

MISSION STATEMENT

The Niagara Frontier Transportation Authority is a multimodal entity encompassing a skilled and dedicated work force. We are firmly committed to providing efficient and professional transportation services that enhance the quality of life throughout the Buffalo Niagara region in a manner consistent with the needs of our community.

Aviation: serves as a catalyst for economic growth by maintaining cost effective, customer oriented, efficient airports to attract and retain comprehensive and competitive air transportation services.

Surface: enhance the quality of life of residents and visitors by providing the highest level of safe, clean, affordable, responsive, and reliable transportation through a coordinated and convenient bus and rail system.

Property: manage and develop the NFTA owned real property to optimize the generation of self-supporting discretionary revenue to support our transportation businesses while fostering economic growth.

Support services: proactively provide high quality, coordinated, innovative, technological, cost-effective support service solutions for our internal and external stakeholders.

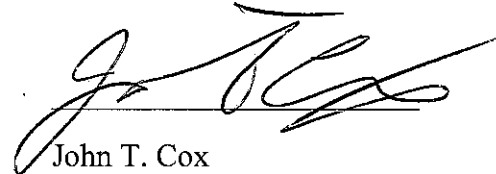
**MANAGEMENT'S CERTIFICATION OF THE BUDGET
AND FINANCIAL PLAN**

The management of the Niagara Frontier Transportation Authority is responsible for the preparation and presentation of the Authority's budget and financial plan in accordance with Section 203.9 of 2 NYCRR. Management is also responsible for and certifies to the reasonableness of the assumptions, methods of estimation and judgment inherent in the preparation of the budget, and that these regulations have been satisfied.

Niagara Frontier Transportation Authority



Kimberley Minkel
Executive Director



John T. Cox
Chief Financial Officer

March 25, 2021

ORGANIZATION OF THE BUDGET DOCUMENT

The NFTA operating and capital budget is presented under eight sections.

- The first section, Executive Summary, contains the Executive director's Budget Message and Summary. The message outlines overall revenue projections, spending priorities, operational goals, and capital needs.
- The second section, Budget Overview, outlines the organization of the budget document and contains key revenue and expenditure indicator assumptions used to form the financial plan. Each footnoted key indicator of the summary page 1-1 corresponds to the numbered explanations of this section.
- The third through sixth sections, Surface Transportation, Aviation, Facilities & Property Group and Central Administration Budgets, are organized by business center and branches making up the Central Administration respectively. Included for each business center and branch is an organization chart, a line item revenue and expense consolidated cash flow surplus/(deficit) summary statement by business center or branch, a narrative, a detail line item revenue and expense summary by cost center and capital budgets. All Central Administration branches, with the exception of EEO/Diversity Development and General Counsel, include cost centers which are part of Metro reporting but, by function, belong with the branch. For legal and/or accounting purposes, these Metro cost centers must be recorded separately from the Authority. Where appropriate, the Metro portion of revenues and expenditures have been identified separately from the Authority.
- The financial net surplus/(deficit) summary statement provides FY 19-20 actuals and a comparison of the FY 20-21 budget vs FY 21-22 budget.
- The narrative includes: the business center or support unit description, purpose, responsibilities, services, program and service objectives, key performance indicators and key changes in operations or budgets.


- The detail line item revenue and expense summary provides actual revenues received and expenditures for FY 19-20, the current annual budget, the FY 20-21 January year-to-date actuals, the FY 21-22 recommended budget and the variance from the prior budget.
- Capital budgets follow each business center.

SUMMARY OF REVENUES AND EXPENDITURES

The NFTA consolidated operating budget is prepared on a basis that parallels the NFTA's accounting systems. Budget summaries are prepared by grouping categories of revenues and expenditures under meaningful headings designated as business centers. Financial statements are prepared using the accrual basis of accounting. The financials of the NFTA are prepared in conformity with governmental accounting and financial reporting principles of the Governmental Accounting Standards Board.

The financial transactions of the NFTA are accounted for under two enterprise funds, which are titled the Authority and Metro. The Authority includes the activities of transportation centers, airports, various properties/facilities and related administrative support. Metro includes all the activities of the bus/paratransit and rail system. The operating budget is organized on a departmental basis within these two funds and is oriented for expenditure control and accountability.

NIAGARA FRONTIER
TRANSPORTATION AUTHORITY (NFTA)

TO: NFTA Board of Commissioners
FROM: Kimberley A. Minkel
Executive Director 
SUBJECT: NFTA FY 2021-22
Operating and Capital Budget

Presented herein and in the accompanying documents is a balanced operating and capital budget for the NFTA's fiscal year ending March 31, 2022.

The Authority is projecting operating income for FYE 22 of \$39.9 million, offset by capital spending of \$17.6 million and non-operating expenditures totaling \$22.3 million. This is a balanced budget that does not increase transit fares or significantly impact service.

Operating Revenues

Consolidated FYE 22 revenues of \$78,226k, are \$36,424k, or 31.8%, below FYE 21. This decrease is attributable to lower Niagara Frontier Transit Metro System, Inc. (Metro), Buffalo Niagara International Airport (BNIA) and Niagara Falls International Airport (NFIA) revenues, partially offset by higher Transportation Centers and Property Development revenues.

NFTA operating revenues of \$58,398k are \$19,495k, or 25.0%, below FYE 21. NFTA revenues are generated from four business centers: BNIA, NFIA, Transportation Centers (Metropolitan Transportation Center [MTC] and Niagara Falls International Transportation Center [NFITC]) and Property Development. BNIA and NFIA are decreasing \$17,696k and \$1,986k, respectively, while

Transportation Centers and Property Development are increasing \$39k and \$148k, respectively.

Metro operating revenues of \$19,828k are \$16,930k, or 46.1%, below FYE 21. Metro operating revenues are generated from two sources: farebox and advertising on our buses, stations and bus shelters.

Operating Expenses

Consolidated FYE 22 operating expenses of \$217,415k, are \$3,241k, or 1.5%, below FYE 21. The following factors contribute to the decrease:

- NFTA/Metro Maintenance & Repairs is decreasing \$1,787k, or 7.7%, as the FYE 22 budget includes lower BNIA major facility repairs, automotive costs, environmental expenses and NFIA major repairs.
- NFTA/Metro General Business/Other is decreasing \$3,196k, or 9.5%, as a result of lower BNIA parking lot/ramp operating costs, advertising expenses, NFIA parking lot operating costs and advertising expenses.

Operating Assistance

Operating assistance provided by federal, state, and local governments for Metro operations of \$159,893k is \$30,916k, or 24.0%, above FYE 21. Operating assistance for BNIA and NFIA operations are \$17,061k and \$1,457k, respectively.

Total Federal assistance of \$84,265k is \$61,751k, or 274.3%, above FYE 21 levels, primarily due to a portion of FAA Coronavirus Aid, Relief, and Economic Security (CARES) Act funds to be recognized in FYE 22 and additional Federal funds from the Coronavirus Response and Relief Supplemental Appropriations (CRRSA) Act for operating expenses during the ongoing impact of the COVID-19 pandemic. Also included is \$716k for miscellaneous Federal grants for operations in our Executive branch (Transit Police department.)

New York State Operating Assistance (STOA) is decreasing \$5,714k, or 9.0%.

	<u>FYE 21</u> (000's)	<u>FYE 22</u> (000's)
STOA:		
• General Fund Section 18(b) (requires local match)	4,100	4,100
• Public Transportation Operation Assistance Funds	<u>57,009</u>	<u>51,289</u>
TOTAL	\$61,109	\$55,389
Additional State Operating Assistance:		
• Miscellaneous Other Grants	<u>\$ 2,715</u>	<u>\$ 2,721</u>
TOTAL STATE OPERATING ASSISTANCE	<u>\$63,824</u>	<u>\$58,110</u>

Local operating assistance is decreasing 15.2% to \$36,752k, reflective of more recent trends and projections; FYE 22 budget anticipates 88c Funds to be fully allocated to capital spending obligations.

	<u>FYE 21</u> (000's)	<u>FYE 22</u> (000's)
Local assistance includes:		
• Erie County Sales Tax	\$22,493	\$20,918
• Mortgage Recording Tax	11,534	11,534
• 88c Funds	5,029	0
• Erie County match to 18(b)	3,657	3,657
• Niagara County match to 18(b)	443	443
• Peace Bridge	<u>200</u>	<u>200</u>
TOTAL	<u>\$43,356</u>	<u>\$36,752</u>

Non-operating Items

The FYE 22 budget includes \$18,029k in BNIA net debt service and operating reserves related to the Buffalo Niagara International Airport Improvement Program (AIP) project and energy initiative program. Noresco (energy initiative, non-BNIA) debt of \$299k is partially offset by interest income of \$250k.

Capital Expenditures

The NFTA's commitment to protecting its existing assets and investing in the future of Western New York is evidenced in the proposed capital plan. The total amount for capital projects projected for FYE 22 is \$134.1 million. The total NFTA equity share of our fiscally constrained capital plan is \$17.6 million.

NFTA BUSINESS CENTERS

The NFTA's business centers are organized into three strategic business units. The Surface Transportation Group consists of Metro. The Aviation Group includes the Buffalo Niagara International Airport and the Niagara Falls International Airport. The Facilities and Property Group includes the Transportation Centers and is responsible for the planning and management of the non-transportation property assets of the NFTA.

In addition to establishing program and service objectives, which define the level of planned achievements, activities and management direction, each business center has been charged with developing key performance indicators for FYE 22. These key performance indicators are included in the detailed business center section. Our goal is to tie future operating revenue projections, expenditure allocations, and capital needs to performance as represented by these indicators.

Surface Transportation Group

Metro

Niagara Frontier Transit Metro System, Inc. provides bus and rail transportation services within Erie and Niagara Counties. It is also responsible for providing the paratransit service mandated by the Americans with Disabilities Act. Metro is the NFTA's largest business center and, due to the public service nature of its operations, it receives operating assistance from federal, state and local governments.

FYE 22 operating revenues of \$19,828k, are \$16,930k, or 46.1%, below FYE 21. FYE 22 passenger fares are decreasing \$16,835k, or 47.4%, as we anticipate decreased ridership due to the impact of the COVID-19 pandemic. Advertising revenue is decreasing to \$979k for FYE 22.

FYE 22 fully allocated expenses of \$160,700k, are \$2,718k, or 1.7%, above FYE 21. Personnel Services are \$2,373k, or 2.3%, above FYE 21, as FYE 22 includes contractual salaries increase, as well as higher fringe costs. Maintenance & Repairs are \$275k, or 2.6%, above FYE 21 due to an increase in revenue vehicle maintenance costs. Transit Fuel/Power is decreasing \$300k, or 6.4%. The rail traction portion of Transit Fuel/Power is \$346k. Utilities are \$173k, or 9.7%,

below FYE 21 as decreasing electric and gas costs based on consultant input and recent trends contribute to the variance. General Business/Other is \$363k, or 2.0%, above FYE 21 due to higher support labor costs.

FYE 22 capital: NFTA funding \$7,905k, grant funding \$53,458k, 88c funding \$2,044k, other funding \$20,522k. Major projects include New Buses - \$17,683k, DL&W Terminal Design/Construction - \$13,417k, Electric Bus Infrastructure Upgrades - \$8,168k, Fare Collection Replacement - \$6,110k, Fastener & Pad Replacement (Phase 10) - \$3,429k.

Aviation Group

Buffalo Niagara International Airport

Buffalo Niagara International Airport is the primary commercial service airport for Erie and Niagara Counties. As such, it is a major element of the Niagara Frontier's transportation infrastructure as well as being an airline passenger's first impression of the local community. An airport improvement program has significantly upgraded the gateway image of the airport and provides the community with low cost quality air transportation.

FYE 22 operating revenues of \$50,867k are \$17,695k, or 25.8%, below FYE 21. Operating and financing costs are factored into compensatory airline billings through our Airport Fees & Services and Rental Income. Airport Fees & Services are decreasing \$878k, or 4.2%, due to lower cost compensatory billings to our airlines reflective of decreasing direct expenses. Rental Income is \$724k, or 5.4%, below FYE 21 due to lower signatory compensatory airline billings as a result of a decrease in direct expenses and lower miscellaneous rents. Concessions/Commissions are decreasing \$15,407k, or 52.1%, as the FYE 21 budget includes lower parking lot/ramp, auto rental, taxi/ride share, food/retail and other concession revenues due to lower enplanements resulting from the COVID-19 pandemic.

FYE 22 fully allocated expenses of \$43,694k are \$5,167k, or 10.6%, below FYE 21. Personnel Services are \$194k, or 1.3%, below FYE 21 due to a decrease in overtime costs. Maintenance & Repairs are \$2,042k, or 19.6%, below FYE 21 as lower materials/supplies/service costs, major facility repairs, automotive,

environmental and landscaping expenses contribute to the decrease. General Business/Other is decreasing \$4,016k, or 52.5%, due to lower parking lot/ramp operating costs, advertising, travel/training and general office expenses.

Non-operating items are increasing \$4,270k, or 31.6%, to \$17,779k, as PFC funds allocated to debt service payments are covered by Federal Airport Coronavirus Response Grant Program funds (included under Operating Assistance); the FYE 22 budget anticipates a decrease in interest income, consistent with recent trends.

FYE 22 capital: PFC funding \$7,841k, NFTA restricted/reserve funding \$2,253k, grant funding \$6,388k. Major projects include Terminal Enhancement Project - \$14,213k, Aircraft De-icing Containment Facility Expansion - \$6,542k, Runway 5/23 Improvements - \$2,951k.

Niagara Falls International Airport

Niagara Falls International Airport is a joint use military/general aviation airport that currently provides general aviation and air cargo service. The airport provides an economic boost to the entire region and stimulates local business activity.

FYE 22 revenues of \$933k are \$1,985k, or 68.0%, below FYE 21 due to lower parking, auto rental, ride share and retail revenues as a result of fewer expected enplanements from the ongoing impact of the COVID-19 pandemic.

FYE 22 fully allocated expenses of \$5,413k are \$1,164k, or 17.7%, below FYE 21. Personnel Services are \$449k, or 20.5%, below FYE 21 as the FYE 22 budget includes a decrease in overtime costs and employees transferred from NFIA to BNIA due to reduced flight activity. Maintenance & Repairs are \$60k, or 5.1%, below FYE 21 due to lower major repairs. General Business/Other is decreasing \$494k, or 63.3%, as FYE 22 includes decreasing parking lot operating costs and advertising expenses.

FYE 22 non-operating net revenues of \$998k are \$1,303k, or 56.6%, below FYE 21 as the contribution from BNIA airlines, previously capped at \$250k of NFIA's net deficit, is phased out completely effective FYE 22. Also contributing to the variance is the FYE 21 budget included ADF funds for a capital project.

FYE 22 capital: NFTA restricted/reserved funding \$43k, PFC funding \$347k, grant funding \$5,063k. Major projects include Taxiway D Rehab Construction - \$4,902k, Install Perimeter Fencing - \$508k.

Facilities & Property Group

Transportation Centers

The Transportation Centers business center manages the MTC bus terminal and the light rail facilities in Buffalo and the NFITC operation in Niagara Falls.

FYE 22 revenues of \$2,602k are \$39k, or 1.5%, above FYE 21 due to higher rental income.

FYE 22 fully allocated expenses of \$3,997k are \$314k, or 8.5%, above FYE 21. Utilities are \$83k, or 23.9%, below FYE 21 due to anticipated decrease in electric costs based on consultant input and recent trends. Safety & Security is \$282k, or 65.4%, above FYE 21, as FYE 22 includes higher police contractual salaries and fringe costs, allocation of police resources more reflective of recent trends.

FYE 22 capital: NFTA funding \$1,511k, 88c funding \$1,152k, grant funding \$7,532k. Major projects include rail station escalator replacement - \$4,676k, Delavan and University Station Exterior Rehab - \$1,390k, rail station panel liner rehab phase III - \$1,300k.

Property Development

The Property Development business center is responsible for planning and management of the non-transportation property assets of the NFTA. Its mission is to maximize the financial return to the Authority on its non-public transportation assets while improving and preserving the physical integrity of those buildings and grounds.

FYE 22 operating revenues of \$3,996k are \$148k, or 3.8%, above FYE 21 as we anticipate higher rents.

FYE 22 fully allocated expenses of \$2,895k are \$57k, or 2.0%, above FYE 21. Personnel Services are \$49k, or 18.1%, below FYE 21 due to lower overtime costs and elimination of temporary help in FYE 22. Maintenance & Repairs are \$75k, or 22.0%, above FYE 21 due to increase in service costs at our 247 Cayuga and 485 Cayuga properties. Utilities are \$29k, or 8.4%, below FYE 21 as we anticipate decreasing electric and gas costs based on consultant input and recent trends. General Business/Other is decreasing \$35k, or 20.7%, due to lower outside service costs.

FYE 22 capital: NFTA funding \$792k. Major projects include 485 Cayuga Bay 1,2,3 Roof - \$203k, 485 Cayuga New Elevator - \$80k, 247 Cayuga Roof Replacement - \$50k.

SUPPORT SERVICES

The support service branches include Executive, EEO/Diversity Development, General Counsel, Engineering, Public Affairs, Human Resources and Finance & Administration.

The support services are intended to assist the business centers in meeting their goals in such areas as revenue enhancement, upgrading employee skills, and market research and planning. The expenses of these support services are charged to the business centers to the extent they are utilized. A full cost allocation plan has been implemented which distributes NFTA central administration expenses and capital costs to each business unit. Our long-range goal is to provide these support services more efficiently, thereby reducing costs to the business centers.

Each department of each support branch has also been charged with developing key performance indicators along with their level of program and service objectives for supporting the transportation business centers. As with the business centers, it is the intent to link operating budget needs to the level of support required.

Central Administration

FYE 22 expenses of \$18,141k, net of operating assistance, are \$977k, or 5.7%, above FYE 21 mainly due to anticipated increases in contractual salaries and higher fringe costs. FYE 22 includes higher MIS network equipment/maintenance costs and software license expenses.

FYE 22 capital: NFTA funding \$5,103k, 88c funding \$250k. Major projects include MIS Ellipse Upgrade Phase 2 - \$500k, MIS Lawson Upgrades/Expansion - \$500k, MIS Network Upgrades - \$350k, TAPD Police Vehicles - \$225k.

PERSONNEL ISSUES

Providing transportation services is notably labor-intensive and personnel costs account for approximately three quarters of all operating expenses. Managing costs, therefore, to a great extent means managing human resources.

Providing multi-modal transportation services to our two county service territory from nine locations requires a diverse group of employees. NFTA employees belong to thirteen collective bargaining units representing responsibilities from public safety to bus operators, from clerical to maintenance. Both pay rates and work rules are set by union agreement. Authority initiatives to stabilize employee expenses have been realized as all labor contract agreements contain employee contributions for medical expenses.

General Assumptions

General assumptions in our personnel services for FYE 22 are the following:

- Union cost increases reflective of labor agreements.
- Union cost increases on expired contracts based on submitted proposals.
- Metro fringe benefit rate at 88.2%, FYE 21 was 88.2%.
- NFTA fringe benefit rate at 57.0%, FYE 21 was 57.0%.

Benefit Costs

A major component of employee costs are the legally or contractually obligated benefits for employees.

- Increase in NFTA/Metro health insurance costs of 5.0%, consistent with our FYE 21 forecast and recent trends.
- NFTA/Metro's pension costs are increasing 8.5%.
- Safety and control of workers' compensation incidents are a high priority. A Health, Safety and Environmental team, along with a workers' compensation department, help to manage our workers' compensation cases.

Despite declining injuries, workers' compensation costs are increasing 5.0%.

- As a self-insured provider of disability benefits, we can limit financial exposure by increasing the general health of our employees. Our wellness program provides blood pressure screening, cholesterol testing, weight loss clinics and smoking cessation programs.

Overtime

The FYE 22 overtime budget is anticipated at \$8,216k, a decrease of \$512k, or 5.9%, from FYE 21, consistent with our FYE 21 forecast and recent trends.

