,000	\$0	\$0	\$0	\$0	\$20,000	\$0	\$20,000	\$0
				NFTA	\$20,000	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	
				TOTAL	\$60,000	\$0	\$0	\$20,000	\$0	\$20,000	\$0	\$20,000	\$0
LRV EQUIPMENT FUND	2-8721	1	SR	88C	\$500,000	\$14,247	\$25,000	\$0	\$60,753	\$100,000	\$100,000	\$100,000	\$100,000
				NFTA	\$175,000	\$0	\$0	\$175,000	\$0	\$0	\$0	\$0	
				TOTAL	\$675,000	\$14,247	\$25,000	\$175,000	\$60,753	\$100,000	\$100,000	\$100,000	\$100,000
LRV HS CIRCUIT BREAKERS	2-8738	2	NR	88C	\$150,000	\$0	\$25,000	\$0	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
				NFTA	\$25,000	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	
				TOTAL	\$175,000	\$0	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	
LRV WHEEL REPLACEMENT/PARTS	2-8743	3	NR	88C	\$200,000	\$0	\$100,000	\$0	\$0	\$0	\$100,000	\$0	\$0
				NFTA	\$100,000	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	
				TOTAL	\$300,000	\$0	\$100,000	\$100,000	\$0	\$100,000	\$0	\$0	
UPGRADE WHEEL TRUING MACHINE	--	11	SR	88C	\$1,900,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,900,000
				NFTA	\$80,000	\$0	\$0	\$80,000	\$0	\$0	\$0	\$0	
				TOTAL	\$1,980,000	\$0	\$0	\$80,000	\$0	\$0	\$0	\$0	
VIDEO SURVEILLANCE UPGRADE	2-8731	12	SR	SRC 20/21	\$300,000	\$0	\$18,447	\$281,553	\$0	\$0	\$0	\$0	\$0
				88C	\$100,000	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	
				TOTAL	\$400,000	\$0	\$18,447	\$381,553	\$0	\$0	\$0	\$0	
RAILCAR LIFT & TURN TABLE	--			88C	\$8,000,000	\$0	\$0	\$0	\$0	\$2,000,000	\$6,000,000	\$0	\$0
RAILCAR VEH ROOF ACCESS PLATFORM	--			NFTA	\$250,000	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0
RAILCAR PRESENT/LIFT/UPGRADE	--	13	SR	88C	\$167,274	\$0	\$0	\$167,274	\$0	\$0	\$0	\$0	\$0
JOURNAL BEARINGS	2-8737	M	M	88C	\$259,240	\$0	\$9,240	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
				NFTA	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	
				TOTAL	\$309,240	\$0	\$9,240	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

METRO RAIL RAILCAR

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS
LRV WHEEL PRESS/BORING SOFTWARE UPGR	--	10	NR	88C	\$320,000	\$0	\$0	\$80,000	\$0	\$0	\$240,000	\$0	\$0
LRV PROPULSION INVERTER	--	7	NR	88C	\$300,000	\$0	\$0	\$150,000	\$150,000	\$0	\$0	\$0	\$0
				NFTA	\$150,000	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$450,000	\$0	\$0	\$300,000	\$150,000	\$0	\$0	\$0	\$0
LRV EVAPORATOR INVERTER	--	8	NR	88C	\$170,425	\$0	\$0	\$20,425	\$150,000	\$0	\$0	\$0	\$0
				NFTA	\$150,000	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	
				TOTAL	\$320,425	\$0	\$0	\$170,425	\$150,000	\$0	\$0	\$0	\$0
FREE WHEELING DIODE	2-8710	M	M	88C	\$452,400	\$4,400	\$64,000	\$64,000	\$64,000	\$64,000	\$64,000	\$64,000	\$64,000
TRACK BRAKE COILS	2-8739	M	M	SRC 20/21	\$650,000	\$0	\$0	\$100,000	\$550,000	\$0	\$0	\$0	\$0
GATE PULSE AMPLIFIER	--	9	NR	88C	\$100,000	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0
				NFTA	\$100,000	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	
				TOTAL	\$200,000	\$0	\$0	\$100,000	\$100,000	\$0	\$0	\$0	\$0
P-SIGNAL GENERATOR MODERNIZATION	2-8730		SR	MEP 19/20	\$770,000	\$0	\$0	\$0	\$770,000	\$0	\$0	\$0	\$0
LRV TRCTN MOTOR OVERHAUL	2-9122	M	M	MRF	\$710,875	\$210,875	\$200,000	\$300,000	\$0	\$0	\$0	\$0	\$0
				88C	\$1,000,000	\$0	\$0	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000
				TOTAL	\$1,710,875	\$210,875	\$200,000	\$300,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000
LRV TRCTN MOTOR OVERHAUL	2-8736	M	M	NFTA	\$200,000	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	
LRV PELCO CAMERA REPLACEMENT	--		SR	88C	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000

88C	\$13,709,339	\$18,647	\$223,240	\$581,699	\$799,753	\$2,459,000	\$6,779,000	\$459,000	\$2,389,000
MEP 19/20	\$770,000	\$0	\$0	\$0	\$770,000	\$0	\$0	\$0	\$0
MRF	\$710,875	\$210,875	\$200,000	\$300,000	\$0	\$0	\$0	\$0	\$0
NFTA	\$1,400,000	\$0	\$200,000	\$950,000	\$0	\$250,000	\$0	\$0	\$0
SRC 20/21	\$950,000	\$0	\$18,447	\$381,553	\$550,000	\$0	\$0	\$0	\$0
SRC 21/22	<u>\$1,000,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$1,000,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
TOTAL	\$18,540,214	\$229,522	\$641,687	\$3,213,252	\$2,119,753	\$2,709,000	\$6,779,000	\$459,000	\$2,389,000

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

METRO RAIL - ENGINEERING

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS	
NEW PROJECTS														
RIVERWALK RAILINGS	--	12	NI	NFTA	\$250,000	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	
RAIL CAR PASSNGR INFO SYSTEM (PIS)	--			SRC 23/24	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$2,000,000	\$0	\$0	
TANK MODIFICATIONS	--	1	SR	NFTA	\$75,000	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$0	
YARD & SHOP EAST END RAIL EXTENSION STUDY	--	13	NI	88C	\$110,000	\$0	\$30,000	\$80,000	\$0	\$0	\$0	\$0	\$0	
DL&W PEDESTRIAN BRIDGE STUDY	2-8746	6	NI	MRF	\$60,000	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0	
				NFTA	\$60,000	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$120,000	\$0	\$60,000	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0
HUMBOLDT STATION WALL TILE REPAIR	2-8744	M	M	88C	\$346,331	\$0	\$0	\$346,331	\$0	\$0	\$0	\$0		
STATE OF GOOD REPAIR - INFRASTRUCTURE	--			SRC 23/24	\$3,279,000	\$0	\$0	\$0	\$0	\$0	\$3,279,000			
RAIL CAR HVAC RETROFIT	--			SRC 21/22	\$1,000,000	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	
PREVIOUSLY BUDGETED PROJECTS														
LRV MID-LIFE REBUILD	2-9773	M	M	FTA	\$16,315,114	\$16,315,114	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				FAA	\$4,270,255	\$4,270,255	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$2,575,569	\$2,575,569	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				METRO CAP RESV	\$54,006	\$54,006	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				ESD	\$780,000	\$780,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDTF	\$8,533,089	\$8,533,089	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				ATC 16/17	\$5,527,545	\$5,527,545	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				ATC 18/19	\$1,177,246	\$0	\$1,177,246	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				MEP 17/18	\$2,500,000	\$2,293,212	\$206,788	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				PRIVATE	\$126,499	\$126,499	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NYSSTC	\$1,606,892	\$1,606,892	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				FTA REST	\$262,547	\$262,547	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$50,690,116	\$48,389,595	\$2,300,521	\$0	\$0	\$0	\$0	\$0	\$0	\$0
DL&W TERMINAL (DESIGN/CONSTR)	2-3485	M	M	MEP 17/18	\$5,000,000	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				ESD	\$21,000,000	\$4,397,165	\$16,602,835	\$0	\$0	\$0	\$0	\$0	\$0	
				SRC 19/20	\$12,400,000	\$8,755,570	\$3,644,430	\$0	\$0	\$0	\$0	\$0	\$0	
				SRC 20/21	\$9,300,000	\$0	\$3,793,288	\$5,506,712	\$0	\$0	\$0	\$0	\$0	
				NYS SENATE	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				88C	\$320,812	\$0	\$20,812	\$206,385	\$93,615	\$0	\$0	\$0	\$0	
				NFTA	\$9,029,411	\$514,095	\$193,391	\$0	\$8,321,925	\$0	\$0	\$0	\$0	
TOTAL	\$58,050,223	\$19,666,830	\$24,254,756	\$5,713,097	\$8,415,540	\$0	\$0	\$0	\$0	\$0				

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

METRO RAIL - ENGINEERING

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS	
FASTENER & PAD REPL - PHASE 10	2-9192	M	M	88C	\$92,325	\$155,132	(\$62,807)	\$0	\$0	\$0	\$0	\$0	\$0	
				SRC 18/19	\$699,798	\$699,798	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				SRC 19/20	\$2,900,000	\$2,486,511	\$413,489	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				SAM	\$187,709	\$0	\$187,709	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$24,464	\$26,624	(\$2,160)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$3,904,296	\$3,368,065	\$536,231	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FASTENER & PAD REPL PH 11 (DESIGN)	--	M	M	SRC 21/22	\$300,000	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	
FASTENER & PAD REPL PH 11 (CONSTR)				FTA 5337 22/23	\$2,134,498	\$0	\$0	\$0	\$2,134,498	\$0	\$0	\$0	\$0	
				NYS DOT 22/23	\$266,812	\$0	\$0	\$0	\$266,812	\$0	\$0	\$0	\$0	
				NFTA 22/23	\$266,812	\$0	\$0	\$0	\$266,812	\$0	\$0	\$0	\$0	
				NFTA	\$731,878	\$0	\$0	\$0	\$731,878	\$0	\$0	\$0	\$0	
				TOTAL	\$3,400,000	\$0	\$0	\$0	\$3,400,000	\$0	\$0	\$0	\$0	\$0
FASTENER & PAD REPL PH 12 (DESIGN)	--			SRC 23/24	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000	\$0	
TRAIN CONTROL SINGLE TRACKING CAP	2-8720			NFTA	\$60,348	\$32,421	\$27,927	\$0	\$0	\$0	\$0	\$0	\$0	
FARE COLLECTION SYS UPGR (CONSTR)	2-9352	M	M	FTA	\$2,196,641	\$2,196,641	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				NYS DOT	\$274,580	\$274,580	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				NFTA MATCH	\$274,580	\$274,580	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				MEP 18/19	\$3,650,204	\$707,830	\$2,942,374	\$0	\$0	\$0	\$0	\$0		
				ATC 18/19	\$1,970,056	\$1,658,744	\$311,312	\$0	\$0	\$0	\$0	\$0		
				MRF	\$925,553	\$598,511	\$327,042	\$0	\$0	\$0	\$0	\$0		
				SRC 19/20	\$541,651	\$0	\$541,651	\$0	\$0	\$0	\$0	\$0		
				TOTAL	\$12,729,605	\$6,485,960	\$4,943,645	\$650,000	\$650,000	\$0	\$0	\$0	\$0	
Y&S WINDOWS & FAÇADE REPAIR	2-9394	4	SR	88C	\$1,254,000	\$0	\$212,000	\$1,042,000	\$0	\$0	\$0	\$0	\$0	
				NFTA	\$21,932	\$0	\$21,932	\$0	\$0	\$0	\$0	\$0		
				TOTAL	\$1,275,932	\$0	\$233,932	\$1,042,000	\$0	\$0	\$0	\$0		
ACOUSTICAL INSULATION REPL	--			SRC 23/24	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$1,500,000	\$0		
TUNNEL LIGHT ENERGY CONSERVATION	--	9	NI	NFTA	\$500,000	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0		

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

METRO RAIL - ENGINEERING

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS
CATENARY & INSULATORS REPL PH 4	--			SRC 23/24	\$4,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000,000	\$2,000,000
CATENARY & INSULATORS REPL PH 5	--			88C	\$675,000	\$0	\$0	\$0	\$0	\$0	\$675,000	\$0	\$0
CATENARY & INSULATORS REPL PH 6	--			88C	\$700,000	\$0	\$0	\$0	\$0	\$0	\$0	\$700,000	\$0
CATENARY & INSULATORS REPL PH 7	--			88C	\$725,000	\$0	\$0	\$0	\$0	\$0	\$0	\$725,000	\$0
CHURCH STREET STATION (DESIGN)	2-8747	8	SR	SRC 21/22	\$400,000	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0
CHURCH STREET STATION (CONSTR)	--			SRC 22/23	\$4,000,000	\$0	\$0	\$0	\$4,000,000	\$0	\$0	\$0	\$0
TUNNEL COMMNCTN SYS & WI-FI MOD	--			SRC 22/23	\$1,000,000	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0
TRACKBED REPL MOHAWK-EAGLE & CROSSOVER INSTALL (DESIGN) RAIL REPL 400 BLOCK MAIN ST	2-8740	M	M	SRC 20/21	\$1,474,594	\$0	\$72,500	\$1,402,094	\$0	\$0	\$0	\$0	\$0
TRACKBED REPL MOHAWK-EAGLE & CROSSOVER INSTALL (CONSTR)	--	11	SR/NI	SRC 21/22	\$9,600,000	\$0	\$0	\$1,743,482	\$7,856,518	\$0	\$0	\$0	\$0
				SRC 22/23	\$6,100,000	\$0	\$0	\$0	\$4,253,520	\$1,846,480	\$0	\$0	\$0
				SRC 23/24	\$1,121,400	\$0	\$0	\$0	\$0	\$1,121,400	\$0	\$0	\$0
				TOTAL	\$16,821,400	\$0	\$0	\$1,743,482	\$12,110,038	\$2,967,880	\$0	\$0	\$0
CANALSIDE STATION DESIGN & REHAB	2-8727	M	M	SRC 20/21	\$3,325,406	\$0	\$146,000	\$3,179,406	\$0	\$0	\$0	\$0	\$0
				MEP 20/21	\$300,000	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	
				88C	\$92,386	\$18,562	\$38,824	\$35,000	\$0	\$0	\$0	\$0	
				TOTAL	\$3,717,792	\$18,562	\$484,824	\$3,214,406	\$0	\$0	\$0	\$0	
TRACKBED REPL - EAGLE/SWAN (DESIGN)	--			SRC 22/23	\$400,000	\$0	\$0	\$0	\$0	\$400,000	\$0	\$0	
TRACKBED REPL - EAGLE/SWAN (CONSTR)	--			SRC 23/24	\$5,600,000	\$0	\$0	\$0	\$0	\$0	\$5,600,000	\$0	
SYSTEM TRACK SWITCHES/MACHINES	--			SRC 23/24	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000	
SPECIAL TRACKWORK REPLACEMENT	--			88C	\$4,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$4,000,000	
TUNNEL REHAB FLOATING SLAB	--			88C	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000	
DTS (DATA TRANSMISSION SYSTEM) REPL	2-9152	M	M	88C	\$311,335	\$114,521	\$34,360	\$15,029	\$147,425	\$0	\$0	\$0	\$0
				SRC 20/21	\$500,000	\$0	\$136,510	\$363,490	\$0	\$0	\$0	\$0	
				ATC 18/19	\$468,665	\$407,858	\$60,807	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$1,280,000	\$522,379	\$231,677	\$378,519	\$147,425	\$0	\$0	\$0	
TRAFFIC ON MAIN STREET - 100 & 200 BLOCK	2-9110	M	M	88C	\$65,513	\$65,513	\$0	\$0	\$0	\$0	\$0	\$0	
				NFTA	\$377,717	\$193,359	\$84,358	\$100,000	\$0	\$0	\$0		
				TOTAL	\$443,230	\$258,872	\$84,358	\$100,000	\$0	\$0	\$0		
PARKING LOT REHAB - LASALLE & UNIV LASALLE CLOSED	2-8705	5	SR	88C	\$53,146	\$52,904	\$242	\$0	\$0	\$0	\$0	\$0	
				ATC 18/19	\$273,389	\$273,234	\$155	\$0	\$0	\$0	\$0		
				UB	\$250,000	\$0	\$0	\$250,000	\$0	\$0	\$0		
				NFTA	\$362,614	\$12,614	\$100,000	\$250,000	\$0	\$0	\$0		
				TOTAL	\$939,149	\$338,752	\$100,397	\$500,000	\$0	\$0	\$0		

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

METRO RAIL - ENGINEERING

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS
TRAIN CONTROL AND SCADA REPL	--			SRC 21/22	\$1,000,000	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0
				SRC 22/23	\$3,300,000	\$0	\$0	\$0	\$0	\$3,300,000	\$0	\$0	\$0
				TOTAL	\$4,300,000	\$0	\$0	\$0	\$1,000,000	\$3,300,000	\$0	\$0	\$0
RAIL MAINT STORAGE FACIL STUDY	--	10	NI	NFTA	\$80,000	\$0	\$0	\$80,000	\$0	\$0	\$0	\$0	
REPLACE PA SYSTEM	--	7	SR	SRC 21/22	\$2,300,000	\$0	\$0	\$2,300,000	\$0	\$0	\$0	\$0	\$0
				SRC 22/23	\$1,000,000	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0
				TOTAL	\$3,300,000	\$0	\$0	\$2,300,000	\$1,000,000	\$0	\$0	\$0	\$0
VENTILATION DAMPER REPL (DESIGN)	2-8745	M	M	SRC 20/21	\$300,000	\$0	\$15,000	\$285,000	\$0	\$0	\$0	\$0	
VENTILTN DAMPER REPL (CONSTR)	--	3	SR	SRC 21/22	\$2,000,000	\$0	\$0	\$989,000	\$1,011,000	\$0	\$0	\$0	\$0
				SRC 22/23	\$2,000,000	\$0	\$0	\$0	\$0	\$2,000,000	\$0	\$0	\$0
				TOTAL	\$4,000,000	\$0	\$0	\$989,000	\$1,011,000	\$2,000,000	\$0	\$0	\$0
TRAIN CONTROL CARBORNE ATP SYS 10	2-9475	M	M	FTA SEC 9	\$1,085,123	\$1,085,123	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$342,280	\$294,831	\$47,449	\$0	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$135,611	\$135,611	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA INEL	\$163,649	\$162,398	\$1,251	\$0	\$0	\$0	\$0	\$0	\$0
				SENECA NATN	\$2,239,720	\$2,239,720	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$3,966,383	\$3,917,683	\$48,700	\$0	\$0	\$0	\$0	\$0	\$0	\$0			
UNDER PLATFORM CONDUIT REHAB	2-8735	M	M	SRC 20/21	\$750,000	\$0	\$0	\$750,000	\$0	\$0	\$0	\$0	\$0
				88C	\$35,000	\$8,600	\$26,400	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$20,000	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$805,000	\$8,600	\$26,400	\$770,000	\$0	\$0	\$0	\$0	\$0
PLATFORM CONDUIT REHAB	--	2	SR	SRC 21/22	\$1,200,000	\$0	\$0	\$1,200,000	\$0	\$0	\$0	\$0	
RAIL PUMP CONTROLS/WATERPROOF	--			NFTA	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000	
MODERNIZE RAIL PUMP SYS (DRR 1st YR)	--			88C	\$250,000	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0
HALON SYSTEM REPLACEMENT	--			88C	\$500,000	\$0	\$0	\$0	\$250,000	\$250,000	\$0	\$0	\$0
DELAVAN DE-WATERING PUMP CONTROL	2-8725			88C	\$50,000	\$9,820	\$40,180	\$0	\$0	\$0	\$0	\$0	\$0

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

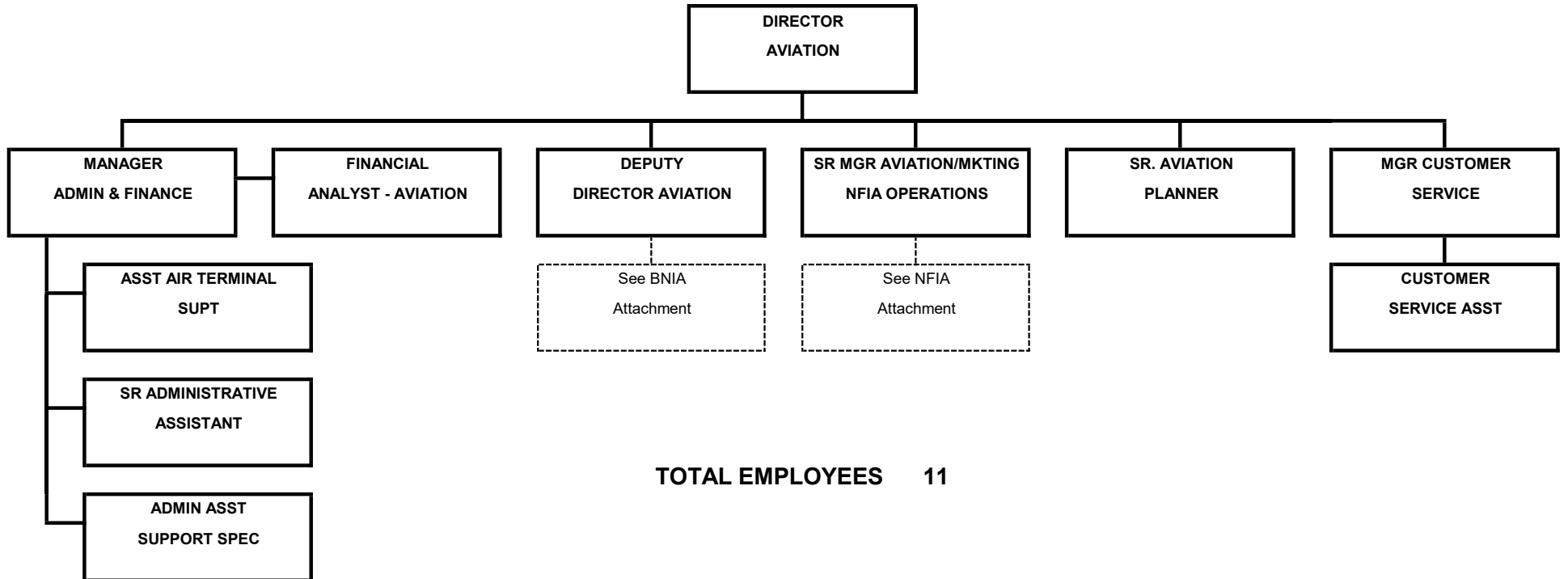
METRO RAIL - ENGINEERING

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS
				88C	\$18,042,202	\$6,469,919	\$1,256,498	\$1,724,745	\$741,040	\$250,000	\$675,000	\$6,925,000	\$0
				ATC 16/17	\$5,527,545	\$5,527,545	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				ATC 18/19	\$3,889,356	\$2,339,836	\$1,549,520	\$0	\$0	\$0	\$0	\$0	\$0
				ESD	\$21,780,000	\$5,177,165	\$16,602,835	\$0	\$0	\$0	\$0	\$0	\$0
				FAA	\$4,270,255	\$4,270,255	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				FTA	\$19,596,878	\$19,596,878	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				FTA 5337 22/23	\$2,134,498	\$0	\$0	\$0	\$2,134,498	\$0	\$0	\$0	\$0
				FTA REST	\$262,547	\$262,547	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				FTA SEC 9	\$1,085,123	\$1,085,123	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				MEP 17/18	\$7,500,000	\$7,293,212	\$206,788	\$0	\$0	\$0	\$0	\$0	\$0
				MEP 18/19	\$3,650,204	\$707,830	\$2,942,374	\$0	\$0	\$0	\$0	\$0	\$0
				MEP 20/21	\$300,000	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0
				METRO CAP RESV	\$54,006	\$54,006	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				MRF	\$985,553	\$598,511	\$387,042	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$15,687,025	\$2,285,996	\$1,295,414	\$1,985,000	\$9,970,615	\$0	\$0	\$0	\$150,000
				NYS SENATE	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$2,985,760	\$2,985,760	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NYS DOT 22/23	\$266,812	\$0	\$0	\$0	\$266,812	\$0	\$0	\$0	\$0
				NYS DTF	\$8,533,089	\$8,533,089	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NYS STC	\$1,606,892	\$1,606,892	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				PRIVATE	\$126,499	\$126,499	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				SAM	\$187,709	\$0	\$187,709	\$0	\$0	\$0	\$0	\$0	\$0
				SENECA NATION	\$2,239,720	\$2,239,720	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				SRC 18/19	\$699,798	\$699,798	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				SRC 19/20	\$15,841,651	\$11,242,081	\$4,599,570	\$0	\$0	\$0	\$0	\$0	\$0
				SRC 20/21	\$15,650,000	\$0	\$4,163,298	\$11,486,702	\$0	\$0	\$0	\$0	\$0
				SRC 21/22	\$17,800,000	\$0	\$0	\$6,932,482	\$10,867,518	\$0	\$0	\$0	\$0
				SRC 22/23	\$17,800,000	\$0	\$0	\$0	\$9,253,520	\$8,546,480	\$0	\$0	\$0
				SRC 23/24	\$18,800,400	\$0	\$0	\$0	\$0	\$1,121,400	\$10,879,000	\$4,800,000	\$2,000,000
				<u>UB</u>	<u>\$250,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$250,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
				TOTAL	\$208,553,522	\$84,102,662	\$33,491,048	\$22,378,929	\$33,234,003	\$9,917,880	\$11,554,000	\$11,725,000	\$2,150,000

Aviation Group



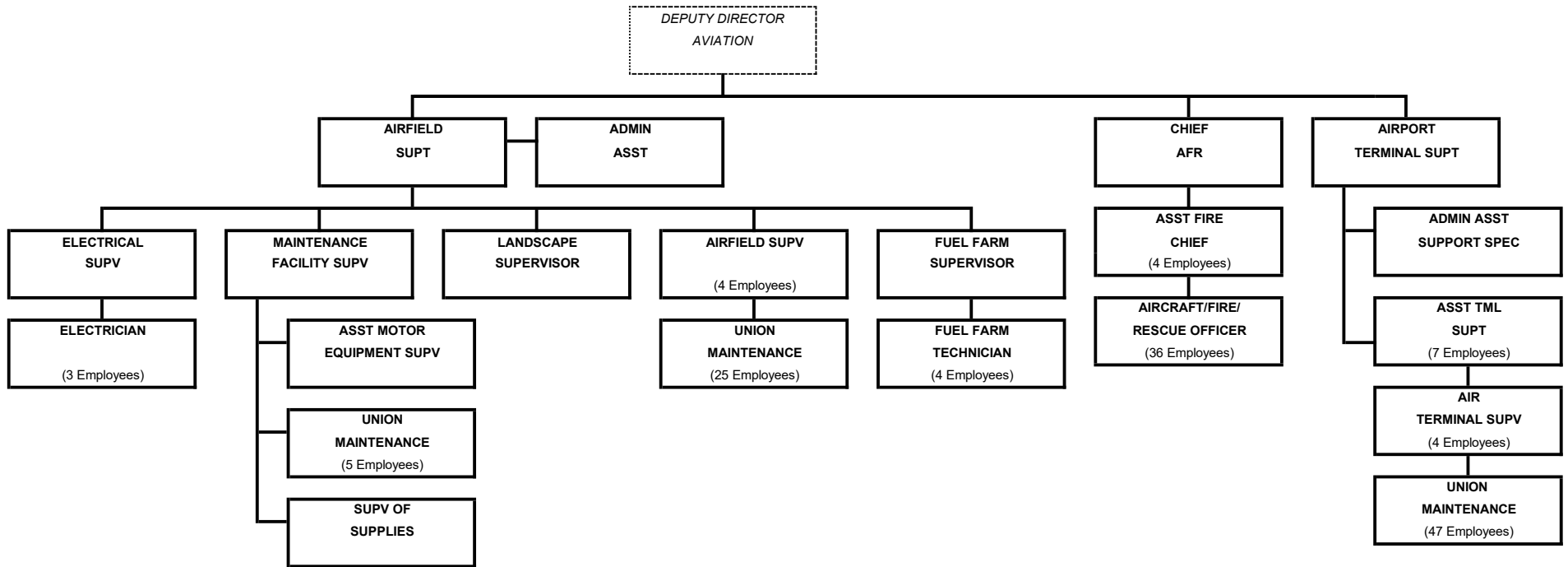
AVIATION BUSINESS GROUP



Buffalo Niagara International Airport



BUFFALO NIAGARA INTERNATIONAL AIRPORT



TOTAL EMPLOYEES 150

BNIA
2021/22 ANNUAL BUDGET
VS
2022/23 ANNUAL BUDGET

	FY 20-21 ACTUAL	FY 21-22 BUDGET	FY 22-23 BUDGET	VARIANCE	%
REVENUES & ASSISTANCE					
Operating Revenues					
Airport Fees & Services	17,024,848	20,160,295	26,339,785	6,179,490	30.7%
Rental Income	8,458,873	12,593,617	14,462,419	1,868,802	14.8%
Concessions/Commissions	10,114,814	14,136,785	28,027,416	13,890,631	98.3%
Resales & Rebillings	1,277,094	1,142,222	1,254,552	112,330	9.8%
Other Operating Revenues	<u>2,825,262</u>	<u>2,833,880</u>	<u>2,908,689</u>	<u>74,809</u>	<u>2.6%</u>
Total Revenues	39,700,891	50,866,799	72,992,861	22,126,062	43.5%
Operating Assistance					
Federal - FAA COVID Relief	<u>15,658,357</u>	<u>17,061,278</u>	<u>10,527,083</u>	<u>(6,534,195)</u>	<u>-38.3%</u>
Total Operating Assistance	15,658,357	17,061,278	10,527,083	(6,534,195)	-38.3%
TOTAL OPERATING REVENUES & ASST	55,359,248	67,928,077	83,519,944	15,591,867	23.0%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	13,840,053	15,061,905	17,680,114	2,618,209	17.4%
Maintenance & Repairs	7,355,481	8,360,155	10,548,316	2,188,161	26.2%
Utilities	1,711,619	1,853,079	2,210,900	357,821	19.3%
Insurance & Injuries	536,240	588,598	704,451	115,853	19.7%
Safety & Security	7,135,799	8,149,882	9,327,904	1,178,022	14.5%
General Business/Other	2,685,082	3,627,557	7,555,202	3,927,645	108.3%
Administrative Cost Reallocation	5,478,323	6,177,035	7,329,774	1,152,739	18.7%
Costs Transferred to Capital Projects	(7,490)	(27,501)	(20,000)	7,501	-27.3%
Inter Division Reimbursement	<u>(146,029)</u>	<u>(97,135)</u>	<u>(76,012)</u>	<u>21,123</u>	<u>-21.7%</u>
TOTAL OPERATING EXPENSES	38,589,078	43,693,575	55,260,649	11,567,074	26.5%
OPERATING INCOME/(LOSS)	16,770,170	24,234,502	28,259,296	4,024,794	16.6%
NON-OPERATING ITEMS					
Bond Debt Service	(17,791,400)	(17,780,400)	(17,625,750)	154,650	-0.9%
NFIA Contribution (Excluding Debt Svc)	(250,000)	0	0	0	n/a
Debt Service - Noresco	(21,052)	(19,208)	(12,687)	6,521	-33.9%
Debt Service - Glycol Collection	(264,764)	0	0	0	n/a
Operating Expense Reserve & R&R Rsv	1,326,697	(229,397)	(409,258)	(179,861)	78.4%
Interest Income	147,741	250,000	250,000	0	0.0%
PFC	2,133,043	0	0	0	n/a
ADF Funding/Other	<u>541</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
TOTAL NON-OPERATING ITEMS	(14,719,194)	(17,779,005)	(17,797,695)	(18,690)	0.1%
NET INCOME/(LOSS)	2,050,976	6,455,497	10,461,601	4,006,103	62.1%
LESS: DIRECT CAPITAL	1,108,357	2,253,343	4,149,975	1,896,632	84.2%
LESS: INDIRECT CAPITAL	<u>673,142</u>	<u>1,737,572</u>	<u>1,817,320</u>	<u>79,749</u>	<u>4.6%</u>
NET SURPLUS/(DEFICIT)	269,477	2,464,583	4,494,306	2,029,723	82.4%

BUFFALO NIAGARA INTERNATIONAL AIRPORT

DESCRIPTION

The Buffalo Niagara International Airport (BNIA) is the primary commercial air service airport for Western New York and Southern Ontario. BNIA provides safe, high quality, and reliable scheduled air passenger and cargo services. The mission of BNIA is to provide quality aviation services and facilities in a manner that enhances customer service and is cost effective.