CAPITAL BUDGET

The NFTA does not generate enough revenue to cover operating costs as well as a full capital program. Of our total FYE 22 fiscally constrained capital budget of \$134,082k, 54.0% comes from federal or state funding agencies, such as Federal Transit Administration (FTA), Federal Aviation Administration (FAA), and the New York State Department of Transportation (NYSDOT), reflecting government's ongoing investment in transportation. Another 2.6%, earmarked for Metro rail operations, is funded through our 88c program, while 6.1% comes from Passenger Facility Charges (PFC) to help with capital needs at our Buffalo Niagara International and Niagara Falls International Airports.

**NIAGARA FRONTIER TRANSPORTATION AUTHORITY
 FY 2020-21 OPERATING BUDGET AND CAPITAL PLAN
 VS.
 FY 2021-22 OPERATING BUDGET AND CAPITAL PLAN**

BUSINESS CENTER	FYE 21 BUDGET	FYE 22 BUDGET	VARIANCE	%
SURFACE TRANSPORTATION GROUP				
METRO CONSOLIDATED				
Operating Revenues & Assistance	165,733,887	179,720,402	13,986,515	8.4%
Operating Expenses	<u>157,982,278</u>	<u>160,699,934</u>	<u>2,717,655</u>	<u>1.7%</u>
Net Income/(Loss)	7,751,609	19,020,468	11,268,860	145.4%
Non-operating Items:				
Intercompany Transfer	(730,000)	(740,950)	(10,950)	1.5%
Line of Credit Interest/Other	(212,000)	(212,000)	0	0.0%
SIF Reserve Funding	0	(5,264,788)	(5,264,788)	n/a
Debt Service - Noresco	(104,130)	(95,005)	9,125	-8.8%
Direct Capital	3,405,507	7,905,331	4,499,824	132.1%
Indirect Capital	<u>1,948,900</u>	<u>2,247,361</u>	<u>298,461</u>	<u>15.3%</u>
Total Capital	<u>5,354,407</u>	<u>10,152,692</u>	<u>4,798,285</u>	<u>89.6%</u>
Net Surplus/(Deficit)	1,351,072	2,555,033	1,203,961	89.1%

**NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FY 2020-21 OPERATING BUDGET AND CAPITAL PLAN
VS.
FY 2021-22 OPERATING BUDGET AND CAPITAL PLAN**

BUSINESS CENTER	FYE 21 BUDGET	FYE 22 BUDGET	VARIANCE	%
AVIATION BUSINESS GROUP				
BNIA				
Operating Revenues & Assistance	68,562,295	67,928,077	(634,218)	-0.9%
Operating Expenses	<u>48,860,244</u>	<u>43,693,575</u>	<u>(5,166,670)</u>	<u>-10.6%</u>
Net Income/(Loss)	19,702,051	24,234,502	4,532,452	23.0%
Non-operating Items:				
Bond Debt Service	(18,336,650)	(17,780,400)	556,250	-3.0%
NFIA Contribution (Excluding Debt Svc)	(250,000)	0	250,000	-100.0%
Debt Service - Noresco	(21,052)	(19,208)	1,845	-8.8%
Debt Service - Glycol Collection	(264,764)	0	264,764	-100.0%
Operating Expense Reserve & R&R Rsv	(385,164)	(229,397)	155,767	-40.4%
Interest Income	989,000	250,000	(739,000)	-74.7%
PFC	4,759,965	0	(4,759,965)	-100.0%
Direct Capital	1,639,101	2,253,343	614,242	37.5%
Indirect Capital	<u>1,506,813</u>	<u>1,737,572</u>	<u>230,759</u>	<u>15.3%</u>
Total Capital	<u>3,145,914</u>	<u>3,990,915</u>	<u>845,001</u>	<u>26.9%</u>
Net Surplus/(Deficit)	3,047,471	2,464,583	(582,888)	-19.1%
NFIA				
Operating Revenues & Assistance	2,918,812	2,390,044	(528,768)	-18.1%
Operating Expenses	<u>6,576,935</u>	<u>5,413,275</u>	<u>(1,163,660)</u>	<u>-17.7%</u>
Net Income/(Loss)	(3,658,123)	(3,023,231)	634,892	-17.4%
Non-operating Items:				
Debt Service - Noresco	(1,979)	(1,806)	173	-8.7%
Seneca Proceeds	1,000,000	1,000,000	0	0.0%
BNIA Contribution (Excluding Debt Svc)	250,000	0	(250,000)	-100.0%
Intracompany Transfer - ADF to NFIA	1,053,000	0	(1,053,000)	-100.0%
Direct Capital	1,104,048	43,043	(1,061,005)	-96.1%
Indirect Capital	<u>343,845</u>	<u>396,503</u>	<u>52,658</u>	<u>15.3%</u>
Total Capital	<u>1,447,893</u>	<u>439,546</u>	<u>(1,008,347)</u>	<u>-69.6%</u>
Net Surplus/(Deficit)	(2,804,995)	(2,464,583)	340,412	-12.1%
TOTAL AVIATION BUSINESS GROUP				
Operating Revenues	71,481,107	70,318,121	(1,162,986)	-1.6%
Operating Expenses	<u>55,437,179</u>	<u>49,106,850</u>	<u>(6,330,329)</u>	<u>-11.4%</u>
Net Income/(Loss)	16,043,928	21,211,271	5,167,343	32.2%
Non-operating Items:				
Bond Debt Service	(18,336,650)	(17,780,400)	556,250	-3.0%
NFIA Contribution (Excluding Debt Svc)	(250,000)	0	250,000	-100.0%
Debt Service - Noresco	(23,031)	(21,014)	2,018	-8.8%
Debt Service - Glycol Collection	(264,764)	0	264,764	-100.0%
Operating Expense Reserve & R&R Rsv	(385,164)	(229,397)	155,767	-40.4%
Interest Income	989,000	250,000	(739,000)	-74.7%
PFC	4,759,965	0	(4,759,965)	-100.0%
Seneca Proceeds	1,000,000	1,000,000	0	0.0%
BNIA Contribution (Excluding Debt Svc)	250,000	0	(250,000)	-100.0%
Intracompany Transfer - ADF to NFIA	1,053,000	0	(1,053,000)	-100.0%
Direct Capital	2,743,149	2,296,386	(446,763)	-16.3%
Indirect Capital	<u>1,850,658</u>	<u>2,134,075</u>	<u>283,416</u>	<u>15.3%</u>
Total Capital	<u>4,593,807</u>	<u>4,430,461</u>	<u>(163,347)</u>	<u>-3.6%</u>
Net Surplus/(Deficit)	242,476	0	(242,476)	-100.0%

**NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FY 2020-21 OPERATING BUDGET AND CAPITAL PLAN
VS.
FY 2021-22 OPERATING BUDGET AND CAPITAL PLAN**

BUSINESS CENTER	FYE 21 BUDGET	FYE 22 BUDGET	VARIANCE	%
FACILITIES & PROPERTIES GROUP				
TRANSPORTATION CENTERS				
Operating Revenues	2,563,263	2,602,064	38,801	1.5%
Operating Expenses	<u>3,682,582</u>	<u>3,996,735</u>	<u>314,153</u>	<u>8.5%</u>
Net Income/(Loss)	(1,119,319)	(1,394,671)	(275,352)	24.6%
Non-operating Items:				
Debt Service - Noresco	(173,378)	(158,185)	15,193	-8.8%
Gain on Sale/Other	0	0	0	n/a
Intercompany Transfer	730,000	740,950	10,950	1.5%
Direct Capital	867,859	1,510,941	643,082	74.1%
Indirect Capital	<u>201,351</u>	<u>232,187</u>	<u>30,836</u>	<u>15.3%</u>
Total Capital	<u>1,069,210</u>	<u>1,743,128</u>	<u>673,918</u>	<u>63.0%</u>
Net Surplus/(Deficit)	(1,631,907)	(2,555,033)	(923,126)	56.6%
PROPERTY DEVELOPMENT				
Operating Revenues	3,848,457	3,995,963	147,506	3.8%
Operating Expenses	<u>2,838,052</u>	<u>2,895,089</u>	<u>57,037</u>	<u>2.0%</u>
Net Income/(Loss)	1,010,405	1,100,874	90,469	9.0%
Non-operating Items:				
Debt Service - Noresco	(48,660)	(44,396)	4,264	-8.8%
Property Acquisition/Other	225,000	225,000	0	0.0%
Direct Capital	724,000	792,100	68,100	9.4%
Indirect Capital	424,386	489,378	64,992	15.3%
Total Capital	<u>1,148,386</u>	<u>1,281,478</u>	<u>133,092</u>	<u>11.6%</u>
Net Surplus/(Deficit)	38,359	0	(38,359)	-100.0%
TOTAL FACIL & PROPERTIES GROUP				
Operating Revenues	6,411,720	6,598,027	186,307	2.9%
Operating Expenses	<u>6,520,633</u>	<u>6,891,823</u>	<u>371,190</u>	<u>5.7%</u>
Net Income/(Loss)	(108,913)	(293,796)	(184,883)	169.8%
Non-operating Items:				
Debt Service - Noresco	(222,038)	(202,581)	19,457	-8.8%
Gain on Sale/Other	0	0	0	n/a
Intercompany Transfer	730,000	740,950	10,950	1.5%
Property Acquisition/Other	225,000	225,000	0	0.0%
Direct Capital	1,591,859	2,303,041	711,182	44.7%
Indirect Capital	<u>625,737</u>	<u>721,564</u>	<u>95,827</u>	<u>15.3%</u>
Total Capital	<u>2,217,596</u>	<u>3,024,605</u>	<u>807,009</u>	<u>36.4%</u>
Net Surplus/(Deficit)	(1,593,548)	(2,555,033)	(961,485)	60.3%

**NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FY 2020-21 OPERATING BUDGET AND CAPITAL PLAN
VS.
FY 2021-22 OPERATING BUDGET AND CAPITAL PLAN**

BUSINESS CENTER	FYE 21 BUDGET	FYE 22 BUDGET	VARIANCE	%
CENTRAL ADMINISTRATION				
Operating Assistance	716,142	716,142	0	0.0%
Operating Expenses	<u>716,142</u>	<u>716,142</u>	<u>0</u>	<u>0.0%</u>
Net Income/(Loss)	0	0	0	n/a
Direct Capital	4,425,295	5,103,000	677,705	15.3%
Indirect Capital	<u>(4,425,295)</u>	<u>(5,103,000)</u>	<u>(677,705)</u>	<u>15.3%</u>
Total Capital	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
Net Surplus/(Deficit)	0	0	0	n/a
CONSOLIDATED				
Operating Revenues & Assistance	244,342,856	257,352,692	13,009,836	5.3%
Operating Expenses	<u>220,656,233</u>	<u>217,414,749</u>	<u>(3,241,484)</u>	<u>-1.5%</u>
Net Income/(Loss)	23,686,623	39,937,943	16,251,320	68.6%
Non-operating Items:				
Bond Debt Service	(18,336,650)	(17,780,400)	556,250	-3.0%
Line of Credit Interest/Other	(212,000)	(212,000)	0	0.0%
SIF Reserve Funding	0	(5,264,788)	(5,264,788)	n/a
Debt Service - Noresco	(349,200)	(318,600)	30,600	-8.8%
NFIA Contribution (Excluding Debt Svc)	(250,000)	0	250,000	-100.0%
Intercompany Transfer - Metro	(730,000)	(740,950)	(10,950)	1.5%
Debt Service - Glycol Collection	(264,764)	0	264,764	-100.0%
Operating Expense Reserve & R&R Rsv	(385,164)	(229,397)	155,767	-40.4%
Interest Income	989,000	250,000	(739,000)	-74.7%
ADF Funding/Other	1,053,000	0	(1,053,000)	-100.0%
Intercompany Transfer - Tr Ctrs	730,000	740,950	10,950	1.5%
BNIA Contribution (Excluding Debt Svc)	250,000	0	(250,000)	-100.0%
PFC	4,759,965	0	(4,759,965)	-100.0%
Seneca Proceeds	1,000,000	1,000,000	0	0.0%
Property Acquisition/Other	225,000	225,000	0	0.0%
Direct Capital	12,165,810	17,607,758	5,441,948	44.7%
Indirect Capital	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
Total Capital	<u>12,165,810</u>	<u>17,607,758</u>	<u>5,441,948</u>	<u>44.7%</u>
Net Surplus/(Deficit)	0	0	0	n/a

**NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FIVE YEAR FISCALLY CONSTRAINED CAPITAL PLAN
FY 2021/22 - 2025/26**

FUND SOURCE	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS
SURFACE TRANSPORTATION GROUP						
METRO BUS						
ATC	\$5,778,505	\$0	\$0	\$0	\$0	\$0
CMAQ	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
FTA 5339	\$3,113,050	\$1,684,887	\$2,032,992	\$2,032,992	\$2,032,992	\$2,032,992
FTA LONO	\$2,500,000	\$0	\$0	\$0	\$0	\$0
MEP	\$7,085,131	\$0	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
NATIONAL GRID	\$3,000,000	\$0	\$0	\$0	\$0	\$0
NFTA	\$6,709,341	\$19,049,190	\$14,753,992	\$12,162,890	\$11,172,852	\$10,654,124
NYPA LOAN	\$3,833,303	\$0	\$0	\$0	\$0	\$0
NYS DOT	\$426,335	\$210,611	\$254,124	\$254,124	\$254,124	\$254,124
SAM	\$366,000	\$0	\$0	\$0	\$0	\$0
VW SETTLEMENT	\$5,384,501	\$0	\$0	\$0	\$0	\$0
TOTAL	\$43,196,166	\$25,944,688	\$27,041,108	\$24,450,006	\$23,459,968	\$22,941,240
METRO EXECUTIVE						
ESD	\$606,104	\$0	\$0	\$0	\$0	\$0
FTA	\$84,914	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000
FTA 5339	\$520,000	\$0	\$0	\$0	\$0	\$0
MEP	\$450,000	\$0	\$0	\$0	\$0	\$0
MEP DISC	\$3,000,000	\$0	\$0	\$0	\$0	\$0
MRF	\$150,000	\$0	\$0	\$0	\$0	\$0
NFTA	\$916,542	\$2,914,613	\$2,150,000	\$150,000	\$150,000	\$150,000
NYS MULTI MODAL	\$100,000	\$0	\$0	\$0	\$0	\$0
NYS DOT	\$1,025,956	\$2,050,000	\$3,099,658	\$50,000	\$50,000	\$50,000
TOTAL	\$6,853,516	\$5,364,613	\$5,649,658	\$600,000	\$600,000	\$600,000
TOTAL METRO BUS & EXEC						
ATC	\$5,778,505	\$0	\$0	\$0	\$0	\$0
CMAQ	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
ESD	\$606,104	\$0	\$0	\$0	\$0	\$0
FTA	\$84,914	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000
FTA 5339	\$3,633,050	\$1,684,887	\$2,032,992	\$2,032,992	\$2,032,992	\$2,032,992
FTA LONO	\$2,500,000	\$0	\$0	\$0	\$0	\$0
MEP	\$7,535,131	\$0	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
MEP DISC	\$3,000,000	\$0	\$0	\$0	\$0	\$0
MRF	\$150,000	\$0	\$0	\$0	\$0	\$0
NATIONAL GRID	\$3,000,000	\$0	\$0	\$0	\$0	\$0
NFTA	\$7,625,883	\$21,963,803	\$16,903,992	\$12,312,890	\$11,322,852	\$10,804,124
NYPA LOAN	\$3,833,303	\$0	\$0	\$0	\$0	\$0
NYS MULTI MODAL	\$100,000	\$0	\$0	\$0	\$0	\$0
NYS DOT	\$1,452,291	\$2,260,611	\$3,353,782	\$304,124	\$304,124	\$304,124
SAM	\$366,000	\$0	\$0	\$0	\$0	\$0
VW SETTLEMENT	\$5,384,501	\$0	\$0	\$0	\$0	\$0
TOTAL	\$50,049,682	\$31,309,301	\$32,690,766	\$25,050,006	\$24,059,968	\$23,541,240

**NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FIVE YEAR FISCALLY CONSTRAINED CAPITAL PLAN
FY 2021/22 - 2025/26**

FUND SOURCE	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS
METRO RAIL						
RAIL MAINTENANCE						
88C	\$525,000	\$2,340,000	\$1,752,000	\$645,000	\$1,427,000	\$130,496
ATC	\$350,000	\$0	\$0	\$0	\$0	\$0
SMRC	\$0	\$2,000,000	\$0	\$0	\$0	\$0
TOTAL	\$875,000	\$4,340,000	\$1,752,000	\$645,000	\$1,427,000	\$130,496
RAIL CAR						
88C	\$719,240	\$555,598	\$412,358	\$2,740,000	\$12,164,914	\$80,000
MEP	\$770,000	\$0	\$0	\$0	\$0	\$0
NFTA	\$200,000	\$268,000	\$268,000	\$1,218,000	\$268,000	\$1,950,000
SMRC	\$950,000	\$0	\$1,000,000	\$2,000,000	\$0	\$0
TOTAL	\$2,639,240	\$823,598	\$1,680,358	\$5,958,000	\$12,432,914	\$2,030,000
RAIL ENGINEERING						
18/19 100% STATE	\$579,594	\$0	\$0	\$0	\$0	\$0
88C	\$799,263	\$878,417	\$0	\$0	\$675,000	\$6,925,000
ATC	\$1,436,705	\$0	\$0	\$0	\$0	\$0
ESD	\$7,548,072	\$0	\$0	\$0	\$0	\$0
MEP	\$4,156,992	\$0	\$0	\$0	\$0	\$0
NFTA	\$79,448	\$521,237	\$2,651,940	\$0	\$0	\$0
NYS MULTI MODAL	\$20,000	\$0	\$0	\$0	\$0	\$0
SMRC	\$15,745,132	\$26,400,277	\$13,500,000	\$23,100,000	\$0	\$0
UB	\$0	\$250,000	\$0	\$0	\$0	\$0
TOTAL	\$30,365,206	\$28,049,931	\$16,151,940	\$23,100,000	\$675,000	\$6,925,000
TOTAL METRO RAIL						
18/19 100% STATE	\$579,594	\$0	\$0	\$0	\$0	\$0
88C	\$2,043,503	\$3,774,015	\$2,164,358	\$3,385,000	\$14,266,914	\$7,135,496
ATC	\$1,786,705	\$0	\$0	\$0	\$0	\$0
ESD	\$7,548,072	\$0	\$0	\$0	\$0	\$0
MEP	\$4,926,992	\$0	\$0	\$0	\$0	\$0
NFTA	\$279,448	\$789,237	\$2,919,940	\$1,218,000	\$268,000	\$1,950,000
NYS MULTI MODAL	\$20,000	\$0	\$0	\$0	\$0	\$0
SMRC	\$16,695,132	\$28,400,277	\$14,500,000	\$25,100,000	\$0	\$0
UB	\$0	\$250,000	\$0	\$0	\$0	\$0
TOTAL	\$33,879,446	\$33,213,529	\$19,584,298	\$29,703,000	\$14,534,914	\$9,085,496

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FIVE YEAR FISCALLY CONSTRAINED CAPITAL PLAN
FY 2021/22 - 2025/26

FUND SOURCE	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS
TOTAL METRO						
18/19 100% STATE	\$579,594	\$0	\$0	\$0	\$0	\$0
88C	\$2,043,503	\$3,774,015	\$2,164,358	\$3,385,000	\$14,266,914	\$7,135,496
ATC	\$7,565,210	\$0	\$0	\$0	\$0	\$0
CMAQ	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
ESD	\$8,154,176	\$0	\$0	\$0	\$0	\$0
FTA	\$84,914	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000
FTA 5339	\$3,633,050	\$1,684,887	\$2,032,992	\$2,032,992	\$2,032,992	\$2,032,992
FTA LONO	\$2,500,000	\$0	\$0	\$0	\$0	\$0
MEP	\$12,462,123	\$0	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
MEP DISC	\$3,000,000	\$0	\$0	\$0	\$0	\$0
MRF	\$150,000	\$0	\$0	\$0	\$0	\$0
NATIONAL GRID	\$3,000,000	\$0	\$0	\$0	\$0	\$0
NFTA	\$7,905,331	\$22,753,040	\$19,823,932	\$13,530,890	\$11,590,852	\$12,754,124
NYPA LOAN	\$3,833,303	\$0	\$0	\$0	\$0	\$0
NYS MULTI MODAL	\$120,000	\$0	\$0	\$0	\$0	\$0
NYSDOT	\$1,452,291	\$2,260,611	\$3,353,782	\$304,124	\$304,124	\$304,124
SAM	\$366,000	\$0	\$0	\$0	\$0	\$0
SMRC	\$16,695,132	\$28,400,277	\$14,500,000	\$25,100,000	\$0	\$0
UB	\$0	\$250,000	\$0	\$0	\$0	\$0
VW SETTLEMENT	\$5,384,501	\$0	\$0	\$0	\$0	\$0
TOTAL	\$83,929,128	\$64,522,830	\$52,275,064	\$54,753,006	\$38,594,882	\$32,626,736

**NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FIVE YEAR FISCALLY CONSTRAINED CAPITAL PLAN
FY 2021/22 - 2025/26**

FUND SOURCE	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS
AIRPORT BUSN GROUP						
BNIA						
AIRLINE REIMB.	\$97,244	\$319,570	\$1,041,800	\$43,053	\$44,345	\$0
BOND	\$11,781,307	\$0	\$0	\$0	\$0	\$77,500,000
FAA	\$3,008,225	\$2,666,250	\$21,904,061	\$11,662,500	\$375,000	\$450,000
FUTURE FUND	\$0	\$0	\$0	\$0	\$0	\$1,000,000
FUTURE PFC	\$957,561	\$4,373,990	\$5,650,677	\$2,352,405	\$554,227	\$23,492,996
GRANT ASSUR 25	\$180,600	\$338,166	\$40,000	\$0	\$45,000	\$0
NFTA/ADF	\$2,253,343	\$4,267,475	\$1,715,644	\$1,254,267	\$485,181	\$2,984,666
NYS DOT	\$3,198,770	\$444,375	\$3,650,677	\$1,943,750	\$62,500	\$75,000
PFC	\$6,883,148	\$80,000	\$590,000	\$148,750	\$0	\$1,603,333
TOTAL	\$28,360,198	\$12,489,826	\$34,592,859	\$17,404,725	\$1,566,253	\$107,105,995
NFIA						
FAA	\$4,411,567	\$1,091,700	\$270,000	\$9,450,000	\$0	\$15,266,250
FUTURE PFC	\$346,663	\$1,049,150	\$315,000	\$525,000	\$0	\$653,125
GRANT ASSUR.25	\$0	\$79,752	\$0	\$0	\$0	\$0
NFTA/ADF	\$43,043	\$356,048	\$45,000	\$514,634	\$906,636	\$1,053,000
NYS AIR 99	\$406,304	\$0	\$0	\$0	\$0	\$0
NYS DOT	\$245,087	\$60,650	\$15,000	\$525,000	\$0	\$848,125
PFC	\$0	\$0	\$0	\$0	\$0	\$3,323,219
TOTAL	\$5,452,664	\$2,637,300	\$645,000	\$11,014,634	\$906,636	\$21,143,719
TOTAL AIRPORT BUSN GROUP						
AIRLINE REIMB.	\$97,244	\$319,570	\$1,041,800	\$43,053	\$44,345	\$0
BOND	\$11,781,307	\$0	\$0	\$0	\$0	\$77,500,000
FAA	\$7,419,792	\$3,757,950	\$22,174,061	\$21,112,500	\$375,000	\$15,716,250
FUTURE FUND	\$0	\$0	\$0	\$0	\$0	\$1,000,000
FUTURE PFC	\$1,304,224	\$5,423,140	\$5,965,677	\$2,877,405	\$554,227	\$24,146,121
GRANT ASSUR 25	\$180,600	\$417,918	\$40,000	\$0	\$45,000	\$0
NFTA/ADF	\$2,296,386	\$4,623,523	\$1,760,644	\$1,768,901	\$1,391,817	\$4,037,666
NYS AIR 99	\$406,304	\$0	\$0	\$0	\$0	\$0
NYS DOT	\$3,443,857	\$505,025	\$3,665,677	\$2,468,750	\$62,500	\$923,125
PFC	\$6,883,148	\$80,000	\$590,000	\$148,750	\$0	\$4,926,552
TOTAL	\$33,812,862	\$15,127,126	\$35,237,859	\$28,419,359	\$2,472,889	\$128,249,714

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FIVE YEAR FISCALLY CONSTRAINED CAPITAL PLAN
FY 2021/22 - 2025/26

FUND SOURCE	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS
FACILITIES & PROPERTY GROUP						
FACILITIES						
TRANSPO CENTERS						
NFTA	\$1,485,941	\$1,229,019	\$760,941	\$2,090,271	\$421,941	\$416,941
RAIL FACILITIES						
88C	\$1,152,398	\$466,523	\$75,000	\$75,000	\$75,000	\$75,000
MEP	\$425,477	\$0	\$0	\$0	\$0	\$0
NFTA	\$25,000	\$0	\$0	\$0	\$1,000,000	\$0
SMRC	\$7,106,218	\$3,963,576	\$1,200,000	\$1,200,000	\$0	\$0
TOTAL	\$8,709,093	\$4,430,099	\$1,275,000	\$1,275,000	\$1,075,000	\$75,000
PROPERTY MGMT						
NFTA	\$792,100	\$970,060	\$885,850	\$568,000	\$175,000	\$0
TOTAL FACILITIES & PROPERTY GROUP						
88C	\$1,152,398	\$466,523	\$75,000	\$75,000	\$75,000	\$75,000
MEP	\$425,477	\$0	\$0	\$0	\$0	\$0
NFTA	\$2,303,041	\$2,199,079	\$1,646,791	\$2,658,271	\$1,596,941	\$416,941
SMRC	\$7,106,218	\$3,963,576	\$1,200,000	\$1,200,000	\$0	\$0
TOTAL	\$10,987,134	\$6,629,178	\$2,921,791	\$3,933,271	\$1,671,941	\$491,941

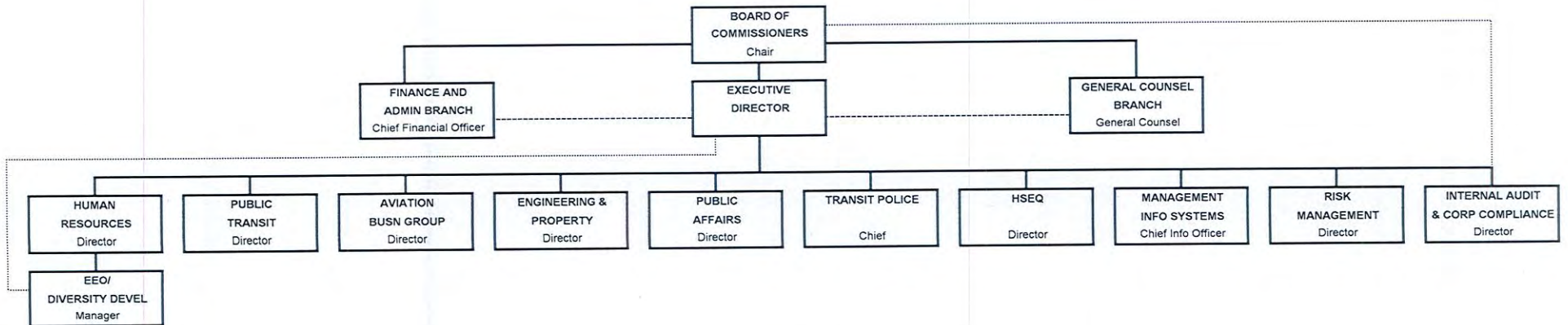
NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FIVE YEAR FISCALLY CONSTRAINED CAPITAL PLAN
FY 2021/22 - 2025/26

FUND SOURCE	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS
CENTRAL ADMIN						
EXECUTIVE						
EXECUTIVE DIRECTOR						
NFTA	\$350,000	\$0	\$0	\$0	\$0	\$0
TAP						
88C	\$250,000	\$150,000	\$160,000	\$155,000	\$160,000	\$190,000
NFTA/ADF	\$350,000	\$155,000	\$160,000	\$160,000	\$160,000	\$195,000
TOTAL	\$600,000	\$305,000	\$320,000	\$315,000	\$320,000	\$385,000
MIS						
NFTA	\$4,350,000	\$5,982,448	\$5,150,000	\$4,500,000	\$2,700,000	\$0
TOTAL EXECUTIVE						
88C	\$250,000	\$150,000	\$160,000	\$155,000	\$160,000	\$190,000
NFTA/ADF	\$5,050,000	\$6,137,448	\$5,310,000	\$4,660,000	\$2,860,000	\$195,000
TOTAL	\$5,300,000	\$6,287,448	\$5,470,000	\$4,815,000	\$3,020,000	\$385,000
ENGINEERING						
NFTA	\$45,500	\$36,000	\$37,000	\$38,000	\$39,000	\$0
FINANCE & ADMIN						
ACCOUNTING						
NFTA	\$7,500	\$0	\$0	\$0	\$0	\$0
TOTAL CENTRAL ADMIN						
88C	\$250,000	\$150,000	\$160,000	\$155,000	\$160,000	\$190,000
NFTA/ADF	\$5,103,000	\$6,173,448	\$5,347,000	\$4,698,000	\$2,899,000	\$195,000
TOTAL	\$5,353,000	\$6,323,448	\$5,507,000	\$4,853,000	\$3,059,000	\$385,000

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FIVE YEAR FISCALLY CONSTRAINED CAPITAL PLAN
FY 2021/22 - 2025/26

FUND SOURCE	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS
TOTAL NFTA & METRO						
18/19 100% STATE	\$579,594	\$0	\$0	\$0	\$0	\$0
88C	\$3,445,901	\$4,390,538	\$2,399,358	\$3,615,000	\$14,501,914	\$7,400,496
AIRLINE REIMB.	\$97,244	\$319,570	\$1,041,800	\$43,053	\$44,345	\$0
ATC	\$7,565,210	\$0	\$0	\$0	\$0	\$0
BOND	\$11,781,307	\$0	\$0	\$0	\$0	\$77,500,000
CMAQ	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
ESD	\$8,154,176	\$0	\$0	\$0	\$0	\$0
FAA	\$7,419,792	\$3,757,950	\$22,174,061	\$21,112,500	\$375,000	\$15,716,250
FTA	\$84,914	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000
FTA 5339	\$3,633,050	\$1,684,887	\$2,032,992	\$2,032,992	\$2,032,992	\$2,032,992
FTA LONO	\$2,500,000	\$0	\$0	\$0	\$0	\$0
FUTURE FUND	\$0	\$0	\$0	\$0	\$0	\$1,000,000
FUTURE PFC	\$1,304,224	\$5,423,140	\$5,965,677	\$2,877,405	\$554,227	\$24,146,121
GRANT ASSUR 25	\$180,600	\$417,918	\$40,000	\$0	\$45,000	\$0
MEP	\$12,887,600	\$0	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
MEP DISC	\$3,000,000	\$0	\$0	\$0	\$0	\$0
MRF	\$150,000	\$0	\$0	\$0	\$0	\$0
NATIONAL GRID	\$3,000,000	\$0	\$0	\$0	\$0	\$0
NFTA/ADF	\$17,607,758	\$35,749,090	\$28,578,367	\$22,656,062	\$17,478,610	\$17,403,731
NYPA LOAN	\$3,833,303	\$0	\$0	\$0	\$0	\$0
NYS AIR 99	\$406,304	\$0	\$0	\$0	\$0	\$0
NYS MULTI MODAL	\$120,000	\$0	\$0	\$0	\$0	\$0
NYSDOT	\$4,896,148	\$2,765,636	\$7,019,459	\$2,772,874	\$366,624	\$1,227,249
PFC	\$6,883,148	\$80,000	\$590,000	\$148,750	\$0	\$4,926,552
SAM	\$366,000	\$0	\$0	\$0	\$0	\$0
SMRC	\$23,801,350	\$32,363,853	\$15,700,000	\$26,300,000	\$0	\$0
UB	\$0	\$250,000	\$0	\$0	\$0	\$0
VW SETTLEMENT	\$5,384,501	\$0	\$0	\$0	\$0	\$0
TOTAL	\$134,082,124	\$92,602,582	\$95,941,714	\$91,958,636	\$45,798,712	\$161,753,391

NIAGARA FRONTIER TRANSPORTATION AUTHORITY



TOTAL EMPLOYEES:

	FT	PT	TTL
NFTA	497	2	499
METRO	<u>1,096</u>	1	<u>1,097</u>
TOTAL	<u>1,593</u>	3	<u>1,596</u>

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(\$000's)

	METRO	BNIA	NFIA	AIRPORT BUSN GROUP SUBTOTAL	TRANSP CTRS	PROP DEV	FACIL & PROPERTY GROUP SUBTOTAL	CENTRAL ADMIN	FYE22 CONSOL TOTAL	FYE21 ADOPTED BUDGET	VARIANCE	% VARIANCE	FN
REVENUES & ASSISTANCE													
Operating Revenues													
Airport Fees & Services	0	20,160	79	20,240	0	0	0	0	20,240	21,268	(1,028)	-4.8%	1
Passenger Fares	18,701	0	0	0	0	0	0	0	18,701	35,536	(16,835)	-47.4%	2
Rental Income	0	12,594	309	12,903	2,539	3,965	6,504	0	19,407	20,061	(654)	-3.3%	3
Concessions/Commissions	0	14,137	333	14,470	55	0	55	0	14,525	31,640	(17,115)	-54.1%	4
Resales & Rebillings	0	1,142	11	1,154	8	31	39	0	1,193	1,635	(442)	-27.0%	5
Other Operating Revenues	1,127	2,834	200	3,034	0	0	0	0	4,160	4,511	(350)	-7.8%	6
	19,828	50,867	933	51,800	2,602	3,996	6,598	0	78,226	114,650	(36,424)	-31.8%	
Operating Assistance													
Local - 18b Match	4,100	0	0	0	0	0	0	0	4,100	4,100	0	0.0%	7
Erie County Sales Tax	20,918	0	0	0	0	0	0	0	20,918	22,493	(1,575)	-7.0%	8
Mortgage Tax	11,534	0	0	0	0	0	0	0	11,534	11,534	0	0.0%	9
Local - 88c Funds	0	0	0	0	0	0	0	0	0	5,029	(5,029)	-100.0%	10
Peace Bridge	200	0	0	0	0	0	0	0	200	200	0	0.0%	11
State - 18b	4,100	0	0	0	0	0	0	0	4,100	4,100	0	0.0%	12
State - MTOAF	28,095	0	0	0	0	0	0	0	28,095	32,442	(4,347)	-13.4%	13
State - DMTTF	13,529	0	0	0	0	0	0	0	13,529	14,336	(807)	-5.6%	14
State - Additional General Fund	9,665	0	0	0	0	0	0	0	9,665	10,231	(566)	-5.5%	15
State - PM Match	2,721	0	0	0	0	0	0	0	2,721	2,715	6	0.2%	16
Federal - Sec 5311	79	0	0	0	0	0	0	0	79	77	2	3.0%	17
Federal - PM	21,769	0	0	0	0	0	0	0	21,769	21,720	48	0.2%	18
Federal - FAA CARES Act	0	11,718	0	11,718	0	0	0	0	11,718	0	11,718	n/a	19
Federal Operating Assistance	0	0	0	0	0	0	0	285	285	285	0	0.0%	20
Federal - K-9 Cops	0	0	0	0	0	0	0	354	354	354	0	0.0%	21
Federal - DEA Expenditures	0	0	0	0	0	0	0	60	60	60	0	0.0%	22
Federal - DEA OT Reimbursement	0	0	0	0	0	0	0	17	17	17	0	0.0%	23
Federal - CRRSA Grant Program	43,183	0	0	0	0	0	0	0	43,183	0	43,183	n/a	24
Federal - Airport Coronavirus Response Grant Prog	0	5,344	1,457	6,800	0	0	0	0	6,800	0	6,800	n/a	25
Total Operating Assistance	159,893	17,061	1,457	18,518	0	0	0	716	179,127	129,693	49,434	38.1%	
TOTAL OPERATING REV & ASST	179,720	67,928	2,390	70,318	2,602	3,996	6,598	716	257,353	244,343	13,010	5.3%	

NIAGARA FRONTIER TRANSPORTATION AUTHORITY

(\$000's)

	METRO	BNIA	NFIA	AIRPORT BUSN GROUP SUBTOTAL	TRANSP CTRS	PROP DEV	FACIL & PROPERTY GROUP SUBTOTAL	CENTRAL ADMIN	FYE22 CONSOL TOTAL	FYE21 ADOPTED BUDGET	VARIANCE	% VARIANCE	FN
OPERATING EXPENSES (Excluding Depreciation)													
Personnel Services	107,468	15,062	1,747	16,809	1,613	222	1,835	42,592	168,704	165,683	3,021	1.8%	26
Maintenance & Repairs	10,655	8,360	1,125	9,486	520	414	934	282	21,356	23,143	(1,787)	-7.7%	27
Transit Fuel/Power	4,417	0	0	0	0	0	0	0	4,417	4,717	(300)	-6.4%	28
Utilities	1,609	1,853	245	2,098	265	314	579	80	4,365	4,719	(353)	-7.5%	29
Insurance & Injuries	4,170	589	177	766	68	73	141	173	5,250	5,261	(11)	-0.2%	30
Safety & Security	0	1,281	35	1,316	0	0	0	165	1,481	1,465	17	1.1%	31
General Business/Other	18,407	3,628	286	3,914	49	133	182	7,964	30,467	33,663	(3,196)	-9.5%	32
Administrative Cost Reallocation													
Administrative Cost	7,989	6,177	1,410	7,587	825	1,740	2,565	(18,141)	0	0	0	n/a	33
Police Cost	6,207	6,868	388	7,256	712	0	712	0	14,175	13,545	630	4.7%	34
Costs Transferred to Capital Projects	0	(28)	0	(28)	0	0	0	(1,956)	(1,984)	(1,955)	(28)	1.4%	35
Inter Division Reimbursement	(223)	(97)	0	(97)	(56)	0	(56)	(30,442)	(30,817)	(29,583)	(1,235)	4.2%	36
TOTAL OPERATING EXPENSES	160,700	43,694	5,413	49,107	3,997	2,895	6,892	716	217,415	220,656	(3,241)	-1.5%	
OPERATING INCOME/(LOSS)	19,020	24,235	(3,023)	21,211	(1,395)	1,101	(294)	0	39,938	23,687	16,251	68.6%	
NON-OPERATING ITEMS													
Bond Debt Service	0	(17,780)	0	(17,780)	0	0	0	0	(17,780)	(18,337)	556	-3.0%	37
Line of Credit Interest/Other	(212)	0	0	0	0	0	0	0	(212)	(212)	0	0.0%	38
SIF Reserve Funding	(5,265)	0	0	0	0	0	0	0	(5,265)	0	(5,265)	n/a	39
Debt Service - Noresco	(95)	(19)	(2)	(21)	(158)	(44)	(203)	0	(319)	(349)	31	-8.8%	40
NFIA Contribution (Excluding Debt Svc)	0	0	0	0	0	0	0	0	0	(250)	250	-100.0%	41
Intercompany Transfer - Metro	(741)	0	0	0	0	0	0	0	(741)	(730)	(11)	1.5%	42
Debt Service - Glycol Collection	0	0	0	0	0	0	0	0	0	(265)	265	-100.0%	43
Operating Expense Reserve & R&R Rsv	0	(229)	0	(229)	0	0	0	0	(229)	(385)	156	-40.4%	44
Interest Income	0	250	0	250	0	0	0	0	250	989	(739)	-74.7%	45
Intercompany Transfer - Tr Ctrs	0	0	0	0	741	0	741	0	741	730	11	1.5%	46
BNIA Contribution (Excluding Debt Svc)	0	0	0	0	0	0	0	0	0	250	(250)	-100.0%	47
PFC	0	0	0	0	0	0	0	0	0	4,760	(4,760)	-100.0%	48
ADF Funding/Other	0	0	0	0	0	0	0	0	0	1,053	(1,053)	-100.0%	49
Seneca Proceeds	0	0	1,000	1,000	0	0	0	0	1,000	1,000	0	0.0%	50
Property Acquisition/Other	0	0	0	0	0	225	225	0	225	225	0	0.0%	51
TOTAL NON-OPERATING ITEMS	(6,313)	(17,779)	998	(16,781)	583	181	763	0	(22,330)	(11,521)	(10,809)	93.8%	
NET INCOME/(LOSS)	12,708	6,455	(2,025)	4,430	(812)	1,281	470	0	17,608	12,166	5,442	44.7%	
LESS: DIRECT CAPITAL	7,905	2,253	43	2,296	1,511	792	2,303	5,103	17,608	12,166	5,442	44.7%	52
LESS: INDIRECT CAPITAL	2,247	1,738	397	2,134	232	489	722	(5,103)	0	0	0	0.0%	
NET SURPLUS/(DEFICIT)	2,555	2,465	(2,465)	0	(2,555)	0	(2,555)	0	0	0	0	n/a	

AUTHORITY REVENUE ASSUMPTIONS **(Footnote Numbers From Page 1-1)**

1. AIRPORT FEES & SERVICES

Airport Fees & Services revenue comprises 39.6% of total Buffalo Niagara International Airport Revenues and are decreasing \$878k, or 4.2%, due to lower cost compensatory billings to our airlines reflective of decreasing direct expenses. Airport Fees & Services are also a source of revenue at our Niagara Falls International Airport, and comprise 8.5% of total revenues at that airport. They are decreasing \$150k, or 65.4%, as a result of a decrease in enplanements due to the ongoing impact of the COVID-19 pandemic. Combined, this source of revenue is projected at 34.7% of all Authority FYE 22 revenues.