In 2018, BNIA was ranked number one in overall customer satisfaction among all medium sized airports in North America according to a passenger survey conducted by J.D. Power & Associates.

Six scheduled airlines fly out of BNIA handling approximately 5 million passengers annually.

The 1,000 acres of airport property includes two runways (8,827 ft. and 7,161 ft. in length), an FAA Air Traffic Control Tower, Weather Observatory, Aviation Fuel System, General Aviation Facility, Transit Police Station, and an Aircraft Rescue and Firefighting (ARFF) facility.

The BNIA Passenger Terminal is a modern, comfortable facility equipped with 25 airline gate positions that includes 2 international gates. The terminal features an efficient security screening area, a state-of-the-art baggage handling system, and a variety of food, beverage, and retail offerings. The terminal is supported by conveniently located parking facilities that provide over 7,500 parking spaces and offer free shuttle services.

A state-of-the-art air cargo facility including 1,000,000 square feet of apron area is located on the airport complex. Two scheduled air freight forwarders based at the facility handle the majority of the 88 million pounds of yearly cargo.

BNIA enjoys the reputation of providing exemplary snow removal services known throughout the airline industry and was one of the first airports in the country to use an environmentally friendly glycol treatment system during winter operations.

PROGRAM AND SERVICE OBJECTIVES

- Achieve optimal standards of performance in relation to delivering high quality customer service and satisfaction.
- Operate first class public parking facilities in a manner which makes customer service the hallmark of the operation but still maximizes returns to the Authority.
- Increase the number of passengers utilizing BNIA by aggressively improving service to several key business markets and maintaining service and low air fares to key leisure markets.
- Maximize BNIA long term parking market share through sales and marketing to major local corporate travelers and contingent market radio advertising campaigns.
- Implement a long-range plan to maximize usage of the expanded terminal space.
- Support unit and snow equipment replacement program to ensure safe air carrier operations.
- Promote and facilitate a safe working environment for BNIA employees, with an effort toward minimizing employee injuries and reducing workers' compensation expense.

KEY PERFORMANCE INDICATORS

	FYE 21 <u>Actual</u>	FYE 22 <u>Original Budget</u>	FYE 22 <u>Current Forecast</u>	FYE 23 <u>Budget</u>
FAA Regulations	100%	100%	100%	100%
Total Passengers	463,879	1,078,562	1,829,408	2,501,094
<u>Revenue per passenger:</u>				
Parking lot revenue	\$5.72	\$5.33	\$6.67	\$6.66
Auto rental	\$12.15	\$5.42	\$3.31	\$2.80
Food, beverage & retail	<u>\$1.00</u>	<u>\$0.76</u>	<u>\$1.06</u>	<u>\$1.06</u>
Total	\$18.87	\$11.51	\$11.04	\$10.53

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/29/22
Time 13:36

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2022-23

Page 1
CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
491	TRAFFIC FINES	7,263-	15,000-	9,550-	15,000-	
	TOTAL REVENUES	7,263-	15,000-	9,550-	15,000-	

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/29/22
Time 13:36

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2022-23

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	870,238	1,063,304	859,386	1,187,690	124,386
515	EMPLOYEE BENEFITS	466,921	603,121	484,921	671,780	68,659
534	TELEPHONE	10,519	12,000	13,567	11,000	1,000-
571	CONSULTANTS/OUTSIDE SERVICES	398,434	478,462	478,518	540,396	61,934
573	PROVISIONS AND RESERVES	2,000		980-		
574	TAXES AND ASSESSMENTS	301,039	362,400	256,475	357,770	4,630-
575	PRINTING & ADVERTISING	13,300	299,000	149,370	447,000	148,000
576	EMPLOYEE TRAVEL	370	50,000	22,692	50,000	
577	EMPLOYEE TRAINING	1,345	1,000	2,225	2,500	1,500
578	POSTAGE	2,251	1,324	579	1,364	40
580	GENERAL OFFICE	109,598	43,000	52,644	104,250	61,250
584	FREIGHT	5,976	13,000	7,376	10,000	3,000-
591	PROJECTS	7,490-	27,501-	7,099-	20,000-	7,501
592	DIVISION OPERATIONS	17,505-		4,495-		
593	COST ALLOCATION PLAN	5,478,334	6,177,035	5,428,363	7,329,774	1,152,739
TOTAL	EXPENSES	7,635,330	9,076,145	7,743,542	10,693,524	1,617,379

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/29/22
Time 13:36

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2022-23

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** NON-OPERATING/OPERATING ASSISTANCE **						
713	FEDERAL OPERATING ASSISTANCE		17,061,278-		10,527,083-	6,534,195
	TOTAL OPERATING ASSISTANCE		17,061,278-		10,527,083-	6,534,195

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/29/22
Time 13:36

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2022-23

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0211 AIRCRAFT RESCUE FIREFIGHTING

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	2,773,993	2,738,377	2,632,006	3,077,914	339,537
515	EMPLOYEE BENEFITS	1,431,173	1,473,164	1,416,181	1,666,189	193,025
520	MAINTENANCE AND REPAIRS	22,598	34,300	26,114	35,850	1,550
524	AUTOMOTIVE	56,582	53,403	14,379	51,998	1,405-
526	JANITORIAL AND LAUNDRY	2,363	6,300	2,111	2,600	3,700-
527	ENVIRONMENTAL		3,000		3,000	
531	ELECTRIC POWER	31,093	34,567	39,587	42,677	8,110
532	GAS	9,661	10,620	9,576	13,110	2,490
533	WATER	4,061	5,529	3,919	3,986	1,543-
534	TELEPHONE	1,297	686	1,555	848	162
541	INSURANCE	495	400	807	527	127
552	FIRE FIGHTING AND RESCUE	114,096	194,790	99,731	264,070	69,280
571	CONSULTANTS/OUTSIDE SERVICES			976		
574	TAXES AND ASSESSMENTS	12	14	12	14	
576	EMPLOYEE TRAVEL	25	100		100	
577	EMPLOYEE TRAINING	18,666	59,225	21,850	48,500	10,725-
578	POSTAGE	3	50	1	31	19-
580	GENERAL OFFICE	1,198	2,581	2,376	7,185	4,604
TOTAL	EXPENSES	4,467,316	4,617,106	4,271,181	5,218,599	601,493

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0212 TRANSIT POLICE

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	44,545	42,500	47,405	55,000	12,500
524	AUTOMOTIVE	39,171	46,650	55,977	45,700	950-
526	JANITORIAL AND LAUNDRY	28,891	30,717	33,243	31,900	1,183
534	TELEPHONE	2,458	2,341	2,555	1,688	653-
553	POLICE PROTECTION	6,141,930	6,907,148	6,132,427	7,857,676	950,528
572	RENT EXPENSE	162,315	165,493	151,701	168,803	3,310
577	EMPLOYEE TRAINING		700		700	
580	GENERAL OFFICE	6,296	10,700	8,331	11,100	400
TOTAL	EXPENSES	6,425,606	7,206,249	6,431,639	8,172,567	966,318

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0219 LANDING AREA

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
401	LANDING FEES	15,402,413-	17,882,587-	17,976,310-	24,674,305-	6,791,718-
403	TERMINAL RAMP FEES	1,622,433-	1,665,480-	1,420,765-	1,665,480-	
433	GROUND RENTALS	120-	120-	120-	120-	
TOTAL	REVENUES	17,024,966-	19,548,187-	19,397,195-	26,339,905-	6,791,718-

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0219 LANDING AREA

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	2,297,478	2,527,885	2,329,792	2,951,486	423,601
515	EMPLOYEE BENEFITS	1,228,835	1,370,051	1,284,211	1,599,923	229,872
520	MAINTENANCE AND REPAIRS	1,004,131	1,282,500	1,022,635	1,618,225	335,725
524	AUTOMOTIVE	28,812	29,295	46,569	30,760	1,465
526	JANITORIAL AND LAUNDRY	18,182	15,000	18,569	19,000	4,000
527	ENVIRONMENTAL	668,775	330,000	327,228	342,250	12,250
531	ELECTRIC POWER	193,633	178,345	254,677	220,186	41,841
532	GAS	10,539	9,484	11,699	11,709	2,225
533	WATER	78,481	74,509	75,091	76,744	2,235
534	TELEPHONE	5,920	6,770	6,089	6,276	494-
541	INSURANCE	46,058	53,213	50,641	64,588	11,375
542	CLAIM LOSSES	5,908	4,637	972	3,000	1,637-
554	TRAFFIC CONTROL	341,693	391,922	412,079	456,158	64,236
571	CONSULTANTS/OUTSIDE SERVICES	79,009	132,620	44,274	176,751	44,131
572	RENT EXPENSE	32,556	24,974	30,427	15,434	9,540-
574	TAXES AND ASSESSMENTS	206		209	225	225
576	EMPLOYEE TRAVEL				21,500	21,500
577	EMPLOYEE TRAINING	5,091	37,000	12,203	65,500	28,500
578	POSTAGE	3	150		150	
580	GENERAL OFFICE	2,413	7,350	3,164	7,350	
TOTAL	EXPENSES	6,047,723	6,475,705	5,930,529	7,687,215	1,211,510

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0220 FUEL FARM

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
462	REBILLINGS	1,043,039-	893,722-	1,113,458-	1,104,612-	210,890-
TOTAL	REVENUES	1,043,039-	893,722-	1,113,458-	1,104,612-	210,890-

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0220 FUEL FARM

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	354,102	369,264	339,450	406,296	37,032
515	EMPLOYEE BENEFITS	185,338	199,152	184,373	223,275	24,123
520	MAINTENANCE AND REPAIRS	60,336	82,416	89,808	495,631	413,215
524	AUTOMOTIVE	1,708	2,500	5,772	10,000	7,500
526	JANITORIAL AND LAUNDRY	123	800		800	
527	ENVIRONMENTAL	4,484	30,120	40,029	30,120	
530	GROUNDS & LANDSCAPING		10,000		10,000	
531	ELECTRIC POWER	27,492	24,228	36,762	29,912	5,684
533	WATER	788	803	840	827	24
534	TELEPHONE	745	836	746	773	63-
577	EMPLOYEE TRAINING	908	1,000	475	1,200	200
578	POSTAGE		2,500	425	2,500	
580	GENERAL OFFICE	3,728	10,500	597	10,500	
592	DIVISION OPERATIONS	35,523-	32,110-	33,208-	24,805-	7,305
TOTAL	EXPENSES	604,229	702,009	666,069	1,197,029	495,020

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0225 TRITURATOR SERVICES

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
492	EQUIPMENT AND SERVICES	18,600-	38,813-	35,900-	27,712-	11,101
TOTAL	REVENUES	18,600-	38,813-	35,900-	27,712-	11,101

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0225 TRITURATOR SERVICES

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS		7,000		5,000	2,000-
	TOTAL EXPENSES		7,000		5,000	2,000-

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0230 AFSS

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	184,203-	184,200-	171,765-	189,726-	5,526-
TOTAL	REVENUES	184,203-	184,200-	171,765-	189,726-	5,526-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0230 AFSS

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	4				
532	GAS	3,403	3,747	3,268	4,625	878
533	WATER	1,269	2,000	1,352	1,529	471-
TOTAL	EXPENSES	4,676	5,747	4,620	6,154	407

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0245 TERMINAL BUILDING

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	6,508,615-	11,861,261-	9,064,619-	12,390,337-	529,076-
441	CONCESSIONS	1,712,232-	1,808,567-	2,825,869-	4,236,588-	2,428,021-
442	COMMISSIONS			32,558-		
462	REBILLINGS	221,005-	229,100-	186,140-	135,492-	93,608
492	EQUIPMENT AND SERVICES	2,074,397-	2,055,067-	1,665,539-	2,140,977-	85,910-
494	ADVERTISING REVENUES	650,000-	650,000-	613,888-	650,000-	
TOTAL	REVENUES	11,166,249-	16,603,995-	14,388,613-	19,553,394-	2,949,399-

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0245 TERMINAL BUILDING

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	2,239,268	2,476,541	2,133,534	3,150,434	673,893
515	EMPLOYEE BENEFITS	1,186,485	1,389,136	1,194,524	1,769,906	380,770
520	MAINTENANCE AND REPAIRS	4,141,081	4,735,204	4,360,796	5,413,187	677,983
526	JANITORIAL AND LAUNDRY	223,884	283,350	270,257	605,350	322,000
530	GROUNDS & LANDSCAPING	32,444	100,000	49,134	220,035	120,035
531	ELECTRIC POWER	948,645	1,052,356	1,445,324	1,299,244	246,888
532	GAS	113,234	120,652	131,921	148,956	28,304
533	WATER	21,037	35,734	31,949	22,512	13,222-
534	TELEPHONE	10,862	11,298	11,157	10,676	622-
541	INSURANCE	415,952	480,578	457,339	583,305	102,727
542	CLAIM LOSSES	53,359	34,860	8,779	35,000	140
554	TRAFFIC CONTROL	538,077	656,022	662,022	750,000	93,978
571	CONSULTANTS/OUTSIDE SERVICES	6,594		718		
573	PROVISIONS AND RESERVES	290-				
577	EMPLOYEE TRAINING	1,945	8,000	1,293	5,000	3,000-
578	POSTAGE	117		68		
580	GENERAL OFFICE	18,082	18,400	16,251	13,000	5,400-
592	DIVISION OPERATIONS	4,505-		3,815-		
TOTAL	EXPENSES	9,946,271	11,402,131	10,771,251	14,026,605	2,624,474

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0259 GENERAL AVIATION

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	232,028-	235,314-	216,340-	240,020-	4,706-
433	GROUND RENTALS	139,765-	126,562-	193,879-	199,335-	72,773-
439	OTHER RENTALS	52,628-	69,380-	102,656-	67,021-	2,359
TOTAL	REVENUES	424,421-	431,256-	512,875-	506,376-	75,120-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0259 GENERAL AVIATION

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
533	WATER	8,717	8,825	8,478	6,486	2,339-
TOTAL	EXPENSES	8,717	8,825	8,478	6,486	2,339-

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0271 MAINTENANCE GARAGE

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	528,339	545,118	397,734	625,238	80,120
515	EMPLOYEE BENEFITS	277,846	306,792	224,660	349,983	43,191
520	MAINTENANCE AND REPAIRS	39,262	66,300	15,029	74,500	8,200
524	AUTOMOTIVE	517,895	593,000	542,926	780,150	187,150
526	JANITORIAL AND LAUNDRY	8,731	16,800	6,741	17,640	840
531	ELECTRIC POWER	11,076	15,294	16,016	18,881	3,587
532	GAS	18,180	22,473	21,152	27,744	5,271
534	TELEPHONE	1,072	1,100	1,250	982	118-
541	INSURANCE	12,820	14,810	14,095	17,978	3,168
542	CLAIM LOSSES	1,644	100	270	53	47-
577	EMPLOYEE TRAINING	100	1,500		6,000	4,500
578	POSTAGE		150		150	
580	GENERAL OFFICE	1,563	2,000	766	2,500	500
592	DIVISION OPERATIONS	88,493-	65,025-	22,587-	51,207-	13,818
TOTAL	EXPENSES	1,330,035	1,520,412	1,218,052	1,870,592	350,180

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0274 PARKING LOTS AND STRUCTURES

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	1,331,498-	1,331,224-	1,285,801-	1,365,848-	34,624-
433	GROUND RENTALS	10,012-	10,012-	9,178-	10,012-	
441	CONCESSIONS	8,402,578-	11,715,990-	16,778,037-	23,790,828-	12,074,838-
462	REBILLINGS	13,047-	19,400-	11,745-	14,448-	4,952
492	EQUIPMENT AND SERVICES	75,000-	75,000-	68,750-	75,000-	
TOTAL	REVENUES	9,832,135-	13,151,626-	18,153,511-	25,256,136-	12,104,510-

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0274 PARKING LOTS AND STRUCTURES

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	391,794	505,000	598,326	546,050	41,050
524	AUTOMOTIVE	17,138	50,000	94,522	100,000	50,000
526	JANITORIAL AND LAUNDRY	2,511	4,000	4,501	3,570	430-
531	ELECTRIC POWER	172,171	180,205	160,688	222,482	42,277
532	GAS	7,541	9,500	6,037	11,729	2,229
533	WATER	17,713	29,177	22,054	15,318	13,859-
571	CONSULTANTS/OUTSIDE SERVICES	1,506,593	1,890,496	2,633,039	5,475,252	3,584,756
572	RENT EXPENSE	3,617	3,868	3,488	2,477	1,391-
580	GENERAL OFFICE			162		
TOTAL	EXPENSES	2,119,078	2,672,246	3,522,817	6,376,878	3,704,632

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

BUFFALO NIAGARA INTERNATIONAL AIRPORT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS
NEW PROJECTS													
TAP - SIDE BY SIDE FOUR WHEEL VEHICLE	--	37	NR	ADF	\$20,000	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0
DEF FLUID TANK - AIRFIELD	--	52	NI	ADF	\$20,000	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0
PREVIOUSLY BUDGETED PROJECTS													
AIRFIELD LIGHTING CONTROL PANEL UPGRADE	2-2724			PFC	\$367,805	\$347,680	\$20,125	\$0	\$0	\$0	\$0	\$0	\$0
				FUTURE PFC	\$66,111	\$35,787	\$30,324	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$433,916	\$383,467	\$50,449	\$0	\$0	\$0	\$0	\$0	\$0
SALT BARN	--	2	SR	ADF	\$200,000	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	
TERMINAL MODERNIZATION PROJECT/ BAGGAGE CLAIM EXPANSION (CONSTRUCTION)	2-2728			FUTURE PFC	\$331,765	\$0	\$331,765	\$0	\$0	\$0	\$0	\$0	\$0
				BOND	\$60,744,853	\$53,701,695	\$7,043,158	\$0	\$0	\$0	\$0	\$0	
				GRANT ASSUR 25	\$309,253	\$0	\$309,253	\$0	\$0	\$0	\$0	\$0	
				NYS AIR 99	\$1,500,000	\$0	\$1,500,000	\$0	\$0	\$0	\$0	\$0	
				NYS MULTI-MODAL	\$300,000	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	
				ADF	\$2,896,021	\$0	\$2,896,021	\$0	\$0	\$0	\$0	\$0	
				NATIONAL FUEL	\$115,565	\$72,915	\$42,650	\$0	\$0	\$0	\$0	\$0	
TOTAL	\$66,197,457	\$53,774,610	\$12,422,847	\$0	\$0	\$0	\$0	\$0	\$0				
ENTRANCE FOUNTAIN REHAB	--	40	NR	ADF	\$451,000	\$0	\$0	\$451,000	\$0	\$0	\$0	\$0	
R/W 5/23 IMPRVMENTS - PVMNT REHAB/ AIRFIELD SIGNAGE REPLACEMENT/ R/W INCURSION LIGHTING (DESIGN)	2-2804			FAA	\$3,074,300	\$0	\$3,074,300	\$0	\$0	\$0	\$0	\$0	\$0
				FUTURE PFC	\$326,667	\$0	\$326,667	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$3,400,967	\$0	\$3,400,967	\$0	\$0	\$0	\$0	\$0	
R/W 5/23 IMPRVMENTS - PVMNT REHAB/ AIRFIELD SIGNAGE REPLACEMENT/ R/W INCURSION LIGHTING (CONSTRUCTION - PHASE I)	--	M	M	FAA	\$36,100,000	\$0	\$0	\$9,050,000	\$27,050,000	\$0	\$0	\$0	\$0
				NYS DOT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				FUTURE PFC	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$36,100,000	\$0	\$0	\$9,050,000	\$27,050,000	\$0	\$0	\$0	
R/W 5/23 IMPRVMENTS - PVMNT REHAB/ AIRFIELD SIGNAGE REPLACEMENT/ R/W INCURSION LIGHTING (CONSTRUCTION - PHASE II)	--			FAA	\$31,500,000	\$0	\$0	\$0	\$0	\$31,500,000	\$0	\$0	\$0
				NYS DOT	\$5,250,000	\$0	\$0	\$0	\$0	\$5,250,000	\$0	\$0	
				FUTURE PFC	\$5,250,000	\$0	\$0	\$0	\$0	\$5,250,000	\$0	\$0	
				TOTAL	\$42,000,000	\$0	\$0	\$0	\$0	\$42,000,000	\$0	\$0	
FAA REIMB AGRMNT - DESIGN REVIEW SVCS (PHASE I)		M	M	FAA	\$86,000	\$0	\$0	\$86,000	\$0	\$0	\$0	\$0	

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FAA REIMB AGRMNT - DESIGN REVIEW SERVICES (PHASE II)				FAA	\$75,000	\$0	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0
				NYS DOT	\$12,500	\$0	\$0	\$0	\$0	\$12,500	\$0	\$0	\$0
				FUTURE PFC	\$12,500	\$0	\$0	\$0	\$0	\$12,500	\$0	\$0	\$0
				TOTAL	\$100,000	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0
AIRCRAFT DEICING CONTAINMNT FACIL EXPNSN	2-2691			PFC	\$9,531,173	\$1,485,124	\$8,046,049	\$0	\$0	\$0	\$0	\$0	
GA APRON AND T/W P & Q REHAB	--			FAA	\$8,745,000	\$0	\$0	\$0	\$810,000	\$7,935,000	\$0	\$0	\$0
				NYS DOT	\$1,457,500	\$0	\$0	\$0	\$135,000	\$1,322,500	\$0	\$0	\$0
				FUTURE PFC	\$1,457,500	\$0	\$0	\$0	\$135,000	\$1,322,500	\$0	\$0	\$0
				TOTAL	\$11,660,000	\$0	\$0	\$0	\$1,080,000	\$10,580,000	\$0	\$0	\$0
SNOW EQUIPMENT STORAGE BUILDING	2-2737			PFC	\$1,658,787	\$55,454	\$0	\$0	\$0	\$0	\$0	\$0	\$1,603,333
				ADF	\$23,445,311	\$27,315	\$0	\$0	\$0	\$0	\$0	\$0	\$23,417,996
				TOTAL	\$25,104,098	\$82,769	\$0	\$0	\$0	\$0	\$0	\$0	\$25,021,329
PARKING EXPANSION PHASE III (4K SPACE FACILITY)/CCTV PHASE III	--			BOND	\$77,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$77,500,000
				ADF	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000,000
				TOTAL	\$79,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$79,500,000
PARKING RAMP SOLAR PANELS	--			FUTURE FUND	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000	
WILDLIFE HAZARD MGMT PLAN	--			FAA	\$81,000	\$0	\$0	\$0	\$0	\$0	\$0	\$81,000	\$0
				NYS DOT	\$4,500	\$0	\$0	\$0	\$0	\$0	\$0	\$4,500	\$0
				FUTURE PFC	\$4,500	\$0	\$0	\$0	\$0	\$0	\$0	\$4,500	\$0
				TOTAL	\$90,000	\$0	\$0	\$0	\$0	\$0	\$0	\$90,000	\$0

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BNIA AIRFIELD / FUEL FARM / GARAGE													
REPLACE AIRFIELD PICKUP TRUCKS	2-2812	45	NR	ADF	\$242,850	\$0	\$47,350	\$37,500	\$38,000	\$39,000	\$40,000	\$41,000	\$0
GLYCOL RECOVERY VEHICLE	--			PFC	\$450,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$450,000
MULTI TASK SNOW REMOVAL (2)	2-2797			FAA	\$1,624,920	\$0	\$1,624,920	\$0	\$0	\$0	\$0	\$0	\$0
PORTABLE SNOW MELTER - LANDSIDE	--			ADF	\$630,000	\$0	\$0	\$0	\$630,000	\$0	\$0	\$0	\$0
SNOW MELTER - AIRSIDE (2ND)	--	25	NI	FUTURE PFC	\$630,000	\$0	\$0	\$630,000	\$0	\$0	\$0	\$0	\$0
RUNWAY PLOW/SPREADER	--			FUTURE PFC	\$650,000	\$0	\$0	\$0	\$650,000	\$0	\$0	\$0	\$0
RUNWAY SNOWBLOWERS (2)	2-2816	12	NR	FUTURE PFC	\$750,000	\$0	\$0	\$750,000	\$0	\$0	\$0	\$0	\$0
				PFC	\$750,000	\$0	\$0	\$750,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$1,500,000	\$0	\$0	\$1,500,000	\$0	\$0	\$0	\$0	\$0
NEW FARM TRACTORS	--	23	NR	ADF	\$450,000	\$0	\$0	\$150,000	\$150,000	\$150,000	\$0	\$0	
ELECTRIC DEPT - BUCKET TRUCK	--	1	SR	ADF	\$350,000	\$0	\$0	\$350,000	\$0	\$0	\$0	\$0	
WHEELED SKID LOADER	--	24	NR	ADF	\$183,332	\$0	\$0	\$0	\$0	\$91,666	\$0	\$91,666	\$0
				GRANT ASSUR 25	\$91,666	\$0	\$0	\$91,666	\$0	\$0	\$0	\$0	
				TOTAL	\$274,998	\$0	\$0	\$91,666	\$0	\$91,666	\$0	\$91,666	
HIGH SPEED GATE - GATE 5	--			ADF	\$20,000	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	
GOLF CARTS - USED	--			BNIA CAP RESV	\$10,000	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0	
TOOL CAT MULTI-PURPOSE	--	6	SR	GRANT ASSUR 25	\$75,000	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	
SWEEPER (ELGEN)	--	3	SR	FUTURE PFC	\$250,000	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	
ZERO TURN MOWERS	--	7	SR	ADF	\$60,000	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	
				GRANT ASSUR 25	\$13,100	\$0	\$13,100	\$0	\$0	\$0	\$0		
				TOTAL	\$73,100	\$0	\$13,100	\$60,000	\$0	\$0	\$0	\$0	
DIGITAL SOFTWARE - FAA PART 139	--	13	NI	ADF	\$40,000	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	
REPLACE FUEL FARM MAINT VEHICLE	--	50	NR	GRANT ASSUR 25	\$60,000	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	
ROOF REHAB - MAINTENANCE GARAGE	--			ADF	\$552,000	\$0	\$0	\$0	\$0	\$0	\$0	\$552,000	
FUEL TANK (MNT GAR) -10K GALLON	--			ADF	\$341,000	\$0	\$0	\$0	\$0	\$0	\$0	\$341,000	
HILL & SLOPE GRASS CUTTER	--			GRANT ASSUR 25	\$70,000	\$0	\$0	\$0	\$0	\$70,000	\$0	\$0	
GRACO PAINT MACHINE	2-2741			ADF	\$27,824	\$0	\$27,824	\$0	\$0	\$0	\$0	\$0	
CHEMICAL TANK - 10K GALLON	--	14	NR	GRANT ASSUR 25	\$8,500	\$0	\$0	\$8,500	\$0	\$0	\$0	\$0	
ARM CUTTER ATTACHMENT	--			ADF	\$170,000	\$0	\$170,000	\$0	\$0	\$0	\$0	\$0	
STREET SWEEPER	--	16	NR	ADF	\$225,000	\$0	\$0	\$225,000	\$0	\$0	\$0	\$0	
FUEL FARM - ACCULOAD REPL				ADF	\$90,000	\$0	\$0	\$0	\$0	\$90,000	\$0	\$0	

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BNIA AIRCRAFT FIRE RESCUE													
ARFF - COMMAND VEHICLES F10	2-2817			BNIA CAP RESV	\$55,000	\$0	\$55,000	\$0	\$0	\$0	\$0	\$0	\$0
ARFF - REPL SNOZZLE CRASH TRUCK (F6)	--			ADF	\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$1,200,000	\$0	\$0
ARFF - REPLACE F5	--			FUTURE PFC	\$1,200,000	\$0	\$0	\$0	\$1,200,000	\$0	\$0	\$0	\$0
MASS NOTIFICATION UPGRADE	--	15	NI	ADF	\$300,000	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0
ARFF - REPLACE F9	--	46	NR	GRANT ASSUR 25	\$55,000	\$0	\$0	\$55,000	\$0	\$0	\$0	\$0	\$0
ARFF - GYM EQUIPMENT	--	M	M	ADF	\$12,000	\$0	\$0	\$12,000	\$0	\$0	\$0	\$0	\$0
ARFF - ACCESS TO FUEL FARM	--			ADF	\$70,000	\$0	\$0	\$0	\$70,000	\$0	\$0	\$0	\$0
ARFF- REPL JAWS OF LIFE TOOLS	--	10	NR	ADF	\$55,000	\$0	\$0	\$55,000	\$0	\$0	\$0	\$0	\$0
ARFF - SAFETY EQUIPMENT	--	9	NR	ADF	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
ARFF - FOAM TESTING SYS (NO FOAM)	2-2811			GRANT ASSUR 25	\$34,850	\$0	\$34,850	\$0	\$0	\$0	\$0	\$0	\$0

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BNIA TERMINAL													
POWER POLES FOR HOLD ROOMS	--	48	NI	ADF	\$43,450	\$10,450	\$0	\$11,000	\$11,000	\$11,000	\$0	\$0	\$0
JETBRIDGE GPU GATE 2	--			AIRLINE REIMB	\$60,000	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0
GPU REPLACEMENT GATES 18	--	28	NR	AIRLINE REIMB	\$55,000	\$0	\$0	\$55,000	\$0	\$0	\$0	\$0	\$0
PC AIR REPLACEMENT GATES 20, 22	--	29	NR	AIRLINE REIMB	\$450,000	\$0	\$0	\$450,000	\$0	\$0	\$0	\$0	\$0
PC AIR REPLACEMENT GATES 21	--			FUTURE PFC	\$200,000	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0
PC AIR REPLACEMENT GATES 7, 14, 26	--			FUTURE PFC	\$600,000	\$0	\$0	\$0	\$600,000	\$0	\$0	\$0	\$0
PC AIR REPLACEMENT GATES 8, 15, 16	--			FUTURE PFC	\$477,405	\$0	\$0	\$0	\$0	\$477,405	\$0	\$0	\$0
PC AIR REPLACEMENT GATES 1, 18, 19	--			FUTURE PFC	\$491,727	\$0	\$0	\$0	\$0	\$0	\$491,727	\$0	\$0
CANOPY GATE 2, 15, 16, 18 & 20 JETBRIDGE	2-2809	4	SR	AIRLINE REIMB	\$230,000	\$0	\$51,010	\$86,990	\$92,000	\$0	\$0	\$0	\$0
LOWER LEVEL CONTROLS (PLC's) - BAG SYS	--			AIRLINE REIMB	\$1,000,000	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0
HIGH SPEED DIVIDER PADDLES - BAG SYS	--	30	NI	AIRLINE REIMB	\$115,688	\$0	\$57,844	\$57,844	\$0	\$0	\$0	\$0	\$0
REBUILD (2) VERTICAL SORT UNITS - BAG SYS	--	33	NI	AIRLINE REIMB	\$119,542	\$0	\$0	\$119,542	\$0	\$0	\$0	\$0	\$0
UPDATE PLC CONTROLLERS - TKT CNTR BELTS	--	32	NR	AIRLINE REIMB	\$101,602	\$0	\$0	\$101,602	\$0	\$0	\$0	\$0	\$0
REBUILD POWER CURVES - BAG SYS	--	31	NR	AIRLINE REIMB	\$209,180	\$0	\$39,400	\$40,582	\$41,800	\$43,053	\$44,345	\$0	\$0
HOLDROOM CARPETING	--			ADF	\$325,000	\$0	\$0	\$0	\$0	\$325,000	\$0	\$0	\$0
DIGITAL WAYFINDING & DIRECTORIES	--			ADF	\$300,000	\$0	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0
IT HARDWARE REPL/UPGRADE	2-2807	22	NR	ADF	\$600,000	\$0	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$0
IT SECURITY MAINT/UPGRADE	2-2806	21	NR	ADF	\$200,000	\$0	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0
RAMP LED LIGHTING	--			ADF	\$158,000	\$0	\$158,000	\$0	\$0	\$0	\$0	\$0	\$0
POTABLE WATER CABINETS	--	34	NR	ADF	\$120,000	\$0	\$0	\$30,000	\$30,000	\$30,000	\$30,000	\$0	\$0
RIDING FLOOR MACHINE (BAGGAGE MAKEUP)	--			ADF	\$65,000	\$0	\$0	\$0	\$65,000	\$0	\$0	\$0	\$0
TERMINAL GENERATOR	2-2796	11	NI	GRANT ASSUR 25	\$32,863	\$32,863	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$1,295,513	\$0	\$0	\$112,000	\$1,183,513	\$0	\$0	\$0	\$0
				ADF	\$555,220	\$0	\$0	\$48,000	\$507,220	\$0	\$0	\$0	\$0
				TOTAL	\$1,883,596	\$32,863	\$0	\$160,000	\$1,690,733	\$0	\$0	\$0	\$0
FLOOR CLEANING EQUIPMENT	2-2818	17	NR	ADF	\$187,000	\$0	\$0	\$87,000	\$25,000	\$25,000	\$25,000	\$25,000	
PASSENGER BOARDING BRIDGE REPL	--	35	NR	AIRLINE REIMB	\$15,000,000	\$0	\$0	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	