The BNIA landing fee rate is calculated on a cost recovery formula based on budgeted expenses applied to gross landing weight. In addition to budgeted expenses, the FYE 22 landing fee rate reflects signatory airline billings for debt service and operating reserves under the 2014 and 2019 Airport Revenue Bonds.

3. RENTAL INCOME

Building space and other rentals are a source of revenue for each of the Authority business centers. These are space and land occupancy fees charged to tenants. BNIA Rental Income is \$724k, or 5.4%, below FYE 21 due to lower signatory compensatory airline billings as a result of a decrease in direct expenses and lower miscellaneous rents. NFIA Rental Income is decreasing \$117k, or 27.4%, resulting from lower other building space rent, consistent with our FYE 21 forecast. Transportation Centers Rental Income is \$47k, or 1.9%, above FYE 21, consistent with our FYE 21 forecast. Property Development Rental Income is \$140k, or 3.7%, above FYE 21, as we anticipate higher rents.

4. CONCESSIONS/COMMISSIONS

The fees charged to tenants for the right to sell their goods and services to the public or to use NFTA premises to sell their products is a source of revenue for most business centers. These types of services and products range from parking lot services and car rental services to food and beverage sales. BNIA Concessions/Commissions are decreasing \$15,407k, or 52.1%, as the FYE 22 budget includes lower parking lot/ramp, auto rental, taxi/ride share, food/retail and other

concession revenues due to lower enplanements resulting from the COVID-19 pandemic. NFIA is \$1,698k, or 83.6%, below FYE 21 due to lower parking, auto rental, ride share and retail revenues resulting from fewer expected enplanements, also due to the pandemic.

5. RESALES & REBILLINGS

The charges to customers for their share of utility usage and debt service billings for miscellaneous projects are categorized as resales & rebillings. BNIA is decreasing \$431k, or 27.4%, more in line with our FYE 21 forecast and recent trends.

6. OTHER OPERATING REVENUES

The primary source of this revenue is direct billing to our BNIA airlines for the baggage handling system. BNIA is decreasing \$255k, or 8.3%, due to lower baggage maintenance billings.

METRO REVENUE ASSUMPTIONS **(Footnote Numbers From Page 1-1)**

2. PASSENGER FARES

Total passenger fares for FYE 22 are expected to decrease \$16,835k, or 47.4%, to \$18,701k, as we anticipate decreased ridership due to the impact of the COVID-19 pandemic.

6. OTHER OPERATING REVENUES

This consists chiefly of the receipts from bus and rail advertising, and is decreasing to \$979k for FYE 22.

OPERATING ASSISTANCE
(Footnote Numbers From Page 1-1)

7. - 11. LOCAL OPERATING ASSISTANCE

Total anticipated local operating assistance for FYE 22 is \$36,752k, and is comprised of the following:

	FYE 22 (000's)
Erie County Sales Tax	\$20,918
Mortgage Recording Tax	11,534
Erie County match to 18(b)	3,657
Niagara County match to 18(b)	443
Peace Bridge	200
	<u>\$36,752</u>

12. - 16. STATE OPERATING ASSISTANCE

New York State operating assistance includes funding primarily for our Metro operations made available through the Public Transportation Operation Assistance Fund and miscellaneous other grants.

	FYE 22 (000's)
Public Transportation Operation Assistance Funds	\$51,289
General Fund Section 18(b)	4,100
Miscellaneous Other Grants	2,721
	<u>\$58,110</u>

By mandate, Section 18(b) funding is matched by Erie and Niagara Counties (see Local Operating Assistance).

17. - 25. FEDERAL OPERATING ASSISTANCE

Total Federal assistance of \$84,265k is \$61,751k, or 274.3%, above FYE 21 levels, primarily due to a portion of FAA Coronavirus Aid, Relief, and Economic Security (CARES) Act funds to be recognized in FYE 22 and additional Federal funds from the Coronavirus Response and Relief Supplemental Appropriations (CRRSA) Act for operating expenses during the ongoing impact of the COVID-19 pandemic.

KEY EXPENDITURE ASSUMPTIONS
(Footnote Numbers From Page 1-2)

Key expenditure indicators can be summarized on an NFTA-wide basis since the characteristics of the expenditures are similar to each fund.

26. PERSONNEL SERVICES

Salaries

The FYE 22 budget for NFTA/Metro totals 1,593 employees. FYE 22 includes union cost increases reflective of labor agreements and increases on expired contracts based on submitted proposals.

Benefits

Paid employee benefits are budgeted at 57.0% of salaries for Authority employees and 88.2% of salaries for Metro employees. Fringe benefits are calculated for all NFTA employees in accordance with the various collective bargaining agreements and/or government mandate. Those paid benefits are as follows:

Pensions

All Authority employees are eligible for membership in the New York State Employees Retirement System (NYSERS). Employees who joined the system prior to July 23, 1976 or joined after July 23, 1976 with ten years experience and the Transit Police are in a non-contributory plan. Employees who joined after July 23, 1976 with fewer than ten years experience (except Tier V) and belong to Tier III, Tier IV or Tier V are required to contribute 3% of their compensation to the plan. - 4

Employees who joined after April 1, 2012 are Tier VI members and required to contribute between 3% and 6% of their compensation to the plan, based on salary level, for all years of service. Authority contribution is estimated to be 21.8% of employee compensation for FYE 22. NFTA/Metro pension amounts factor in early retirement incentive costs, and are 8.5% above FYE 21.

All full-time Metro employees who are union members are covered by a contributory single employer defined contribution pension plan. All full-time Metro employees contribute 5% of their pay to the plan, while the current Metro contribution is 11%.

Social Security Tax

NFTA/Metro's contribution to the Federal Social Security System is calculated using an effective rate of 7.65% of salaries. Salaries above the "Maximum Taxable Earnings" as set by the Social Security Administration are subject to the 1.45% Medicare portion of FICA only.

Workers' Compensation

NFTA/Metro is self-insured for workers' compensation coverage. The appropriation for the expense provides funding for medical and indemnity payments, mandated state assessments, administration fees and third party administrator fees. A workers' compensation team within the Risk Management department helps manage our workers' compensation cases. Workers' compensation costs are increasing 5.0%.

Medical and Hospitalization Insurance

Our FYE 22 budget anticipates an increase of 5.0%, consistent with our FYE 21 forecast and recent trends.

Dental Insurance

Dental insurance is provided through Emblem Health. The FYE 22 budget for this is based on current rates per covered payroll and adjusted for a possible rate increase during the fiscal year.

Unemployment Insurance

Financial exposure results if unemployment costs are not controlled. The NFTA is self-insured for unemployment insurance. The FYE 22 budget is based on historical experience factored with our FYE 21 estimated costs.

Group Life Insurance

All Metro employees and non-union Authority employees are provided group life insurance. All Authority employees who fall under the New York State retirement system are provided basic life insurance coverage through that plan. The FYE 22 budget for group life insurance is based on current rates per covered payroll and adjusted for a possible rate increase during the fiscal year.

Disability Insurance

The NFTA is self-insured for disability benefits. The FYE 22 budget for disability expense is based on historical experience factored with the 2021 payment structure.

Long-Term Disability Insurance

All non-represented employees are provided long-term disability insurance. The FYE 22 budget for this coverage is based on current rates per covered payroll and adjusted for a possible rate increase during the fiscal year.

27. MAINTENANCE & REPAIRS

The routine expense of maintenance and operation of NFTA/Metro's buildings, equipment, buses and rail cars comprise 8.3% of the total NFTA/Metro FYE 22 budget. Total FYE 22 costs of \$21,356k are \$1,787k, or 7.7%, below FYE 21. BNIA's expenses are decreasing \$2,042k, or 19.6%, as lower materials/supplies/service costs.

major facility repairs, automotive, environmental and landscaping expenses contribute to the decrease.

28. TRANSIT FUEL/POWER

Diesel and compressed natural gas to run buses and electric power to run the rail cars comprise 2.5% of the total Metro budget. Total FYE 22 costs of \$4,417k are \$300k, or 6.4%, below FYE 21. The rail traction portion of Transit Fuel/Power is \$346k.

29. UTILITIES

FYE 22 utilities of \$4,365k are \$353k, or 7.5%, below FYE 21. This decrease is based on lower electric billings, consistent with recent trends and consultant input.

30. INSURANCE & INJURIES

NFTA/Metro purchases property insurance, then assumes the liability for most risks, including personal injury claims. NFTA also purchases insurance for most risks, such as airport liability, excess liability, police professional liability and property, and is self-insured for public property damage and personal injury at our Transportation Centers.

The Insurance & Injuries category records the expense of investigation and settlement of annual routine claims as well as the cost of purchased insurance. The overall decrease is \$11k, or 0.2%, to \$5,250k.

31. SAFETY & SECURITY

The Authority provides secondary security services through an outside service that provides support at Buffalo Niagara International Airport, Niagara Falls International Airport and guard service at our Metro bus garage and rail yard locations. FYE 22 costs of \$1,481k are \$17k, or 1.1%, above FYE 21.

32. GENERAL BUSINESS/OTHER

General business expenses include non-employee services, communications, office supplies, business travel, consultant fees, bad debts, airport parking operating costs, management fees, employee training and advertising. FYE 22 costs of \$30,467k are \$3,196k, or 9.5%, below FYE 21. Metro's expenses are increasing \$363k, or 2.0%, due to higher support labor costs. BNIA's expenses are \$4,016k, or 52.5%, below FYE 21 due to lower parking lot/ramp operating costs, advertising, travel/training and general office expenses. Central administration expenses are increasing \$972k, or 13.9%, as FYE 22 includes higher MIS network equipment/maintenance costs and software license expenses.

33. ADMINISTRATIVE COST REALLOCATION - ADMINISTRATIVE COSTS

The current administrative cost allocation formula is as follows:

Metro	44.04%
BNIA	34.05%
NFIA	7.77%
Transportation Centers	4.55%
Property Development	9.59%
TOTAL	<u>100.00%</u>

34. ADMINISTRATIVE COST REALLOCATION - POLICE COSTS

The Authority maintains a Transit Police force that provides proactive security for all NFTA/Metro facilities. The oversight responsibility for the Transit Police force rests within the Executive Branch. For accounting purposes, this unit is recorded in Central Administration on the appropriate expense lines. To the extent that costs are incurred in support of Metro, BNIA, NFIA or Transportation Centers, those business centers absorb the appropriate costs in the Safety & Security category. The costs of these services are reimbursed to Central Administration on the Inter Division Reimbursement line.

FYE 22 police costs are increasing \$630k, or 4.7%, due to higher non-represented and contractual salaries, workers' compensation and uniform/equipment costs.

35. COSTS TRANSFERRED TO CAPITAL PROJECTS

The Authority receives capital grants from FTA, FAA and New York State for the purpose of procurement and construction of major assets to support operations. As staff time commitments and administrative expenses related to these non-operating projects accumulate, the Authority operating expenses are equally offset by the project funding. FYE 22 Direct Costs Transferred to Capital Projects of \$1,984k are increasing \$28k, or 1.4%, reflective of recent trends of Engineering personnel costs allocated to projects.

36. INTER DIVISION REIMBURSEMENT

The Authority accounts for specific functions and services of staff that can be directly expensed to other divisions and units. This results in an offset to the appropriate departments on a separate reimbursement line. FYE 22 Inter Division Reimbursement of \$30,817k is \$1,235k, or 4.2%, above FYE 21 as higher non-represented and contractual salaries and workers' compensation costs contribute to the variance.

37. BOND DEBT SERVICE

The debt service under the 2014 & 2019 Airport Revenue Bonds.

38. LINE OF CREDIT INTEREST/OTHER

Interest expense related to the Metro line of credit.

39. SIF RESERVE FUNDING

Metro self-insurance (SIF) reserves increasing to become fully funded of 100% estimated liability at FYE 23.

40. DEBT SERVICE - NORESCO

The debt services related to NFTA/Metro energy initiatives. Phase III will mature in FYE 23.

41. NFIA CONTRIBUTION (Excluding Debt Service)

This was the BNIA signatory airline contribution, excluding debt service, of NFIA's deficit, capped at \$250k (see note 47). This amount is included in BNIA revenues under Airport Fees & Services. The contribution is phased out completely effective FYE 22.

42. INTERCOMPANY TRANSFER - METRO

This is the contribution of Metro to our Transportation Centers for Metro related operating and capital costs (see note 46).

43. DEBT SERVICE – GLYCOL COLLECTION

BNIA debt service related to the installation of the glycol collection system. Debt service payments matured during FYE 21.

44. OPERATING EXPENSE RESERVE

The operating reserve of \$229k represents the amount needed to maintain our two-month BNIA operating expense reserve fund as outlined in the bond resolution.

45. INTEREST INCOME

This is interest income on NFTA deposits, primarily BNIA related.

46. INTERCOMPANY TRANSFER - TRANSPON CENTERS

This is the receipt of funds from Metro for Metro related operating and capital costs (see note 42).

47. BNIA CONTRIBUTION (Excluding Debt Service)

This was the contribution from the BNIA signatory airlines, excluding debt service, capped at \$250k of NFIA's deficit (see note 41). The contribution is phased out completely effective FYE 22.

48. PFC

Passenger Facility Charges (PFC) are a funding source of the Airport Improvement Program (AIP) and are used to offset BNIA debt service. FYE 22 allocated funds are covered by Federal Airport Coronavirus Response Grant Program funds (included in Operating Assistance – see note 25).

49. ADF FUNDING/OTHER

FYE 21 included anticipated capital projects funded from ADF reserves.

50. SENECA PROCEEDS

This is income received from the Seneca Gaming Corporation as a result of an agreement with the State of New York, based on a long term schedule of receipts.

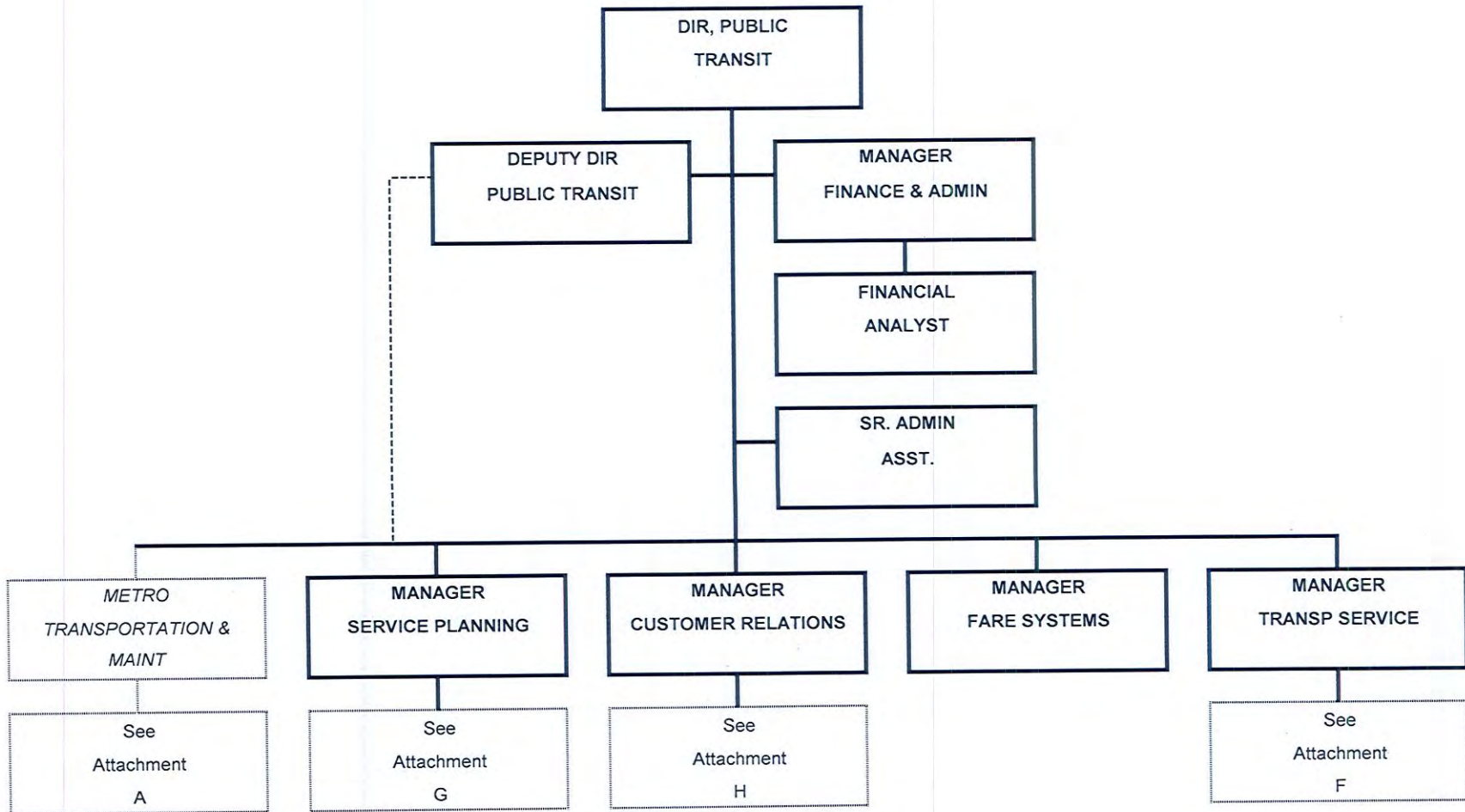
51. PROPERTY ACQUISITION/OTHER

\$225k represents the annual installment by the Erie Canal Harbor Development Corporation for purchase of the Port Terminal complex from NFTA.

52. DIRECT CAPITAL

This is the NFTA equity funded portion of our projected FYE 22 capital plan.