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FMD DEPARTMENT														
TERMINAL - AIR CURTAINS	--	38	NR	AIRLINE REIMB	\$75,000	\$0	\$0	\$35,000	\$40,000	\$0	\$0	\$0	\$0	
PARK TWR ELEC AIR CURTAINS-HOT WATER	--	36	NR	ADF	\$105,000	\$0	\$0	\$35,000	\$35,000	\$35,000	\$0	\$0	\$0	
TERMINAL - DOOR RENOVATIONS	--	18	NR	ADF	\$80,000	\$0	\$40,000	\$40,000	\$0	\$0	\$0	\$0	\$0	
REPL FMD PICKUP/UTILITY TRUCK	--	51	NR	ADF	\$120,000	\$0	\$40,000	\$40,000	\$40,000	\$0	\$0	\$0	\$0	
SUPPORT HVAC TERMINAL (AUX UNITS)	--	19	NR	ADF	\$149,000	\$0	\$25,000	\$30,000	\$30,000	\$32,000	\$32,000	\$0	\$0	
DEMO OF LANDSCAPING BUILDING	--	41	NI	ADF	\$30,000	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	
MAIN ELECTRICAL ROOM VENTILATION	--	20	NR	ADF	\$50,000	\$0	\$25,000	\$25,000	\$0	\$0	\$0	\$0	\$0	
FMD MOVE TO TERMINAL	--	42	NI	ADF	\$260,000	\$0	\$0	\$260,000	\$0	\$0	\$0	\$0	\$0	
VERIZON COMMUNICATION RM HVAC	--	26	NR	ADF	\$35,000	\$0	\$15,000	\$20,000	\$0	\$0	\$0	\$0	\$0	
BLDG COMMUNICATION SYSTEM (BCS)	2-2792			ADF	\$260,000	\$104,000	\$156,000	\$0	\$0	\$0	\$0	\$0	\$0	
HVAC COMPRESSORS FOR TERMINAL	2-2810	27	NR	ADF	\$91,738	\$0	\$21,738	\$35,000	\$35,000	\$0	\$0	\$0	\$0	
175 AERO BACKUP POWER (TAPD)	2-2808	5	NI	ADF	\$410,000	\$0	\$40,000	\$370,000	\$0	\$0	\$0	\$0	\$0	
ELECTRIC DRAIN JETTER	--	53	NI	ADF	\$70,000	\$0	\$35,000	\$35,000	\$0	\$0	\$0	\$0	\$0	
BNIA PARKING														
REPLACE SHUTTLE BUSES	2-2802	39	NR	ADF	\$1,687,306	\$0	\$0	\$391,475	\$411,049	\$431,601	\$453,181	\$0	\$0	
				GRANT ASSUR 25	\$29,514	\$29,514	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$1,716,820	\$29,514	\$0	\$391,475	\$411,049	\$431,601	\$453,181	\$0	\$0	
REV CONTROL EQUIP (EMERG REPL)	--			ADF	\$400,000	\$0	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0	
PARKING PICK UP TRUCK	--	49	NR	ADF	\$36,000	\$0	\$0	\$0	\$36,000	\$0	\$0	\$0	\$0	
				GRANT ASSUR 25	\$35,000	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$71,000	\$0	\$0	\$35,000	\$36,000	\$0	\$0	\$0	\$0	
REPL PARKING STRUCTURE DOORS	--	43	NR	ADF	\$45,000	\$0	\$30,000	\$15,000	\$0	\$0	\$0	\$0		
BUELL AVE PARKING LOT	2-2785	M	M	NYS AIR 99	\$1,500,000	\$0	\$1,375,000	\$125,000	\$0	\$0	\$0	\$0	\$0	
				ADF	\$1,414,569	\$272,797	\$1,016,772	\$125,000	\$0	\$0	\$0	\$0		
				TOTAL	\$2,914,569	\$272,797	\$2,391,772	\$250,000	\$0	\$0	\$0	\$0		
REV CONTROL/POS EQUIP UPGR	2-2815	M	M	ADF	\$195,000	\$0	\$75,000	\$120,000	\$0	\$0	\$0	\$0		

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BNIA OTHER													
PFC PROGRAM PLANNING & ADMIN	2-2309	M	M	PFC	\$1,228,469	\$938,324	\$50,145	\$80,000	\$80,000	\$80,000	\$0	\$0	\$0
SIDA TRAINING SYSTEM	2-2793			PFC	\$128,960	\$0	\$128,960	\$0	\$0	\$0	\$0	\$0	\$0
FOUNTAIN BACKLIGHTING	--	44	NR	ADF	\$20,000	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0
BNIA MASTER PLAN	--		NR	FAA	\$1,125,002	\$0	\$0	\$0	\$421,876	\$421,876	\$281,250	\$0	\$0
				NYS DOT	\$187,499	\$0	\$0	\$0	\$70,312	\$70,312	\$46,875	\$0	\$0
				FUTURE PFC	\$187,499	\$0	\$0	\$0	\$70,312	\$70,312	\$46,875	\$0	\$0
				TOTAL	\$1,500,000	\$0	\$0	\$0	\$562,500	\$562,500	\$375,000	\$0	\$0
OBSTRUCTION REMOVAL (ENVIRONMENTAL ASSESSMENT)	--			FAA	\$112,500	\$0	\$0	\$0	\$112,500	\$0	\$0	\$0	\$0
				NYS DOT	\$18,750	\$0	\$0	\$0	\$18,750	\$0	\$0	\$0	\$0
				FUTURE PFC	\$18,750	\$0	\$0	\$0	\$18,750	\$0	\$0	\$0	\$0
				TOTAL	\$150,000	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0
OBSTRUCTION REMOVAL EASEMENT (ACQUISITIONS)	--			FAA	\$375,000	\$0	\$0	\$0	\$0	\$0	\$375,000	\$0	\$0
				NYS DOT	\$62,500	\$0	\$0	\$0	\$0	\$0	\$62,500	\$0	\$0
				FUTURE PFC	\$62,500	\$0	\$0	\$0	\$0	\$0	\$62,500	\$0	\$0
				TOTAL	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0
OBSTRUCTION REMOVAL PROJECT PHASE I	2-2789			FAA	\$83,133	\$75,926	\$7,207	\$0	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$13,856	\$12,654	\$1,202	\$0	\$0	\$0	\$0	\$0	\$0
				FUTURE PFC	\$13,856	\$12,654	\$1,202	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$110,845	\$101,234	\$9,611	\$0	\$0	\$0	\$0	\$0	\$0
OBSTRUCTION REMOVAL PROJECT PHASE IV	--			FAA	\$450,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$450,000
				NYS DOT	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000
				FUTURE PFC	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000
				TOTAL	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000
UPSTATE AIRPORT ECONOMIC DEVEL	2-2814	8	NI	GRANT ASSUR 25	\$839,800	\$0	\$0	\$839,800	\$0	\$0	\$0	\$0	\$0
				ADF	\$750,000	\$0	\$750,000	\$0	\$0	\$0	\$0	\$0	
				NYS DOT	\$58,410,200	\$0	\$0	\$0	\$58,410,200	\$0	\$0	\$0	
				TOTAL	\$60,000,000	\$0	\$750,000	\$839,800	\$58,410,200	\$0	\$0	\$0	

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

BUFFALO NIAGARA INTERNATIONAL AIRPORT

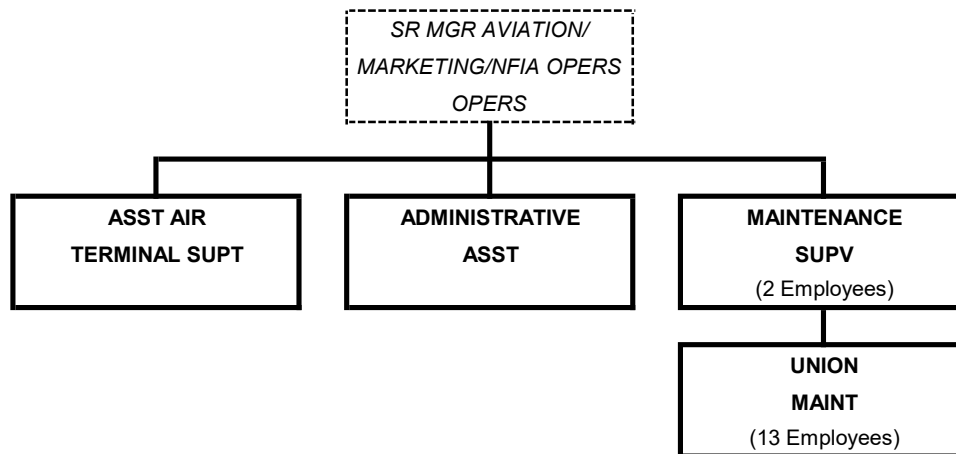
PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS
ELECTRICAL DEPARTMENT SVC TRUCK	--			ADF	\$40,000	\$0	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0
REPR REMOTE OIL WATER SEPARATOR	--			ADF	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0
ADMIN COPIER	--	47	NR	ADF	\$12,000	\$0	\$0	\$12,000	\$0	\$0	\$0	\$0	\$0

AIRLINE REIMB	\$17,416,012	\$0	\$148,254	\$3,946,560	\$4,233,800	\$3,043,053	\$3,044,345	\$3,000,000	\$0
BNIA CAP RESV	\$65,000	\$0	\$55,000	\$0	\$10,000	\$0	\$0	\$0	\$0
BOND	\$138,244,853	\$53,701,695	\$7,043,158	\$0	\$0	\$0	\$0	\$0	\$77,500,000
FAA	\$83,431,855	\$75,926	\$4,706,427	\$9,136,000	\$28,394,376	\$39,931,876	\$656,250	\$81,000	\$450,000
FUTURE FUND	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
FUTURE PFC	\$13,055,780	\$48,441	\$689,958	\$1,630,000	\$2,874,062	\$7,132,717	\$601,102	\$4,500	\$75,000
GRANT ASSUR 25	\$1,654,546	\$62,377	\$357,203	\$1,164,966	\$0	\$70,000	\$0	\$0	\$0
NATIONAL FUEL	\$115,565	\$72,915	\$42,650	\$0	\$0	\$0	\$0	\$0	\$0
NFTA/ADF	\$42,965,621	\$414,562	\$5,968,705	\$4,149,975	\$2,623,269	\$1,560,267	\$1,780,181	\$1,050,666	\$25,417,996
NYS AIR 99	\$3,000,000	\$0	\$2,875,000	\$125,000	\$0	\$0	\$0	\$0	\$0
NYS MULTI-MODAL	\$300,000	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0
NYS DOT	\$66,787,818	\$12,654	\$1,202	\$112,000	\$59,817,775	\$6,655,312	\$109,375	\$4,500	\$75,000
PFC	<u>\$14,115,194</u>	<u>\$2,826,582</u>	<u>\$8,245,279</u>	<u>\$830,000</u>	<u>\$80,000</u>	<u>\$80,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$2,053,333</u>
TOTAL	\$382,152,244	\$57,215,152	\$30,432,836	\$21,094,501	\$98,033,282	\$58,473,225	\$6,191,253	\$4,140,666	\$106,571,329

Niagara Falls International Airport



NIAGARA FALLS INTERNATIONAL AIRPORT



TOTAL EMPLOYEES 17

NFIA
2021/22 ANNUAL BUDGET
VS
2022/23 ANNUAL BUDGET

	FY 20-21 ACTUAL	FY 21-22 BUDGET	FY 22-23 BUDGET	VARIANCE	%
REVENUES & ASSISTANCE					
Operating Revenues					
Airport Fees & Services	91,247	79,316	117,234	37,918	47.8%
Rental Income	324,063	309,064	341,846	32,782	10.6%
Concessions/Commissions	239,549	333,493	549,078	215,585	64.6%
Resales & Rebillings	13,137	11,443	9,444	(1,999)	-17.5%
Other Operating Revenues	<u>123,495</u>	<u>200,000</u>	<u>200,000</u>	<u>0</u>	<u>0.0%</u>
Total Revenues	<u>791,491</u>	<u>933,316</u>	<u>1,217,602</u>	<u>284,286</u>	<u>30.5%</u>
Operating Assistance					
Federal - FAA COVID Relief	<u>0</u>	<u>1,456,728</u>	<u>0</u>	<u>(1,456,728)</u>	<u>-100.0%</u>
Total Operating Assistance	<u>0</u>	<u>1,456,728</u>	<u>0</u>	<u>(1,456,728)</u>	<u>-100.0%</u>
TOTAL OPERATING REVENUES & ASST	<u>791,491</u>	<u>2,390,044</u>	<u>1,217,602</u>	<u>(1,172,442)</u>	<u>-49.1%</u>
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	1,850,057	1,747,105	2,127,203	380,098	21.8%
Maintenance & Repairs	828,388	1,125,436	1,142,525	17,089	1.5%
Utilities	244,070	244,674	291,916	47,242	19.3%
Insurance & Injuries	153,331	177,312	228,213	50,901	28.7%
Safety & Security	293,566	422,892	305,846	(117,046)	-27.7%
General Business/Other	136,844	286,295	278,844	(7,451)	-2.6%
Administrative Cost Reallocation	1,250,120	1,409,561	1,660,667	251,106	17.8%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
TOTAL OPERATING EXPENSES	<u>4,756,376</u>	<u>5,413,275</u>	<u>6,035,214</u>	<u>621,939</u>	<u>11.5%</u>
OPERATING INCOME/(LOSS)	<u>(3,964,885)</u>	<u>(3,023,231)</u>	<u>(4,817,612)</u>	<u>(1,794,381)</u>	<u>59.4%</u>
NON-OPERATING ITEMS					
Debt Service - Noresco	(1,979)	(1,806)	(1,193)	613	-34.0%
Seneca Proceeds	1,000,000	1,000,000	1,000,000	0	0.0%
BNIA Contribution (Excluding Debt Svc)	<u>250,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
TOTAL NON-OPERATING ITEMS	<u>1,248,021</u>	<u>998,194</u>	<u>998,807</u>	<u>613</u>	<u>0.1%</u>
NET INCOME/(LOSS)	<u>(2,716,864)</u>	<u>(2,025,037)</u>	<u>(3,818,805)</u>	<u>(1,793,768)</u>	<u>88.6%</u>
LESS: DIRECT CAPITAL	0	43,043	260,800	217,757	505.9%
LESS: INDIRECT CAPITAL	<u>153,607</u>	<u>396,503</u>	<u>414,701</u>	<u>18,198</u>	<u>4.6%</u>
NET SURPLUS/(DEFICIT)	<u>(2,870,470)</u>	<u>(2,464,583)</u>	<u>(4,494,306)</u>	<u>(2,029,723)</u>	<u>82.4%</u>

NIAGARA FALLS INTERNATIONAL AIRPORT

DESCRIPTION

Niagara Falls International Airport (NFIA) is a joint-use military/general aviation airport that provides commercial passenger and air cargo service.

NFIA, which is situated on 1,100 acres of property, has a 9,829-foot main runway as well as two general aviation runways (5,188 and 4,030 feet). A 72,480 square foot state-of-the-art terminal building was opened in December 2009. Spirit Airlines and Allegiant Air provide scheduled air service handling approximately two hundred fifty thousand passengers annually. There are nearly 2,000 parking spaces located on or near the terminal building grounds with free passenger shuttle service. In addition to the main terminal, NFIA has a general aviation complex consisting of hangars, tie downs, a customer service area and a pilot's lounge. A private Fixed Base Operator, FBO, offers full aviation services to the aviation public.

PERFORMANCE INDICATORS

	FYE 21 <u>Actual</u>	FYE 22 <u>Original Budget</u>	FYE 22 <u>Current Estimate</u>	FYE 23 <u>Budget</u>
FAA Regulations	100%	100%	100%	100%
Total Passengers	18,005	33,574	54,164	73,555
Parking Fees Per Passenger	\$3.04	\$2.97	\$3.80	\$3.93

PROGRAM AND SERVICE OBJECTIVES

- Continue the aggressive marketing approach to capitalize on Air Cargo and Charter opportunities in the most cost-effective operating manner.
- Work closely with the FBO to assure the performance of contracted services.
- Continue to market the NFIA terminal to potential air service providers and concessionaires to provide quality customer service and improve operating profits.
- Continue to increase satisfaction and customer service and enhance public and customer perception of the airport.

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2022-23

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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	5,403-		7,500-		
499	OTHER OPERATING REVENUES	123,495-	200,000-	125,511-	200,000-	
TOTAL	REVENUES	128,898-	200,000-	133,011-	200,000-	

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	182,248	109,234	97,234	115,986	6,752
515	EMPLOYEE BENEFITS	72,865	34,340	30,778	37,384	3,044
520	MAINTENANCE AND REPAIRS			74		
534	TELEPHONE	3,183	3,344	3,033	2,047	1,297-
541	INSURANCE	151,980	174,812	175,104	226,613	51,801
542	CLAIM LOSSES	1,350	2,500	3,000	1,600	900-
571	CONSULTANTS/OUTSIDE SERVICES	43,464	82,252	106,306	88,939	6,687
572	RENT EXPENSE	8,253		7,709	8,420	8,420
573	PROVISIONS AND RESERVES			5,224		
574	TAXES AND ASSESSMENTS	13,423	3,232	6,373	2,397	835-
575	PRINTING & ADVERTISING	4,319	110,000	11,450	57,000	53,000-
576	EMPLOYEE TRAVEL	593-	10,000	3,131	10,000	
578	POSTAGE	28	200	9	200	
580	GENERAL OFFICE	7,428	9,800	10,479	10,800	1,000
584	FREIGHT	234	1,000	456	1,000	
593	COST ALLOCATION PLAN	1,250,122	1,409,561	1,238,719	1,660,667	251,106
TOTAL	EXPENSES	1,738,304	1,950,275	1,699,079	2,223,053	272,778

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** NON-OPERATING/OPERATING ASSISTANCE **						
713	FEDERAL OPERATING ASSISTANCE		1,456,728-			1,456,728
	TOTAL OPERATING ASSISTANCE		1,456,728-			1,456,728

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0219 LANDING AREA

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
401	LANDING FEES	91,246-	79,316-	84,428-	117,234-	37,918-
431	BUILDING SPACE			625-		
433	GROUND RENTALS	75,000-	75,000-	68,750-	75,000-	
439	OTHER RENTALS	85,551-	86,990-	79,328-	88,137-	1,147-
442	COMMISSIONS	110,358-	134,882-	143,296-	134,779-	103
TOTAL	REVENUES	362,155-	376,188-	376,427-	415,150-	38,962-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0219 LANDING AREA

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	406,141	584,046	451,973	525,573	58,473-
515	EMPLOYEE BENEFITS	215,085	324,952	246,571	292,265	32,687-
520	MAINTENANCE AND REPAIRS	415,358	492,250	391,788	480,750	11,500-
527	ENVIRONMENTAL	49,397	70,000	45,883	70,000	
530	GROUNDS & LANDSCAPING		4,200	64	4,200	
531	ELECTRIC POWER	2,932	3,500	3,141	4,142	642
534	TELEPHONE	1,514	1,576	1,396	1,527	49-
571	CONSULTANTS/OUTSIDE SERVICES	22,866	35,000	6,803	25,000	10,000-
577	EMPLOYEE TRAINING	1,997	7,000	6,175	7,000	
580	GENERAL OFFICE		500	782	500	
TOTAL	EXPENSES	1,115,290	1,523,024	1,154,576	1,410,957	112,067-

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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0240

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS		20,500	10,920	33,000	12,500
TOTAL	EXPENSES		20,500	10,920	33,000	12,500

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0245 TERMINAL BUILDING

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	51,397-	53,886-	46,956-	52,149-	1,737
462	REBILLINGS	8,210-	6,425-	10,313-	4,378-	2,047
TOTAL	REVENUES	59,607-	60,311-	57,269-	56,527-	3,784

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0245 TERMINAL BUILDING

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	49,010	48,300	104,971	52,600	4,300
526	JANITORIAL AND LAUNDRY	678				
531	ELECTRIC POWER	41,728	44,110	52,038	52,190	8,080
532	GAS	25,789	23,446	31,271	27,741	4,295
533	WATER	19,120	5,750	8,112	17,768	12,018
574	TAXES AND ASSESSMENTS	2,272	2,950	5,220	3,039	89
TOTAL	EXPENSES	138,597	124,556	201,612	153,338	28,782

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0246 NFIA New Terminal

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	15,478-	15,545-	14,395-	16,171-	626-
433	GROUND RENTALS	81,799-	68,096-	82,821-	100,651-	32,555-
441	CONCESSIONS	63,569-	87,964-	120,297-	116,374-	28,410-
462	REBILLINGS	4,926-	5,018-	4,430-	5,066-	48-
TOTAL	REVENUES	165,772-	176,623-	221,943-	238,262-	61,639-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0246 NFIA New Terminal

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	500,091	309,068	365,390	588,328	279,260
515	EMPLOYEE BENEFITS	265,543	169,554	206,025	326,595	157,041
520	MAINTENANCE AND REPAIRS	115,842	241,936	139,210	250,475	8,539
526	JANITORIAL AND LAUNDRY	26,330	35,000	17,238	35,000	
530	GROUNDS & LANDSCAPING		3,000	420	3,000	
531	ELECTRIC POWER	105,700	111,704	136,367	132,166	20,462
532	GAS	13,964	11,998	14,472	14,198	2,200
533	WATER	808	1,167	838	962	205-
534	TELEPHONE	16,012	19,768	14,543	17,511	2,257-
553	POLICE PROTECTION	293,408	387,892	247,794	270,846	117,046-
554	TRAFFIC CONTROL	157	35,000	24,893	35,000	
571	CONSULTANTS/OUTSIDE SERVICES	2,062		2,511		
580	GENERAL OFFICE	1,894	2,500	1,636	2,500	
592	DIVISION OPERATIONS			1,104-		
TOTAL	EXPENSES	1,341,811	1,328,587	1,170,233	1,676,581	347,994

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0269 NET LEASED AREA

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	9,433-	9,547-	8,861-	9,738-	191-
	TOTAL REVENUES	9,433-	9,547-	8,861-	9,738-	191-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0271 MAINTENANCE FACILITIES

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	135,082	137,932	125,111	153,958	16,026
515	EMPLOYEE BENEFITS	72,983	77,979	70,672	87,114	9,135
520	MAINTENANCE AND REPAIRS	15,217	16,250	23,443	19,500	3,250
524	AUTOMOTIVE	156,544	170,000	196,108	170,000	
531	ELECTRIC POWER	6,944	7,508	8,990	8,882	1,374
577	EMPLOYEE TRAINING				1,000	1,000
580	GENERAL OFFICE	638	1,050	93	750	300-
TOTAL	EXPENSES	387,408	410,719	424,417	441,204	30,485

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0274 PARKING LOTS AND STRUCTURES

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
441	CONCESSIONS	65,615-	110,647-	342,468-	297,925-	187,278-
	TOTAL REVENUES	65,615-	110,647-	342,468-	297,925-	187,278-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0274 PARKING LOTS AND STRUCTURES

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS		24,000		24,000	
531	ELECTRIC POWER	6,370	10,803	2,326	12,782	1,979
571	CONSULTANTS/OUTSIDE SERVICES	28,549	20,811	26,718	60,299	39,488
TOTAL	EXPENSES	34,919	55,614	29,044	97,081	41,467

NIAGARA FALLS INTERNATIONAL AIRPORT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS
NEW PROJECTS													
T/W D REALIGNMENT & EXTENSION (ENVIRONMENTAL ASSESSMENT)	--	1	SR	FAA	\$450,000	\$0	\$0	\$450,000	\$0	\$0	\$0	\$0	\$0
				FUTURE NYSDOT	\$25,000	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0
				FUTURE PFC	\$25,000	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$500,000	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0
T/W D REALIGNMENT & EXTENSION (DESIGN)	--			FAA	\$900,000	\$0	\$0	\$0	\$900,000	\$0	\$0	\$0	\$0
				FUTURE NYSDOT	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0
				FUTURE PFC	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0
				TOTAL	\$1,000,000	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0
T/W D REALIGNMENT & EXTENSION (CONSTRUCTION)	--			FAA	\$9,900,000	\$0	\$0	\$0	\$0	\$9,900,000	\$0	\$0	\$0
				FUTURE NYSDOT	\$550,000	\$0	\$0	\$0	\$0	\$550,000	\$0	\$0	\$0
				FUTURE PFC	\$550,000	\$0	\$0	\$0	\$0	\$550,000	\$0	\$0	\$0
				TOTAL	\$11,000,000	\$0	\$0	\$0	\$0	\$11,000,000	\$0	\$0	\$0
FUEL FARM AUTO SHUTDOWN	2-1522			ADF	\$13,916	\$0	\$13,916	\$0	\$0	\$0	\$0	\$0	
PREVIOUSLY BUDGETED PROJECTS													
PRKNG LOT - REV CONTROL (CONSTR)	--			ADF	\$1,026,270	\$0	\$0	\$0	\$0	\$119,634	\$906,636	\$0	\$0
PRKNG LOT - REV CONTROL (EQUIP)	--			ADF	\$350,000	\$0	\$0	\$0	\$0	\$350,000	\$0	\$0	\$0
PARALLEL T/W PROGRAM (ENVIRONMENTAL ASSESSMENT)	2-1512			FAA	\$91,176	\$32,518	\$58,658	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$5,066	\$1,807	\$3,259	\$0	\$0	\$0	\$0	\$0	
				FUTURE PFC	\$5,066	\$1,807	\$3,259	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$101,308	\$36,132	\$65,176	\$0	\$0	\$0	\$0	\$0	
PARALLEL T/W PROGRAM (DESIGN)	2-1517			FAA	\$3,567,000	\$24,718	\$32,282	\$0	\$0	\$0	\$0	\$0	\$3,510,000
				NYSDOT	\$204,499	\$4,119	\$5,380	\$0	\$0	\$0	\$0	\$0	\$195,000
				FUTURE PFC	\$204,499	\$4,119	\$5,380	\$0	\$0	\$0	\$0	\$0	\$195,000
				TOTAL	\$3,975,998	\$32,956	\$43,042	\$0	\$0	\$0	\$0	\$0	\$3,900,000
PAVEMENT MGMT PROGRAM UPDATE	--	2	SR	FAA	\$106,542	\$0	\$0	\$106,542	\$0	\$0	\$0	\$0	
PART 77 OFF-AIRPORT LAND EASEMENTS & OBSTRUCTION REMOVAL (DESIGN)	2-1518		NI	FAA	\$89,172	\$80,726	\$8,446	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$4,954	\$4,485	\$469	\$0	\$0	\$0	\$0	\$0	
				FUTURE PFC	\$4,954	\$4,485	\$469	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$99,080	\$89,696	\$9,384	\$0	\$0	\$0	\$0	\$0	

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

NIAGARA FALLS INTERNATIONAL AIRPORT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS
PART 77 OFF-AIRPORT OBSTRUCTION TREE REMOVAL 10L RPZ (CONSTRUCTION)	--		NI	FAA	\$225,000	\$0	\$0	\$0	\$0	\$225,000	\$0	\$0	\$0
				NYSDOT	\$12,500	\$0	\$0	\$0	\$0	\$12,500	\$0	\$0	\$0
				FUTURE PFC	\$12,500	\$0	\$0	\$0	\$0	\$12,500	\$0	\$0	\$0
				TOTAL	\$250,000	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0
PART 77 OFF-AIRPORT LAND EASEMENTS & DESIGN 10L R/W NON-RPZ	--		NI	FAA	\$270,000	\$0	\$0	\$0	\$0	\$0	\$270,000	\$0	\$0
				NYSDOT	\$15,000	\$0	\$0	\$0	\$0	\$0	\$15,000	\$0	\$0
				FUTURE PFC	\$15,000	\$0	\$0	\$0	\$0	\$0	\$15,000	\$0	\$0
				TOTAL	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000	\$0	\$0
PART 77 OFF-AIRPORT OBSTRUCTION TREE REMOVAL 10L NON-RPZ (CONSTRUCTION)	--		NI	FAA	\$450,000	\$0	\$0	\$0	\$0	\$0	\$0	\$450,000	\$0
				NYSDOT	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$0
				FUTURE PFC	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$0
				TOTAL	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	\$0
TERMINAL APRON EXPANSION - EAST/WEST (DESIGN)	--			FAA	\$1,125,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,125,000
				NYSDOT	\$62,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$62,500
				FUTURE PFC	\$62,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$62,500
				TOTAL	\$1,250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,250,000
RAINBOW INDUSTRIAL BLDG ACQSTN	--			ADF	\$1,053,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,053,000	
TERMINAL APRON EXPANSION - WEST	--			FAA	\$1,125,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,125,000
				NYSDOT	\$62,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$62,500
				FUTURE PFC	\$62,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$62,500
				TOTAL	\$1,250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,250,000
FUEL FARM ALTERATIONS	--	4	SR	ADF	\$55,000	\$0	\$0	\$55,000	\$0	\$0	\$0	\$0	
R/W 10L OBSTRUCT REMOVAL (DESIGN)	2-1508			FAA	\$1,188,020	\$1,157,573	\$30,447	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$66,001	\$64,111	\$1,890	\$0	\$0	\$0	\$0	\$0	
				PFC	\$65,803	\$64,310	\$1,493	\$0	\$0	\$0	\$0	\$0	
				FUTURE PFC	\$198	\$198	\$0	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$1,320,022	\$1,286,192	\$33,830	\$0	\$0	\$0	\$0	\$0	
28R R/W REPR - MILITARY CONSTR DAMAGE	--	3	SR	USAF	\$2,700,000	\$0	\$0	\$2,700,000	\$0	\$0	\$0	\$0	

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

NIAGARA FALLS INTERNATIONAL AIRPORT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS	
NFIA OPERATIONS														
SNOWBLOWER REPLACEMENT	--	7	NR	FUTURE PFC	\$600,000	\$0	\$0	\$600,000	\$0	\$0	\$0	\$0	\$0	
AIRFIELD PICKUP REPL (3 TRUCKS)	2-1509	14	NR	ADF	\$135,000	\$0	\$0	\$45,000	\$45,000	\$45,000	\$0	\$0	\$0	
PARKING LOT LED LIGHTING UPGR	--	8	NI	ADF	\$40,800	\$0	\$0	\$40,800	\$0	\$0	\$0	\$0	\$0	
COMPACT LOADER	--	13	NR	ADF	\$90,000	\$0	\$0	\$90,000	\$0	\$0	\$0	\$0	\$0	
REPLACE (2) LOADERS	--	9	NR	FUTURE PFC	\$600,000	\$0	\$0	\$300,000	\$300,000	\$0	\$0	\$0	\$0	
MULTI-TASK VEHICLE	2-1520			NYS AIR 99	\$639,000	\$0	\$639,000	\$0	\$0	\$0	\$0	\$0	\$0	
				FUTURE PFC	\$160,000	\$0	\$160,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$799,000	\$0	\$799,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
DUMP TRUCK	--			ADF	\$120,000	\$0	\$0	\$0	\$120,000	\$0	\$0	\$0	\$0	
PFC PROGRAM PLANNING & ADMIN	2-1504			FUTURE PFC	\$32,000	\$19,754	\$12,246	\$0	\$0	\$0	\$0	\$0	\$0	
				PFC	\$64,000	\$63,938	\$62	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$96,000	\$83,692	\$12,308	\$0	\$0	\$0	\$0	\$0	\$0	\$0
AIRFIELD ILLUMINATED SIGNAGE UPGR	2-1519			PFC	\$3,139,617	\$2,062	\$11,398	\$0	\$0	\$0	\$0	\$0	\$3,126,157	
CHEMICAL TRAILER FOR R/W DEICING	--	10	NI	FUTURE PFC	\$80,000	\$0	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0	
CHEM TANK FOR R/W DEICING TRAILER	--	11	NI	FUTURE PFC	\$8,500	\$0	\$0	\$8,500	\$0	\$0	\$0	\$0	\$0	
GRACO LINE LASER PAINT MACHINE	--	12	NI	ADF	\$30,000	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	
ROTARY CUTTER	--			ADF	\$20,000	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	
JOHN DEERE RIDING MOWER	--			ADF	\$7,500	\$0	\$0	\$0	\$7,500	\$0	\$0	\$0	\$0	
ZERO TURN MOWER - DIESEL 72"	--			ADF	\$17,500	\$0	\$0	\$0	\$17,500	\$0	\$0	\$0	\$0	
INSTALL PERIMETER FENCING	2-1515	6	NI	NYS AIR 99	\$507,245	\$80,723	\$23,197	\$403,325	\$0	\$0	\$0	\$0	\$0	
				FUTURE PFC	\$126,811	\$20,180	\$5,801	\$100,830	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$663,054	\$100,903	\$28,998	\$504,155	\$0	\$0	\$0	\$0	\$0	
CAYUGA CREEK GATE UPGRADE	--			ADF	\$20,000	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	
T/W 'D' REHAB (CONSTRUCTION)	2-1521	5	NI	FAA	\$5,501,741	\$0	\$1,741	\$5,500,000	\$0	\$0	\$0	\$0	\$0	
WILDLIFE HAZARD MGMT PLAN UPDATE	--			FAA	\$74,700	\$0	\$0	\$0	\$74,700	\$0	\$0	\$0	\$0	
				NYS DOT	\$4,150	\$0	\$0	\$0	\$4,150	\$0	\$0	\$0	\$0	
				FUTURE PFC	\$4,150	\$0	\$0	\$0	\$4,150	\$0	\$0	\$0	\$0	
				TOTAL	\$83,000	\$0	\$0	\$0	\$83,000	\$0	\$0	\$0	\$0	

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

NIAGARA FALLS INTERNATIONAL AIRPORT

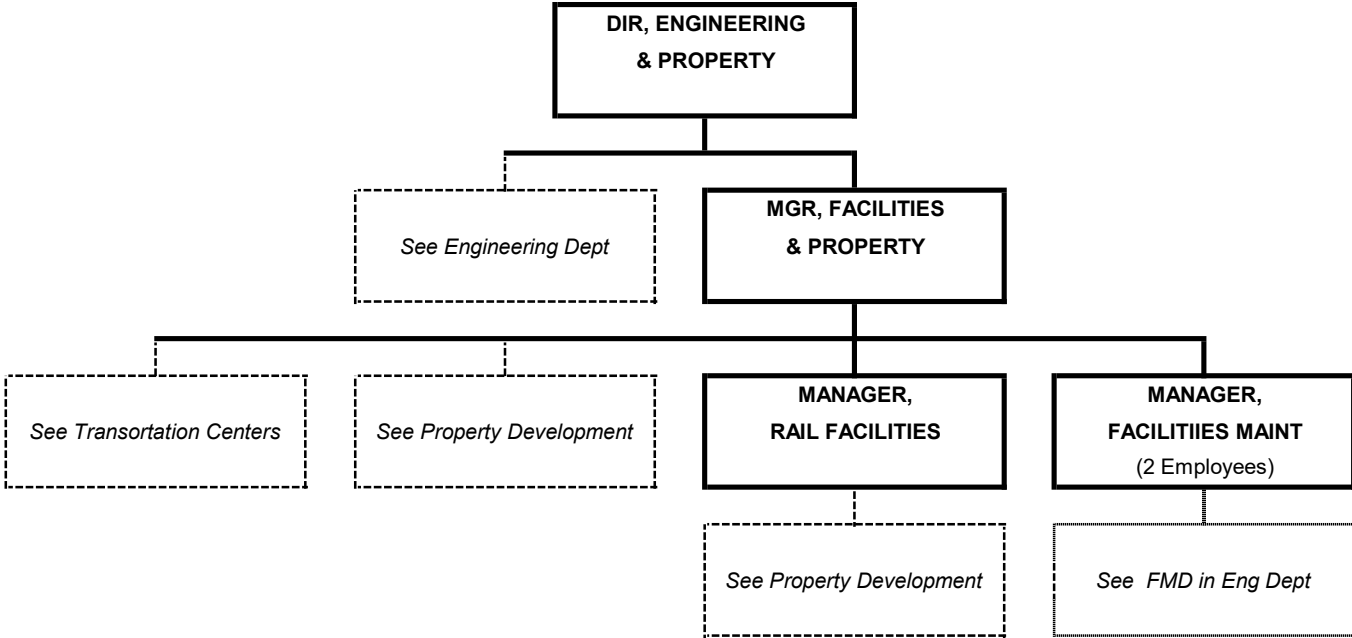
PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS		
R/W 6/24 REHAB (DESIGN)	--			FAA	\$630,000	\$0	\$0	\$0	\$0	\$630,000	\$0	\$0	\$0		
				NYSDOT	\$35,000	\$0	\$0	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0	
				FUTURE PFC	\$35,000	\$0	\$0	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$700,000	\$0	\$0	\$0	\$0	\$700,000	\$0	\$0	\$0	\$0	\$0
R/W 6/24 REHAB (CONSTRUCTION)	--			FAA	\$9,000,000	\$0	\$0	\$0	\$0	\$0	\$9,000,000	\$0	\$0		
				NYSDOT	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	
				FUTURE PFC	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	
				TOTAL	\$10,000,000	\$0	\$0	\$0	\$0	\$0	\$10,000,000	\$0	\$0	\$0	\$0
UPSTATE AIRPORT ECONOMIC DEVEL & REVITALIZATION INITIATIVE	--			NYSDOT	\$10,000,000	\$0	\$0	\$0	\$10,000,000	\$0	\$0	\$0	\$0		

FAA	\$34,693,352	\$1,295,535	\$131,575	\$6,056,542	\$974,700	\$10,755,000	\$9,270,000	\$450,000	\$5,760,000
FUTURE NYSDOT	\$625,000	\$0	\$0	\$25,000	\$50,000	\$550,000	\$0	\$0	\$0
FUTURE PFC	\$3,163,678	\$50,543	\$187,155	\$1,114,330	\$354,150	\$597,500	\$515,000	\$25,000	\$320,000
NFTA/ADF	\$2,978,986	\$0	\$13,916	\$260,800	\$230,000	\$514,634	\$906,636	\$0	\$1,053,000
NYS AIR 99	\$1,146,245	\$80,723	\$662,197	\$403,325	\$0	\$0	\$0	\$0	\$0
NYSDOT	\$10,997,170	\$74,522	\$10,998	\$0	\$10,004,150	\$47,500	\$515,000	\$25,000	\$320,000
PFC	\$3,269,420	\$130,310	\$12,953	\$0	\$0	\$0	\$0	\$0	\$3,126,157
USAF	<u>\$2,700,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$2,700,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
TOTAL	\$59,573,850	\$1,631,633	\$1,018,793	\$10,559,997	\$11,613,000	\$12,464,634	\$11,206,636	\$500,000	\$10,579,157

Facilities & Property Group



FACILITIES AND PROPERTY GROUP



TOTAL EMPLOYEES 5

Transportation Centers



TRANSPORTATION CENTERS

*MGR, FACILITIES
& PROPERTY*

**FACILITIES
MANAGER**



TOTAL EMPLOYEES 22

TRANSPORTATION CENTERS

2021/22 ANNUAL BUDGET

VS

2022/23 ANNUAL BUDGET

	FY 20-21 ACTUAL	FY 21-22 BUDGET	FY 22-23 BUDGET	VARIANCE	%
OPERATING REVENUES					
Rental Income	2,670,871	2,539,064	2,697,000	157,936	6.2%
Concessions/Commissions	22,672	55,000	40,000	(15,000)	-27.3%
Resales & Rebillings	2,365	8,000	4,500	(3,500)	-43.8%
Other Operating Revenues	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
TOTAL OPERATING REVENUES	2,695,908	2,602,064	2,741,500	139,436	5.4%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	1,414,559	1,613,230	1,814,248	201,018	12.5%
Maintenance & Repairs	383,687	520,200	501,100	(19,100)	-3.7%
Utilities	265,533	264,900	316,039	51,139	19.3%
Insurance & Injuries	41,720	67,924	79,067	11,143	16.4%
Safety & Security	639,322	712,285	830,036	117,751	16.5%
General Business/Other	81,280	48,593	47,088	(1,505)	-3.1%
Administrative Cost Reallocation	732,052	825,419	972,463	147,044	17.8%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	<u>(55,820)</u>	<u>(55,816)</u>	<u>(56,000)</u>	<u>(184)</u>	<u>0.3%</u>
TOTAL OPERATING EXPENSES	<u>3,502,333</u>	<u>3,996,735</u>	<u>4,504,041</u>	<u>507,306</u>	<u>12.7%</u>
OPERATING INCOME/(LOSS)	(806,425)	(1,394,671)	(1,762,541)	(367,870)	26.4%
NON-OPERATING ITEMS					
Debt Service - Noresco	(173,378)	(158,185)	(104,485)	53,700	-33.9%
Gain on Sale/Other	346	0	0	0	n/a
Intercompany Transfer	<u>710,063</u>	<u>740,950</u>	<u>752,064</u>	<u>11,114</u>	<u>1.5%</u>
TOTAL NON-OPERATING ITEMS	<u>537,031</u>	<u>582,765</u>	<u>647,579</u>	<u>64,814</u>	<u>11.1%</u>
NET INCOME/(LOSS)	(269,394)	(811,906)	(1,114,962)	(303,056)	37.3%
LESS: DIRECT CAPITAL	505,036	1,510,941	1,833,716	322,775	21.4%
LESS: INDIRECT CAPITAL	<u>89,950</u>	<u>232,187</u>	<u>242,843</u>	<u>10,657</u>	<u>4.6%</u>
NET SURPLUS/(DEFICIT)	<u>(864,380)</u>	<u>(2,555,033)</u>	<u>(3,191,521)</u>	<u>(636,488)</u>	<u>24.9%</u>

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2022-23

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DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	810,520	924,555	584,207	1,033,559	109,004
515	EMPLOYEE BENEFITS	419,626	495,583	308,405	565,118	69,535
520	MAINTENANCE AND REPAIRS	238,346	316,600	276,063	321,600	5,000
524	AUTOMOTIVE	6,322	10,000	8,067	9,000	1,000-
526	JANITORIAL AND LAUNDRY	56,669	76,000	7,176	74,000	2,000-
527	ENVIRONMENTAL	2,461	5,100	2,125	4,000	1,100-
534	TELEPHONE	201	400	185	400	
541	INSURANCE	37,392	37,924	43,746	49,067	11,143
542	CLAIM LOSSES	4,326	20,000		20,000	
553	POLICE PROTECTION	639,321	712,285	622,388	830,036	117,751
571	CONSULTANTS/OUTSIDE SERVICES	15,853	21,964	16,773	24,158	2,194
572	RENT EXPENSE	4,835	4,800	4,663	4,900	100
578	POSTAGE	138	25		150	125
580	GENERAL OFFICE	8,782	15,200	48,261	14,200	1,000-
584	FREIGHT	16				
592	DIVISION OPERATIONS	55,819-	55,816-	52,627-	56,000-	184-
593	COST ALLOCATION PLAN	732,054	825,419	725,376	728,813	96,606-
TOTAL	EXPENSES	2,921,043	3,410,039	2,594,808	3,623,001	212,962

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2022-23

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Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0519 BUS DOCK AREA

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	203,667-	201,036-	153,877-	202,000-	964-
	TOTAL REVENUES	203,667-	201,036-	153,877-	202,000-	964-

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2022-23

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Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0519 BUS DOCK AREA

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
532	GAS	810	1,000	927	1,228	228
TOTAL	EXPENSES	810	1,000	927	1,228	228

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2022-23

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DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0529 BUS TERMINAL EXCLUSIVE AREA

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	720,320-	735,000-	682,989-	735,000-	
462	REBILLINGS	2,365-	8,000-	1,021-	4,500-	3,500
TOTAL	REVENUES	722,685-	743,000-	684,010-	739,500-	3,500

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/29/22
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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2022-23

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0529 BUS TERMINAL EXCLUSIVE AREA

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
532	GAS	5,123	5,000	5,865	6,141	1,141
TOTAL	EXPENSES	5,123	5,000	5,865	6,141	1,141

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2022-23

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0539 MTC - BUS TERMINAL PUBLIC AREA

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
441	CONCESSIONS	22,672-	55,000-	25,438-	40,000-	15,000
	TOTAL REVENUES	22,672-	55,000-	25,438-	40,000-	15,000

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2022-23

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0539 MTC - BUS TERMINAL PUBLIC AREA

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
531	ELECTRIC POWER	110,024	110,000	143,797	135,103	25,103
532	GAS	10,819	9,000	12,388	11,054	2,054
573	PROVISIONS AND RESERVES	46,944		36,833-		
TOTAL	EXPENSES	167,787	119,000	119,352	146,157	27,157

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2022-23

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0549 OFFICE TOWER AREA

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
432	ALLOCATED OFFICE EXP	1,746,883-	1,603,028-	1,306,874-	1,760,000-	156,972-
	TOTAL REVENUES	1,746,883-	1,603,028-	1,306,874-	1,760,000-	156,972-

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2022-23

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0549 OFFICE TOWER AREA

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
531	ELECTRIC POWER	93,724	92,000	122,494	112,995	20,995
532	GAS	8,888	7,000	10,177	8,598	1,598
533	WATER	10,902	15,000	9,167	10,000	5,000-
TOTAL	EXPENSES	113,514	114,000	141,838	131,593	17,593

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2022-23

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0579 MECHANICAL EQUIPMENT AREA

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
532	GAS	917	1,000	1,050	1,228	228
TOTAL	EXPENSES	917	1,000	1,050	1,228	228

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2022-23

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 07 NIAG. FALLS INTL. TRANS. CENTR
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	119,959	123,822	111,660	138,140	14,318
515	EMPLOYEE BENEFITS	64,440	69,270	62,685	77,431	8,161
520	MAINTENANCE AND REPAIRS	79,884	105,000	65,619	92,000	13,000-
526	JANITORIAL AND LAUNDRY		500		500	
530	GROUNDS & LANDSCAPING		7,000			7,000-
531	ELECTRIC POWER	16,312	16,000	21,972	19,651	3,651
532	GAS	4,485	5,000	4,704	6,141	1,141
533	WATER	1,578	1,500	809	1,700	200
534	TELEPHONE	1,744	2,000	1,485	1,800	200-
542	CLAIM LOSSES		10,000	352	10,000	
553	POLICE PROTECTION			7,970		
580	GENERAL OFFICE	4,709	6,604	3,097	3,680	2,924-
593	COST ALLOCATION PLAN				243,650	243,650
TOTAL	EXPENSES	293,111	346,696	280,353	594,693	247,997

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2022-23

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CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4056 OPERATIONS CONTROL CENTER

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	65,160	66,000	73,174	71,424	5,424
525	FACILITIES	12,542	20,000	2,843	13,000	7,000-
531	ELECTRIC POWER	83,239	85,000	114,337	111,897	26,897
533	WATER	4,090	5,000	3,010	4,191	809-
TOTAL	EXPENSES	165,031	176,000	193,364	200,512	24,512

NIAGARA FRONTIER TRANSPORTATION AUTHORITY

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

TRANSPORTATION CENTERS

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS
NEW PROJECTS													
MTC LOBBY IMPROVEMENTS	--	9	NI	NFTA	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
MTC ELEVATOR INTERIOR UPGRADE	--	10	NI	NFTA	\$10,000	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0
PORTAGE RD TRANSIT CTR RESTRM UPGRS	--	18		NFTA	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
PREVIOUSLY BUDGETED PROJECTS													
MTC													
AHU #7 REPLACE	2-0743	M	M	MEP 19/20	\$300,000	\$94,150	\$205,850	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$39,621	\$13,533	\$26,088	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$339,621	\$107,683	\$231,938	\$0	\$0	\$0	\$0	\$0	\$0
CHILLER REPLACEMENT	2-0763	1	SR	NFTA	\$1,000,000	\$0	\$100,000	\$450,000	\$450,000	\$0	\$0	\$0	\$0
OCC HVAC ASSESSMENT	--	4	SR	NFTA	\$15,000	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0
REPLACE TOWER WINDOWS	2-0735	8	SR	NFTA	\$122,001	\$38,347	\$43,654	\$20,000	\$0	\$20,000	\$0	\$0	\$0
NFTC RESTROOMS	--	11		NFTA	\$10,000	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0
CONCRETE REPL (ELLCOTT ENTRANCE)	--	12		NFTA	\$20,000	\$0	\$0	\$10,000	\$0	\$10,000	\$0	\$0	\$0
LIFT REPLACEMENT	--	13	NI	NFTA	\$27,000	\$0	\$0	\$27,000	\$0	\$0	\$0	\$0	\$0
N. DIVISION GLASS REPLACEMENT	--	15	SR	NFTA	\$90,000	\$0	\$10,000	\$80,000	\$0	\$0	\$0	\$0	\$0
MTC CEILING PAINT	--	16	SR	NFTA	\$60,000	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0
AIR RECIRCULATOR REPLACEMENT	2-0750	17	NI	NFTA	\$10,000	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0
OCC RESTROOMS/KITCHEN REHAB	--		SR	NFTA	\$30,000	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0
BUS TOWER SIGN ASSESSMENT	2-0752		SR	NFTA	\$21,865	\$19,765	\$2,100	\$0	\$0	\$0	\$0	\$0	\$0
HALL CARPET	2-0734	19	SR	NFTA	\$39,757	\$4,757	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
LOCKSMITH TRUCK	2-0736		SR	NFTA	\$31,000	\$0	\$0	\$0	\$31,000	\$0	\$0	\$0	\$0
SKYLIGHTS	2-0729		SR	NFTA	\$50,850	\$10,850	\$0	\$0	\$20,000	\$0	\$20,000	\$0	\$0
MTC PLOW TRUCK	--			NFTA	\$43,000	\$0	\$0	\$0	\$0	\$43,000	\$0	\$0	\$0

NIAGARA FRONTIER TRANSPORTATION AUTHORITY

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

TRANSPORTATION CENTERS

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS
MTC/ENG													
ROOF REPLACEMENT	2-0757	3	SR	NFTA	\$1,851,265	\$40,702	\$10,563	\$200,000	\$800,000	\$800,000	\$0	\$0	\$0
POLICE OFFICE	2-0762	6	NI	NFTA	\$87,000	\$0	\$40,000	\$47,000	\$0	\$0	\$0	\$0	\$0
CONFERENCE ROOM RESTROOMS	--	7	NI	NFTA	\$57,000	\$0	\$0	\$57,000	\$0	\$0	\$0	\$0	\$0
POLICE ELEVATED PLATFORM	--		NI	NFTA	\$60,000	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0
1ST FLOOR DEBRIEF ROOM	--		NI	NFTA	\$27,000	\$0	\$27,000	\$0	\$0	\$0	\$0	\$0	\$0
PEDESTRIAN WALKWAY	--			NFTA	\$288,000	\$0	\$0	\$0	\$288,000	\$0	\$0	\$0	\$0
NFTC													
NFTC NEW FACIL (INTEREST/LEASE)	--	M	M	NFTA	\$9,743,742	\$5,748,808	\$389,750	\$389,750	\$389,750	\$389,750	\$389,750	\$389,750	\$1,656,436
NFTC DRIVEWAY REBUILD	--			NFTA	\$16,000	\$0	\$0	\$0	\$16,000	\$0	\$0	\$0	\$0
1404 MAIN STREET													
1404 MAIN ST CEILING	2-1264	2	SR	NFTA	\$85,000	\$0	\$35,000	\$50,000	\$0	\$0	\$0	\$0	\$0
1404 BACKUP GENERATOR	2-0758	14	NI	NFTA	\$59,330	\$9,330	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
1404 HVAC	--			NFTA	\$15,000	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0
OCC													
OCC ELECTRICAL UPGRADE	2-0761	5	SR	NFTA	\$100,000	\$0	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0
OCC HVAC REPLACEMENT	--			NFTA	\$60,000	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0
OCC AHU NO. 2 REPLACEMENT	--			NFTA	\$132,078	\$0	\$0	\$0	\$132,078	\$0	\$0	\$0	\$0

MEP 19/20	\$300,000	\$94,150	\$205,850	\$0	\$0	\$0	\$0	\$0	\$0
NFTA	\$14,301,509	\$5,886,092	\$829,155	\$1,640,750	\$2,206,828	\$1,267,750	\$414,750	\$394,750	\$1,661,436
TOTAL	\$14,601,509	\$5,980,242	\$1,035,005	\$1,640,750	\$2,206,828	\$1,267,750	\$414,750	\$394,750	\$1,661,436

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

RAIL FACILITIES

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS	
ESCALATORS MAINT	2-9113	M	M	88C	\$938,941	\$491,009	\$72,932	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$0	
STATION EXTERIOR REHAB - UNIV STN	2-8734	M	M	88C	\$90,000	\$0	\$13,047	\$76,953	\$0	\$0	\$0	\$0	\$0	
				SRC 18/19	\$350,000	\$0	\$135,000	\$215,000	\$0	\$0	\$0	\$0	\$0	\$0
				SRC 19/20	\$1,000,000	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$1,440,000	\$0	\$148,047	\$1,291,953	\$0	\$0	\$0	\$0	\$0	\$0
ESCALATOR REPLACEMENT Phase I Delavan #4 & #3 Phase II Delavan #1 & LaSalle #2 Phase III Delavan #2 & LaSalle #3 Phase IV LaSalle #1 & Humboldt #4	2-9376	M	M	ATC 17/18	\$3,974,412	\$3,974,412	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				ATC 19/20	\$1,317,478	\$1,317,478	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				SRC 18/19	\$3,740,903	\$3,344,817	\$0	\$396,086	\$0	\$0	\$0	\$0	\$0	
				88C	\$2,117,795	\$2,050,827	\$10,760	\$56,208	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$11,150,588	\$10,687,534	\$10,760	\$452,294	\$0	\$0	\$0	\$0	\$0	
				ESCALATOR REPLACEMENT Phase V Humboldt #1, #2, & #3	2-8729	M	M	SRC 18/19	\$438,638	\$0	\$438,638	\$0	\$0	\$0
SRC 19/20	\$3,158,349	\$0	\$1,201,362					\$1,956,987	\$0	\$0	\$0	\$0	\$0	
88C	\$100,000	\$0	\$100,000					\$0	\$0	\$0	\$0	\$0	\$0	
TOTAL	\$3,696,987	\$0	\$1,740,000					\$1,956,987	\$0	\$0	\$0	\$0	\$0	
ESCALATOR REPLACEMENT Phase VI University #1 & #2	--	M	M	SRC 18/19	\$1,100,302	\$0	\$12,000	\$1,088,302	\$0	\$0	\$0	\$0	\$0	
				SRC 20/21	\$2,100,000	\$0	\$0	\$664,293	\$1,435,707	\$0	\$0	\$0	\$0	
				88C	\$120,000	\$0	\$0	\$80,000	\$40,000	\$0	\$0	\$0	\$0	
				NFTA	\$192,966	\$0	\$0	\$192,966	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$3,513,268	\$0	\$12,000	\$2,025,561	\$1,475,707	\$0	\$0	\$0	\$0	
ELEVATOR CONTROLLER REPL	2-9132	M	M	88C	\$1,373,152	\$989,525	\$263,627	\$120,000	\$0	\$0	\$0	\$0	\$0	
				SRC 18/19	\$354,890	\$354,890	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				NFTA	\$106,770	\$106,770	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				MEP 20/21	\$425,477	\$0	\$425,477	\$0	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$2,260,289	\$1,451,185	\$689,104	\$120,000	\$0	\$0	\$0	\$0	\$0	
STN PANEL LINER REHAB - PHASE III	2-8732	M	M	SRC 20/21	\$1,300,000	\$0	\$0	\$1,300,000	\$0	\$0	\$0	\$0	\$0	
				88C	\$15,718	\$0	\$15,718	\$0	\$0	\$0	\$0	\$0		
				NFTA	\$74,282	\$0	\$74,282	\$0	\$0	\$0	\$0	\$0		
				TOTAL	\$1,390,000	\$0	\$90,000	\$1,300,000	\$0	\$0	\$0	\$0		

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

RAIL FACILITIES

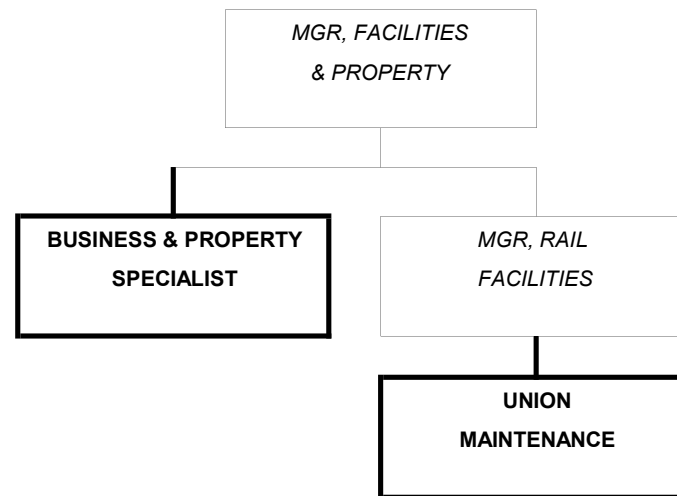
PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS
STN PANEL LINER REHAB - PHASE IV	--	1	SR	SRC 21/22	\$1,200,000	\$0	\$0	\$1,200,000	\$0	\$0	\$0	\$0	\$0
STN PANEL LINER REHAB - PHASE V	--			SRC 22/23	\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$1,200,000	\$0	\$0
STN PANEL LINER REHAB - PHASE VI	--			SRC 23/24	\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,200,000	\$0
				NFTA	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$0
				TOTAL	\$2,200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,200,000
PANEL LINERS DRR	--	M	M	88C	\$140,000	\$0	\$140,000	\$0	\$0	\$0	\$0	\$0	\$0
STN LANDSCPE - (UTICA/HUMBOLDT/UNIV/SB)	--	2	SR	88C	\$40,000	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0

88C	\$4,935,606	\$3,531,361	\$616,084	\$448,161	\$115,000	\$75,000	\$75,000	\$75,000	\$0
ATC 17/18	\$3,974,412	\$3,974,412	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ATC 19/20	\$1,317,478	\$1,317,478	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 20/21	\$425,477	\$0	\$425,477	\$0	\$0	\$0	\$0	\$0	\$0
NFTA	\$1,374,018	\$106,770	\$74,282	\$192,966	\$0	\$0	\$0	\$1,000,000	\$0
SRC 18/19	\$5,984,733	\$3,699,707	\$585,638	\$1,699,388	\$0	\$0	\$0	\$0	\$0
SRC 19/20	\$4,158,349	\$0	\$1,201,362	\$2,956,987	\$0	\$0	\$0	\$0	\$0
SRC 20/21	\$3,400,000	\$0	\$0	\$1,964,293	\$1,435,707	\$0	\$0	\$0	\$0
SRC 21/22	\$1,200,000	\$0	\$0	\$1,200,000	\$0	\$0	\$0	\$0	\$0
SRC 22/23	\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,200,000	\$0
SRC 23/24	<u>\$1,200,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$1,200,000</u>
TOTAL	\$29,170,073	\$12,629,728	\$2,902,843	\$8,461,795	\$1,550,707	\$75,000	\$1,275,000	\$2,275,000	\$0

Property Development



PROPERTY DEVELOPMENT



TOTAL EMPLOYEES 2

PROPERTY DEVELOPMENT

2021/22 ANNUAL BUDGET

VS

2022/23 ANNUAL BUDGET

	FY 20-21 ACTUAL	FY 21-22 BUDGET	FY 22-23 BUDGET	VARIANCE	%
OPERATING REVENUES					
Rental Income	3,777,364	3,964,963	4,100,040	135,077	3.4%
Resales & Rebillings	29,339	31,000	30,300	(700)	-2.3%
Other Operating Revenues	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	n/a
TOTAL OPERATING REVENUES	3,806,703	3,995,963	4,130,340	134,377	3.4%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	198,840	221,791	233,155	11,364	5.1%
Maintenance & Repairs	425,142	413,617	463,000	49,383	11.9%
Utilities	300,002	313,600	374,150	60,550	19.3%
Insurance & Injuries	63,318	73,025	90,879	17,854	24.4%
Safety & Security	0	0	0	0	n/a
General Business/Other	203,682	133,327	137,945	4,618	3.5%
Administrative Cost Reallocation	1,542,940	1,739,729	1,944,988	205,259	11.8%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	n/a
TOTAL OPERATING EXPENSES	<u>2,733,924</u>	<u>2,895,089</u>	<u>3,244,117</u>	<u>349,028</u>	<u>12.1%</u>
OPERATING INCOME/(LOSS)	1,072,779	1,100,874	886,223	(214,651)	-19.5%
NON-OPERATING ITEMS					
Debt Service - Noresco	(48,660)	(44,396)	(29,325)	15,072	-33.9%
Property Acquisition/Other	<u>225,000</u>	<u>225,000</u>	<u>225,000</u>	<u>0</u>	<u>0.0%</u>
TOTAL NON-OPERATING ITEMS	<u>176,340</u>	<u>180,604</u>	<u>195,675</u>	<u>15,072</u>	<u>8.3%</u>
NET INCOME/(LOSS)	1,249,119	1,281,478	1,081,898	(199,579)	-15.6%
LESS: DIRECT CAPITAL	359,206	792,100	570,060	(222,040)	-28.0%
LESS: INDIRECT CAPITAL	<u>189,587</u>	<u>489,378</u>	<u>511,838</u>	<u>22,461</u>	<u>4.6%</u>
NET SURPLUS/(DEFICIT)	<u>700,326</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>

THE PROPERTY GROUP

DESCRIPTION

The primary mission of the Property Group is to maximize revenue to the Authority on its non-public transportation assets through effective property management while improving and preserving the physical and financial integrity of these Authority-owned buildings, grounds, and facilities. The NFTA Board of Commissioners has recognized that the activities of the Property Group provide an impetus to enhance the region's economic development potential. The Property Group serves as the Authority-wide provider of real estate services, acting as the negotiating entity for real estate matters.

Property Management Department

Currently the Business Center's portfolio of real estate includes 480,000± square feet of industrial warehouse distribution and associated office space; 200± acres of developed and undeveloped real estate. Encumbering these properties are 85± leases of building space, ground rental, and occupancy/license agreements; 14+ miles of railroad rights of way containing in excess of 80 separate pipe, wire, and ground leases. In addition to the property management of these assets, the Business Center is responsible for establishing rental rates and tenant fees and the negotiation and preparation of real estate agreements in order to secure new tenants and provide for the renewal of existing contracts.