SURFACE TRANSPORTATION BUSINESS GROUP



TOTAL EMPLOYEES 9

METRO CONSOLIDATED
2020/21 ANNUAL BUDGET
VS
2021/22 ANNUAL BUDGET

	FY 19-20 ACTUAL	FY 20-21 BUDGET	FY 21-22 BUDGET	VARIANCE	%
REVENUES & ASSISTANCE					
Operating Revenues					
Passenger Fares	34,814,700	35,535,946	18,701,177	(16,834,769)	-47.4%
Other Operating Revenues	1,028,220	1,221,500	1,126,527	(94,973)	-7.8%
Total Revenues	35,842,920	36,757,446	19,827,704	(16,929,742)	-46.1%
Operating Assistance					
Local - 18b Match	4,100,000	4,100,000	4,100,000	0	0.0%
Erie County Sales Tax	21,793,219	22,492,927	20,918,422	(1,574,505)	-7.0%
Mortgage Tax	11,910,440	11,533,854	11,533,854	0	0.0%
Local - 88c Funds	4,977,532	5,028,722	0	(5,028,722)	-100.0%
Peace Bridge	200,000	200,000	200,000	0	0.0%
State - 18b	4,100,000	4,100,000	4,100,000	0	0.0%
State - MTOAF	30,215,800	32,442,100	28,094,900	(4,347,200)	-13.4%
State - DMTTF	14,076,800	14,335,700	13,528,700	(807,000)	-5.6%
State - Additional General Fund	10,230,800	10,230,800	9,665,000	(565,800)	-5.5%
State - PM Match	2,710,337	2,715,038	2,721,081	6,043	0.2%
Federal - Sec 5311	77,000	77,000	79,310	2,310	3.0%
Federal - PM	21,682,698	21,720,300	21,768,651	48,351	0.2%
Federal - CRRSA Grant Program	0	0	43,182,780	43,182,780	n/a
Total Operating Assistance	126,074,626	128,976,441	159,892,698	30,916,257	24.0%
TOTAL OPERATING REVENUES & ASST	161,917,546	165,733,887	179,720,402	13,986,515	8.4%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	94,595,516	105,095,154	107,467,780	2,372,626	2.3%
Maintenance & Repairs	10,121,111	10,380,462	10,655,319	274,857	2.6%
Transit Fuel/Power	4,488,360	4,716,558	4,416,684	(299,874)	-6.4%
Utilities	1,401,840	1,782,933	1,609,437	(173,496)	-9.7%
Insurance & Injuries	5,458,920	4,235,352	4,170,141	(65,211)	-1.5%
Safety & Security	6,003,706	6,366,708	6,206,628	(160,080)	-2.5%
General Business/Other	16,579,850	18,044,013	18,407,162	363,149	2.0%
Administrative Cost Reallocation	6,829,740	7,559,031	7,989,328	430,296	5.7%
Costs Transferred to Capital Projects	(1,121)	0	0	0	n/a
Inter Division Reimbursement	(175,309)	(197,933)	(222,545)	(24,612)	12.4%
TOTAL OPERATING EXPENSES	145,302,633	157,982,278	160,699,934	2,717,655	1.7%
OPERATING INCOME/(LOSS)	16,614,913	7,751,609	19,020,468	11,268,860	145.4%
NON-OPERATING ITEMS					
Intercompany Transfer	(790,064)	(730,000)	(740,950)	(10,950)	1.5%
Line of Credit Interest/Other	10,705	(212,000)	(212,000)	0	0.0%
SIF Reserve Funding	0	0	(5,264,788)	(5,264,788)	n/a
Debt Service - Noresco	(387,860)	(104,130)	(95,005)	9,125	-8.8%
TOTAL NON-OPERATING ITEMS	(1,167,219)	(1,046,130)	(6,312,743)	(5,266,613)	503.4%
NET INCOME/(LOSS)	15,447,694	6,705,479	12,707,725	6,002,247	89.5%
LESS: DIRECT CAPITAL	4,398,734	3,405,507	7,905,331	4,499,824	132.1%
LESS: INDIRECT CAPITAL	964,939	1,948,900	2,247,361	298,461	15.3%
NET SURPLUS/(DEFICIT)	10,084,021	1,351,072	2,555,033	1,203,961	89.1%

SURFACE TRANSPORTATION

DESCRIPTION

The Surface Transportation Business Unit is responsible for all ground-based transportation services operated and provided by NFTA. Such services include fixed-route bus and rail routes, paratransit and other non-traditional transit services, and intercity bus terminals in Buffalo and Niagara Falls. Surface Transportation units include Metro (fixed-route bus and rail), Marketing, Service Planning, Special Services (paratransit and MetroLink), Transportation Centers (bus terminals and Central Services), and Customer Service.

The mission of the Surface Transportation Business Unit is to enhance the quality of life of residents and visitors by providing the highest level of safe, clean, affordable, responsive and reliable transportation through a coordinated and convenient bus and rail system. Our vision is to support the effective coordination and partnership with public and private entities in continuously improving transportation services to promote regional growth. The range of mobility services we will provide includes traditional bus and rail lines, circulator routes, employer shuttles, paratransit, bicycle programs and pedestrian enhancements. Our goal is to achieve a reputation as the best transit system in the United States.

1.0 METRO

Metro provides comprehensive fixed-route urban and suburban public transportation services within the Erie and Niagara county service area. Metro's 325 fixed-route big buses, 75 Paratransit/MetroLink vans and 27 rail cars operate up to 21 hours per day, seven days per week, to serve the residents of the urbanized area. There are 61 bus routes on which Metro operates nearly 12.5 million annual bus miles, and one rail route on which 936,000 annual car miles are operated. Each weekday, Metro carries approximately 85,950 passengers on buses and trains. In FYE 18, 25,158,939 customers used Metro.

Metro consists of two operating divisions, Bus and Rail. Metro Bus consists of three operating locations and two units including Bus

Transportation Service and Bus Maintenance. Metro Rail encompasses one operating location and two units including Rail Transportation Service and Rail Maintenance. In addition, the Transportation Support department is included within Metro. There are 1,169 budgeted positions in these units.

It is the primary responsibility of each operating location to provide service to the public as scheduled. This involves managing a properly trained workforce of transportation and maintenance professionals of an adequate, cost-effective size; monitoring and enhancing the quality of service; and adjusting service as required to accommodate service needs.

The Transportation Service Departments in the Bus and Rail divisions are responsible for supervising transit service and control center operations. Their functions include the continuous monitoring of service delivery with corrective action when problems occur, responding to emergencies, providing service to special events, coordinating transit service with construction projects, and communicating with operators and maintenance personnel.

Major Bus Maintenance activities are performed at the Cold Spring Shop. Such activities include major component change-out, bodywork, painting, engine and transmission rebuilding, parts reconditioning and structural repairs, radio maintenance and farebox maintenance. Shop employees also maintain the bus garage facilities, bus stop signs and bus loops.

Maintenance of the rail physical infrastructure is the responsibility of Metro Rail Maintenance. Among the physical plant elements that require a high level of ongoing maintenance are the track, communications systems, fare collection system, ventilation system, train control system, the electrical distribution system, and the stations and tunnels.

The Transportation Support Department is responsible for new operator training, oversight of the bus communications system, and the issuance of system operating notices.

2.0 SERVICE PLANNING

The Service Planning function ensures that convenient, cost-effective transit services are available to meet the mobility needs of the public. This is accomplished through a complex and dynamic process involving continuous measurement and estimation of ridership demand, followed by the development of convenient, cost-effective operating schedules to meet that demand. Service Planning reports and evaluates Metro ridership/route performance statistics.

3.0 SPECIAL SERVICES

Metro's Special Services unit is responsible for the overall direction of complementary paratransit service, as required by the Americans with Disabilities Act (ADA). It serves individuals who are unable to use Metro's regular, fully accessible fixed route bus and rail system. In addition, this unit is responsible for managing MetroLink and non-traditional transportation services, such as airport shuttles, college circulators, vanpools and, employer shuttles, provided by Metro either directly or through agreements with private providers and/or outside agencies and Metro's reduced fare program which allows services and people with disabilities to ride at a reduced rate.

4.0 TRANSPORTATION CENTERS

The Transportation Centers unit maintains the Metropolitan Transportation Center including NFTA corporate offices located at 181 Ellicott Street in Buffalo, the Transportation Centers in Niagara Falls, the Operations Control Center and Transit Police Headquarters. This department provides building maintenance and janitorial services to present a clean, comfortable and safe environment for NFTA employees and the traveling public. This unit also monitors and performs services for the tenants of various facilities.

5.0 CUSTOMER CARE

The Customer Care department is responsible for providing the public with quality bus and rail information. This is achieved through the operation of a customized automated telephone information system (IVR) along with an automated trip planner (ATIS) that is accessible

to the public via the NFTA website. The Customer Care department processes nearly 450,000 calls annually. Currently, the automated trip planner is utilized by agents and customers in planning more than 33,000 trips per month, and the automated system provided information to riders over 435,000 times in 2018. Along with being responsible for resolving customer complaints and providing trip information, the department also administers the Emergency Ride Home Program.

KEY PERFORMANCE INDICATORS

	FYE 20 <u>Actual</u>	FYE 21 <u>Goal</u>	FYE 21 <u>Current Estimate</u>	FYE 22 <u>Goal</u>
<u>Financial</u>				
Total Passengers	25.2m	27.4m	24.1m	24.3m
Passenger Fares	\$35.5m	\$37.2m	\$36.1m	\$36.5m
Total Revenue	\$36.7m	\$38.4m	\$37.3m	\$37.7m
Farebox Recovery:				
Fixed	28.1%	30.8%	27.0%	27.0%
Paratransit	6.1%	6.5%	5.9%	5.9%
Rail	19.5%	23.9%	18.4%	18.4%
Cost per Revenue Hour:				
Fixed	\$138.35	\$129.30	\$144.07	\$144.07
Paratransit	\$89.69	\$88.27	\$90.62	\$90.62
Rail	\$311.73	\$281.52	\$333.50	\$333.50
Rail Fare Evasion Rate	2.25%	2.47%	1.96%	1.85%

Customer Service

Complaints Received per 100,000 Boardings	3.07	3.54	2.68	2.5
Commendations per 100,000 Boardings	1.11	0.98	1.41	1.25

	FYE 20 <u>Actual</u>	FYE 21 <u>Goal</u>	FYE 21 <u>Current Estimate</u>	FYE 22 <u>Goal</u>
<u>Productivity</u>				
Attendance Rate	92.2%	92.6%	92.6%	92.6%
Big Bus Miles Between Service Interruptions	8,281	7,823	7,703	7,800
Small Bus Miles Between Service Interruptions	100,896	35,000	107,654	100,000
Hybrid Bus Miles Between Service Interruptions	9,376	9,700	8,367	8,300
On-Time Performance	83.3%	82.7%	83.6%	83.7%
	<u>CY 19 Actual</u>	<u>CY 20 Goal</u>	<u>CY 20 Current Estimate</u>	<u>CY 21 Goal</u>

Safety

Recordable Injury Rate	6.1	8.5	6.4	8.5
Cases with Days Away Rate	3.7	5.2	4.5	5.2
Days Away Rate	286.3	240.0	240.0	240.0

KEY POINTS

- Implement enhanced partnership with UB (2020 Plan) and Buffalo Niagara Medical Campus.
- Receive delivery of mid-life rebuild rail cars
- Continue rail station improvements including elevator and escalator upgrades.
- Enhance customer amenities with Real Time Information Next Bus Interactive Voice Response, Bus Shelters and more Park & Rides.
- Advance service and station expansion design and funding opportunities involving both DL&W and Amherst-Buffalo Corridor.
- Continue marketing Metro Express and Park & Ride
- Fare Collection System Replacement Construction
- Compressed Natural Gas (CNG) Fleet and Facilities Integration
- Continue Electric Bus Charging Station study
- Citizens Advisory Committee (CAC) ongoing
- Continue working with COB cars on Main St. project

PROGRAM AND SERVICE OBJECTIVES

- Maintain on-time performance and reduce service interruption.
- Reduce number of recordable accidents and cases with days away.
- Increase employee attendance rate.
- Continue to maximize efficiency of paratransit service.
- Increase MTC & NFITC revenue opportunities with advertising and vendor upgrades
- Continue to improve productivity and cost effectiveness of Metro services

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Company 1 Niagara Frontier Transportation Authority
Division 40 METRO TRANS. AND MAINTENANCE
Department 0049 NFTA DEDICATED PERSONNEL

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	7,475,670	6,973,862	6,137,533	7,314,533	340,671
515	EMPLOYEE BENEFITS	4,058,089	3,892,957	3,396,059	4,110,333	217,376
591	PROJECTS		15,000-			15,000
592	DIVISION OPERATIONS	11,533,759-	10,851,819-	9,533,592-	11,424,866-	573,047-
TOTAL EXPENSES						

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Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4099 METRO TRANS & MAINTENANCE

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
584	FREIGHT	54,801	55,000	31,271	55,000	
	TOTAL EXPENSES	54,801	55,000	31,271	55,000	

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Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4002 BUS REVENUES/EXPENSES

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
411	PASSENGER FARES	29,295,322-	29,803,106-	7,979,331-	15,931,101-	13,872,005
494	ADVERTISING REVENUES	750,800-	817,550-	717,200-	776,673-	40,877
499	OTHER OPERATING REVENUES	1,161	3,500-	2,570	1,300-	2,200
TOTAL REVENUES		30,044,961-	30,624,156-	8,693,961-	16,709,074-	13,915,082

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Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4002 BUS REVENUES/EXPENSES

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** NON-OPERATING/OPERATING ASSISTANCE **						
709	LOCAL OPERATING ASSISTANCE	31,838,777-	32,099,963-	27,587,156-	30,793,124-	1,306,839
711	NY STATE OPERATING ASSISTANCE	50,579,645-	52,681,885-	33,817,214-	47,932,378-	4,749,507
713	FEDERAL OPERATING ASSISTANCE	30,572,769-	15,770,971-	49,148,633-	58,940,811-	43,169,840-
TOTAL OPERATING ASSISTANCE		12,991,191-	552,819-	10,553,003-	37,666,313-	37,113,494-

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Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4003 RAIL REVENUES/EXPENSES

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
411	PASSENGER FARES	4,804,525-	5,110,840-	1,045,512-	2,442,116-	2,668,724
491	TRAFFIC FINES	64,039-	88,000-	13,767-	61,600-	26,400
494	ADVERTISING REVENUES	127,285-	213,450-	125,730-	202,778-	10,672
499	OTHER OPERATING REVENUES	87,255-	99,000-	71,031-	84,176-	14,824
TOTAL REVENUES		5,083,104-	5,511,290-	1,256,040-	2,790,670-	2,720,620

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Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4003 RAIL REVENUES/EXPENSES

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** NON-OPERATING/OPERATING ASSISTANCE **						
709	LOCAL OPERATING ASSISTANCE	10,382,339-	10,489,004-	8,102,521-	5,224,106-	5,264,898
711	NY STATE OPERATING ASSISTANCE	9,535,365-	9,882,081-	6,412,591-	9,029,534-	852,547
713	FEDERAL OPERATING ASSISTANCE	8,667,005-	5,726,329-	11,235,889-	5,769,956-	43,627-
TOTAL OPERATING ASSISTANCE		28,584,709-	26,097,414-	25,751,001-	20,023,596-	6,073,818

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Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4004 PARATRANSIT REV/EXP

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
411	PASSENGER FARES	688,000-	622,000-	206,343-	327,960-	294,040
	TOTAL REVENUES	688,000-	622,000-	206,343-	327,960-	294,040

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Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4004 PARATRANSIT REV/EXP

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** NON-OPERATING/OPERATING ASSISTANCE **						
709	LOCAL OPERATING ASSISTANCE	579,912-	766,536-	657,942-	735,046-	31,490
711	NY STATE OPERATING ASSISTANCE	913,996-	1,259,672-	806,731-	1,147,769-	111,903
713	FEDERAL OPERATING ASSISTANCE	641,450-	300,000-	1,111,859-	319,974-	19,974-
TOTAL OPERATING ASSISTANCE		2,135,358-	2,326,208-	2,576,532-	2,202,789-	123,419

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Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4005

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
411	PASSENGER FARES	26,852-				
	TOTAL REVENUES	26,852-				

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Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4005

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** NON-OPERATING/OPERATING ASSISTANCE **						
709	LOCAL OPERATING ASSISTANCE	180,160-				
711	NY STATE OPERATING ASSISTANCE	304,731-				
713	FEDERAL OPERATING ASSISTANCE	92,913-				
TOTAL OPERATING ASSISTANCE		577,804-				

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4031 METRO MANAGER

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0057	Early Return to Work Program	15,939	39,000	37,441	20,000	19,000-
----- MAINTENANCE SALARY & WAGES		15,939	39,000	37,441	20,000	19,000-
512 0057	Early Return to Work Program	286,201	175,000	132,072	180,000	5,000
----- TRANSPORTATION SALARY & WAGES		286,201	175,000	132,072	180,000	5,000
514 0057	Early Return to Work Program	9,233	10,000		10,000	
514 0133	OPEB Expense GASB45	127,837-				
514 0361	General Office		20,000			20,000-
----- GEN & ADMIN SALARY & WAGES		118,604-	30,000		10,000	20,000-
515 9998	Budget	227,016	215,208	145,971	185,220	29,988-
----- EMPLOYEE BENEFITS		227,016	215,208	145,971	185,220	29,988-
534 0222	Utilities Expense	977		529		
534 9998	Budget		1,000		1,000	
----- TELEPHONE		977	1,000	529	1,000	
541 0264	Property & Fire Insurance	120,050		135,851		
541 0265	BUILDINGS	887,711		489,177		
541 9998	Budget		908,734	67,562-	826,744	81,990-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4031 METRO MANAGER

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						

INSURANCE		1,007,761	908,734	557,466	826,744	81,990-

571 0014	Management Fees	502,877	765,707	404,992	816,737	51,030
571 0163	Professional Services	279,283	100,000	44,924	130,000	30,000
571 0362	Temporary Help	5,728	10,000	1,184	130,000	120,000

CONSULTANTS/OUTSIDE SERVICES		787,888	875,707	451,100	1,076,737	201,030

575 0170	Advertising	2,450				

PRINTING & ADVERTISING		2,450				

576 0359	Travel & Entertainment	2,436	5,000		3,000	2,000-

EMPLOYEE TRAVEL		2,436	5,000		3,000	2,000-

577 0371	Seminars	24,451	30,000		26,000	4,000-
577 5900	Employee Training		3,000		2,000	1,000-
577 9165	NFTA Office Space	2,050	2,000		2,000	

EMPLOYEE TRAINING		26,501	35,000		30,000	5,000-

580 0358	Subscriptions & Dues	71,136		57,028		
580 0361	General Office	214,667		2,369		
580 0365	Stationary	1,580		230		
580 0368	Technology/Equipment/Serv	6,937		4,442		

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4031 METRO MANAGER

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
580 0472	Misc Labor/Expense	9,493		3,340		
580 9998	Budget		130,000		145,000	15,000

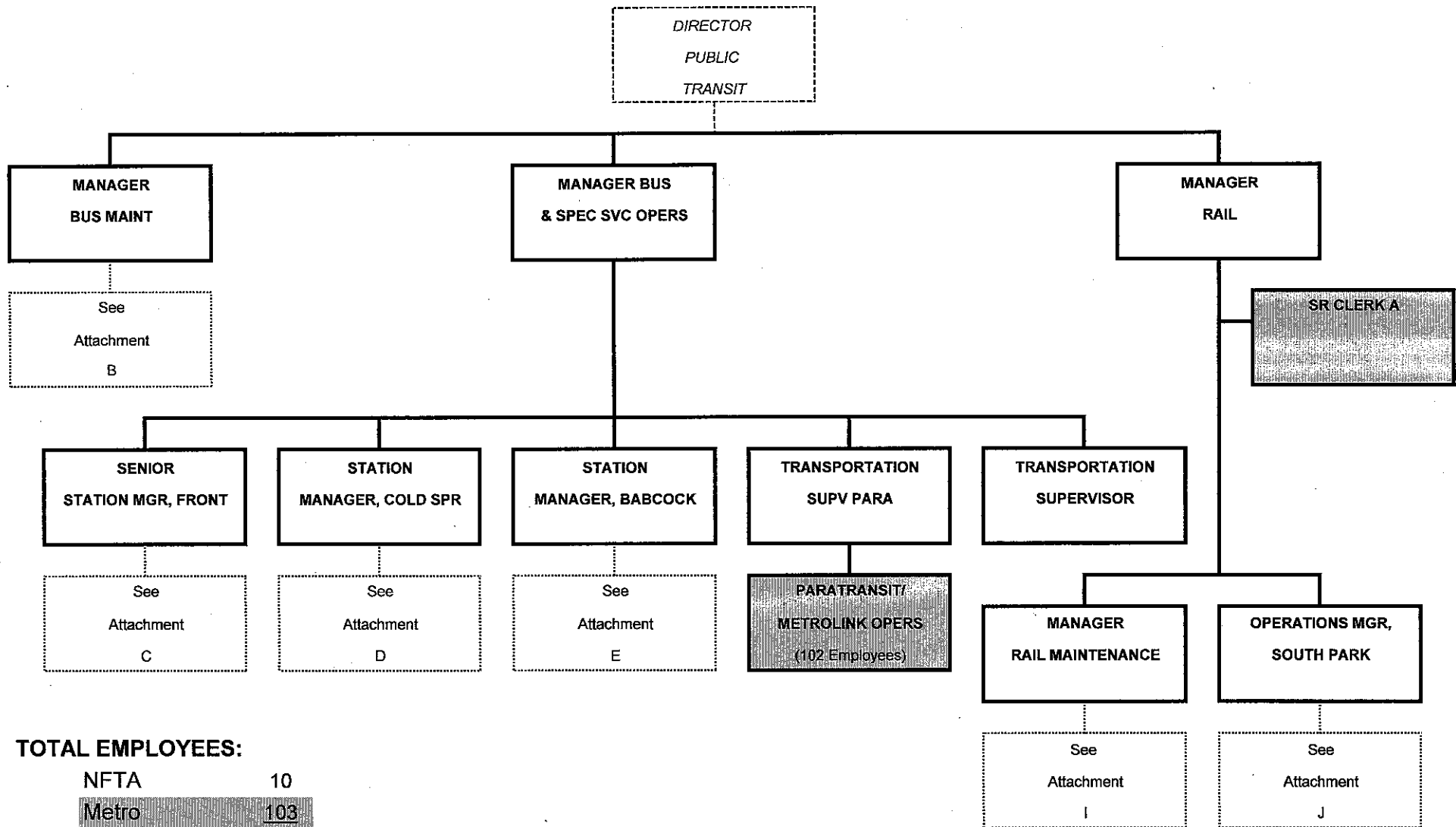
GENERAL OFFICE		303,813	130,000	67,409	145,000	15,000