Real Estate Services

The Department is responsible for performing real estate services for all other NFTA divisions and Metro. This work is comprised of:

- Securing and analyzing real estate appraisals.
- Negotiating leases for the real estate of NFTA and Metro transportation operations.
- Seeking Requests for Proposals or competitive sealed bids for the sale of Authority and Metro owned real estate.
- Preparation of real estate net income analysis reports.
- Management of surplus transportation facilities.

Land Planning & Development Department

In order to capitalize on the value of NFTA's undeveloped land assets, the department manages land planning and development efforts. This activity provides for a sound financial basis for further NFTA investment in ancillary property.

PROGRAM GOALS AND OBJECTIVES

- 1.) 247 Cavuga Road - Continue leasing program with goal to maintain maximum occupancy.
- 2.) 485 Cavuga Road - Continue leasing program with goal to reach maximum occupancy.

KEY PERFORMANCE INDICATORS PROPERTY GROUP

Financial Goals for FYE 2023

Gross revenues from all sources	\$4,127,605
Direct operating expenses	<u>\$1,289,773</u>
Net operating income	\$2,837,832
Direct capital expenses	<u>\$570,060</u>
Net Income	\$2,267,772
Total Occupiable Sq. Ft.	382,844
Total Sq. Ft. Occupied	314,118
Occupancy Rate	82%

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2022-23

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	133,271	142,165	87,330	149,435	7,270
515	EMPLOYEE BENEFITS	65,563	79,626	49,458	83,720	4,094
534	TELEPHONE	201	200	243	200	
541	INSURANCE	61,817	71,025	63,826	88,879	17,854
542	CLAIM LOSSES	1,500	2,000	1,500	2,000	
571	CONSULTANTS/OUTSIDE SERVICES	26,397	45,000	12,276	45,000	
572	RENT EXPENSE	11,356	12,000	10,994	12,000	
574	TAXES AND ASSESSMENTS	66,578	64,627	64,967	65,000	373
575	PRINTING & ADVERTISING		500		500	
578	POSTAGE	208	80	108	200	120
580	GENERAL OFFICE	582	1,000	606	1,000	
593	COST ALLOCATION PLAN	1,542,944	1,739,729	1,528,869	1,944,988	205,259
TOTAL	EXPENSES	1,910,417	2,157,952	1,820,177	2,392,922	234,970

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0802 AIR CARGO BUFFALO

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	245,713-	400,000-	222,046-	385,000-	15,000
	TOTAL REVENUES	245,713-	400,000-	222,046-	385,000-	15,000

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0802 AIR CARGO BUFFALO

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
571	CONSULTANTS/OUTSIDE SERVICES	43,277		8,131		
574	TAXES AND ASSESSMENTS	186	220	180	220	
TOTAL	EXPENSES	43,463	220	8,311	220	

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0804 AIRPORT ADVERTISING ROOM

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	4,716-	4,658-	4,430-	4,750-	92-
	TOTAL REVENUES	4,716-	4,658-	4,430-	4,750-	92-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0805 BOCES

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
462	REBILLINGS	8,368-	10,000-	3,385-	9,000-	1,000
	TOTAL REVENUES	8,368-	10,000-	3,385-	9,000-	1,000

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0806 235 AERO DRIVE

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	75,295-	72,010-	72,282-	75,000-	2,990-
462	REBILLINGS	8,917-	7,400-	2,350-	9,000-	1,600-
TOTAL	REVENUES	84,212-	79,410-	74,632-	84,000-	4,590-

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0806 235 AERO DRIVE

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
532	GAS	3,313	4,000	2,881	4,928	928
533	WATER	1,498	1,500	1,966	1,500	
574	TAXES AND ASSESSMENTS	126	155	127	130	25-
TOTAL	EXPENSES	4,937	5,655	4,974	6,558	903

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0807 PRIOR

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	423,433-	435,000-	370,512-	445,727-	10,727-
TOTAL	REVENUES	423,433-	435,000-	370,512-	445,727-	10,727-

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0807 PRIOR

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
533	WATER	4,102	4,200	3,989	4,200	
TOTAL	EXPENSES	4,102	4,200	3,989	4,200	

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0808 CAYUGA COMMERCE CENTER

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	482,079-	463,000-	416,467-	494,615-	31,615-
433	GROUND RENTALS	103,018-	106,000-	96,459-	109,000-	3,000-
TOTAL	REVENUES	585,097-	569,000-	512,926-	603,615-	34,615-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0808 CAYUGA COMMERCE CENTER

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	181,462	146,159	159,137	185,000	38,841
531	ELECTRIC POWER	56,748	60,000	74,973	73,925	13,925
532	GAS	18,542	20,000	22,893	24,642	4,642
533	WATER	16,721	19,000	16,221	17,000	2,000-
571	CONSULTANTS/OUTSIDE SERVICES		2,500	264	2,500	
573	PROVISIONS AND RESERVES			29,566		
574	TAXES AND ASSESSMENTS	312	500	315	400	100-
TOTAL	EXPENSES	273,785	248,159	303,369	303,467	55,308

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0810 DANNY'S WEST

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	7,343-	3,912-	1,229-		3,912
	TOTAL REVENUES	7,343-	3,912-	1,229-		3,912

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0811 455 CAYUGA

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	214,551-	218,000-	204,704-	224,000-	6,000-
TOTAL	REVENUES	214,551-	218,000-	204,704-	224,000-	6,000-

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0811 455 CAYUGA

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
574	TAXES AND ASSESSMENTS	645	790	652	700	90-
TOTAL	EXPENSES	645	790	652	700	90-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0812 MERCY FLIGHT

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	49,947-	50,947-	46,659-	52,000-	1,053-
	TOTAL REVENUES	49,947-	50,947-	46,659-	52,000-	1,053-

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0812 MERCY FLIGHT

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
574	TAXES AND ASSESSMENTS	170	210	172	200	10-
TOTAL	EXPENSES	170	210	172	200	10-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0816 NWS WFO

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	1,887-	4,510-	6,962-	4,600-	90-
	TOTAL REVENUES	1,887-	4,510-	6,962-	4,600-	90-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0816 NWS WFO

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	10,391	7,800	5,960	8,000	200
574	TAXES AND ASSESSMENTS	49	65	49	55	10-
TOTAL	EXPENSES	10,440	7,865	6,009	8,055	190

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0818 SIERRA PLANT 3

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	1,345,577-	1,351,635-	1,290,281-	1,424,368-	72,733-
462	REBILLINGS	12,052-	13,600-	5,323-	12,300-	1,300
TOTAL	REVENUES	1,357,629-	1,365,235-	1,295,604-	1,436,668-	71,433-

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0818 SIERRA PLANT 3

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	229,907	249,658	167,957	260,000	10,342
531	ELECTRIC POWER	144,748	140,000	209,052	172,491	32,491
532	GAS	47,546	55,000	62,583	67,764	12,764
533	WATER	5,131	8,000	8,361	6,000	2,000-
534	TELEPHONE	1,445	1,700	746	1,500	200-
571	CONSULTANTS/OUTSIDE SERVICES	1,106	5,000	618	5,000	
573	PROVISIONS AND RESERVES	52,174		3,624-	4,500	4,500
574	TAXES AND ASSESSMENTS	30	40	30	40	
580	GENERAL OFFICE	278	390	165	300	90-
TOTAL	EXPENSES	482,365	459,788	445,888	517,595	57,807

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0841 MARY BOUQUARD

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	520-	551-	520-	536-	15
	TOTAL REVENUES	520-	551-	520-	536-	15

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0847 PROP MGMT BUILDING

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	1,500-	1,500-	1,375-	1,500-	
	TOTAL REVENUES	1,500-	1,500-	1,375-	1,500-	

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0852 VACANT LANDS

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	693,122-	726,736-	660,943-	748,500-	21,764-
	TOTAL REVENUES	693,122-	726,736-	660,943-	748,500-	21,764-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0881 RAILROAD PROPERTIES

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	104,475-	101,800-	102,130-	105,000-	3,200-
	TOTAL REVENUES	104,475-	101,800-	102,130-	105,000-	3,200-

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0881 RAILROAD PROPERTIES

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	3,380	10,000	7,875	10,000	
574	TAXES AND ASSESSMENTS	202	250	204	200	50-
TOTAL	EXPENSES	3,582	10,250	8,079	10,200	50-

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0882

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	24,179-	24,704-	22,659-	25,444-	740-
	TOTAL REVENUES	24,179-	24,704-	22,659-	25,444-	740-

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

PROPERTY GROUP

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS
NEW PROJECTS													
485 REPLACE 40 TON HVAC UNIT (BAY 4)	--	4	SR	NFTA	\$75,000	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$0
PREVIOUSLY BUDGETED PROJECTS													
485 SPRINKLER SYS OBSTRCTN RMVL	2-8076	1	SR	NFTA	\$176,310	\$0	\$35,200	\$61,060	\$80,050	\$0	\$0	\$0	\$0
485 CAYUGA ROOF REFURB BAYS 1-4	2-8069	2	SR	NFTA	\$1,342,756	\$302,756	\$203,000	\$264,000	\$280,000	\$293,000	\$0	\$0	\$0
485 WATER TOWER CONVERSION	--		NI	NFTA	\$600,000	\$0	\$0	\$0	\$50,000	\$550,000	\$0	\$0	\$0
485 BOILER REPLACEMENT	--		SR	NFTA	\$200,000	\$0	\$0	\$0	\$30,000	\$170,000	\$0	\$0	\$0
247 & 485 BLDG MGMT SYSTEM	2-8059	3	SR	NFTA	\$190,202	\$65,202	\$25,000	\$25,000	\$75,000	\$0	\$0	\$0	\$0
485 CAYUGA PARKING LOT UPGRADES	2-8071		SR	NFTA	\$300,000	\$0	\$50,000	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
247 EAST WING UPGRADES	2-8062		SR	NFTA	\$30,000	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0
247 CAYUGA HVAC REPLACEMENT	2-8060	5	SR	NFTA	\$220,000	\$65,752	\$29,248	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$0
235 AERO EXTERIOR BRICK REHAB	2-8064		SR	NFTA	\$56,979	\$6,979	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0
247 ROOF REPLACEMENT	2-8070		SR	NFTA	\$278,969	\$28,969	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
247 PARKING REHAB	--		SR	NFTA	\$50,000	\$0	\$0	\$0	\$25,000	\$25,000	\$0	\$0	\$0
485 CAYUGA EXTERIOR PAINTING	--		SR	NFTA	\$250,000	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
485 TENANT UPGRADES	2-8075	6	SR	NFTA	\$320,000	\$0	\$50,000	\$50,000	\$50,000	\$55,000	\$55,000	\$60,000	\$0
247 TENANT UPGRADES	--	7	SR	NFTA	\$140,000	\$0	\$20,000	\$20,000	\$25,000	\$25,000	\$25,000	\$25,000	\$0
MISCELLANEOUS	--	8	SR	NFTA	\$320,000	\$0	\$50,000	\$50,000	\$50,000	\$55,000	\$55,000	\$60,000	\$0
485 REPLACE HVAC UNITS (BAY3A)	2-8074			NFTA	\$49,002	\$44,521	\$4,481	\$0	\$0	\$0	\$0	\$0	\$0
485 REPLACE HVAC UNITS (BAY 3B)	2-8077		SR	NFTA	\$54,500	\$0	\$54,500	\$0	\$0	\$0	\$0	\$0	\$0
485 NEW ELEVATOR	--		NI	NFTA	\$300,000	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0
485 POND LINER	2-8065			NFTA	\$103,000	\$3,000	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0
				NFTA	\$5,056,718	\$517,179	\$521,429	\$570,060	\$1,320,050	\$1,348,000	\$310,000	\$320,000	\$150,000

Central Administration

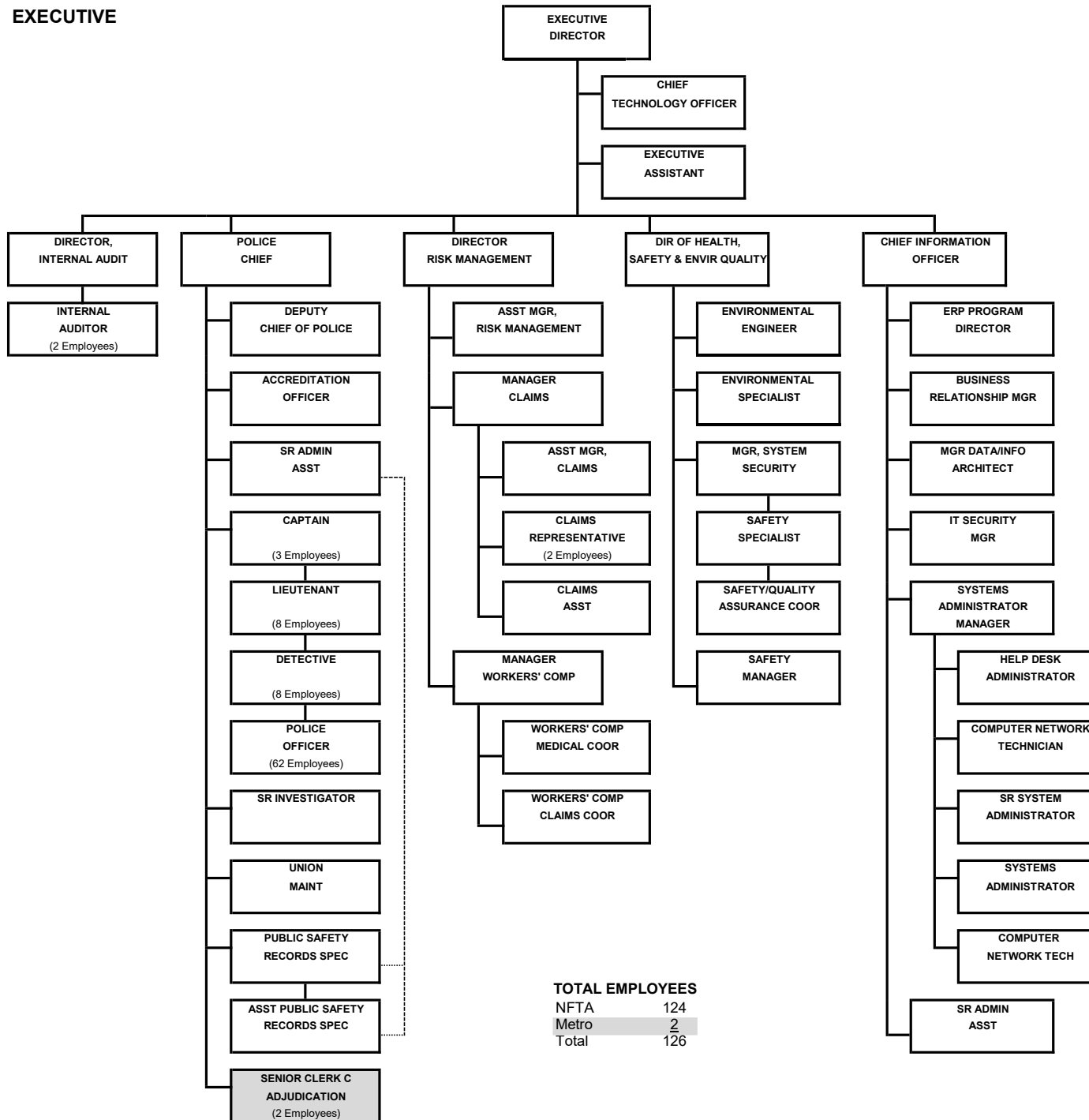


Executive



Executive

EXECUTIVE



TOTAL EMPLOYEES	
NFTA	124
Metro	2
Total	126

EXECUTIVE
2021/22 ANNUAL BUDGET
VS
2022/23 ANNUAL BUDGET

	FY 20-21 ACTUAL	FY 21-22 BUDGET	FY 22-23 BUDGET	VARIANCE	%
OPERATING ASSISTANCE					
Federal Operating Assistance	171,828	285,440	285,440	0	0.0%
Federal - K-9 Cops	353,496	353,500	353,500	0	0.0%
Federal - DEA Expenditures	119,495	60,000	60,000	0	0.0%
Federal - DEA OT Reimbursement	<u>16,909</u>	<u>17,202</u>	<u>17,202</u>	<u>0</u>	<u>0.0%</u>
TOTAL OPERATING ASSISTANCE	661,728	716,142	716,142	0	0.0%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	16,330,449	18,617,492	21,474,751	2,857,259	15.3%
Maintenance & Repairs	160,740	214,500	260,500	46,000	21.4%
Utilities	25,087	33,400	39,600	6,200	18.6%
Insurance & Injuries	2,164,672	2,374,504	2,605,148	230,644	9.7%
Safety & Security	86,354	165,000	177,000	12,000	7.3%
General Business/Other	7,046,938	7,357,095	7,780,957	423,862	5.8%
Costs Transferred to Capital Projects	35,310	(2,500)	0	2,500	-100.0%
Inter Division Reimbursement	<u>(14,264,723)</u>	<u>(15,888,475)</u>	<u>(17,871,556)</u>	<u>(1,983,081)</u>	<u>12.5%</u>
TOTAL OPERATING EXPENSES	<u>11,584,827</u>	<u>12,871,016</u>	<u>14,466,400</u>	<u>1,595,384</u>	<u>12.4%</u>
OPERATING INCOME/(LOSS)	(10,923,099)	(12,154,874)	(13,750,258)	(1,595,384)	13.1%
LESS: DIRECT CAPITAL	<u>1,952,926</u>	<u>5,050,000</u>	<u>5,173,210</u>	<u>123,210</u>	<u>2.4%</u>
NET SURPLUS/(DEFICIT)	<u>(12,876,025)</u>	<u>(17,204,874)</u>	<u>(18,923,468)</u>	<u>(1,718,594)</u>	<u>10.0%</u>

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2022-23

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DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0010 BOARD OF COMMISSIONER

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
580	GENERAL OFFICE	11,242	20,000	26,136	12,000	8,000-
	TOTAL EXPENSES	11,242	20,000	26,136	12,000	8,000-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0011 EXECUTIVE DIRECTOR

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	318,224	325,743	305,304	513,755	188,012
515	EMPLOYEE BENEFITS	163,739	181,379	173,654	288,546	107,167
571	CONSULTANTS/OUTSIDE SERVICES	132,000	150,000	110,000	150,000	
576	EMPLOYEE TRAVEL	262	1,000		1,000	
578	POSTAGE	242	350	58	350	
580	GENERAL OFFICE	1,207		8,043	7,000	7,000
TOTAL	EXPENSES	615,674	658,472	597,059	960,651	302,179

INTERNAL AUDIT DEPARTMENT

KEY PERFORMANCE INDICATORS

DESCRIPTION

CYE 21
Actual

CYE 22
Current
Estimate

CYE 23
Budget

Internal Audit is an independent appraisal function established within the organization to examine and evaluate its activities. The Internal Audit department reports directly to the Board Audit, Governance and Finance Committee. This reporting relationship ensures departmental independence, promotes comprehensive audit coverage and assures adequate consideration of audit recommendations. Day to day administration is provided by the Executive Director.

Number of Internal Financial, Operational and Performance Audits Performed and Reports Issued

12

14

12

The general responsibilities assigned to the internal auditors include evaluating, documenting and testing the NFTA's system of internal control and the reliability and operation of accounting and other reporting systems. The Internal Audit department checks for compliance with established policies, plans, procedures, governmental laws and regulations, and reviews the soundness and adequacy of the policies and procedures to accomplish their purpose at a reasonable cost. The Internal Audit department also verifies the existence of the Authority assets assuring proper safeguards are maintained, identifies opportunities for improved operational performance, coordinates the audit work with that of the external auditors, submits audit plans to the Audit, Governance and Finance Committee for review and evaluates specific programs and performs other special projects requested by management.

Submit annual audit plan to Audit & Governance Committee for review and approval.

1

1

1

Price analysis in accordance with the procurement guidelines

3

3

3

Test internal controls in accordance with the Model Governance Principles for Public Authorities

1

1

1

PROGRAM AND SERVICE OBJECTIVES

- The objective of Internal Audit is to assist members, activities, and functions of the organization to carry out their responsibilities efficiently and effectively. To this end, Internal Audit provides analysis, appraisals, recommendations, counsel and information concerning the activities reviewed.

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2022-23

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Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0013 INTERNAL AUDITORS

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	229,318	246,218	223,980	273,979	27,761
515	EMPLOYEE BENEFITS	122,620	139,357	127,668	155,180	15,823
520	MAINTENANCE AND REPAIRS		500		500	
576	EMPLOYEE TRAVEL		1,200		1,200	
577	EMPLOYEE TRAINING		7,500	2,021	7,500	
578	POSTAGE			6		
580	GENERAL OFFICE	939	2,000	1,215	2,000	
591	PROJECTS		2,500-			2,500
592	DIVISION OPERATIONS		1,000-			1,000
TOTAL	EXPENSES	352,877	393,275	354,890	440,359	47,084

TRANSIT POLICE

DESCRIPTION

The Transit Police department is responsible for the protection and safety of passengers, employees and property of the Authority. The department provides security, law enforcement and investigative services for all divisions of the NFTA and Metro.

The department also oversees the Adjudication department. The Adjudication department is responsible for administration and collection of fines associated with fare evasion, parking and other violations of the Rules and Regulations of the Authority.

PROGRAM AND SERVICE OBJECTIVES

- Continue programs to provide a safe and secure system for all NFTA employees and the riding public at all NFTA facilities, Metro Bus, LRRT and the airports.
- Continue mandated DCJS training programs to increase the level of performance and professionalism of the police force.
- Effectively interpret and implement all relevant required federal, state, and local laws and programs.

KEY PERFORMANCE INDICATORS

	<u>FYE21 Actual</u>	<u>FYE22 Original Budget</u>	<u>FYE22 Current Estimate</u>	<u>FYE23 Budget</u>
Service Calls	23,334	31,000	23,334	31,000
Incident Reports	1,021	4,500	1,021	4,500
Persons Arrested	184	900	184	900
NOV's (Parking & Other)	290	4,000	290	4,000
Individuals Covered by Photo ID Program @ BNIA	4,800	4,800	4,800	4,800
Number of Training Hours Needed to Comply with NYS In-service Training Requirements for Police	2,700	2,700	2,700	2,700
On the Job Injury Time Loss (staff hours)	1,262	4,000	1,262	4,000

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2022-23

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Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0015 TRANSIT POLICE

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	8,283,273	8,888,122	7,903,809	10,120,544	1,232,422
515	EMPLOYEE BENEFITS	4,377,421	4,995,090	4,442,036	5,643,855	648,765
520	MAINTENANCE AND REPAIRS	13,117	10,000	34,146	13,000	3,000
524	AUTOMOTIVE	140,175	190,000	129,977	230,000	40,000
526	JANITORIAL AND LAUNDRY	2,682	9,000	3,016	10,000	1,000
527	ENVIRONMENTAL	4,757	5,000	5,280	7,000	2,000
531	ELECTRIC POWER	12,633	17,000	16,260	20,000	3,000
532	GAS	4,582	7,500	5,403	10,000	2,500
533	WATER	2,795	3,000	2,949	3,500	500
534	TELEPHONE	3,260	3,300	2,991	3,500	200
541	INSURANCE	127,979	142,804	122,042	175,148	32,344
542	CLAIM LOSSES	25,566	30,000	61,398	30,000	
553	POLICE PROTECTION	86,353	165,000	107,886	177,000	12,000
571	CONSULTANTS/OUTSIDE SERVICES	185,077	228,545	195,073	239,940	11,395
576	EMPLOYEE TRAVEL	883	5,000	3,237	5,000	
577	EMPLOYEE TRAINING	1,564	15,000	53,028	17,000	2,000
578	POSTAGE	543	500	365	500	
580	GENERAL OFFICE	115,293	176,000	57,914	136,550	39,450-
584	FREIGHT	44	500		500	
591	PROJECTS	35,310		36,534		
592	DIVISION OPERATIONS	12,757,827-	14,175,219-	12,595,293-	16,126,895-	1,951,676-
TOTAL	EXPENSES	665,480	716,142	588,051	716,142	

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0015 TRANSIT POLICE

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** NON-OPERATING/OPERATING ASSISTANCE **						
713	FEDERAL OPERATING ASSISTANCE	661,723-	716,142-	588,051-	716,142-	
TOTAL OPERATING ASSISTANCE		661,723-	716,142-	588,051-	716,142-	

Bdg Wrk-Full Account No Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Budget Work Detail Report - Fiscal Year 2022-23

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Company 2 Niagara Frontier Transit Metro
Division 30 EXECUTIVE BRANCH
Department 0052 ADJUDICATION

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
514 0101	Vacation Pay	6,647		7,646		
514 0102	Birthday & Anniversary Pay	1,088		1,579		
514 0103	Sick Pay	3,615		2,549		
514 0104	Personal Leave Pay	979		1,345		
514 0105	Holiday Pay	3,799		3,710		
514 0108	Bereavement Pay			789		
514 0111	Paid Lunch Pay	9,952		9,175		
514 0112	Attendance/Sick Leave Inc		500		1,000	500
514 0366	Adjudication Labor	69,974		65,160		
514 0700	Attrition				4,170	4,170
514 0900	Overtime	617	2,000	1,051	2,500	500
514 9998	Budget		99,910		107,728	7,818
----- GEN & ADMIN SALARY & WAGES		96,671	102,410	93,004	115,398	12,988

515 9998	Budget	83,176	88,935	81,299	100,042	11,107

EMPLOYEE BENEFITS		83,176	88,935	81,299	100,042	11,107

571 0375	Hearing Officer	1,225	2,500	875	2,500	

CONSULTANTS/OUTSIDE SERVICES		1,225	2,500	875	2,500	

580 0361	General Office	63	4,000	2,720	4,500	500
580 0363	Machine Rental & Repair		2,000		2,500	500

Bdg Wrk-Full Account No Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Budget Work Detail Report - Fiscal Year 2022-23

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Company 2 Niagara Frontier Transit Metro
Division 30 EXECUTIVE BRANCH
Department 0052 ADJUDICATION

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
580 0365	Stationary	4,466	8,000	18,100	10,000	2,000
580 0368	Technology/Equipment/Services		14,700			14,700-
----- GENERAL OFFICE		4,529	28,700	20,820	17,000	11,700-

592 9000	I/Co Labor Charges	185,607-	222,545-	180,030-	234,940-	12,395-

DIVISION OPERATIONS		185,607-	222,545-	180,030-	234,940-	12,395-

TOTAL EXPENSES		6-		15,968		

RISK MANAGEMENT

DESCRIPTION

The Risk Management department is responsible for protecting the financial assets of the NFTA and NFTA Metro against the adverse effects of accidental losses; establishment of Authority wide risk management programs and procedures; determining whether to maintain or transfer risk exposures via contracts.

The responsibility of the Risk Management department specifically includes the control, procurement, and specification requirements of all property and casualty insurance policies; identifying and analyzing exposures and selecting appropriate risk management techniques to handle exposures; planning what work must be done to protect the Authority by managing workers' compensation, claims, and communicating with senior management the progress of the risk management program.

PROGRAMS AND SERVICES OBJECTIVES

- Maintain continuous protection of the Authority assets through self-insurance or risk transfer via insurance policies.
- Forecast insurance costs and allocate costs to business centers on a cost of coverage basis so as to monitor annual insurance cost allocation to business centers and variances to budget.
- Evaluate the overall effectiveness of the risk management program and make changes where needed.
- Emphasize more loss control and coordinate with corporate safety to recommend training to decrease our frequency and severity of losses.
- Control and direct the Workers' Compensation Third Party Administrator, as well as the internal claim process.
- Process payments related to workers' compensation in conjunction with Third Party Administration (TPA) agreements.

- Review and maintain continuous insurance compliance protection under all leases, contracts and tenant agreements.
- Participate in the Authority wide safety program.

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Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0031 RISK MANAGEMENT

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	309,355	759,633	263,432	852,168	92,535
515	EMPLOYEE BENEFITS	163,336	427,997	149,812	480,165	52,168
571	CONSULTANTS/OUTSIDE SERVICES	565,885	250,000	524,472	245,000	5,000-
577	EMPLOYEE TRAINING	498	2,500		2,500	
578	POSTAGE	489	500	437	500	
580	GENERAL OFFICE	912	5,080	1,272	7,480	2,400
592	DIVISION OPERATIONS	861,194-	910,506-	617,182-	884,299-	26,207
TOTAL	EXPENSES	179,281	535,204	322,243	703,514	168,310

CLAIMS DEPARTMENT

KEY PERFORMANCE INDICATORS

DESCRIPTION

The overall responsibility of the Claims department is the prompt, thorough investigation, evaluation, and reasonable resolution of claims against the Authority. The department administers, under Risk Management and in coordination with NFTA Counsel, self-insured aspects of Authority operations, including Metro Bus/Rail, BNIA, NFIA and various properties, with the exception of workers' compensation. No-fault claims, including arbitrations, small and commercial court actions, personal injury and property damage claims, property damage recoveries, and lawsuits, in conjunction with Counsel, are handled from initial investigation through resolution. Additionally, the department maintains accident statistics, prepares monthly and yearly accident summaries, and serves as an investigative resource and assistant in court-related matters for other departments.

PROGRAM AND SERVICE OBJECTIVES

- The primary objective is disposing of claims within budget.
- Continue development and refining of methods to track and evaluate accident data to facilitate reduction of accidents.
- Emphasize interdepartmental communication to increase organizational ability to reduce accidents.
- Continue refinement of methods by which other departments may access accident and cost information as necessary for their operations.
- Expedite investigation and recovery procedures by development of direct computer access to bus operational and mechanical data.
- Continue development and enactment of procedures for preservation of bus/rail video, digitalization of investigative and medical records of no-fault and litigated claims.
- Obtain training for current staff to keep up to date on issues effecting tort and no-fault claims

	FYE 21 <u>Actual</u>	FYE 22 <u>Original Budget</u>	FYE22 <u>Current Yr To Date</u>	FYE 23 <u>Budget</u>
Total No-Fault Claims Submitted	88	129	28	120
Total Property Damage Claims Submitted	71	127	5	100
Total Claims No-Fault Payments Made	75	127	21	102
Arbitration and City Court Matters Handled	84	63	27	100
Total Open Claims-Payment Anticipated:				
NFTA	24	38	24	40
Metro	<u>400</u>	<u>376</u>	<u>421</u>	<u>420</u>
Total	424	414	445	460
Cases Settled:				
Lawsuits	41	54	12	50
Property Damage				
Metro	56	87	15	80
NFTA	<u>3</u>	<u>7</u>	<u>0</u>	<u>10</u>
Subtotal	59	94	15	90
Personal Injury				
Metro	29	16	8	30
NFTA	<u>5</u>	<u>2</u>	<u>0</u>	<u>2</u>
Subtotal	34	18	8	32
Settled by Collection				
Metro	125	149	22	130
NFTA	<u>8</u>	<u>10</u>	<u>2</u>	<u>10</u>
Subtotal	<u>133</u>	<u>159</u>	<u>24</u>	<u>140</u>
Total Cases Settled	267	325	59	312

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 NFT Metro System, Inc.
Division 30 EXECUTIVE BRANCH
Department 0057 RAIL CLAIMS

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
542	CLAIM LOSSES	16,652	200,000	1,690	200,000	
592	DIVISION OPERATIONS	195,106	195,708	122,724	193,716	1,992-
TOTAL	EXPENSES	211,758	395,708	124,414	393,716	1,992-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 NFT Metro System, Inc.
Division 30 EXECUTIVE BRANCH
Department 0060 BUS CLAIMS

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
534	TELEPHONE	1,001	1,500	999	1,500	
542	CLAIM LOSSES	1,994,473	2,001,700	1,998,960	2,200,000	198,300
571	CONSULTANTS/OUTSIDE SERVICES	1,296,365	1,296,520	994,224	1,283,287	13,233-
576	EMPLOYEE TRAVEL	830	2,000	518	1,500	500-
577	EMPLOYEE TRAINING		950		1,500	550
580	GENERAL OFFICE	3,695	5,250	6,610	5,150	100-
592	DIVISION OPERATIONS	221,121-	221,802-	139,091-	219,544-	2,258
TOTAL	EXPENSES	3,075,243	3,086,118	2,862,220	3,273,393	187,275

INFORMATION TECHNOLOGY SERVICES

DESCRIPTION

The mission of ITS is to provide the NFTA, its branch operations and business centers with technology leadership and support. The goal of the ITS department is to improve organizational productivity and performance through modernization and consolidation of existing resources while expanding services.

PROGRAM AND SERVICE OBJECTIVES

- Support and maintain corporate business applications such as Enterprise Asset Management and Maintenance, Procurement and Financial (Ellipse), Email and office productivity systems.
- Support and maintain business area applications like Trapeze, OrbCAD, etc.
- Consolidation of IT services across the enterprise to better use resources and lower costs.
- Increase reliability through redundancy and disaster planning
- Secure the enterprise by moving towards NIST 800-53 certification.
- Work with vendors to understand and introduce new technology to the organization.
- Provide and maintain a secure stable Network Infrastructure
- Continue to develop ITS policy and procedures to effectively manage the Authority's ITS resources.
- Facilitate communication between the business application users and vendors to allow for continuous improvement.
- Provide user support through training, maintenance, problem determination and resolution, and other services as needed.
- Successfully support user help calls directly or through other (vendors, education, etc.) resources.

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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BUDGET WORKSHEETS - Fiscal Year 2022-23

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0037 MANAGEMENT INFORMATION SERV

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	1,010,701	1,040,783	917,814	1,185,736	144,953
515	EMPLOYEE BENEFITS	535,610	564,992	520,772	662,913	97,921
534	TELEPHONE	807	1,100	687	1,100	
571	CONSULTANTS/OUTSIDE SERVICES	191,011	2,400,000	1,714,888	2,700,000	300,000
576	EMPLOYEE TRAVEL	1,155	5,000	1,648	5,000	
577	EMPLOYEE TRAINING		40,000	18,535	40,000	
578	POSTAGE	41	300	177	300	
580	GENERAL OFFICE	4,167,423	2,297,000	2,463,962	2,473,000	176,000
TOTAL	EXPENSES	5,906,748	6,349,175	5,638,483	7,068,049	718,874

HEALTH, SAFETY AND ENVIRONMENTAL QUALITY

DESCRIPTION

The mission of the Department of Health, Safety, Environmental Quality is to implement compliance programs, policies, and procedures that verify that a comprehensive safety, health, and environmentally compliant system exists throughout the Authority, which enhances safe, secure and reliable services through the implementation of best management practices.

SYSTEM SAFETY

The **system safety** branch of the department has two primary areas of oversight responsibility. The system safety approach is a combination of both health, safety, and industrial hygiene principles, which focuses on identifying unsafe conditions that adversely affect the safety of staff and operations throughout the Authority and the area we serve.

As a public transportation provider, safety is incorporated into all phases of the organization. The end product of the employee safety component is the safety and security of our employees.

SECURITY

The **security** section of the department is responsible for systems Security Program Plan for the NFTA. This includes vulnerability assessments to identify the degree of vulnerability and the appropriate countermeasures needed to provide the necessary levels of protection.

This group also monitors compliance with applicable transportation security policies, directives, regulations and agreements and acts as the Authority's liaison with local, state and federal law enforcement and emergency management agencies.

ENVIRONMENTAL

The **environmental section's** main area of concentration ensures operational oversight for environmental compliance. This departmental section also ensures that sound environmental practices are observed and encourages open communication with employees, customers and the public regarding the NFTA's environmental program.

DEPARTMENTAL GUIDING PRINCIPLES

- HSEQ is committed to reducing and mitigating safety and environmental hazards in the work place that contribute lost time injuries, accidents, and pollution to the environment.
- HSEQ is focused on system security and will continue to identify vulnerabilities and develop effective measures and controls to eliminate intentional threats.

FYE23 SERVICE OBJECTIVES

Ensure HSEQ Compliance

- Implement a comprehensive Environmental Management system to develop organizational consistency and compliance in the environmental arena.
- Continue implementation of Hazard Management program throughout all business centers.
- Update and review all written safety and environmental programs to ensure compliance with regulatory requirements and best management practices

Provide Value

- Continue to issue Safety Bulletins and the Home Safety Tips targeted at work place injury prevention and accident reduction.
- Issue quarterly report to Management Team and business centers on corporate safety and environmental performance.
- Provide tools that can be used at the Operational level to target improved safety performance

Injury Prevention/Reduction

- Analyzing injury trend and severity data and develop corrective action plans for prevention.
- Continue to conduct injury investigations and provide business centers with tools for injury prevention and reduction.

Sustainability:

- Further NFTA's Go Green Initiatives by establishing sustainability goals based on the corporate goals and objectives of each business center.

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DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 4036 SAFETY

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	421,118	552,355	397,448	700,599	148,244
515	EMPLOYEE BENEFITS	215,817	304,478	214,910	381,871	77,393
571	CONSULTANTS/OUTSIDE SERVICES	266,003	340,000	167,049	305,000	35,000-
576	EMPLOYEE TRAVEL	101	1,000	358	1,000	
577	EMPLOYEE TRAINING	745	2,000	1,100	2,000	
578	POSTAGE	178	200	154	200	
580	GENERAL OFFICE	78,100	50,000	132,813	87,500	37,500
592	DIVISION OPERATIONS	434,073-	553,111-	403,917-	599,594-	46,483-
TOTAL	EXPENSES	547,989	696,922	509,915	878,576	181,654

Bdg Wrk-Full Account No Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Budget Work Detail Report - Fiscal Year 2022-23

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4036 SAFETY & TRAINING

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
551 0224	Security			37,105		
-----				37,105	-----	
553 0370	Transit Police	1,879,975		1,848,039		
553 9998	Budget		2,048,187		2,378,708	330,521
-----				1,848,039	2,378,708	330,521
POLICE PROTECTION		1,879,975	2,048,187	1,848,039	2,378,708	330,521
-----				403,918	599,594	46,483
571 3007	SAFETY	434,074	553,111	403,918	599,594	46,483
-----				403,918	599,594	46,483
CONSULTANTS/OUTSIDE SERVICES		434,074	553,111	403,918	599,594	46,483
-----				2,545		
577 0371	Seminars			2,545		
577 5900	Employee Training	29,339	75,000	44,432	28,946	46,054-
-----				46,977	28,946	46,054-
EMPLOYEE TRAINING		29,339	75,000	46,977	28,946	46,054-
-----				200		200-
580 0361	General Office		200			200-
580 0363	Machine Rental & Repair			522		
580 0365	Stationary	323		154		
580 5210	Safety Equipment & Supplies	957		794		
580 9264	COVID - 19	9,850		42,924		
-----				44,394		200-
GENERAL OFFICE		11,130	200	44,394		200-
-----				3,372		16,000-
582 0390	CDL RENEWALS	16,121	16,000	3,372		16,000-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4036 SAFETY & TRAINING

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
582 9998	Budget		16,000		16,000	

	TRANSPORTATION EXPENSE	16,121	32,000	3,372	16,000	16,000-

592 0512	Rail Overhead - Expenses	75,185-	112,253-	65,847-	109,572-	2,681

	DIVISION OPERATIONS	75,185-	112,253-	65,847-	109,572-	2,681

	TOTAL EXPENSES	2,295,454	2,596,245	2,317,958	2,913,676	317,431

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

EXECUTIVE

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS
METRO COMMUNICATION STRATEGIC PLAN STUDY	2-1231			ADF	\$50,000	\$49,029	\$971	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$450,000	\$66,400	\$183,600	\$200,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$500,000	\$115,429	\$184,571	\$200,000	\$0	\$0	\$0	\$0	\$0

NFTA/ADF \$500,000 \$115,429 \$184,571 \$200,000 \$0 \$0 \$0 \$0 \$0

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

TRANSIT AUTHORITY POLICE DEPARTMENT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS
BODY / DASH CAMERAS	2-1259	1	NI	88C	\$265,572	\$0	\$0	\$44,262	\$44,262	\$44,262	\$44,262	\$44,262	\$44,262
				ADF	\$265,572	\$0	\$0	\$44,262	\$44,262	\$44,262	\$44,262	\$44,262	\$44,262
				TOTAL	\$531,144	\$0	\$0	\$88,524	\$88,524	\$88,524	\$88,524	\$88,524	\$88,524
REPLACE GYM EQUIPMENT	2-1242	17		DEA	\$1,393	\$1,393	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				PRIVATE	\$1,393	\$1,393	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				88C	\$9,000	\$0	\$0	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
				ADF	\$9,000	\$0	\$0	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
				TOTAL	\$20,786	\$2,786	\$0	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000
REPLACE CHIEF OF POLICE VEHICLE	2-1248			DEA	\$37,497	\$0	\$37,497	\$0	\$0	\$0	\$0	\$0	
TRIMBLE ACCIDENT INVESTIGATION EQUIP	2-1249			DEA	\$12,634	\$0	\$12,634	\$0	\$0	\$0	\$0	\$0	
TAP - METRO DIVISION													
METRO DIVISION RADIOS REPL		6	NR	88C	\$180,000	\$0	\$0	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
REPLACE BODY ARMOR		11	NR	88C	\$90,000	\$0	\$0	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
WEAPONS FYE23 - OUT YRS	2-1257	13	NR	88C	\$30,000	\$0	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
1404 MAIN ST - LOCKER RM UPGRADE	--	10	NR	88C	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
ERT EQUIPMENT	--	16	NR	88C	\$40,000	\$0	\$0	\$5,000	\$10,000	\$5,000	\$10,000	\$5,000	\$5,000
REPLACE MOBILE DATA TERMINALS	--	9	NR	88C	\$40,000	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0
METRO DIVISION VEHICLES	2-1254	2		88C	\$720,000	\$0	\$0	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000
TAP - AVIATION DIVISION													
REPLACE RADIOS AVIATION DIVISION	2-1262	7	NR	ADF	\$180,000	\$0	\$0	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
REPLACE BODY ARMOR	--	12	NR	ADF	\$90,000	\$0	\$0	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
REPLACE BODY/DASH CAMERAS	--	5	NI	ADF	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
REPL POLICE VEHICLES AVIATION DIV	--	4	NR	ADF	\$480,000	\$0	\$0	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000
GARAGE - 175 AERO DRIVE	--	14	NR	ADF	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
175 AERO DRIVE - LOCKER ROOM UPGR	--	15	NR	ADF	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
REPLACE MOBILE DATA TERMINALS	--	8	NR	ADF	\$40,000	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0
REPLACE (3) POLICE & (2) K9 VEHICLES	2-1256	3		ADF	\$720,000	\$0	\$0	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000

88C	\$1,424,572	\$0	\$0	\$310,762	\$225,762	\$220,762	\$225,762	\$220,762	\$220,762	\$220,762
DEA	\$51,524	\$1,393	\$50,131	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NFTA/ADF	\$1,934,572	\$0	\$0	\$480,762	\$290,762	\$290,762	\$290,762	\$290,762	\$290,762	\$290,762
PRIVATE	\$1,393	\$1,393	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$3,412,061	\$2,786	\$50,131	\$791,524	\$516,524	\$511,524	\$516,524	\$511,524	\$511,524	\$511,524

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

MANAGEMENT INFORMATION SYSTEMS

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS
NEW PROJECTS													
OFFICE TECHNOLOGY UPGR/MAINT	--	1	NR	NFTA	\$500,000	\$0	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$0
DATA FACILITY UPGRADE/MAINT	--	2	NR	NFTA	\$1,100,000	\$0	\$0	\$300,000	\$200,000	\$200,000	\$200,000	\$200,000	\$0
STORAGE UPGRADE/MAINT	--		NR	NFTA	\$800,000	\$0	\$0	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$0
SECURITY REFRESH	--		NR	NFTA	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$500,000	\$500,000	\$0
PREVIOUSLY BUDGETED PROJECTS													
FIREWALL REPLACEMENT	--	M	M	NFTA	\$150,000	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0
ELLIPSE UPGRADE PHASE 2	2-1201	M	M	NFTA	\$1,782,783	\$782,783	\$500,000	\$500,000	\$0	\$0	\$0	\$0	\$0
PERIMETER SECURITY SYS REFRESH	2-1212	M	M	NFTA	\$1,250,000	\$345,293	\$504,707	\$400,000	\$0	\$0	\$0	\$0	\$0
STORAGE UPGRADES	2-1239	M	M	NFTA	\$649,897	\$243,920	\$205,977	\$200,000	\$0	\$0	\$0	\$0	\$0
MEDICAL SOFTWARE REPLACEMENT	2-1260	M	M	NFTA	\$200,000	\$0	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0
TELECON CONSOLIDATION & REFRESH	2-1221	M	M	NFTA	\$1,205,353	\$167,893	\$137,460	\$500,000	\$400,000	\$0	\$0	\$0	\$0
SERVER UPGRADES	2-1230	M	M	NFTA	\$850,000	\$309,431	\$240,569	\$200,000	\$100,000	\$0	\$0	\$0	\$0
NFTA PROCESS IMPROVEMENT	2-1243	M	M	NFTA	\$1,250,000	\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$0
SECURITY UPGRDS & SPARES	2-1252	M	M	NFTA	\$1,100,000	\$0	\$250,000	\$250,000	\$200,000	\$200,000	\$200,000	\$200,000	\$0
LAWSON UPGRADES/EXPANSION	2-1253	M	M	NFTA	\$2,500,000	\$0	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$0
NETWORK CORE UPGRADE	--	M	M	NFTA	\$1,250,000	\$0	\$0	\$100,000	\$100,000	\$250,000	\$400,000	\$400,000	\$0
NETWORK REFRESH	--	3	NR	NFTA	\$800,000	\$0	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$0
CONFERENCE RM TECHNLY UPGRADES	2-1255	4	NI	NFTA	\$92,448	\$0	\$50,000	\$42,448	\$0	\$0	\$0	\$0	\$0
AIRPORT FIBER REDESIGN	2-2813	5	NI	NFTA	\$400,000	\$0	\$150,000	\$250,000	\$0	\$0	\$0	\$0	\$0
VEHICLE NETWORK REFRESH	2-1245	6	SR	NFTA	\$1,200,000	\$187,335	\$312,665	\$100,000	\$100,000	\$250,000	\$250,000	\$250,000	\$0
VEHICLE HARDWARE REFRESH	2-1247	7	SR	NFTA	\$1,250,000	\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$0
SECOND FLOOR MTC IT REDESIGN	--	8	NI	NFTA	\$100,000	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0
WEBSERVER REFRESH	--			NFTA	\$100,000	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0
AUDIO RECORDER REFRESH	2-1228			NFTA	\$299,941	\$99,941	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0
ERP-EAM-FINANCE REPLACEMENT	--			NFTA	\$2,000,000	\$0	\$0	\$0	\$1,000,000	\$1,000,000	\$0	\$0	\$0
COMPUTER UPGRADES FYE24-27	--		NR	NFTA	\$1,000,000	\$0	\$0	\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$0
DATA BACKUP SYSTEM REFRESH	--			NFTA	\$400,000	\$0	\$0	\$0	\$250,000	\$0	\$0	\$150,000	\$0
WIRELESS REFRESH FYE24-26	--			NFTA	\$600,000	\$0	\$0	\$0	\$0	\$200,000	\$200,000	\$200,000	\$0

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

MANAGEMENT INFORMATION SYSTEMS

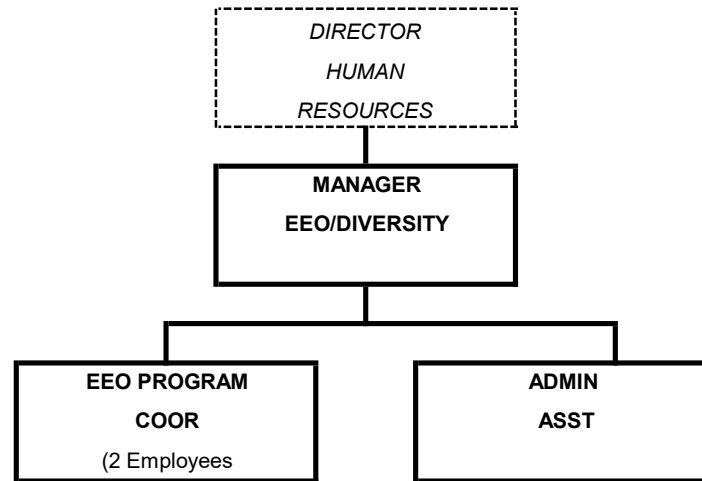
PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS
REPL OBSOLETE NTRK COMPONENTS	2-1215			NFTA	\$764,302	\$547,794	\$216,508	\$0	\$0	\$0	\$0	\$0	\$0
OCC ELECTRICAL UPGRADES	2-1222		NI	NFTA	\$100,000	\$79,455	\$20,545	\$0	\$0	\$0	\$0	\$0	\$0
NETWORK UPGRADES	2-1233			NFTA	\$649,977	\$260,360	\$389,617	\$0	\$0	\$0	\$0	\$0	\$0
SECURITY UPGRADES	2-1234			NFTA	\$193,211	\$139,563	\$53,648	\$0	\$0	\$0	\$0	\$0	\$0
LEGACY HR/PAYROLL UPGRADE	2-1244			NFTA	\$400,000	\$287,750	\$112,250	\$0	\$0	\$0	\$0	\$0	\$0

NFTA \$25,937,912 \$3,451,518 \$4,243,946 \$4,492,448 \$4,400,000 \$3,850,000 \$3,500,000 \$2,000,000 \$0

EEO/Diversity Development



EEO/DIVERSITY DEVELOPMENT



TOTAL EMPLOYEES 4

EEO/DIVERSITY DEVELOPMENT

2021/22 ANNUAL BUDGET

VS

2022/23 ANNUAL BUDGET

	FY 20-21	FY 21-22	FY 22-23	VARIANCE	%
	ACTUAL	BUDGET	BUDGET		
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	309,219	344,846	381,088	36,242	10.5%
Maintenance & Repairs	0	0	0	0	n/a
Utilities	0	0	0	0	n/a
Insurance & Injuries	0	0	0	0	n/a
Safety & Security	0	0	0	0	n/a
General Business/Other	14,206	19,650	19,650	0	0.0%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
TOTAL OPERATING EXPENSES	<u>323,425</u>	<u>364,496</u>	<u>400,738</u>	<u>36,242</u>	<u>9.9%</u>
OPERATING INCOME/(LOSS)	(323,425)	(364,496)	(400,738)	(36,242)	9.9%
LESS: DIRECT CAPITAL	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
NET SURPLUS/(DEFICIT)	<u>(323,425)</u>	<u>(364,496)</u>	<u>(400,738)</u>	<u>(36,242)</u>	<u>9.9%</u>

**EQUAL EMPLOYMENT
OPPORTUNITY/DIVERSITY DEVELOPMENT
BRANCH**

DESCRIPTION

The Niagara Frontier Transportation Authority is committed to ensuring that all persons who are employed, seeking employment, or those individuals who are seeking contracts with the NFTA, are afforded equal opportunities.

The Equal Opportunity / Diversity Development branch is responsible for planning, developing, implementing and evaluating the Authority's Affirmative Action / Equal Employment Opportunity Programs. The department also administers the Disadvantaged Business Enterprise Program (DBE) in compliance with 49 CFR Part 23 and 26, Sub Part D, FTA Circulars 11.55.1, 1160.1, Executive Order 11246 and Affirmative Action Programs as required under Title VI of the Civil Rights Act of 1964. The department is also responsible for Authority-wide compliance with the Americans with Disabilities Act of 1990.

PROGRAM AND SERVICE OBJECTIVES

- Administer the Disadvantaged Business Enterprise (DBE) Certification Program and the Equal Employment Opportunity (EEO) Program.
- Monitor contracts for compliance with all federal and state requirements.
- As required, reports are filed with the Federal Aviation Administration and Federal Transit Administration.
- Provide branch managers and department heads with information pertaining to civil rights compliance.
- Monitor hiring and promotional activity to ensure that minorities and women are represented in all job groups.
- Investigate and resolve complaints of discrimination filed by employees of the NFTA and NFT Metro.
- Investigate and resolve Title VI Complaints.

- Conduct civil rights, sexual harassment and Americans with Disabilities Act training classes.
- Provide fixed route mobility training per request.
- Ensure Authority-wide compliance with ADA of 1990 employment, facility and transportation service requirements.
- Serve as liaison with the disabled community via the Advisory Committee on the Disabled.

KEY PERFORMANCE INDICATORS

	FYE 21 <u>Actual</u>	FYE 22 <u>Original Budget</u>	FYE 22 <u>Current Estimate</u>	FYE 23 <u>Budget</u>
DBE Applications Processed	16	20	25	20
DBEs Certified	15	15	25	20
Civil Rights Complaints Filed - INTERNAL	13	0	10	10
Civil Rights Complaints Resolved-INTERNAL	13	0	10	10
Civil Rights Complaints Filed-EXTERNAL	0	0	1	1
Civil Rights Complaints Resolved- EXTERNAL	0	0	1	1
Sexual Harassment Complaints	1	0	0	0
ADA Complaints Filed - INTERNAL	0	5	5	5
ADA Complaints Resolved-INTERNAL	0	5	5	5

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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BUDGET WORKSHEETS - Fiscal Year 2022-23

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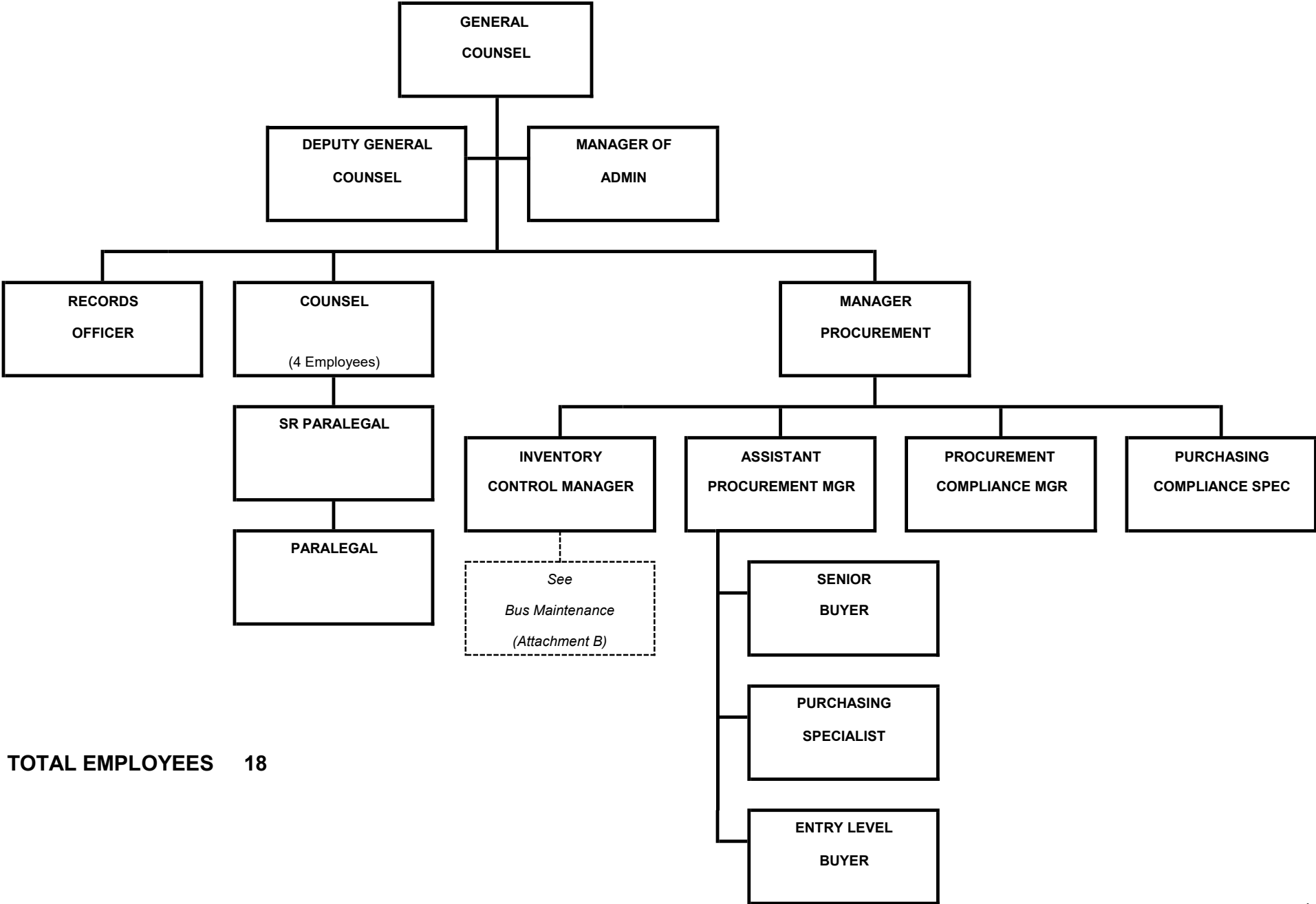
Company 1 Niagara Frontier Transportation Authority
Division 31 EEO
Department 0098 EEO BRANCH ADMIN

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	205,854	220,276	199,277	245,090	24,814
515	EMPLOYEE BENEFITS	103,360	124,570	109,374	135,998	11,428
571	CONSULTANTS/OUTSIDE SERVICES	11,343	7,500	5,239	7,500	
576	EMPLOYEE TRAVEL	313	5,000	1,016	5,000	
577	EMPLOYEE TRAINING		4,000	15,000	4,000	
578	POSTAGE	276	150	86	150	
580	GENERAL OFFICE	2,273	3,000	343	3,000	
TOTAL	EXPENSES	323,419	364,496	330,335	400,738	36,242

General Counsel



GENERAL COUNSEL



TOTAL EMPLOYEES 18

GENERAL COUNSEL
2021/22 ANNUAL BUDGET
VS
2022/23 ANNUAL BUDGET

	FY 20-21 ACTUAL	FY 21-22 BUDGET	FY 22-23 BUDGET	VARIANCE	%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	2,305,981	2,503,851	2,903,991	400,140	16.0%
Maintenance & Repairs	841	1,500	1,500	0	0.0%
Utilities	24,088	23,700	23,700	0	0.0%
Insurance & Injuries	0	0	0	0	n/a
Safety & Security	0	0	0	0	n/a
General Business/Other	1,276,075	1,249,635	1,380,075	130,440	10.4%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	<u>(647,507)</u>	<u>(579,557)</u>	<u>(573,394)</u>	<u>6,163</u>	<u>-1.1%</u>
TOTAL OPERATING EXPENSES	<u>2,959,478</u>	<u>3,199,129</u>	<u>3,735,872</u>	<u>536,743</u>	<u>16.8%</u>
OPERATING INCOME/(LOSS)	<u>(2,959,478)</u>	<u>(3,199,129)</u>	<u>(3,735,872)</u>	<u>(536,743)</u>	<u>16.8%</u>
NON-OPERATING ITEMS					
Debt Service - Noresco	<u>(2,793)</u>	<u>(2,548)</u>	<u>(1,683)</u>	<u>865</u>	<u>-33.9%</u>
TOTAL NON-OPERATING ITEMS	<u>(2,793)</u>	<u>(2,548)</u>	<u>(1,683)</u>	<u>865</u>	<u>-33.9%</u>
NET INCOME/(LOSS)	<u>(2,962,271)</u>	<u>(3,201,677)</u>	<u>(3,737,555)</u>	<u>(535,878)</u>	<u>16.7%</u>
LESS: DIRECT CAPITAL	<u>0</u>	<u>0</u>	<u>50,000</u>	<u>50,000</u>	<u>n/a</u>
NET SURPLUS/(DEFICIT)	<u>(2,962,271)</u>	<u>(3,201,677)</u>	<u>(3,787,555)</u>	<u>(585,878)</u>	<u>18.3%</u>

GENERAL COUNSEL

DESCRIPTION

The office of General Counsel provides and/or administers all legal services for the NFTA and NFTM on civil and administrative matters. This includes representation of the NFTA and NFTM in negligence claims, negotiations with and proceedings involving state and federal agencies, arbitrations involving collective bargaining agreements or employee grievances, professional negligence, tort and contract claims, condemnation and relocation proceedings, negotiation of collective bargaining agreements, preparation of leases, releases, use and operating agreements, settlements and memoranda of understanding.

The office of General Counsel provides advice, opinions and counsel to the Board of Commissioners, the Executive Director, business center managers and staff on matters concerning labor and employment relations, environmental compliance and litigation, landlord-tenant and real property transactions, procurement and contracting issues, suretyship, risk management and insurance, municipal bonds and finance, secured transactions, commercial relationships, and corporate and legislative concerns.

Under the direction of the General Counsel, staff attorneys appear in state and federal trial and appellate courts and before arbitration panels and administrative agencies such as the New York State Department of Labor, the U.S. Environmental Protection Agency, the New York State Department of Transportation and the Federal Transit Administration. General Counsel attorneys draft proposed agency rules and administrative procedures, and pursue enforcement and collection of judgments for fare evasions and parking violations. Staff personnel manage the board agenda, prepare resolutions for consideration by the Board of Commissioners and assist and provide guidance to user departments and business centers on procurement and various other matters impacting the day-to-day and long range operations of NFTA and Metro. The General Counsel also oversees the functions of the Property Group.

PROGRAM AND SERVICE OBJECTIVES

- To provide thorough, timely and effective legal counsel to Authority management, its commissioners and officers.
- To effectively represent the Authority in all disputes, claims, litigation, and administrative proceedings.
- To continue preparation and updating of legal agreements consistent with federal and state requirements and as necessary to support Authority objectives.
- To effectively use outside legal services within budgeted allocations.
- To regularly review pending litigation files and determine reasonable settlement/reserve values.
- To provide contract administration services and guidance to the procurement and user departments involved in specialized procurements.
- To assist management in the updating, promulgation and implementation of various operational guidelines for procurement consistent with the needs of user departments, state and federal funding participants and applicable law.
- To provide legal advice and services to facilitate the acquisition of real property as required to implement project undertakings of the Authority.

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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BUDGET WORKSHEETS - Fiscal Year 2022-23

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Company 1 Niagara Frontier Transportation Authority
Division 32 GENERAL COUNSEL
Department 0098 GENERAL COUNSEL BRANCH ADMIN

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	935,241	1,011,666	980,980	1,184,034	172,368
515	EMPLOYEE BENEFITS	482,839	573,688	531,191	649,426	75,738
571	CONSULTANTS/OUTSIDE SERVICES	6,272	53,000	67,460	53,000	
576	EMPLOYEE TRAVEL	53	6,500	1,797	6,500	
577	EMPLOYEE TRAINING	385	4,000	5,585	6,000	2,000
578	POSTAGE	1,774	3,000	1,658	3,000	
580	GENERAL OFFICE	26,536	39,000	48,512	39,000	
592	DIVISION OPERATIONS	646,056-	579,558-	599,500-	573,394-	6,164
TOTAL	EXPENSES	807,044	1,111,296	1,037,683	1,367,566	256,270

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Company 1 Niagara Frontier Transportation Authority
Division 32 GENERAL COUNSEL
Department 0075

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	126,937	136,540	125,061	150,341	13,801
515	EMPLOYEE BENEFITS	58,090	77,580	69,969	85,447	7,867
524	AUTOMOTIVE	841	1,500	479	1,500	
531	ELECTRIC POWER	2,623	2,500	3,233	2,500	
532	GAS	2,407	2,000	2,274	2,000	
533	WATER	263	200	315	200	
534	TELEPHONE	18,795	19,000	19,348	19,000	
571	CONSULTANTS/OUTSIDE SERVICES	786		6,001		
572	RENT EXPENSE	1,221,696	1,121,085	913,966	1,230,000	108,915
578	POSTAGE	9		120		
580	GENERAL OFFICE	11,377	11,500	16,771	11,500	
591	PROJECTS			113-		
592	DIVISION OPERATIONS	1,451-		5,432-		
TOTAL	EXPENSES	1,442,373	1,371,905	1,151,992	1,502,488	130,583

PROCUREMENT

DESCRIPTION

The Procurement department supports the operation of the NFTA by procuring materials, parts, supplies, equipment, utilities and services in accordance with NFTA Policies and Procedures.