592 0512	Rail Overhead - Expenses	190,509-	177,770-	79,537-	213,305-	35,535-

DIVISION OPERATIONS		190,509-	177,770-	79,537-	213,305-	35,535-

TOTAL EXPENSES		2,351,869	2,236,879	1,312,451	2,264,396	27,517

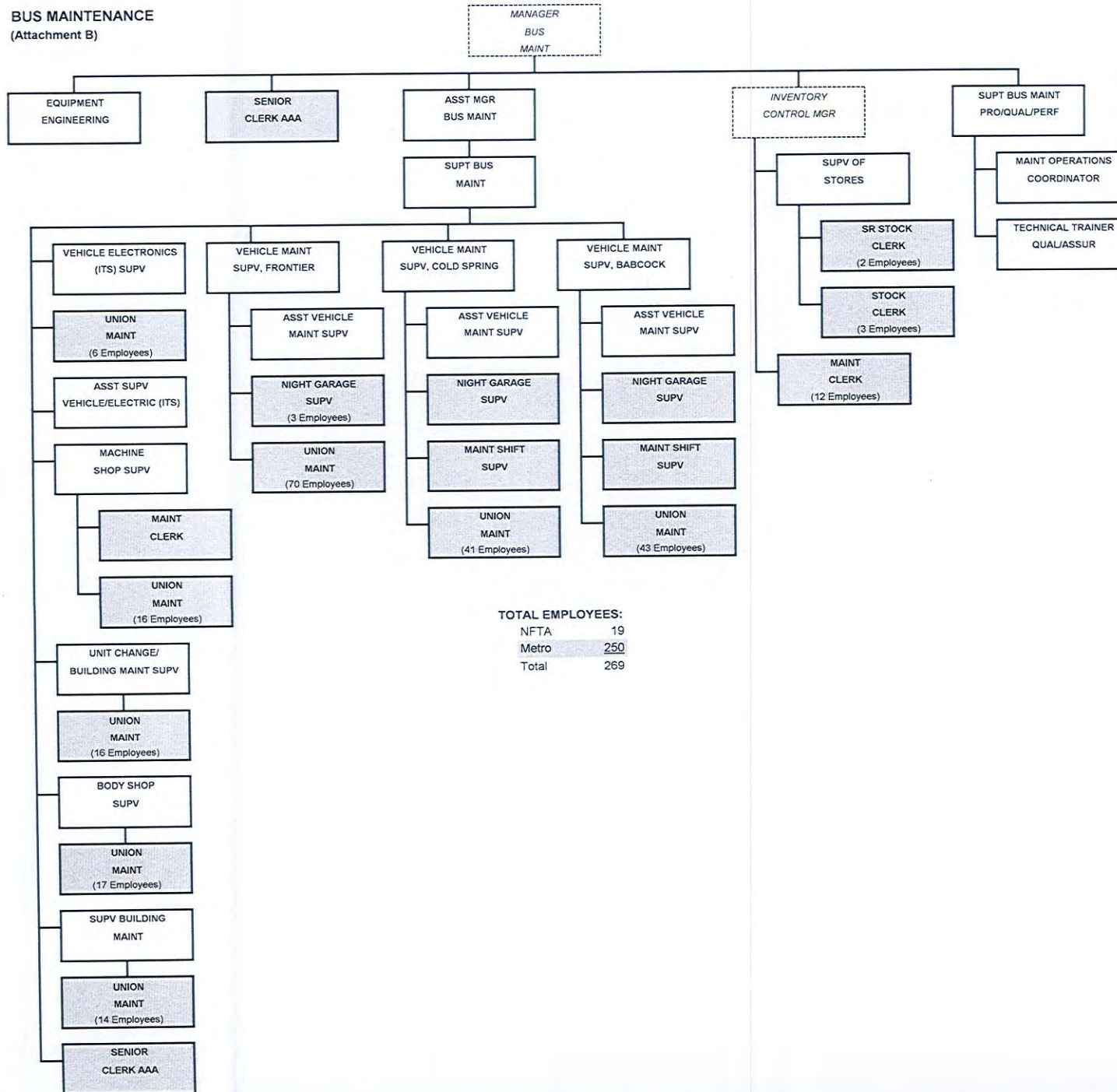
METRO TRANSPORTATION & MAINTENANCE (Attachment A)



TOTAL EMPLOYEES:

NFTA	10
Metro	103
Total	113

BUS MAINTENANCE
(Attachment B)



TOTAL EMPLOYEES:

NFTA	19
Metro	250
Total	269

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4010 FRONTIER GARAGE

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0030	Instruction Labor/Expense	10,231	20,000	3,028	20,000	
511 0034	Union Function Labor			2,187		
511 0037	Equipment Familiarization	9				
511 0040	Supervision	180,468		152,008		
511 0041	Office & Clerical	63,930		57,110		
511 0101	Vacation Pay	261,739		245,742		
511 0102	Birthday & Anniversary Pay	14,171		26,901		
511 0103	Sick Pay	75,983		99,722		
511 0104	Personal Leave Pay	31,470		33,092		
511 0105	Holiday Pay	95,664		121,518		
511 0106	Jury Duty	511				
511 0107	Military Leave Pay	727-				
511 0108	Bereavement Pay	2,502		2,503		
511 0111	Paid Lunch Pay	3,161		2,500		
511 0112	Attendance/Sick Leave Inc	27,300	34,000	26,150	34,000	
511 0113	Sick Pay Buy Back	2,391	5,500	2,910	5,500	
511 0116	Vacation, Sick PL Buy Back	421	3,000	1,284	3,000	
511 0200	Revenue Vehicle Servicing	1,920,941		1,458,511		
511 0234	Physical Examination Labo	676		920		
511 0300	Shop & Garage Equip Maint	57,932		36,735		
511 0325	SNOWPLOWING	36,390		12,061		
511 0400	Facilities Maintenance	243,256		543,811		

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Division 40 METRO TRANS. AND MAINTENANCE
Department 4010 FRONTIER GARAGE

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0472	Misc Labor/Expense	271		1,136		
511 0700	Attrition		420,000-		420,000-	
511 0900	Overtime	1,075,355	850,000	935,228	1,000,000	150,000
511 0925	Shift Differential		30,000		30,000	
511 9700	Contract Bonus		45,685			45,685-
511 9998	Budget		3,771,413		3,820,513	49,100

MAINTENANCE SALARY & WAGES		4,104,045	4,339,598	3,765,057	4,493,013	153,415

514 0472	Misc Labor/Expense	239				

GEN & ADMIN SALARY & WAGES		239				

515 9998	Budget	2,401,182	3,236,350	2,671,755	3,267,337	30,987

EMPLOYEE BENEFITS		2,401,182	3,236,350	2,671,755	3,267,337	30,987

521 0062	Accident Repairs	32,891-	45,000-	9,233-	45,000-	
521 5200	M&S Direct Charge (Specia	228,750	330,000	121,193	330,000	
521 5201	M&S Issues	1,683,962	1,898,369	1,324,019	1,898,369	
521 6010	Other Fluids	2,073	4,000	910		4,000-

REVENUE VEHICLE MAINT & TRANS		1,881,894	2,187,369	1,436,889	2,183,369	4,000-

522 5200	M&S Direct Charge (Specia	35,268		13,346		
522 5201	M&S Issues	568		373		

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Department 4010 FRONTIER GARAGE

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
522 9998	Budget	8,520-	34,875	2,909-	33,000	1,875-

NON-REV VEHICLE MAINT & REPAIR		27,316	34,875	10,810	33,000	1,875-

524 0070	Diesel Expense	496,036	745,766	145,694	275,000	470,766-
524 0080	Operations of Service Truck	7,456	10,500	3,484	10,500	
524 0560	CNG-Fueling Costs	473,377	563,801	422,246	563,801	
524 3199	ELECTRICAL	93,118	87,000	75,181	94,983	7,983
524 5201	M&S Issues	63,779	57,800	58,259	62,614	4,814

AUTOMOTIVE		1,133,766	1,464,867	704,864	1,006,898	457,969-

525 0561	CNG-Equipment Costs	376,253	450,000	258,484	450,000	
525 5200	M&S Direct Charge (Specia	184,911		90,993		
525 5201	M&S Issues	31,445		34,481		
525 9998	Budget	144,932-	132,000	68,799-	251,250	119,250

FACILITIES		447,677	582,000	315,159	701,250	119,250

527 5270	Environmental Costs	39,076		56,991		
527 9998	Budget	9,555-	21,900	11,357-	21,000	900-

ENVIRONMENTAL		29,521	21,900	45,634	21,000	900-

531 0222	Utilities Expense	145,943		114,233		
531 9998	Budget	36,484-	126,600	28,557-	112,500	14,100-

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Department 4010 FRONTIER GARAGE

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						

ELECTRIC POWER		109,459	126,600	85,676	112,500	14,100-

532 0222	Utilities Expense	92,521		57,280		
532 9998	Budget	23,129-	110,700	13,778-	78,750	31,950-

GAS		69,392	110,700	43,502	78,750	31,950-

533 0222	Utilties Expense	24,823		13,035		
533 9998	Budget	6,437-	18,000	3,257-	18,000	

WATER		18,386	18,000	9,778	18,000	

534 0222	Utilties Expense	1,603		1,495	1,500	1,500

TELEPHONE		1,603		1,495	1,500	1,500

571 0014	Management Fees	327,320	319,555	264,429	324,462	4,907
571 0230	Radio Mobile Units			1,450		

CONSULTANTS/OUTSIDE SERVICES		327,320	319,555	265,879	324,462	4,907

580 0361	General Office	2,692	1,500	2,330	2,500	1,000
580 0364	Cleaning & Operations	4,325	1,500	1,633	8,000	6,500
580 0368	Technology/Equipment/Serv	22,355	60,000	13,555	45,000	15,000-
580 5201	M&S Issues	186		1,083		
580 5210	Safety Equipment & Suppli	2,196	7,000	3,124	7,000	

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Department 4010 FRONTIER GARAGE

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
GENERAL OFFICE		31,754	70,000	21,725	62,500	7,500-
TOTAL EXPENSES		10,583,554	12,511,814	9,378,223	12,303,579	208,235-

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Division 40 METRO TRANS. AND MAINTENANCE
Department 4011 COLD SPRINGS GARAGE

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0030	Instruction Labor/Expense	5,045	10,000		10,000	
511 0040	Supervision	29,012		16,422		
511 0041	Office & Clerical	79,060		82,707		
511 0101	Vacation Pay	120,826		104,818		
511 0102	Birthday & Anniversary Pay	5,948		10,900		
511 0103	Sick Pay	43,562		34,223		
511 0104	Personal Leave Pay	18,263		16,508		
511 0105	Holiday Pay	55,313		65,226		
511 0106	Jury Duty	1,672				
511 0108	Bereavement Pay	870		4,491		
511 0111	Paid Lunch Pay	2,736		4,741		
511 0112	Attendance/Sick Leave Incentiv	10,600	9,500	15,100	9,500	
511 0113	Sick Pay Buy Back	361	500	344	500	
511 0116	Vacation, Sick PL Buy Back		500	429	500	
511 0200	Revenue Vehicle Servicing	1,155,946		887,542		
511 0234	Physical Examination Labor	255		47		
511 0300	Shop & Garage Equip Maint			26		
511 0325	SNOWPLOWING	5,141		3,522		
511 0400	Facilities Maintenance	388,099		365,763		
511 0472	Misc Labor/Expense	358		1,179		
511 0700	Attrition		170,000-		170,000-	
511 0900	Overtime	139,573	170,000	166,302	185,000	15,000

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Department 4011 COLD SPRINGS GARAGE

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0925	Shift Differential		19,000		19,000	
511 9700	Contract Bonus		26,073			26,073-
511 9998	Budget		2,161,303		2,275,439	114,136

MAINTENANCE SALARY & WAGES		2,062,640	2,226,876	1,780,290	2,329,939	103,063

514 0472	Misc Labor/Expense		300			300-

GEN & ADMIN SALARY & WAGES			300			300-

515 9998	Budget	1,435,668	1,846,134	1,456,351	1,926,339	80,205

EMPLOYEE BENEFITS		1,435,668	1,846,134	1,456,351	1,926,339	80,205

521 0062	Accident Repairs	23,040-	28,000-	12,409-	28,000-	
521 5200	M&S Direct Charge (Specia	255,575	550,000	269,453	250,000	300,000-
521 5201	M&S Issues	1,414,524	1,050,000	1,174,072	1,500,000	450,000
521 6010	Other Fluids	11,574	12,000	6,048	12,000	

REVENUE VEHICLE MAINT & TRANS		1,658,633	1,584,000	1,437,164	1,734,000	150,000

522 5200	M&S Direct Charge (Specia	15,575		19,491	17,500	17,500
522 5201	M&S Issues	346		327	1,500	1,500
522 9998	Budget		31,000			31,000-

NON-REV VEHICLE MAINT & REPAIR		15,921	31,000	19,818	19,000	12,000-

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Department 4011 COLD SPRINGS GARAGE

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
524 0070	Diesel Expense	1,187,949	1,108,352	682,586	1,233,000	124,648
524 0080	Operation of Service Truck	13,154	14,000	6,890	14,500	500
524 5201	M&S Issues	24,357	27,500	17,489	26,288	1,212-
524 9998	Budget					

AUTOMOTIVE		1,225,460	1,149,852	706,965	1,273,788	123,936

525 5200	M&S Direct Charge (Specia	126,083	85,000	57,383	115,000	30,000
525 5201	M&S Issues	3,854-	15,000-	14,095-		15,000

FACILITIES		122,229	70,000	43,288	115,000	45,000

527 5270	Environmental Costs	35,544		42,721	30,000	30,000
527 9998	Budget		42,000			42,000-

ENVIRONMENTAL		35,544	42,000	42,721	30,000	12,000-

533 0222	Utilities Expense	475		469		
533 9998	Budget		400		500	100

WATER		475	400	469	500	100

534 0222	Utilities Expense	695	500	593	700	200

TELEPHONE		695	500	593	700	200

571 0014	Management Fees	314,111	319,555	248,392	324,462	4,907

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Department 4011 COLD SPRINGS GARAGE

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						

CONSULTANTS/OUTSIDE SERVICES		314,111	319,555	248,392	324,462	4,907

580 0361	General Office	2,285	1,000	583	2,500	1,500
580 0364	Cleaning & Operations	409	500	2,117	6,000	5,500
580 0368	Technology/Equipment/Serv	5,244	35,000	35,196	25,000	10,000-
580 5210	Safety Equipment & Supplie	1,914	4,000	2,340	4,000	

GENERAL OFFICE		9,852	40,500	40,236	37,500	3,000-

TOTAL EXPENSES		6,881,228	7,311,117	5,776,287	7,791,228	480,111

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Division 40 METRO TRANS. AND MAINTENANCE
Department 4013 BABCOCK GARAGE

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0030	Instruction Labor/Expense	207	4,000		4,000	
511 0034	Union Function Labor			571		
511 0040	Supervision	121,249		88,163		
511 0041	Office & Clerical	30,360		40,001		
511 0101	Vacation Pay	133,662		126,621		
511 0102	Birthday & Anniversary Pay	5,345		10,783		
511 0103	Sick Pay	48,918		52,374		
511 0104	Personal Leave Pay	13,310		14,354		
511 0105	Holiday Pay	50,976		63,230		
511 0108	Bereavement Pay	2,747		3,175		
511 0112	Attendance/Sick Leave Inc	11,250	12,000	14,900	12,000	
511 0113	Sick Pay Buy Back	1,013	500		500	
511 0116	Vacation, Sick PL Buy Back	1,353	3,000	268	3,000	
511 0200	Revenue Vehicle Servicing	1,104,142		958,297		
511 0234	Physical Examination Labo	1,204		684		
511 0300	Shop & Garage Equip Maint	37,691		29,993		
511 0400	Facilities Maintenance	194,767		178,665		
511 0472	Misc Labor/Expense	1,092		665		
511 0700	Attrition		260,000-		260,000-	
511 0900	Overtime	308,843	290,000	288,035	320,000	30,000
511 0925	Shift Differential		22,000		22,000	
511 9700	Contract Bonus		27,423			27,423-

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Department 4013 BABCOCK GARAGE

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 9998	Budget		2,293,773		2,389,307	95,534

	MAINTENANCE SALARY & WAGES	2,068,129	2,392,696	1,870,779	2,490,807	98,111

515 9998	Budget	1,339,765	1,908,663	1,449,690	1,974,332	65,669

	EMPLOYEE BENEFITS	1,339,765	1,908,663	1,449,690	1,974,332	65,669

521 0062	Accident Repairs	41,354-	20,000-	34,577-	20,000-	
521 5200	M&S Direct Charge (Specia	383,347	400,000	192,933	400,000	
521 5201	M&S Issues	1,332,244	1,050,000	1,015,684	1,250,000	200,000
521 6010	Other Fluids	7,818	7,000	7,186	7,000	

	REVENUE VEHICLE MAINT & TRANS	1,682,055	1,437,000	1,181,226	1,637,000	200,000

522 5200	M&S Direct Charge (Specia	33,395		8,479	25,000	25,000
522 5201	M&S Issues	450		5	500	500
522 9998	Budget		25,000			25,000-

	NON-REV VEHICLE MAINT & REPAIR	33,845	25,000	8,484	25,500	500

524 0070	Diesel Expense	1,185,393	1,136,225	726,349	1,300,000	163,775
524 0080	Operation of Service Truc	5,918	7,200	2,489	7,200	
524 5201	M&S Issues	28,095	30,500	19,751	29,156	1,344-

	AUTOMOTIVE	1,219,406	1,173,925	748,589	1,336,356	162,431

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Department 4013 BABCOCK GARAGE

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
525 5200	M&S Direct Charge (Specia	99,945		65,023	100,000	100,000
525 5201	M&S Issues	7,862		11,023	7,000	7,000
525 9998	Budget		82,000			82,000-

FACILITIES		107,807	82,000	76,046	107,000	25,000

527 5270	Environmental Costs	29,740		34,604		
527 9998	Budget		30,000		25,000	5,000-

ENVIRONMENTAL		29,740	30,000	34,604	25,000	5,000-

531 0222	Utilities Expense	71,670		63,266		
531 9998	Budget		85,000		73,000	12,000-

ELECTRIC POWER		71,670	85,000	63,266	73,000	12,000-

532 0222	Utilities Expense	78,110		52,414		
532 9998	Budget		112,000		80,000	32,000-