PROGRAM AND SERVICE OBJECTIVES

- To procure goods and services cost effectively in keeping with the Procurement Guidelines, Federal and State requirements, budgetary limits, and departmental requirements.
- To ensure the integrity of the procurement process and to support new standards for materials, equipment and supplies.
- Improve service to customers at all facilities.
- Solicit MWBE and SDVOB participation in procurements. Assist DBE's, MBE's, WBE's and other small businesses to maximize opportunities in their participation in NFTA procurements.
- Issue purchase orders within 24 hours of receipt of purchase requisition.
- Enhance the competitive bidding process.
- Reduce the number of small dollar purchase orders processed via the increased use of the purchasing card.

KEY PERFORMANCE INDICATORS

	FYE 21 <u>Actual</u>	FYE 22 <u>Original Budget</u>	FYE 22 <u>Current Estimate</u>	FYE 23 <u>Budget</u>
Purchase Orders - Created	7433	8,000	7,200	8,000
Dollars of Purchases - Created (000's)	\$68,923	\$80,000	\$85,900	\$97,000

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Company 1 Niagara Frontier Transportation Authority
Division 32 GENERAL COUNSEL
Department 0036 GENERAL COUNSEL PROCUREMENT

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	471,438	453,364	404,602	531,684	78,320
515	EMPLOYEE BENEFITS	231,436	251,014	225,051	303,059	52,045
575	PRINTING & ADVERTISING	3,343	4,000	2,906	6,000	2,000
576	EMPLOYEE TRAVEL	300		900	5,000	5,000
577	EMPLOYEE TRAINING		3,000	993	15,000	12,000
578	POSTAGE	58	50	4	75	25
580	GENERAL OFFICE	3,486	4,500	796	5,000	500
TOTAL	EXPENSES	710,061	715,928	635,252	865,818	149,890

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

GENERAL COUNSEL

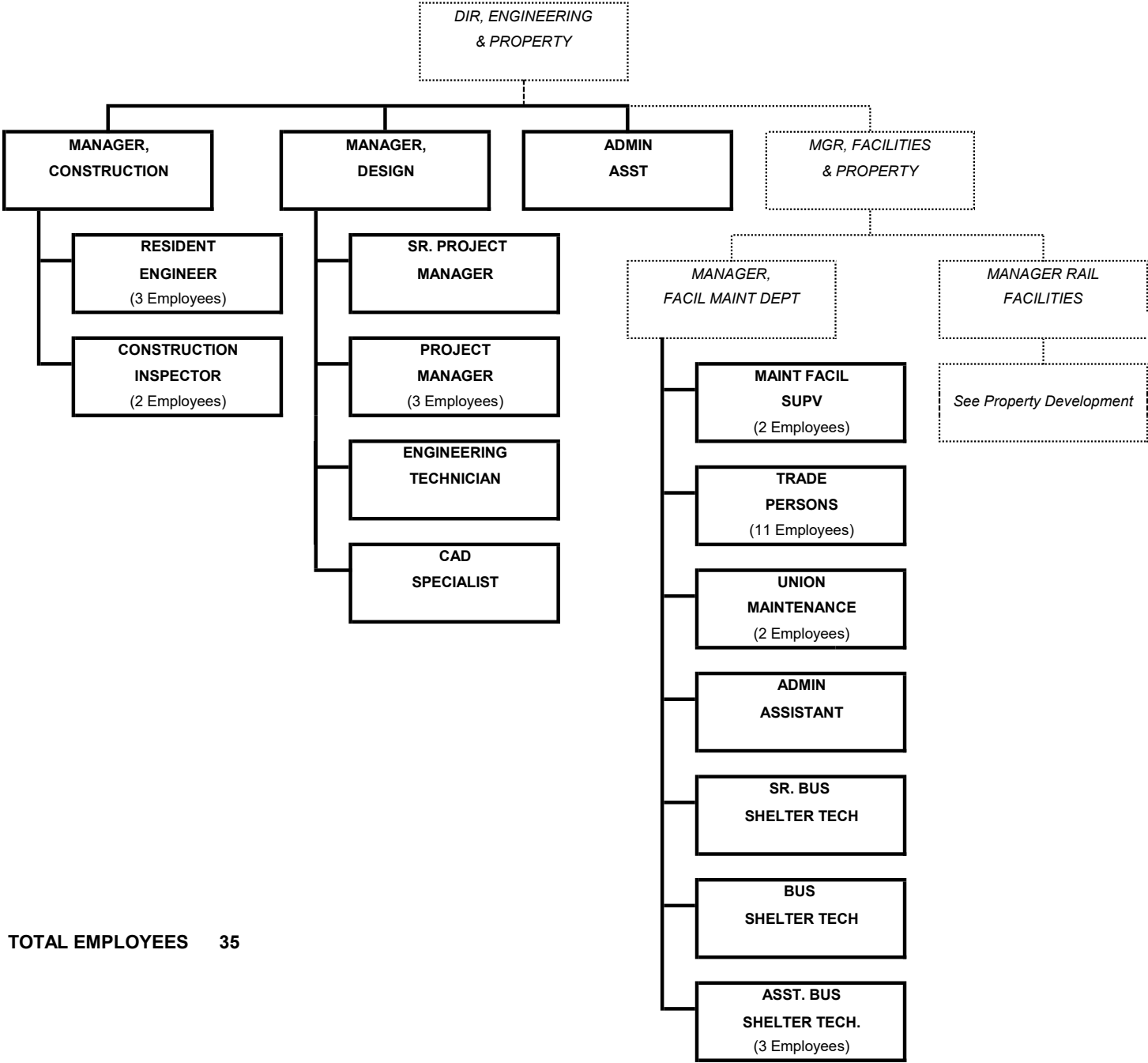
PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS
NEW PROJECT													
PROCUREMENT - SOFTWARE PURCH				NFTA	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
				NFTA	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0

Engineering



Engineering

ENGINEERING



TOTAL EMPLOYEES 35

ENGINEERING
2021/22 ANNUAL BUDGET
VS
2022/23 ANNUAL BUDGET

	FY 20-21 ACTUAL	FY 21-22 BUDGET	FY 22-23 BUDGET	VARIANCE	%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	4,255,103	4,370,452	5,617,920	1,247,468	28.5%
Maintenance & Repairs	73,669	77,500	78,900	1,400	1.8%
Utilities	34,287	39,278	47,155	7,877	20.1%
Insurance & Injuries	0	40	0	(40)	-100.0%
Safety & Security	0	0	0	0	n/a
General Business/Other	461,537	430,345	655,741	225,396	52.4%
Costs Transferred to Capital Projects	(1,675,549)	(1,790,900)	(1,791,500)	(600)	0.0%
Inter Division Reimbursement	<u>(2,180,852)</u>	<u>(2,235,940)</u>	<u>(2,891,848)</u>	<u>(655,908)</u>	<u>29.3%</u>
TOTAL OPERATING EXPENSES	<u>968,195</u>	<u>890,775</u>	<u>1,716,368</u>	<u>825,593</u>	<u>92.7%</u>
OPERATING INCOME/(LOSS)	<u>(968,195)</u>	<u>(890,775)</u>	<u>(1,716,368)</u>	<u>(825,593)</u>	<u>92.7%</u>
LESS: DIRECT CAPITAL	<u>0</u>	<u>45,500</u>	<u>64,000</u>	<u>18,500</u>	<u>40.7%</u>
NET SURPLUS/(DEFICIT)	<u>(968,195)</u>	<u>(936,275)</u>	<u>(1,780,368)</u>	<u>(844,093)</u>	<u>90.2%</u>

ENGINEERING, PROPERTY, AND FACILITIES

DESCRIPTION

The Department is responsible for the management and administration of the Engineering, Property, and Facilities Branch. The Branch includes the Design, Construction, Property, and Facilities Maintenance. The department interacts with other support service branches to ensure consistency with the goals and objectives of the NFTA Business Centers.

The Engineering Department consists of the Design and Construction Departments. They provide for the implementation of capital projects designated by the Business Centers.

In addition, the Engineering Branch has responsibility for the following departments:

Facilities Maintenance Department (FMD): This department provides maintenance and repair services for NFTA facilities consistent with the goals and objectives of the Business Centers. The scope of maintenance and repair responsibility includes: plumbing, painting, electrical, HVAC, etc. authority wide. The FMD is also responsible for the maintenance of approximately 284 bus shelters.

Property: This department provides property management, real estate, and land planning and development services for the NFTA.

Facilities: This department provides maintenance services for various NFTA facilities - transportation Centers, 1404 Main Street, OCC, 485 Cayuga, and 247 Cayuga.

Rail – Facilities: This department provides maintenance services to the public spaces located in the LRRT mall and underground stations.

PROGRAM AND SERVICE OBJECTIVES

- Provide cost effective project management including engineering design, design support, construction monitoring, and inspection.
- Manage the Property Department, including property leases, real estate services, and land planning.
- Manage the Facilities Maintenance Department (FMD) to provide maintenance and repair services to NFTA facilities consistent with the goals and objectives of the Business Centers.
- Manage the Facilities Department services for the transportation centers and various other NFTA facilities to provide functional, safe, and clean facilities.
- Manage the Rail-Facilities Department services for the LRRT mall and underground stations to provide functional, safe, and clean stations.
- Implement the NFIA Airport Improvement Program projects.
- Implement the BNIA Airport Improvement Program projects.
- Implement Metro and LRRT Capital Program.
- Implement Property Capital Program.

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Company 1 Niagara Frontier Transportation Authority
Division 33 ENGINEERING
Department 0098 BRANCH ADMINISTRATION

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	309,588	302,114	276,567	339,995	37,881
515	EMPLOYEE BENEFITS	162,053	169,835	154,975	191,280	21,445
524	AUTOMOTIVE	13,898	11,000	9,880	14,400	3,400
534	TELEPHONE	339	350	450	350	
575	PRINTING & ADVERTISING		5,650	775	5,000	650-
576	EMPLOYEE TRAVEL		450		500	50
577	EMPLOYEE TRAINING		450		500	50
578	POSTAGE	77		43	100	100
580	GENERAL OFFICE	37,768	36,300	15,060	43,700	7,400
591	PROJECTS	38,115-	48,800-	54,241-	50,000-	1,200-
592	DIVISION OPERATIONS	49,989-	44,100-	45,014-	40,000-	4,100
TOTAL	EXPENSES	435,619	433,249	358,495	505,825	72,576

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Company 1 Niagara Frontier Transportation Authority
Division 33 ENGINEERING
Department 0071 BUS SHELTER MAINTENANCE

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	139,070	156,731	129,370	290,548	133,817
515	EMPLOYEE BENEFITS	67,219	87,114	70,780	163,143	76,029
571	CONSULTANTS/OUTSIDE SERVICES	1,451				
592	DIVISION OPERATIONS	207,740-	243,845-	200,150-	453,691-	209,846-
TOTAL EXPENSES						

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Company 2 NFT Metro System, Inc.
Division 33 SHELTERS
Department 0071 BUS SHELTER MAINTENANCE

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	14,465	12,000	8,990	14,000	2,000
531	ELECTRIC POWER	15,596	15,500	17,945	20,405	4,905
534	TELEPHONE	998	1,000	694	1,000	
571	CONSULTANTS/OUTSIDE SERVICES	406,792	346,845	394,574	556,691	209,846
580	GENERAL OFFICE			86		
TOTAL	EXPENSES	437,851	375,345	422,289	592,096	216,751

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Company 1 Niagara Frontier Transportation Authority
Division 33 ENGINEERING
Department 0076 FACILITIES MAINTENANCE

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	1,082,086	1,061,399	905,986	1,386,769	325,370
515	EMPLOYEE BENEFITS	572,401	591,227	494,058	772,888	181,661
520	MAINTENANCE AND REPAIRS	26,944	30,000	14,793	30,500	500
524	AUTOMOTIVE	17,905	24,500	16,700	20,000	4,500-
526	JANITORIAL AND LAUNDRY	457		484		
531	ELECTRIC POWER	4,767	6,855	5,875	6,000	855-
532	GAS	4,374	4,975	4,132	6,500	1,525
533	WATER	2,371	1,409	2,839	3,000	1,591
534	TELEPHONE	3,812	7,290	3,181	7,500	210
541	INSURANCE		40			40-
542	CLAIM LOSSES			3,335		
571	CONSULTANTS/OUTSIDE SERVICES	2,732		17-		
576	EMPLOYEE TRAVEL			2		
577	EMPLOYEE TRAINING	2,747		787		
578	POSTAGE			3		
580	GENERAL OFFICE	3,019	7,000	2,309	6,500	500-
591	PROJECTS			31,318-		
592	DIVISION OPERATIONS	1,723,615-	1,734,695-	1,423,149-	2,239,657-	504,962-
TOTAL EXPENSES						

DESIGN DEPARTMENT

DESCRIPTION

The Design Department provides and manages design development of capital projects and studies consistent with the goals and objectives of the NFTA Business Centers. The services include the establishment of Authority design objectives, criteria and standards, ensuring that project designs comply with building code regulations, and development of project scopes and budgets. In addition, the department prepares cost estimates, capital and planning budgets, reports, and studies. The department also reviews and approves contractor shop drawings, requests for tenant modifications, and private development plans and specifications. The management of consultants includes initiating and concluding the selection process, reviewing and approving payments, and contract closeout.

The Design Department is instrumental in development of the Authority-wide Five-Year Capital Plan, FAA Airport Improvement Programs, FTA & FAA quarterly reports, FTA semi-annual project reviews. Examples of capital projects in design this year are: the LRRT – Embedded Rail Replacement, MTC Chiller Replacement, Runway 5-23 rehabilitation, and BNIA – Airport Economic Development & Revitalization.

Other services provided include technical advice and information to Business Center staff for non-capital and maintenance work.

PROGRAM AND SERVICE OBJECTIVES

- Initiate implementation of capital projects in a safe, cost conscience, and time effective manner.
- Management of design projects to comply with grantor requirements which results in cost reimbursement from the appropriate funding agencies.
- Each capital project is assigned an implementation schedule with milestone dates and cashflow projections. The actual costs, cashflows, and milestone dates are monitored to assess overall performance of consultants and contractors.
- Provide oversight for Authority Wide radio system.
- Prepare, issue, and manage the reports and plans mandated for BuildSmart 2025 Executive Order.
- Coordinate & track building permit processing with the construction permitting agency.

KEY PERFORMANCE INDICATORS

	<u>FYE 21 Actual</u>	<u>FYE 22 Original Budget</u>	<u>FYE 22 Current Estimate</u>	<u>FYE 23 Budget Estimated</u>
Number of capital projects requested by Business Centers	20	20	27	25
Total dollar value of projects requested by Business Centers (000's)	\$57,087	\$65,711	\$177,473	\$117,678
Percent of projects which the design costs were within acceptable industry standards (As a % of construction cost)	100%	100%	100%	N/A
Percentage of projects designed on schedule	100%	100%	100%	N/A
Percentage of staff salaries charged to projects/Business Centers	93.3%	94.6%	97.8%	N/A

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Company 1 Niagara Frontier Transportation Authority
Division 33 ENGINEERING
Department 0070 DESIGN

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	496,391	510,456	454,429	737,660	227,204
515	EMPLOYEE BENEFITS	268,435	288,492	242,807	415,531	127,039
534	TELEPHONE	398		156	500	500
571	CONSULTANTS/OUTSIDE SERVICES	4,524	20,000	4,958	30,000	10,000
577	EMPLOYEE TRAINING	872	9,500	144	7,000	2,500-
580	GENERAL OFFICE	287			300	300
591	PROJECTS	489,849-	528,700-	386,347-	521,500-	7,200
592	DIVISION OPERATIONS	170,216-	172,600-	100,070-	138,500-	34,100
TOTAL	EXPENSES	110,842	127,148	216,077	530,991	403,843

CONSTRUCTION DEPARTMENT

DESCRIPTION

The Construction Department is responsible for construction management of all capital improvement projects. The department ensures that projects are constructed and completed within budget and schedule consistent with the goals and objectives of the NFTA Business Centers. The Construction Department also manages Professional Services Contracts. The primary purpose of the department is to assure compliance with contract documents and to ensure full reimbursement of all grant eligible costs from funding agencies.

Liaison with federal and state funding agencies and various other jurisdictional agencies and public and private utilities, Authority tenants, and adjacent property and business owners is required.

The department also provides coordination between contractors and all other Authority support service branches including assisting with implementation of projects such as NFIA Taxiway D, Escalator Replacements, DL&W Station and the Metro Fare Collection System Upgrade.

Other services provided include management of non-capital work such as airport pavement maintenance (APM) projects and technical support to airport operations and maintenance.

PROGRAM AND SERVICE OBJECTIVES

- Provide cost effective construction monitoring/management services consistent with the requirements of the Business Centers (i.e., scope, budget, schedule, and coordination).
- Ensure contract compliance and monitor project quality control.
- Management of construction projects to comply with grantor requirements which results in cost reimbursement from the appropriate funding agencies.
- Coordinate & track Code Compliance Certificate processing with the construction permitting agency.

KEY PERFORMANCE INDICATORS

	FYE 21 <u>Actual</u>	FYE 22 <u>Original Budget</u>	FYE 22 <u>Current Estimate</u>	FYE 23 <u>Budget Estimated</u>
Number of projects under construction	26	21	23	29
Value of projects under construction (000's)	\$242,074	\$179,211	\$251,681	\$197,956
Percent of projects completed on time	100%	100%	100%	N/A
Percent of projects completed within budget	100%	100%	100%	N/A
Percent of projects completed with a total change order amount within acceptable industry standards	100%	100%	100%	N/A
Percent of projects which receive full reimbursement from appropriate funding agencies	100%	100%	100%	N/A
Total dollar value of non-reimbursement	\$0	\$0	\$0	N/A
Percent of projects that exceed acceptable industry standards for cost of providing construction inspection services	0%	0%	0%	N/A

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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BUDGET WORKSHEETS - Fiscal Year 2022-23

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 33 ENGINEERING
Department 0078 CONSTRUCTION

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	814,119	832,713	780,464	909,671	76,958
515	EMPLOYEE BENEFITS	343,741	370,369	344,411	410,435	40,066
534	TELEPHONE	1,632	1,900	1,619	1,900	
577	EMPLOYEE TRAINING		1,250		2,550	1,300
580	GENERAL OFFICE	1,267	2,900	4,746	2,900	
591	PROJECTS	1,147,584-	1,213,400-	1,090,684-	1,220,000-	6,600-
592	DIVISION OPERATIONS	29,274-	40,700-	29,856-	20,000-	20,700
TOTAL	EXPENSES	16,099-	44,968-	10,700	87,456	132,424

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

ENGINEERING

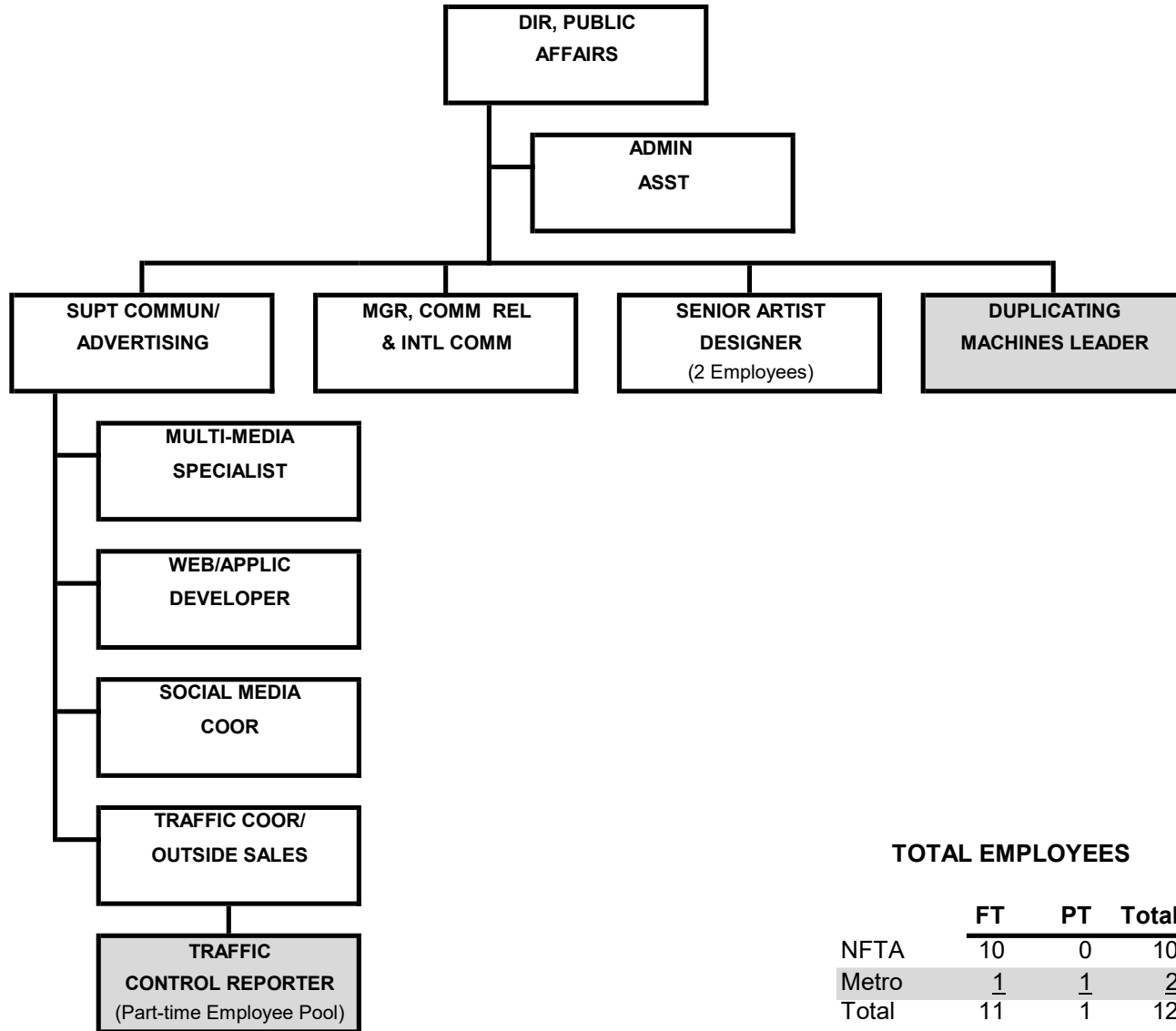
PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS
AUTHORITY-WIDE NYS BUILD-SMART	2-1266	M	M	NFTA	\$75,000	\$0	\$0	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$0
CONSTRUCTION VEHICLE REPL	2-1263	1	NR	NFTA	\$118,000	\$0	\$18,000	\$19,000	\$19,500	\$20,000	\$20,500	\$21,000	\$0
SURVEYING EQUIPMENT	--	2	NR	NFTA	\$15,000	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0
ENGINEERING PLOTTER	--	3	NR	NFTA	\$15,000	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0

NFTA \$223,000 \$0 \$18,000 \$64,000 \$34,500 \$35,000 \$35,500 \$36,000 \$0

Public Affairs



PUBLIC AFFAIRS



TOTAL EMPLOYEES

	FT	PT	Total
NFTA	10	0	10
Metro	1	1	2
Total	11	1	12

PUBLIC AFFAIRS
2021/22 ANNUAL BUDGET
VS
2022/23 ANNUAL BUDGET

	FY 20-21	FY 21-22	FY 22-23	VARIANCE	%
	ACTUAL	BUDGET	BUDGET		
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	1,277,446	1,324,969	1,464,558	139,589	10.5%
Maintenance & Repairs	0	0	0	0	n/a
Utilities	1,554	1,318	2,500	1,182	89.7%
Insurance & Injuries	0	0	0	0	n/a
Safety & Security	0	0	0	0	n/a
General Business/Other	42,469	44,984	103,086	58,102	129.2%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	<u>(14,692)</u>	<u>(25,890)</u>	<u>(27,005)</u>	<u>(1,115)</u>	<u>4.3%</u>
TOTAL OPERATING EXPENSES	<u>1,306,777</u>	<u>1,345,381</u>	<u>1,543,139</u>	<u>197,758</u>	<u>14.7%</u>
OPERATING INCOME/(LOSS)	<u>(1,306,777)</u>	<u>(1,345,381)</u>	<u>(1,543,139)</u>	<u>(197,758)</u>	<u>14.7%</u>
LESS: DIRECT CAPITAL	<u>23,995</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
NET SURPLUS/(DEFICIT)	<u>(1,330,772)</u>	<u>(1,345,381)</u>	<u>(1,543,139)</u>	<u>(197,758)</u>	<u>14.7%</u>

PUBLIC AFFAIRS

DESCRIPTION

The Public Affairs Department provides strategic direction and implementation for all internal, external communications and marketing. This strategy is aimed at increasing public understanding, interest, awareness and support of the NFTA's organizational objectives and achievements. The Department also provides Marketing strategic development with the objective of revenue generation. The Director of Public Affairs acts as the Public Information Officer for the authority. Public Affairs is responsible for the dissemination of pertinent, timely and vital information to the media, the community and within the authority. This is accomplished by working with members of the media for various requests for interviews and information. We also provide proactive earned media through communication campaigns to increase the awareness of the NFTA's public transportation services, generate revenues, promote a positive corporate image and by posting the authority's electronic informational news stories online for employees and community stakeholders.

The department identifies tactics, which elevate the profile and reputation of the NFTA. Public Affairs works with various departments to achieve business goals and objectives, which include, but are not limited to increasing positive publicity, social media enhancement, employee recruitment, education around new projects. The team is also responsible for the development and execution for a crisis communication plan.

The public affairs department is responsible for the preparation, design and production of all collateral and marketing support materials used by various departments within the NFTA. The in-house print and sign departments produce most of the materials and aids in the production of signage used throughout the authority. Most signage work involves bus stop additions, vehicle detailing, bus shelter advertising, Metro Rail station signage, replacements and modifications. The print department produces all the Metro bus schedules, among other numerous support materials. The public affairs department also coordinates Metro's College/University Unlimited Ride program and provides critical communications support for the Authority's key initiatives.

PROGRAM AND SERVICE OBJECTIVES

- Develop, manage, organize and implement the NFTA's community communication efforts to effectively achieve strategic goals.
- Proactively reach out to media outlets to promote various NFTA community efforts and business initiatives and new services.
- Provide best in class responsive and transparent media relations that positions the authority in a favorable light to the public.
- Prepare and develop digital communication strategy to best position the NFTA for the future.
- Provide communication/marketing strategy and services to all business centers within the authority.
- Prepare and produce all Metro timetables, route maps, updating service information with quarterly changes.
- Maintain a consistent identity and brand for the NFTA.
- Continue to improve the effectiveness of the public relations programs using established public relations practices and techniques.
- Gain support from the Buffalo Niagara region for NFTA's public transportation initiatives through participation in various community events and activities.
- Communicate NFTA operational policies and changes.
- Created and manage NFTA's in-house online extranet, "Elements" as a means of informing NFTA associates, community stakeholders and the region in general about happenings within the authority.
- Maintain and update the NFTA's various websites.
- Coordinate the live broadcast of authority meetings to the public via the Internet.
- Produce The Loop, the NFTA's online newsletter tailored for local elected officials.

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2022-23

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Company 1 Niagara Frontier Transportation Authority
Division 36 MARKETING AND REVENUE DEVOLP.
Department 0098 BRANCH ADMINISTRATION

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	621,102	628,212	591,720	717,851	89,639
515	EMPLOYEE BENEFITS	332,691	354,643	327,648	400,290	45,647
534	TELEPHONE	1,554	1,318	1,516	2,500	1,182
571	CONSULTANTS/OUTSIDE SERVICES	6,395	6,395	6,395	57,836	51,441
575	PRINTING & ADVERTISING	3,815	5,459	1,600	5,500	41
578	POSTAGE	48		21	50	50
580	GENERAL OFFICE	5,132	6,152	13,970	7,000	848
TOTAL	EXPENSES	970,737	1,002,179	942,870	1,191,027	188,848

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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BUDGET WORKSHEETS - Fiscal Year 2022-23

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DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 36 MARKETING AND REVENUE DEVOLP.
Department 0045 BUSINESS DEVELOPMENT

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	128,776	131,859	119,903	130,654	1,205-
515	EMPLOYEE BENEFITS	69,040	73,957	62,360	72,991	966-
575	PRINTING & ADVERTISING	13,110	8,786	11,740	12,700	3,914
TOTAL	EXPENSES	210,926	214,602	194,003	216,345	1,743

Bdg Wrk-Full Account No Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Budget Work Detail Report - Fiscal Year 2022-23

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Company 2 Niagara Frontier Transit Metro
Division 36 MARKETING AND REVENUE DEVELOP
Department 0043 PRINT SHOP

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
514 0101	Vacation Pay	7,529		4,118		
514 0102	Birthday & Anniversary Pay	634		266		
514 0104	Personal Leave Pay	425		377		
514 0105	Holiday Pay	2,221		2,053		
514 0111	Paid Lunch Pay	5,528		5,559		
514 0112	Attendance/Sick Leave Inc	1,200	1,200	1,000	1,200	
514 0116	Vacation, Sick PL Buy Back		1,000			1,000-
514 0172	Business Development	17,145		15,548		
514 0365	Stationary	38,588		39,291		
514 0700	Attrition				2,721	2,721
514 9998	Budget		70,222		71,941	1,719

GEN & ADMIN SALARY & WAGES		73,270	72,422	68,212	75,862	3,440

515 9998	Budget	52,555	63,876	60,166	66,910	3,034

EMPLOYEE BENEFITS		52,555	63,876	60,166	66,910	3,034

571 0363	Machine Rental & Repair	3,250	6,192	4,210	6,500	308

CONSULTANTS/OUTSIDE SERVICES		3,250	6,192	4,210	6,500	308

580 0361	General Office	2,598	3,000	3,424	3,500	500
580 0365	Stationary	8,117	9,000	12,705	10,000	1,000

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Budget Work Detail Report - Fiscal Year 2022-23

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Company 2 Niagara Frontier Transit Metro
Division 36 MARKETING AND REVENUE DEVELOP
Department 0043 PRINT SHOP

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
GENERAL OFFICE		10,715	12,000	16,129	13,500	1,500
592 0510	Rail Overhead - Salary	12,345-	22,797-	10,317-	23,605-	808-
592 0512	Rail Overhead - Expenses	2,346-	3,093-	2,902-	3,400-	307-
DIVISION OPERATIONS		14,691-	25,890-	13,219-	27,005-	1,115-
TOTAL EXPENSES		125,099	128,600	135,498	135,767	7,167

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

PUBLIC AFFAIRS

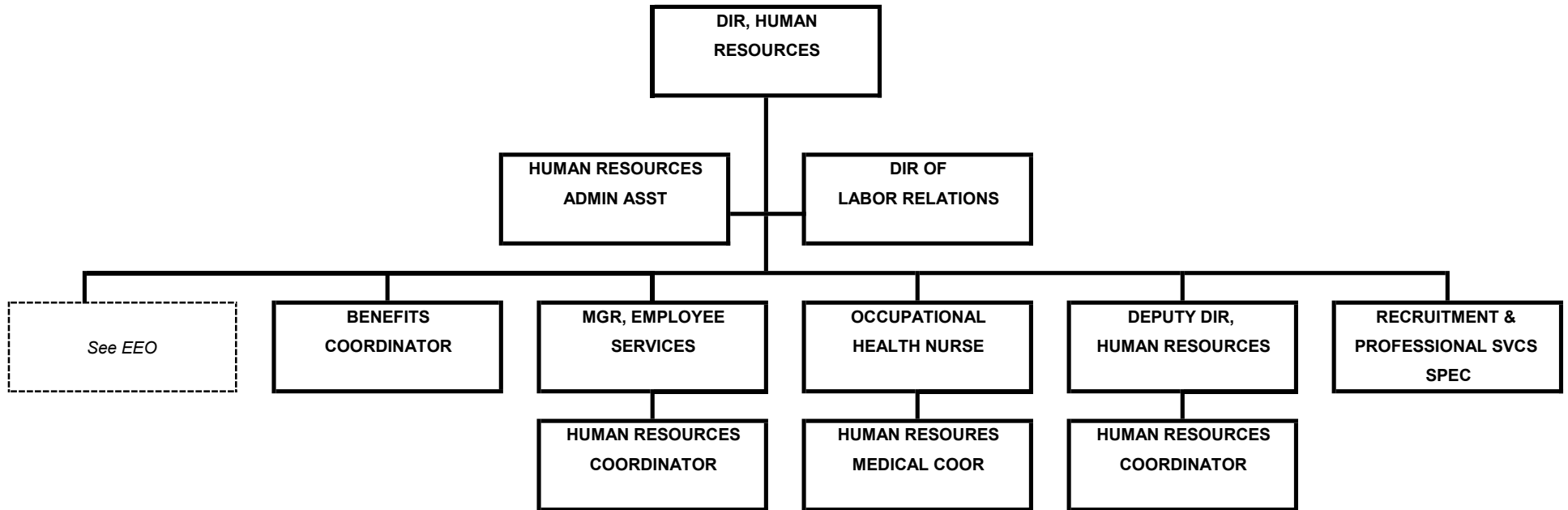
PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS
NFTA WEBSITE	2-1261			NFTA	\$115,000	\$0	\$115,000	\$0	\$0	\$0	\$0	\$0	\$0

NFTA \$115,000 \$0 \$115,000 \$0 \$0 \$0 \$0 \$0 \$0

Human Resources



HUMAN RESOURCES



TOTAL EMPLOYEES 11

HUMAN RESOURCES

2021/22 ANNUAL BUDGET

VS

2022/23 ANNUAL BUDGET

	FY 20-21	FY 21-22	FY 22-23	VARIANCE	%
	ACTUAL	BUDGET	BUDGET		
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	928,351	1,318,095	1,482,247	164,152	12.5%
Maintenance & Repairs	0	0	0	0	n/a
Utilities	0	0	0	0	n/a
Insurance & Injuries	0	0	0	0	n/a
Safety & Security	0	0	0	0	n/a
General Business/Other	650,241	606,655	610,234	3,579	0.6%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	<u>(238,583)</u>	<u>(239,140)</u>	<u>(248,327)</u>	<u>(9,187)</u>	<u>3.8%</u>
TOTAL OPERATING EXPENSES	<u>1,340,009</u>	<u>1,685,610</u>	<u>1,844,154</u>	<u>158,544</u>	<u>9.4%</u>
OPERATING INCOME/(LOSS)	(1,340,009)	(1,685,610)	(1,844,154)	(158,544)	9.4%
LESS: DIRECT CAPITAL	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
NET SURPLUS/(DEFICIT)	<u>(1,340,009)</u>	<u>(1,685,610)</u>	<u>(1,844,154)</u>	<u>(158,544)</u>	<u>9.4%</u>

HUMAN RESOURCES

DESCRIPTION

The branch is responsible for developing integrated human resource programs that provide cost effective benefits, effective and diversified staffing, positive employee climate, training opportunities, and compensation programs that motivate and reward performance. Provides services related to labor relations including negotiating collective bargaining agreements, investigating and resolving grievances, participating in arbitrations, PERB and other legal proceedings, and coordinating and participating in all labor-management activities. Administers programs in conjunction with Federal Regulations governing drug and alcohol testing, and medical certification in accordance with Motor Vehicle and Traffic Laws.

PROGRAM AND SERVICE OBJECTIVES

- Implement programs/initiatives that provide cost effective benefits, effective staffing, personnel development, diversity and training.
- Develop positive union/management relationships that encourage mutual respect and common approaches to labor and business issues.
- Successfully conclude labor contract negotiations within established bargaining parameters and in a timely manner.
- Review existing benefit plans for effectiveness and appropriate cost/benefit relationships.
- Develop and obtain Board approval on bargaining strategy for contract negotiations.
- Develop with business directors, organization plans that minimize costs while upgrading talent by promotion, replacement and external recruiting.

KEY PERFORMANCE INDICATORS

	FYE 21 <u>Actual</u>	FYE 22 <u>Original Budget</u>	FYE 22 <u>Current Estimate</u>	FYE 23 <u>Budget</u>
Labor contracts negotiated	13	13	13	13

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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BUDGET WORKSHEETS - Fiscal Year 2022-23

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DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 38 HUMAN RESOURCES
Department 0098 BRANCH ADMINISTRATION

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	632,516	852,659	697,711	957,214	104,555
515	EMPLOYEE BENEFITS	295,830	465,436	336,175	525,033	59,597
571	CONSULTANTS/OUTSIDE SERVICES	304,226	325,600	331,398	325,600	
575	PRINTING & ADVERTISING	1,644		724		
577	EMPLOYEE TRAINING	430	2,500	120	2,500	
578	POSTAGE	4,735	5,100	5,625	5,100	
580	GENERAL OFFICE	8,565	8,643	17,248	8,643	
589	OTHER OPERATING EXPENSES		7,000		7,000	
592	DIVISION OPERATIONS	183,312-	195,312-	107,058-	203,891-	8,579-
TOTAL	EXPENSES	1,064,634	1,471,626	1,281,943	1,627,199	155,573

Bdg Wrk-Full Account No Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 38 HUMAN RESOURCES
Department 0024 PERSONNEL

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
571 0014	Management Fees	268,635	195,312	193,771	203,891	8,579
571 0163	Professional Services	12,569	20,000		10,000	10,000-
571 0164	Outside Medical Services	32,629	20,000	20,928	20,000	
571 0475	Outside Legal Fees	168				
571 0476	Outside Drug Testing	3,994	4,000	9,258	4,000	
571 5920	Union Negotiating Activity	625		1,210		
-----CONSULTANTS/OUTSIDE SERVICES-----		318,620	239,312	225,167	237,891	1,421-
575 0170	Advertising	19		6,145		
575 0171	Marketing			525		
575 3304	PRINTING & ADVERTISING	6,903	15,000	21,798	20,000	5,000
-----PRINTING & ADVERTISING-----		6,922	15,000	28,468	20,000	5,000
577 5900	Employee Training		500	2,500	500	
-----EMPLOYEE TRAINING-----			500	2,500	500	
580 0361	General Office	4,852		6,760		
580 0376	Medical Supplies	177		1,232		
580 0385	Safety/Service Awards		3,000		3,000	
580 9264	COVID-19	65				
-----GENERAL OFFICE-----		5,094	3,000	7,992	3,000	

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Budget Work Detail Report - Fiscal Year 2022-23

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Company 2 Niagara Frontier Transit Metro
Division 38 HUMAN RESOURCES
Department 0024 PERSONNEL

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
592 0512	Rail Overhead - Expenses	55,271-	43,828-	35,750-	44,436-	608-
----- DIVISION OPERATIONS		55,271-	43,828-	35,750-	44,436-	608-
----- TOTAL EXPENSES		275,365	213,984	228,377	216,955	2,971

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
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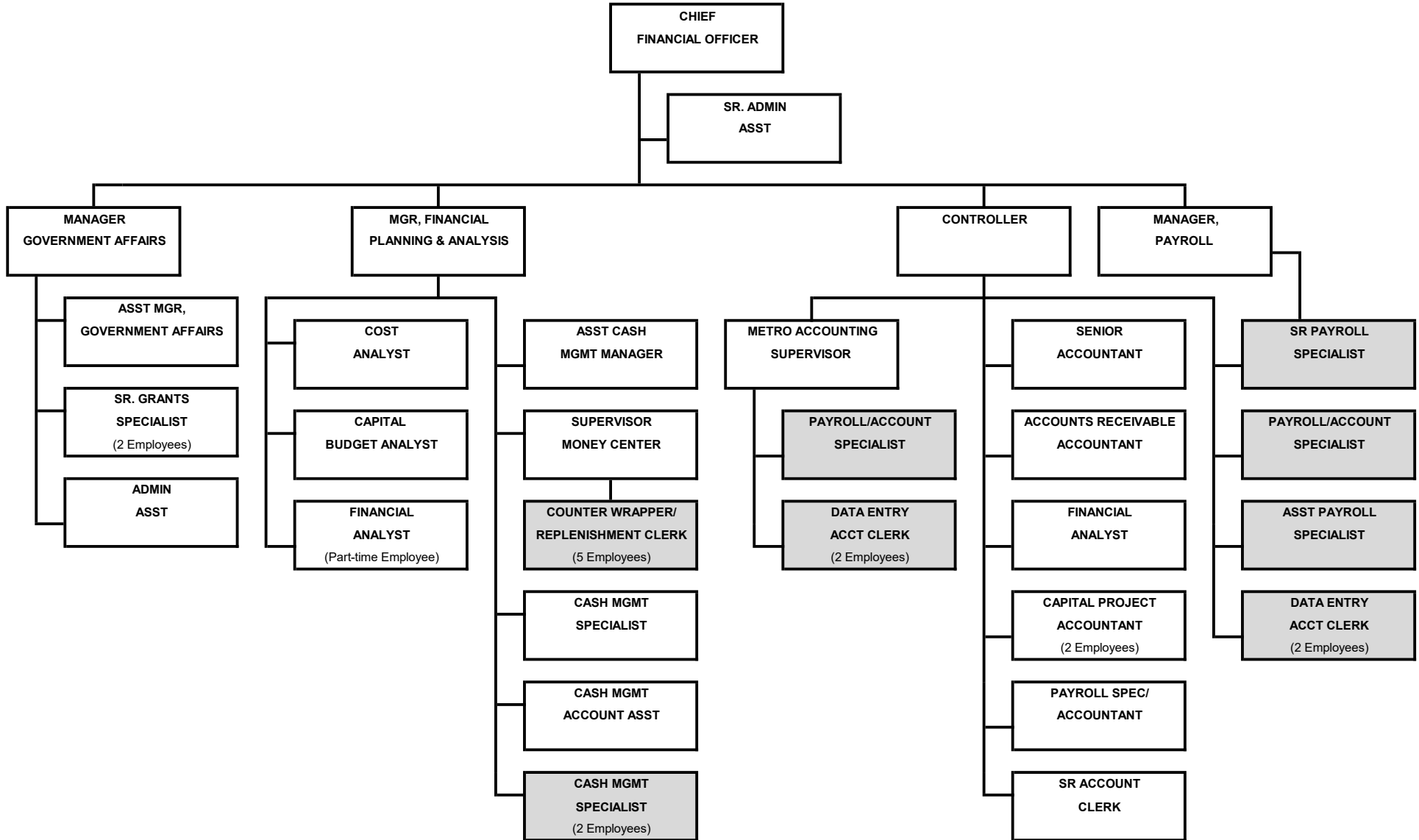
Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0022 EMPLOYEE ASSISTANCE SERVICES

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
571	CONSULTANTS/OUTSIDE SERVICES	18,378	20,000	18,811	20,000	
578	POSTAGE			28		
580	GENERAL OFFICE	42				
TOTAL	EXPENSES	18,420	20,000	18,839	20,000	

Finance & Administration



FINANCE & ADMINISTRATION



TOTAL EMPLOYEES

	FT	PT	Total
NFTA	24	1	25
Metro	15	0	15
Total	39	1	40

FINANCE & ADMINISTRATION

2021/22 ANNUAL BUDGET

VS

2022/23 ANNUAL BUDGET

	FY 20-21 ACTUAL	FY 21-22 BUDGET	FY 22-23 BUDGET	VARIANCE	%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	3,513,652	4,340,228	4,852,088	511,860	11.8%
Maintenance & Repairs	0	0	0	0	n/a
Utilities	21,299	23,645	22,660	(985)	-4.2%
Insurance & Injuries	0	0	0	0	n/a
Safety & Security	0	0	0	0	n/a
General Business/Other	1,202,153	1,208,423	1,311,601	103,178	8.5%
Costs Transferred to Capital Projects	(73,178)	(162,711)	(172,178)	(9,467)	5.8%
Inter Division Reimbursement	<u>(367,575)</u>	<u>(754,532)</u>	<u>(808,000)</u>	<u>(53,468)</u>	<u>7.1%</u>
TOTAL OPERATING EXPENSES	<u>4,296,351</u>	<u>4,655,053</u>	<u>5,206,171</u>	<u>551,118</u>	<u>11.8%</u>
OPERATING INCOME/(LOSS)	(4,296,351)	(4,655,053)	(5,206,171)	(551,118)	11.8%
LESS: DIRECT CAPITAL	<u>0</u>	<u>7,500</u>	<u>50,000</u>	<u>42,500</u>	<u>566.7%</u>
NET SURPLUS/(DEFICIT)	<u>(4,296,351)</u>	<u>(4,662,553)</u>	<u>(5,256,171)</u>	<u>(593,618)</u>	<u>12.7%</u>

CHIEF FINANCIAL OFFICER

DESCRIPTION

The Chief Financial Officer reports to the Board of Commissioners with functional responsibility to the Executive Director and is a member of the Executive Director's Management Team. The Finance and Administration Branch functions as the chief administrator and advisor on all financial matters, (Financial Planning and Analysis, Cash Management, Accounting, and Grant Administration), as well as government relations.

The Chief Financial Officer is responsible for the strategic financial plan of the authority and the branch is responsible for compliance with all state and federal standards and regulations related to financial and control matters. The Chief Financial Officer and branch management works with the management team to develop innovative cost containment measures and revenue enhancements.

PROGRAM AND SERVICE OBJECTIVES

- Provide thorough, timely and effective financial information and guidance to authority management, it's commissioners and officers, and as required, to funding agencies.
- Effectively interpret and implement all required financial procedures as determined by external controlling agencies.
- Regularly review and advise the authority of pending changes in the financial arena that will impact on the performance of the authority.
- Develop financing and cash management techniques that will more effectively maximize our working capital position.

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0098 BRANCH ADMINISTRATION

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	204,956	208,444	193,602	236,320	27,876
515	EMPLOYEE BENEFITS	111,656	118,813	110,354	134,701	15,888
571	CONSULTANTS/OUTSIDE SERVICES	152,533	185,000	134,181	185,000	
574	TAXES AND ASSESSMENTS	5,125-		4,647-		
577	EMPLOYEE TRAINING			170		
578	POSTAGE	145	100	114	100	
580	GENERAL OFFICE	4,737	5,000	3,234	4,500	500-
TOTAL	EXPENSES	468,902	517,357	437,008	560,621	43,264

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0039

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
573	PROVISIONS AND RESERVES	412				
584	FREIGHT	1,252		617		
589	OTHER OPERATING EXPENSES	929-		4,047-		
593	COST ALLOCATION PLAN	16,089,088-	18,141,071-	16,244,877-	21,372,809-	3,231,738-
TOTAL	EXPENSES	16,088,353-	18,141,071-	16,248,307-	21,372,809-	3,231,738-

FINANCIAL PLANNING AND ANALYSIS

DESCRIPTION

The Financial Planning and Analysis (FP&A) department is responsible for the preparation, implementation and monitoring of the annual operating and capital budget. This process is intended to recognize and allocate all available resources to our transportation service providers and their support units in the best possible manner to allow the Authority to complete its mission. The annual operating budget becomes the financial plan for the Authority. The Financial Planning and Analysis department is also responsible for the five-year operating and capital plan. This document, as required by New York State, is utilized as a long-term strategic tool in allocating resources to the various business and support units. The department also performs financial analysis in support of business decisions for management, and also assists in efforts to achieve and maintain fiscal stability

PROGRAM AND SERVICE OBJECTIVES

- Prepare the annual operating and capital budgets for all business centers and support units.
- Prepare the five-year operating and capital plan for all business centers and support units.
- Implement, monitor, and analyze balanced adopted budgets throughout the fiscal year.
- Provide the board of commissioners, Executive Director, and general managers with accurate financial and budget performance data on fiscal issues and recommend appropriate action.
- Assist transportation service providers in developing performance indicators to link the operating budget to services provided.
- Provide detailed analysis in development of the Buffalo Niagara Airport rates & charges.

KEY PERFORMANCE INDICATORS

	FYE 21 <u>Actual</u>	FYE 22 <u>Original Budget</u>	FYE 22 <u>Current Estimate</u>	FYE 23 <u>Budget</u>
Consolidated Annual Operating & Cap'l Budgets Prepared for Board of Commissioners' Approval	1	1	1	1
Five Year Operating & Cap'l Plan Prepared for Board of Commissioners' Approval	1	1	1	1
Cost Center Budget Request Reviewed, Categorized into Departments and Prepared for Executive Director Approval	106	107	107	107
Review and Analysis of Revenues and Expenditures Performed	12	12	12	12
Workdays to Complete Budget Variance Report After Fiscal Period Closing	3	3	3	3
Monthly Performance Rept.	12	12	12	12
Operating Report Prepared for NYSDOT	3	3	3	3
Calculation of Annual Airline Rates and Charges Along with Mid-year Review and Year End Settlement	3	3	3	3
NYSDOB Financial Report	1	1	1	1
NYSDOT 17A Report	1	1	1	1

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0030 FINANCIAL PLANNING AND ANALY

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	250,084	284,930	251,034	316,489	31,559
515	EMPLOYEE BENEFITS	129,081	161,423	131,699	179,411	17,988
577	EMPLOYEE TRAINING	275	500	485	500	
580	GENERAL OFFICE	3,413	5,000	2,650	3,500	1,500-
TOTAL	EXPENSES	382,853	451,853	385,868	499,900	48,047

ACCOUNTING SERVICES DEPARTMENT

KEY PERFORMANCE INDICATORS

DESCRIPTION

The Accounting Services department is responsible for maintenance and control of the general ledger and supporting systems, establishment of NFTA accounting policies and procedures, recommendations on financial techniques to improve management understanding and preparation of all financial reports of the NFTA including NFTA Metro in accordance with Generally Accepted Accounting Principles.

The responsibilities of Accounting Services specifically include the control of accounts receivable, accounts payable, fixed assets, payroll processing, application for grant reimbursements, preparation of reporting requirements for federal, state and local governmental funding agencies, and the preparation of financial information with a management orientation that will improve financial understanding.

PROGRAM AND SERVICE OBJECTIVES

- To process and account for all financial transactions through reconciliation of the general ledger accounts, and assure such transactions are in accordance with Generally Accepted Accounting Principles.
- To prepare interim, annual and comprehensive financial statements for federal, state and local governmental authorities and funding agencies as required.
- To develop and provide timely, concise, accurate and effective accounting reports to the Board of Commissioners, Executive Director, and general managers for internal analysis and control.
- To review the MIS accounting systems and make recommendations for enhancements and changes to ensure they adequately support the objectives of Accounting Services.
- To develop ongoing financial training methods.

	FYE 21 <u>Actual</u>	FYE 22 <u>Original Budget</u>	FYE 22 <u>Current Estimate</u>	FYE 23 <u>Budget</u>
Days Required to Close the General Ledger Monthly (business days)	7	7	7	7

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Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0032 ACCOUNTING

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	586,698	782,658	567,041	629,149	153,509-
515	EMPLOYEE BENEFITS	310,539	437,725	316,138	349,977	87,748-
571	CONSULTANTS/OUTSIDE SERVICES	6,158			6,000	6,000
577	EMPLOYEE TRAINING			450		
578	POSTAGE	4,680	5,000	3,602	5,000	
580	GENERAL OFFICE	81,303-	13,500	51,092-	7,000-	20,500-
591	PROJECTS	547-				
592	DIVISION OPERATIONS	57,686-	237,654-	38,694-	242,206-	4,552-
TOTAL	EXPENSES	768,539	1,001,229	797,445	740,920	260,309-

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Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0035 PAYROLL

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES				224,418	224,418
515	EMPLOYEE BENEFITS				127,918	127,918
TOTAL	EXPENSES				352,336	352,336

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Company 2 Niagara Frontier Transit Metro
Division 39 FINANCE AND ADMINISTRATION
Department 0032 ACCOUNTING SERVICES

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
514 0101	Vacation Pay	21,176		19,010		
514 0102	Birthday & Anniversary Pay	4,448		3,119		
514 0103	Sick Pay	4,594		1,792		
514 0104	Personal Leave Pay	3,552		2,552		
514 0105	Holiday Pay	14,270		10,429		
514 0108	Bereavement Pay			601		
514 0111	Paid Lunch Pay	36,387		28,895		
514 0112	Attendance/Sick Leave Inc	4,400	2,200	3,000	4,000	1,800
514 0116	Vacation, Sick PL Buy Back	1,379			1,400	1,400
514 0361	General Office	204,291		131,257		
514 0470	Purchasing Labor/Expense	79,832		72,926		
514 0472	Misc Labor/Expense	223		354		
514 0700	Attrition				7,140	7,140
514 0900	Overtime	3,196	6,000	5,757	25,000	19,000
514 9998	Budget		405,099		163,743	241,356-

GEN & ADMIN SALARY & WAGES		377,748	413,299	279,692	201,283	212,016-

515 9998	Budget	268,213	360,357	242,684	160,144	200,213-

EMPLOYEE BENEFITS		268,213	360,357	242,684	160,144	200,213-

534 0222	Utilities Expense	10,748		9,931		
534 9998	Budget	10,024	23,145	11,716	22,160	985-

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Company 2 Niagara Frontier Transit Metro
Division 39 FINANCE AND ADMINISTRATION
Department 0032 ACCOUNTING SERVICES

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						

TELEPHONE		20,772	23,145	21,647	22,160	985-

571 0014	Management Fees	231,040	237,654	202,947	242,206	4,552
571 0163	Professional Services	3,500	4,650		4,650	
571 0362	Temporary Help	225		325		
571 0367	Outside Auditing	39,000	38,000	37,250	40,000	2,000
571 0801	Consultant Fees	12,133	7,000	22,833	13,000	6,000

CONSULTANTS/OUTSIDE SERVICES		285,898	287,304	263,355	299,856	12,552

573 0190	Doubtful Accounts Expense			11,566		

PROVISIONS AND RESERVES				11,566		

580 0361	General Office	985			1,000	1,000
580 0363	Machine Rental & Repair	545		3,330	500	500
580 0365	Stationary	19,495	16,000	15,618	20,000	4,000
580 0368	Technology/Equipment/Serv	4,922	5,000	4,898	5,000	
580 0472	Misc Labor/Expense		5,000	11,488		5,000-

GENERAL OFFICE		25,947	26,000	35,334	26,500	500

592 0510	Rail Overhead - Salary	90,902-	130,127-	55,658-	55,061-	75,066
592 0512	Rail Overhead - Expense	51,607-	53,262-	44,810-	55,481-	2,219-

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Company 2 Niagara Frontier Transit Metro
Division 39 FINANCE AND ADMINISTRATION
Department 0032 ACCOUNTING SERVICES

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
----- DIVISION OPERATIONS		142,509-	183,389-	100,468-	110,542-	72,847
593 9100	Cost Allocation Plan	5,170,387	5,830,540	5,343,994	6,907,412	1,076,872
----- COST ALLOCATION PLAN		5,170,387	5,830,540	5,343,994	6,907,412	1,076,872
----- TOTAL EXPENSES		6,006,456	6,757,256	6,097,804	7,506,813	749,557

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Company 2 NFT Metro System, Inc.
Division 39 FINANCE AND ADMINISTRATION
Department 0035 PAYROLL

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
514	GEN & ADMIN SALARY & WAGES				240,799	240,799
515	EMPLOYEE BENEFITS				212,385	212,385
592	DIVISION OPERATIONS				75,549-	75,549-
TOTAL	EXPENSES				377,635	377,635

CASH MANAGEMENT DEPARTMENT

MISSION STATEMENT

The Cash Management department is responsible for all treasury functions, with NFTA/NFTM including short-term investments, sale of fare media, transfers of funds, banking relationships and cash flow projections.

DESCRIPTION

The Cash Management department reports to the Chief Financial Officer regarding the security of all revenue received, placement of all investments, timely collection of operating assistance, management of BNIA bond funds, negotiation of banking agreements, and management of Metro fare media. The department also coordinates with other departments to facilitate a consistent method of handling cash and bank deposits, distributes payroll and general account checks for NFTA/NFT Metro, reconciles Metro payroll and all NFTA accounts, administers all transportation pass programs, controls both NFTA Metro pension plans, controls and accounts for all NFTA and NFTA Metro cash, supervises the NFTA Metro money center, monitors bus loop lease agreements, audits and remits commissions for various vending agreements and processes various federal, state and county reports.

PROGRAM AND SERVICE OBJECTIVES

- Prepare projected cash flows for NFTA and NFTA Metro.
- Investigate any new legislation pertinent to investment policies, procedures, and guidelines in accordance with New York State Public Authority Law.
- Report status of all operating assistance to Chief Financial Officer.
- Develop and implement training of treasury management throughout the Authority.

KEY PERFORMANCE INDICATORS

	FYE 21 <u>Actual</u>	FYE 22 <u>Original Budget</u>	FYE 22 <u>Current Estimate</u>	FYE 23 <u>Budget</u>
Checks Issued:				
Metro Authority	27,404	35,000	27,338	35,000
	8,031	11,500	9,734	11,500
Number of CD's Invested	8	8	8	8
Number of Bank Accounts Reconciled Monthly	45	45	45	45
Number of Passes Sold	48,669	200,000	157,975	200,000
Average Investment Rate	0.22%	0.20%	0.05%	0.20%

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Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0033 CASH MANAGEMENT

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	190,559	280,786	170,533	318,450	37,664
515	EMPLOYEE BENEFITS	103,133	159,430	95,425	180,899	21,469
578	POSTAGE	29		32		
580	GENERAL OFFICE	7,574	400	219	5,200	4,800
592	DIVISION OPERATIONS		128,819-		131,695-	2,876-
TOTAL	EXPENSES	301,295	311,797	266,209	372,854	61,057

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Company 2 Niagara Frontier Transit Metro
Division 39 FINANCE AND ADMINISTRATION
Department 0033 CASH MANAGEMENT

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
514 0101	Vacation Pay	38,283		25,986		
514 0102	Birthday & Anniversay Pay	2,453		3,334		
514 0103	Sick Pay	7,956		6,606		
514 0104	Personal Leave Pay	3,352		2,275		
514 0105	Holiday Pay	8,827		9,832		
514 0111	Paid Lunch Pay	16,807		17,325		
514 0112	Attendance/Sick Leave Inc	3,000	3,000	2,200	3,000	
514 0150	Coin Room Labor	94,065		116,850		
514 0361	General Office	81,001		74,964		
514 0472	Misc Labor/Expense	103		213		
514 0700	Attrition		105,000-		13,562	118,562
514 0900	Overtime	6,641	25,000	1,031	7,000	18,000-
514 9998	Budget		379,345		351,523	27,822-

GEN & ADMIN SALARY & WAGES		262,488	302,345	260,616	375,085	72,740

515 9998	Budget	171,184	249,281	229,145	325,956	76,675

EMPLOYEE BENEFITS		171,184	249,281	229,145	325,956	76,675

534 0222	Utilities Expense	526		367		
534 9998	Budget		500		500	

TELEPHONE		526	500	367	500	

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Company 2 Niagara Frontier Transit Metro
Division 39 FINANCE AND ADMINISTRATION
Department 0033 CASH MANAGEMENT

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						
571 0014	Management Fees	130,834	128,819	117,998	131,695	2,876
CONSULTANTS/OUTSIDE SERVICES		130,834	128,819	117,998	131,695	2,876
572 0369	Office Space Rental	596,137	460,000	458,452	583,500	123,500
RENT EXPENSE		596,137	460,000	458,452	583,500	123,500
577 5900	Employee Training	140		149		
EMPLOYEE TRAINING		140		149		
580 0358	Subscriptions & Dues	802		520	800	800
580 0363	Machine Rental & Repair	3,152	11,000	2,011	3,500	7,500-
580 0364	Cleaning & Operations	725	200	82	500	300
580 0365	Stationary	34,925	55,000	12,897	35,000	20,000-
580 0368	Technology/Equipment/Serv	7,706			7,500	7,500
580 0472	Misc Labor/Expense	615	300		400	100
580 0572	Bank Service Charges	15,492	25,000	24,394	16,000	9,000-
580 5206	Building Systems Controls	2,684		4,083	2,500	2,500
GENERAL OFFICE		66,101	91,500	43,987	66,200	25,300-
592 0510	Rail Overhead - Salary	56,010-	89,016-	50,787-	115,171-	26,155-
592 0512	Rail Overhead - Expenses	104,529-	115,654-	86,718-	132,837-	17,183-

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Company 2 Niagara Frontier Transit Metro
Division 39 FINANCE AND ADMINISTRATION
Department 0033 CASH MANAGEMENT

Account/SubAccount	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
** EXPENSES **						

DIVISION OPERATIONS		160,539-	204,670-	137,505-	248,008-	43,338-

TOTAL EXPENSES		1,066,871	1,027,775	973,209	1,234,928	207,153

GRANTS AND GOVERNMENT AFFAIRS DEPARTMENT

DESCRIPTION

The Grants and Government Affairs Department manages all phases of the NFTA's grant processes and legislative program.

The Department advocates for, identifies, secures, programs and manages Federal Transit Administration, Federal Aviation Administration and other non-traditional public and private-sector funding in cooperation with NFTA business centers and external project partners to meet ongoing capital and operating needs of the Authority and improve transportation and the quality of life in the region.

Working with NFTA business centers and senior management the Department develops and maintains the Authority's federal, state, and local legislative program, analyzes budget proposals and legislation, and prepares public funding and policy proposals.

PROGRAM AND SERVICE OBJECTIVES

The functions of the Department include:

- Collaborate with external agencies and internal departments to identify funding sources and fundable projects to support organizational and regional strategies.
- Prepare and submit grant applications.
- Assure project management compliance with grantor rules, regulations, and grant closeout requirements.
- Communicate with funding and other partners on project status and funding information in a timely and accurate manner.
- Administer NFTA funding through regional project planning.
- Analyze federal and state budget, policy and legislation.

- Research and interpret relevant federal, state and local rules, regulations, policies, and procedures.
- Communicate with partners on administrative and legislative initiatives in a timely and accurate manner.

PERFORMANCE MEASUREMENTS

- Grants submitted.
- Grants awarded.
- Funds received to permit project implementation within budget, timeframe, and to maintain NFTA cash position.
- Acceptance of legislative initiatives in support of NFTA needs.
- Favorable grant management review and audit findings.

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Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0034 GOVERNMENT AFFAIRS

Account	Description	2020-21 Actual	2021-22 Budget	2021-22 YTD Actual	2022-23 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	364,081	372,412	306,548	406,818	34,406
515	EMPLOYEE BENEFITS	183,200	208,325	172,264	231,886	23,561
576	EMPLOYEE TRAVEL			95		
577	EMPLOYEE TRAINING	73		1,075	500	500
578	POSTAGE	228		71	250	250
580	GENERAL OFFICE	2,935	300	203	300	
591	PROJECTS	72,630-	162,711-	47,027-	172,178-	9,467-
592	DIVISION OPERATIONS	6,839-		321-		
TOTAL	EXPENSES	471,048	418,326	432,908	467,576	49,250

FY 2022/23 THROUGH FY 2026/27 FISCALLY CONSTRAINED CAPITAL PLAN

ACCOUNTING

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT ACTUAL THROUGH 3/31/21	FYE22 FORECAST	FISCAL YEAR 2022/23	FISCAL YEAR 2023/24	FISCAL YEAR 2024/25	FISCAL YEAR 2025/26	FISCAL YEAR 2026/27	OUT YEARS
NEW PROJECT													
GASB 87/96 SOFTWARE	--		NI	NFTA	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
				NFTA	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0