GAS		78,110	112,000	52,414	80,000	32,000-

533 0222	Utilities Expense	30,799		20,721		
533 9998	Budget		22,000		30,000	8,000

WATER		30,799	22,000	20,721	30,000	8,000

534 0222	Utilities Expense	738		647		

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Department 4013 BABCOCK GARAGE

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
534 9998	Budget		1,000		1,000	

TELEPHONE		738	1,000	647	1,000	

571 0014	Management Fees	324,100	314,653	227,379	319,581	4,928
571 0231	Radio Base Stations			279		

CONSULTANTS/OUTSIDE SERVICES		324,100	314,653	227,658	319,581	4,928

580 0361	General Office	806	200	317	1,000	800
580 0364	Cleaning & Operations	1,039	1,100	757	6,000	4,900
580 0368	Technology/Equipment/Serv	5,641	40,000	4,873	35,000	5,000-
580 5210	Safety Equipment & Suppli	1,501	7,000	2,180	7,000	

GENERAL OFFICE		8,987	48,300	8,127	49,000	700

TOTAL EXPENSES		6,995,151	7,632,237	5,742,251	8,148,576	516,339

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Division 40 METRO TRANS. AND MAINTENANCE
Department 4014 SHOPS

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0030	Instruction Labor/Expense	5,872	9,000	443	9,000	
511 0034	Union Function Labor			441		
511 0040	Supervision	42,789		38,370		
511 0041	Office & Clerical	26,386		36,199		
511 0101	Vacation Pay	247,820		249,330		
511 0102	Birthday & Anniversary Pay	11,913		21,988		
511 0103	Sick Pay	74,426		58,245		
511 0104	Personal Leave Pay	34,317		23,872		
511 0105	Holiday Pay	102,267		105,598		
511 0106	Jury Duty	432				
511 0107	Military Leave Pay	9,362		7,101		
511 0108	Bereavement Pay	5,565		4,094		
511 0112	Attendance/Sick Leave Inc	18,800	24,000	22,800	24,000	
511 0113	Sick Pay Buy Back	2,350	4,000	1,093	4,000	
511 0116	Vacation, Sick PL Buy Back		2,000	1,092	2,000	
511 0200	Revenue Vehicle Servicing	2,158,716		1,610,372		
511 0234	Physical Examination Labor	527				
511 0300	Shop & Garage Equip Maint	43,194		34,567		
511 0325	SNOWPLOWING	3,693				
511 0400	Facilities Maintenance	239,967		192,145		
511 0472	Misc Labor/Expense	931		277		
511 0500	Radio Equipment Maintena	141,422		122,389		

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4014 SHOPS

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0600	Fare Collection Equipment	41,904		31,511		
511 0700	Attrition		400,000-		400,000-	
511 0900	Overtime	136,926	210,000	59,826	150,000	60,000-
511 0925	Shift Differential		2,000		2,000	
511 9700	Contract Bonus		48,421			48,421-
511 9998	Budget		3,702,847		3,833,187	130,340

MAINTENANCE SALARY & WAGES		3,349,579	3,602,268	2,621,753	3,624,187	21,919

514 0101	Vacation Pay	3,855		2,074		
514 0102	Birthday & Anniversary Pay			207		
514 0103	Sick Pay	405		414		
514 0104	Personal Leave Pay	608		414		
514 0105	Holiday Pay	405		1,037		
514 0112	Attendance/Sick Leave Inc	200				
514 0152	Vault Drivers	46,261		37,164		
514 0471	Stores Labor/Expense	1,018		4,481		
514 0472	Misc Labor/Expense	27				
514 0900	Overtime	19		19		
514 9998	Budget		53,924		55,121	1,197

GEN & ADMIN SALARY & WAGES		52,798	53,924	45,810	55,121	1,197

515 9998	Budget	2,417,626	3,078,706	2,319,244	3,140,825	62,119

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4014 SHOPS

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
EMPLOYEE BENEFITS		2,417,626	3,078,706	2,319,244	3,140,825	62,119
520 0147	Elevator Maintenance & In	3,791	5,500	3,285	5,500	
520 0149	Elevator Repairs	110	1,500		1,500	
MAINTENANCE AND REPAIRS		3,901	7,000	3,285	7,000	
521 0054	Tire Expense	668,767	680,000	528,024	690,000	10,000
521 5200	M&S Direct Charge (Specia	106,219	200,000	54,847	125,000	75,000-
521 5201	M&S Issues	24,007	25,000	29,247	25,000	
521 5202	M&S Workshop Labor/Mater		100			100-
521 5205	M&S Obsolete Inventory	25,298	30,000		20,000	10,000-
REVENUE VEHICLE MAINT & TRANS		824,291	935,100	612,118	860,000	75,100-
522 5200	M&S Direct Charge (Specia	18,278		26,520		
522 5201	M&S Issues	2,845	24,000	16,871	24,000	
NON-REV VEHICLE MAINT & REPAIR		21,123	24,000	43,391	24,000	
523 5200	M&S Direct Charge (Specis			312		
IMPROVEMENTS & REPLACEMENTS				312		
524 0080	Operation of Service Truck	481	500	243	500	
524 5201	M&S Issues		500		500	

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4014 SHOPS

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						

AUTOMOTIVE		481	1,000	243	1,000	

525 5200	M&S Direct Charge (Specia	161,586		131,161	185,000	185,000
525 5201	M&S Issues	46,009		46,133	60,000	60,000
525 9998	Budget		200,000			200,000-

FACILITIES		207,595	200,000	177,294	245,000	45,000

527 9998	Budget		10,000			10,000-

ENVIRONMENTAL			10,000			10,000-

531 0222	Utlities Expense	177,248		168,806		
531 9998	Budget		200,000		185,000	15,000-

ELECTRIC POWER		177,248	200,000	168,806	185,000	15,000-

532 0222	Utlities Expense	120,926		94,166		
532 9998	Budget		185,000		150,000	35,000-

GAS		120,926	185,000	94,166	150,000	35,000-

533 0222	Utlities Expense	31,302		21,835		
533 9998	Budget		35,000		32,000	3,000-

WATER		31,302	35,000	21,835	32,000	3,000-

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4014 SHOPS

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
534 0222	Utilities Expense	196		167		
534 9998	Budget		250		200	50-

TELEPHONE		196	250	167	200	50-

571 0014	Management Fees	1,883,557	2,064,547	1,418,020	2,045,750	18,797-
571 0230	Radio Mobilie Units	110,404	120,000	50,599	110,000	10,000-
571 0231	Radio Base Stations	70,269	53,000	35,381	65,000	12,000

CONSULTANTS/OUTSIDE SERVICES		2,064,230	2,237,547	1,504,000	2,220,750	16,797-

577 5900	Employee Training	65,934	45,000	4,807	20,000	25,000-

EMPLOYEE TRAINING		65,934	45,000	4,807	20,000	25,000-

580 0361	General Office	1,198	2,000	145	4,000	2,000
580 0363	Machine Rental & Repair		500		1,000	500
580 0364	Cleaning & Operations	1,666	2,000	2,682	5,000	3,000
580 0368	Technology/Equipment/Serv	324,505	1,333,816	235,502	1,333,816	
580 0385	Safety/Service Awards		1,000		1,500	500
580 0600	Fare Collection Equipment			30,978		
580 5201	M&S Issues		500			500-
580 5210	Safety Equipment & Supplies	15,557	8,000	22,275	20,000	12,000

GENERAL OFFICE		342,926	1,347,816	291,582	1,365,316	17,500

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4014 SHOPS

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
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** EXPENSES **

----- TOTAL EXPENSES		9,680,156	11,962,611	7,908,813	11,930,399	32,212-

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DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4015 BUS LOOPS

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
525	FACILITIES	32,550	26,000	45,711	30,000	4,000
527	ENVIRONMENTAL	3,614	1,000		500	500-
531	ELECTRIC POWER	89,755	94,000	76,972	183,755	89,755
533	WATER	6,162	3,500	4,986	6,000	2,500
572	RENT EXPENSE	9,600	9,600	8,000	9,600	
574	TAXES AND ASSESSMENTS	225	1,800	209	225	1,575-
580	GENERAL OFFICE	5,694	1,000	2,039	6,000	5,000
TOTAL	EXPENSES	147,600	136,900	137,917	236,080	99,180

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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BUDGET WORKSHEETS - Fiscal Year 2021-22

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DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4016 MECHANICAL

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
511	MAINTENANCE SALARY & WAGES	114,762	169,555	84,459	141,609	27,946-
515	EMPLOYEE BENEFITS	84,934	148,991	74,480	124,204	24,787-
521	REVENUE VEHICLE MAINT & TRANS			786		
580	GENERAL OFFICE	3,160	2,400	1,023	3,800	1,400
TOTAL	EXPENSES	202,856	320,946	160,748	269,613	51,333-

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4019 STOREROOM- BUS

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0041	Office & Clerical	299,468		209,176		
511 0101	Vacation Pay	42,590		32,754		
511 0102	Birthday & Anniversary Pay	1,999		2,998		
511 0103	Sick Pay	10,449		15,022		
511 0104	Personal Leave Pay	4,257		3,670		
511 0105	Holiday Pay	15,545		12,945		
511 0107	Military Leave Pay	344				
511 0108	Bereavement Pay	192				
511 0111	Paid Lunch Pay	42,372		29,453		
511 0112	Attendance/Sick Leave Inc	6,600	7,000	7,200	7,600	600
511 0113	Sick Pay Buy Back			392		
511 0116	Vacation, Sick PL Buy Back	3,242		590		
511 0234	Physical Examination Labor	376				
511 0472	Misc Labor/Expense	533		228		
511 0700	Attrition		50,000-		50,000-	
511 0900	Overtime	155,681	165,000	110,152	160,000	5,000-
511 9700	Contract Bonus		10,791			10,791-
511 9998	Budget		586,271		552,875	33,396-

MAINTENANCE SALARY & WAGES		583,648	719,062	424,580	670,475	48,587-

514 0101	Vacation Pay	28,251		10,274		
514 0102	Birthday & Anniversary Pay	801		1,734		

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4019 STOREROOM- BUS

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
514 0103	Sick Pay	2,189		4,170		
514 0104	Personal Leave Pay	2,217		1,765		
514 0105	Holiday Pay	9,029		8,555		
514 0107	Military Leave Pay	344-				
514 0108	Bereavement			630		
514 0111	Paid Lunch Pay	26,055		20,201		
514 0112	Attendance/Sick Leave Inc	2,000	2,000		2,000	
514 0471	Stores Labor/Expense	182,643		142,479		
514 0900	Overtime	4,315	10,000	4,440	7,000	3,000-
514 9998	Budget		249,312		257,218	7,906

GEN & ADMIN SALARY & WAGES		257,156	261,312	194,248	266,218	4,906

515 9998	Budget	520,556	742,977	466,107	710,015	32,962-

EMPLOYEE BENEFITS		520,556	742,977	466,107	710,015	32,962-

523 5200	M&S Direct Charge (Specia	3,613	3,500	784	3,500	
523 5201	M&S Issues	13,190	11,000	3,922	11,000	

IMPROVEMENTS & REPLACEMENTS		16,803	14,500	4,706	14,500	

534 0222	Utilities Expense	153		334	250	250

TELEPHONE		153		334	250	250

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4019 STOREROOM- BUS

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
571 0014	Management Fees	270,564	315,032	180,339	294,642	20,390-
-----CONSULTANTS/OUTSIDE SERVICES-----		270,564	315,032	180,339	294,642	20,390-
576 9998	Budget		3,000		3,000	
-----EMPLOYEE TRAVEL-----			3,000		3,000	
577 5900	Employee Training		2,500		2,500	
-----EMPLOYEE TRAINING-----			2,500		2,500	
580 0361	General Office	687	500	652	500	
580 0363	Machine Rental & Repair		200		200	
580 0368	Technology/Equipment/Serv	829	1,500	239	1,200	300-
580 5201	M&S Issues		500		300	200-
580 5210	Safety Equipment & Supplie	1,336	800	83	800	
-----GENERAL OFFICE-----		2,852	3,500	974	3,000	500-
-----TOTAL EXPENSES-----		1,651,732	2,061,883	1,271,288	1,964,600	97,283-

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4032 METRO LINK

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0200	Revenue Vehicle Servicing	831				

	MAINTENANCE SALARY & WAGES	831				

512 0031	Operator Labor/Expense	90				
512 0472	Misc Labor/Expense	228				
512 0900	Overtime	182				

	TRANSPORTATION SALARY & WAGES	500				

515 9998	Budget	888				

	EMPLOYEE BENEFITS	888				

521 5200	M&S Direct Charge (Specia	21,177				
521 5201	M&S Issues	140,285				
521 9998	Budget	90,958-				

	REVENUE VEHICLE MAINT & TRANS	70,504				

522 9998	Budget	1,426				

	NON-REV VEHICLE MAINT & REPAIR	1,426				

524 0070	Diesel Expense	123,457				
524 9998	Budget	48,867-				

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4032 METRO LINK

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						

	AUTOMOTIVE		74,590			

525 9998	Budget		23,875			

	FACILITIES		23,875			

527 9998	Budget		1,528			

	ENVIRONMENTAL		1,528			

531 9998	Budget		5,837			

	ELECTRIC POWER		5,837			

532 9998	Budget		3,700			

	GAS		3,700			

533 9998	Budget		1,030			

	WATER		1,030			

534 9998	Budget		806			

	TELEPHONE		806			

541 0264	Property & Fire Insurance		2,858			
541 0265	BUILDINGS		57,030			

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4032 METRO LINK

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
541 9998	Budget					

	INSURANCE	59,888				

542 0261	Resv Appropriations	4,320				

	CLAIM LOSSES	4,320				

553 0370	Transit Police	59,969				

	POLICE PROTECTION	59,969				

580 0365	Stationary	178				

	GENERAL OFFICE	178				

592 0510	Rail Overhead - Salary	10,311				
592 0512	Rail Overhead - Expenses	32,579				

	DIVISION OPERATIONS	42,890				

	TOTAL EXPENSES	352,760				

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4062 PARATRANSIT

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0030	Instruction Labor/Expense			157		
511 0105	Holiday Pay	213		151		
511 0200	Revenue Vehicle Servicing	348,357		303,004		
511 0400	Facilities Maintenance	109		1,652		
511 0900	Overtime	195,401	230,000	103,826		230,000-
511 9998	Budget		169,160			169,160-

MAINTENANCE SALARY & WAGES		544,080	399,160	408,790		399,160-

512 0015	Ambassador Training	10,420	8,500	1,496	8,500	
512 0030	Instruction	55,108	36,000	11,051	30,000	6,000-
512 0031	Operator Labor/Expense	3,049,041		1,682,401		
512 0032	Changing & Shifting Labor	1,981		348		
512 0033	Student Operator Labor	157,927	115,000	65,937	115,000	
512 0034	Union Function Labor	7,070	11,000	1,488	11,000	
512 0036	Smith System Training	3,117		638		
512 0037	Equipment Familiarization			322		
512 0041	Office & Clerical	252,019		84,007		
512 0101	Vacation Pay	155,983		102,211		
512 0102	Birthday & Anniversary Pay	10,553		13,325		
512 0103	Sick Pay	91,087		93,734		
512 0104	Personal Leave Pay	33,690		15,302		
512 0105	Holiday Pay	93,192		78,619		

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4062 PARATRANSIT

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
512 0106	Jury Duty	2,684				
512 0108	Bereavement Pay	6,137		1,269		
512 0111	Paid Lunch Pay	454		145		
512 0112	Attendance/Sick Leave Inc	16,200	25,000	14,400	20,000	5,000-
512 0113	Sick Pay Buy Back	1,790	3,500	1,332	3,500	
512 0116	Vacation, Sick PL Buy Back	1,247	1,500	1,330	2,000	500
512 0234	Physical Examination Labor	2,499	2,800	1,172	2,800	
512 0472	Misc Labor/Expense	5,705	6,000	4,847	6,000	
512 0700	Attrition		200,000-		200,000-	
512 0900	Overtime	153,728	150,000	26,261	145,000	5,000-
512 9700	Contract Bonus		54,439			54,439-
512 9998	Budget		4,070,244		4,346,292	276,048

TRANSPORTATION SALARY & WAGES		4,111,632	4,283,983	2,201,635	4,490,092	206,109

513 0165	Accident Reports Labor	1,079	900	353	1,100	200

I&D SALARY & WAGES		1,079	900	353	1,100	200

514 0101	Vacation Pay	875				
514 0103	Sick Pay	558				
514 0104	Personal Leave Pay	226				
514 0105	Holiday Pay	583				
514 0111	Paid Lunch Pay	3,592		5		

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Company 2 Niagara Frontier Transit Metro
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Department 4062 PARATRANSIT

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
514 0116	Vacation, Sick PL Buy Back	291		150		
514 0472	Misc Labor/Expense	1,588	4,000		4,000	
514 0900	Overtime	218				

GEN & ADMIN SALARY & WAGES		7,931	4,000	155	4,000	

515 9998	Budget	3,238,931	3,870,564	2,210,857	3,863,912	6,652-

EMPLOYEE BENEFITS		3,238,931	3,870,564	2,210,857	3,863,912	6,652-

521 0062	Accident Repairs	4,159-		3,859-		
521 5200	M&S Direct Charge (Specia	106,253		70,798		
521 5201	M&S Issues	206,450		145,193		
521 9998	Budget	90,958	515,000		375,000	140,000-

REVENUE VEHICLE MAINT & TRANS		399,502	515,000	212,132	375,000	140,000-

522 5200	M&S Direct Charge (Specia	399		695		
522 9998	Budget	7,093	11,625	2,909	11,000	625-

NON-REV VEHICLE MAINT & REPAIR		7,492	11,625	3,604	11,000	625-

524 0070	Diesel Expense		117,530	9,407		117,530-
524 0090	GAS/REV VEHICLE	373,782	402,753	158,622	402,753	
524 9998	Budget	48,867				

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Company 2 Niagara Frontier Transit Metro
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Department 4062 PARATRANSIT

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						

AUTOMOTIVE		422,649	520,283	168,029	402,753	117,530-

525 5200	M&S Direct Charge (Specia	4,297	2,000	6,942		2,000-
525 9998	Budget	121,056	44,000	68,799	83,750	39,750

FACILITIES		125,353	46,000	75,741	83,750	37,750

527 9998	Budget	8,026	7,300	11,357	7,000	300-

ENVIRONMENTAL		8,026	7,300	11,357	7,000	300-

531 9998	Budget	30,646	42,200	28,557	37,500	4,700-

ELECTRIC POWER		30,646	42,200	28,557	37,500	4,700-

532 9998	Budget	19,428	36,900	13,778	26,250	10,650-

GAS		19,428	36,900	13,778	26,250	10,650-

533 9998	Budget	5,407	6,000	3,257	6,000	

WATER		5,407	6,000	3,257	6,000	

534 0222	Utilities Expense	1,673		1,220		
534 9998	Budget	749	3,468	1,372	3,472	4

TELEPHONE		2,422	3,468	2,592	3,472	4

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Budget Work Detail Report - Fiscal Year 2021-22

Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4062 PARATRANSIT

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
541 0264	Property & Fire Insurance	8,575		12,938		
541 0265	BUILDINGS	171,077		122,978		
541 9998	Budget		238,002	10,090	216,530	21,472-

INSURANCE		179,652	238,002	146,006	216,530	21,472-

542 0261	Resv Appropriations	72,089		33,110-		

CLAIM LOSSES		72,089		33,110-		

553 0370	Transit Police	359,815		281,577		
553 9998	Budget		448,367		372,398	75,969-

POLICE PROTECTION		359,815	448,367	281,577	372,398	75,969-

571 0014	Management Fees	982,197	1,164,295	797,220	903,279	261,016-

CONSULTANTS/OUTSIDE SERVICES		982,197	1,164,295	797,220	903,279	261,016-

576 5800	Auto Reimbursement	59	1,000		200	800-

EMPLOYEE TRAVEL		59	1,000		200	800-

577 5900	Employee Training		4,000		2,000	2,000-

EMPLOYEE TRAINING			4,000		2,000	2,000-

580 0361	General Office	4,337	6,000	812	6,000	

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Budget Work Detail Report - Fiscal Year 2021-22

Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4062 PARATRANSIT

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
580 0365	Stationary	11,505	13,000	2,761	12,000	1,000-
580 0368	Technology/Equipment/Serv	121,189	110,000	154,691	130,000	20,000
580 0600	Fare Collection Equipment			7,625		
580 5210	Safety Equipment & Suppli		200			200-

GENERAL OFFICE		137,031	129,200	165,889	148,000	18,800

582 0010	Station & Office	1,325		2,244		
582 0038	Tolls Expense	23,706		10,744		
582 9998	Budget		20,000		10,000	10,000-

TRANSPORTATION EXPENSE		25,031	20,000	12,988	10,000	10,000-

592 0510	Rail Overhead - Salary	30,934	62,965	29,934	61,606	1,359-
592 0512	Rail Overhead - Expenses	97,738	125,329	87,568	130,513	5,184

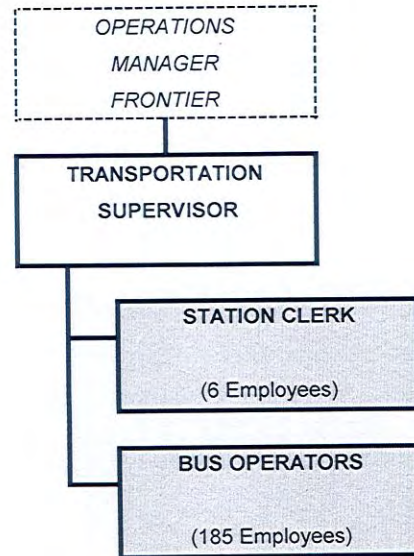
DIVISION OPERATIONS		128,672	188,294	117,502	192,119	3,825

593 9100	Cost Allocation Plan	88,786	97,835	81,889	103,404	5,569

COST ALLOCATION PLAN		88,786	97,835	81,889	103,404	5,569

TOTAL EXPENSES		10,897,910	12,038,376	6,910,798	11,259,759	778,617-

FRONTIER
(Attachment C)



TOTAL EMPLOYEES:

NFTA	1
Metro	<u>191</u>
Total	192

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Budget Work Detail Report - Fiscal Year 2021-22

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4020 FRONTIER STATION

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
512 0015	Ambassador Training	6,134	17,000	10,154	12,000	5,000-
512 0030	Instruction Labor/Expense	69,964	105,000	76,268	75,000	30,000-
512 0031	Operator Labor/Expense	8,177,192		6,339,758		
512 0032	Changing & Shifting Labor	29,718		17,396		
512 0033	Student Operator Labor	21,567	90,000	41,572	50,000	40,000-
512 0034	Union Function Labor	10,883	36,000	6,008	15,000	21,000-
512 0035	Part Time Operators	85				
512 0036	Smith System Training	5,992	5,000	479	6,500	1,500
512 0037	Equipment Familiarization	475	5,000		2,000	3,000-
512 0041	Office & Clerical	239,309	240,000	200,069	225,000	15,000-
512 0101	Vacation Pay	634,926		551,526		
512 0102	Birthday & Anniversary Pay	17,532		50,194		
512 0103	Sick Pay	298,252		347,294		
512 0104	Personal Leave Pay	100,884		64,774		
512 0105	Holiday Pay	249,859		267,690		
512 0106	Jury Duty	214		461		
512 0107	Military Leave Pay	234				
512 0108	Bereavement Pay	11,085		12,278		
512 0111	Paid Lunch Pay	353		58		
512 0112	Attendance/Sick Leave Inc	34,600	33,000	35,200	34,000	1,000
512 0113	Sick Pay Buy Back	4,092	6,000	3,384	6,000	
512 0116	Vacation, Sick PL Buy Back	5,276	4,000	2,823	5,500	1,500

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4020 FRONTIER STATION

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
512 0234	Physical Examination Labor	9,206		5,524		
512 0472	Misc Labor/Expense	15,054	10,000	9,184	10,000	
512 0700	Attrition		1,352,138-		1,100,000-	252,138
512 0900	Overtime	419,492	550,000	346,532	500,000	50,000-
512 9700	Contract Bonus		131,033			131,033-
512 9998	Budget		10,268,581		10,615,388	346,807

TRANSPORTATION SALARY & WAGES		10,362,378	10,148,475	8,388,626	10,456,388	307,912

513 0165	Accident Reports Labor	3,786	4,500	2,068	4,000	500-

I&D SALARY & WAGES		3,786	4,500	2,068	4,000	500-

514 0472	Misc Labor/Expense	644	2,000		2,000	

GEN & ADMIN SALARY & WAGES		644	2,000		2,000	

515 9998	Budget	7,402,608	8,591,853	7,159,264	8,880,076	288,223

EMPLOYEE BENEFITS		7,402,608	8,591,853	7,159,264	8,880,076	288,223

571 0014	Management Fees	490,491	431,396	426,090	437,531	6,135

CONSULTANTS/OUTSIDE SERVICES		490,491	431,396	426,090	437,531	6,135

577 5900	Employee Training		3,000		3,000	

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Budget Work Detail Report - Fiscal Year 2021-22

Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4020 FRONTIER STATION

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						

EMPLOYEE TRAINING			3,000		3,000	

580 0368	Technology/Equipment/Serv	144	500		500	

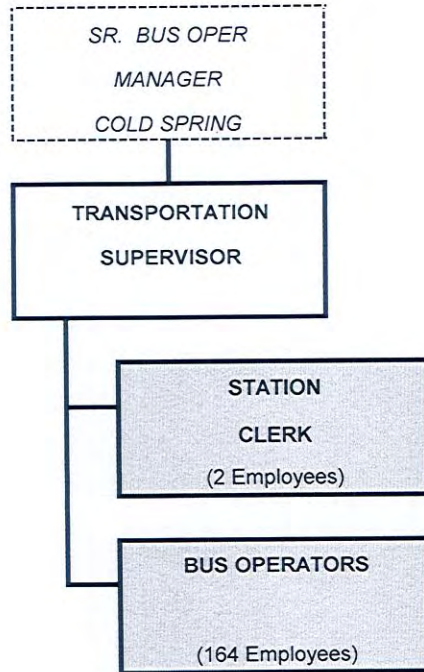
GENERAL OFFICE		144	500		500	

582 0010	Stations & Office	8,287		5,632		
582 5201	M&S Issues	4,503		3,593		
582 9998	Budget		11,000		11,000	

TRANSPORTATION EXPENSE		12,790	11,000	9,225	11,000	

TOTAL EXPENSES		18,272,841	19,192,725	15,985,273	19,794,495	601,770

**COLD SPRING
(Attachment D)**



TOTAL EMPLOYEES:

NFTA	1
Metro	<u>166</u>
Total	167

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4021 COLD SPRINGS STATION

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
512 0015	Ambassador Training	12,544	10,000	6,961	10,000	
512 0030	Instruction Labor/Expense	79,201	110,000	42,344	110,000	
512 0031	Operator Labor/Expense	6,513,135		4,977,345		
512 0032	Changing & Shifting Labor	18,253		27,954		
512 0033	Student Operator Labor	84,494	100,000	21,289	102,000	2,000
512 0034	Union Function Labor	12,726		9,194		
512 0035	Part Time Operators			449		
512 0036	Smith System Training	7,611	7,000	2,091	10,000	3,000
512 0037	Equipment Familiarization		5,000	224	20,000	15,000
512 0041	Office & Clerical	101,219	105,000	78,858	105,000	
512 0101	Vacation Pay	456,509		416,798		
512 0102	Birthday & Anniversary Pay	16,554		48,256		
512 0103	Sick Pay	237,793		349,929		
512 0104	Personal Leave Pay	63,842		51,223		
512 0105	Holiday Pay	195,315		216,260		
512 0106	Jury Duty	495		736		
512 0108	Bereavement Pay	11,364		6,550		
512 0111	Paid Lunch Pay	101		30		
512 0112	Attendance/Sick Leave Inc	22,400	22,000	30,000		22,000-
512 0113	Sick Pay Buy Back	550	2,000	1,531		2,000-
512 0116	Vacation, Sick PL Buy Back	3,842	4,000	3,934		4,000-
512 0234	Physical Examination Labo	10,421		8,273		

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4021 COLD SPRINGS STATION

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
512 0472	Misc Labor/Expense	9,518		8,303		
512 0700	Attrition		1,300,000-		1,200,000-	100,000
512 0900	Overtime	264,121	260,000	174,627	260,000	
512 9700	Contract Bonus		109,866			109,866-
512 9998	Budget		8,634,866		8,931,575	296,709

TRANSPORTATION SALARY & WAGES		8,122,008	8,069,732	6,483,159	8,348,575	278,843

513 0165	Accident Reports Labor	2,156	3,000	1,314	700	2,300-

I&D SALARY & WAGES		2,156	3,000	1,314	700	2,300-

514 0472	Misc Labor/Expense	411	300	2,268-	400	100

GEN & ADMIN SALARY & WAGES		411	300	2,268-	400	100

515 9998	Budget	5,822,359	6,939,584	5,595,776	7,183,583	243,999

EMPLOYEE BENEFITS		5,822,359	6,939,584	5,595,776	7,183,583	243,999

571 0014	Management Fees	473,032	316,846	472,281	568,998	252,152

CONSULTANTS/OUTSIDE SERVICES		473,032	316,846	472,281	568,998	252,152

577 5900	Employee Training		3,000		2,000	1,000-

EMPLOYEE TRAINING			3,000		2,000	1,000-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4021 COLD SPRINGS STATION

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
580 0368	Technology/Equipment/Serv	302	1,100		700	400-

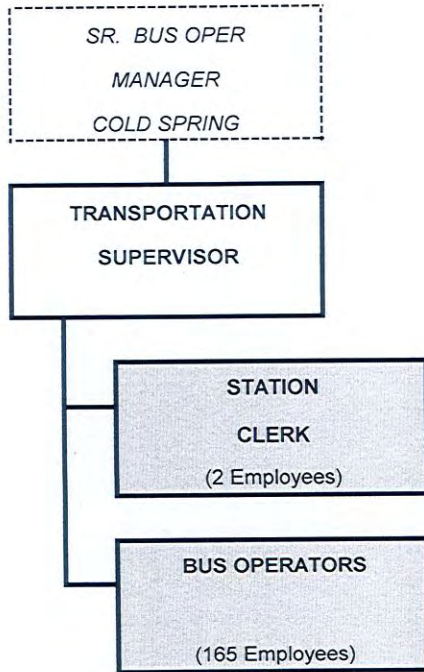
GENERAL OFFICE		302	1,100		700	400-

582 0010	Stations & Office	9,699		1,100		
582 5201	M&S Issues			510		
582 5210	Safety Equipment & Suppli	35		193		
582 9998	Budget		9,000		9,000	

TRANSPORTATION EXPENSE		9,734	9,000	1,803	9,000	

TOTAL EXPENSES		14,430,002	15,342,562	12,552,065	16,113,956	771,394

BABCOCK
(Attachment E)



TOTAL EMPLOYEES:

NFTA	1
Metro	167
Total	168

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4023 BABCOCK STATION

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
512 0015	Ambassador Training	8,724	10,000	5,850	10,000	
512 0030	Instruction Labor/Expense	98,095	110,000	52,463	110,000	
512 0031	Operator Labor/Expense	6,972,172		5,499,870		
512 0032	Changing & Shifting Labor	20,559		26,079		
512 0033	Student Operator Labor	109,423	135,000	39,504	135,000	
512 0034	Union Function Labor	11,071	15,000	8,815	13,000	2,000-
512 0036	Smith System Training	6,111	5,000	1,991	5,000	
512 0037	Equipment Familiarization	407	5,000		5,000	
512 0041	Office & Clerical	54,421	95,000	39,688	95,000	
512 0101	Vacation Pay	508,802		495,653		
512 0102	Birthday & Anniversary Pay	14,754		38,071		
512 0103	Sick Pay	245,780		310,954		
512 0104	Personal Leave Pay	69,031		59,795		
512 0105	Holiday Pay	201,368		229,353		
512 0106	Jury Duty	2,800		209		
512 0107	Military Leave Pay	587		172		
512 0108	Bereavement Pay	9,656		11,385		
512 0111	Paid Lunch Pay	192		43		
512 0112	Attendance/Sick Leave Inc	25,000	22,000	34,200	22,000	
512 0113	Sick Pay Buy Back	2,852	7,000	1,983	4,000	3,000-
512 0116	Vacation, Sick PL Buy Back	4,132	10,000	10,161	5,000	5,000-
512 0234	Physical Examination Labor	8,785		5,168		

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
Company 2 Niagara Frontier Transit Metro Division 40 METRO TRANS. AND MAINTENANCE Department 4023 BABCOCK STATION						
** EXPENSES **						
512 0472	Misc Labor/Expense	11,761	12,000	6,908	12,000	
512 0700	Attrition		1,500,000-		1,300,000-	200,000
512 0900	Overtime	317,294	370,000	194,900	300,000	70,000-
512 9700	Contract Bonus		113,444			113,444-
512 9998	Budget		8,902,863		9,143,398	240,535

TRANSPORTATION SALARY & WAGES		8,703,777	8,312,307	7,073,215	8,559,398	247,091

513 0165	Accident Reports Labor	2,780	3,000	1,596	3,000	

I&D SALARY & WAGES		2,780	3,000	1,596	3,000	

514 0472	Misc Labor/Expense	1,057	1,200	87	1,000	200-
514 0900	Overtime	26				

GEN & ADMIN SALARY & WAGES		1,083	1,200	87	1,000	200-

515 9998	Budget	6,205,670	7,077,824	6,104,430	7,344,267	266,443

EMPLOYEE BENEFITS		6,205,670	7,077,824	6,104,430	7,344,267	266,443

571 0014	Management Fees	271,689	274,398	229,692	279,949	5,551

CONSULTANTS/OUTSIDE SERVICES		271,689	274,398	229,692	279,949	5,551

580 0368	Technology/Equipment/Serv	144	500		250	250-

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4023 BABCOCK STATION

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						

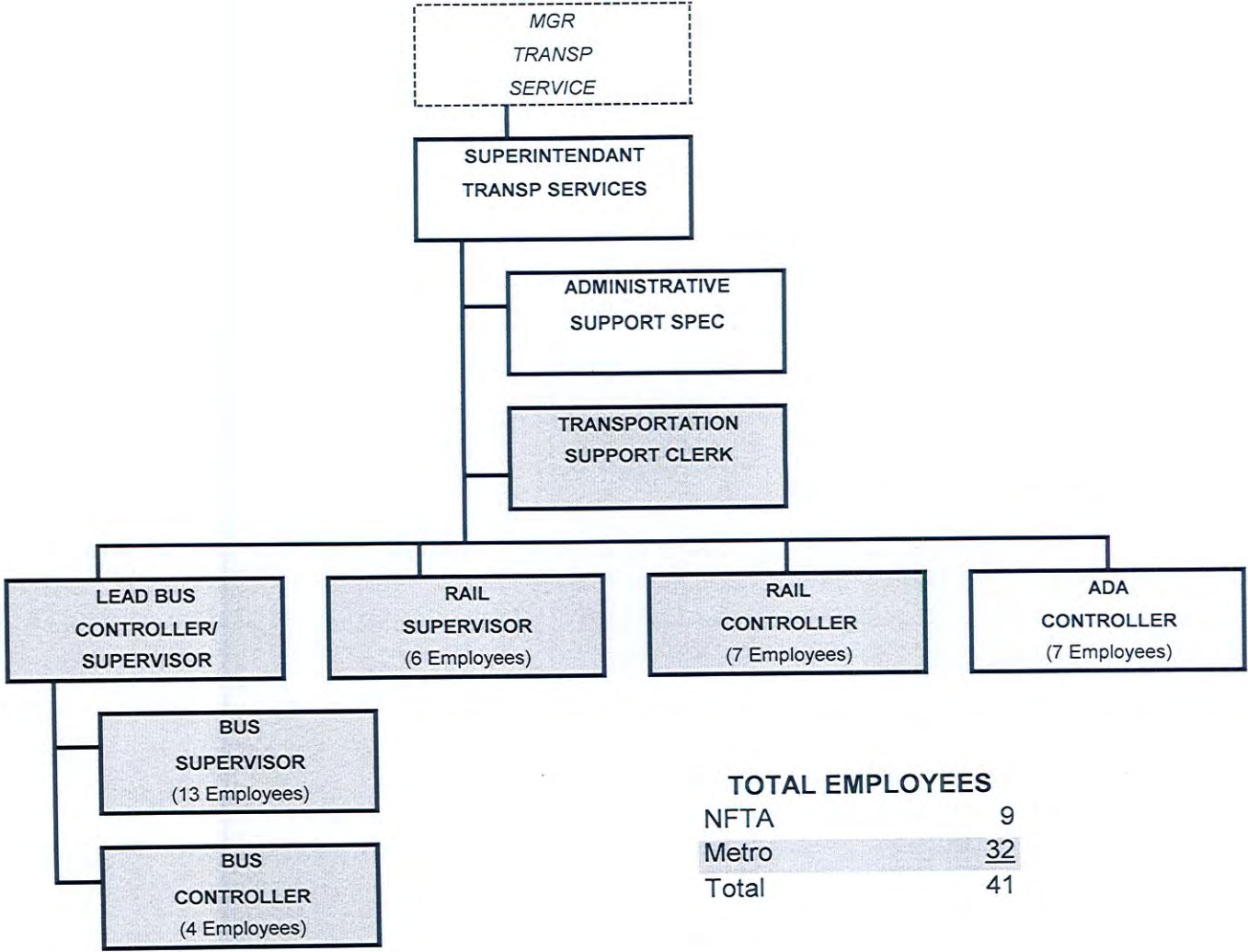
GENERAL OFFICE		144	500		250	250-

582 0010	Stations & Office	6,147		2,713	6,000	6,000
582 5201	M&S Issues			590		
582 5210	Safety Equipment & Suppli	40				
582 9998	Budget		5,000			5,000-

TRANSPORTATION EXPENSE		6,187	5,000	3,303	6,000	1,000

TOTAL EXPENSES		15,191,330	15,674,229	13,412,323	16,193,864	519,635

TRANSPORTATION (Attachment F)



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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4027 BUS TRANSPORTATION

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
512 0012	Street Supervisors - Disp	210,828		259,061		
512 0030	Instruction Labor/Expense		500		500	
512 0041	Office & Clerical	738,706		536,112		
512 0101	Vacation Pay	126,835		79,177		
512 0102	Birthday & Anniversary Pay	9,003		11,471		
512 0103	Sick Pay	54,389		25,656		
512 0104	Personal Leave Pay	25,124		19,431		
512 0105	Holiday Pay	48,827	45,000	52,903	48,000	3,000
512 0106	Jury Duty	242				
512 0107	Military Leave Pay	183				
512 0108	Bereavement Pay	2,359		2,279		
512 0111	Paid Lunch Pay	5,775		2,958		
512 0112	Attendance/Sick Leave Inc	20,550	25,000	17,000	22,000	3,000-
512 0116	Vacation, Sick PL Buy Back	14,293	1,000	14,335	14,000	13,000
512 0472	Misc Labor/Expense	73				
512 0900	Overtime	214,582	190,000	172,291	195,000	5,000
512 9700	Contract Bonus		690			690-
512 9998	Budget		1,253,592		1,231,893	21,699-

TRANSPORTATION SALARY & WAGES		1,471,769	1,515,782	1,192,674	1,511,393	4,389-

515 9998	Budget	964,476	1,204,775	932,104	1,197,426	7,349-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4027 BUS TRANSPORTATION

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						

EMPLOYEE BENEFITS		964,476	1,204,775	932,104	1,197,426	7,349-

534 0222	Utilities	592		309		
534 9998	Budget		400		600	200

TELEPHONE		592	400	309	600	200

571 0014	Management Fees	365,443	370,853	331,845	379,645	8,792

CONSULTANTS/OUTSIDE SERVICES		365,443	370,853	331,845	379,645	8,792

576 0359	Travel & Entertainment			47		

EMPLOYEE TRAVEL				47		

577 0371	Seminars			588		
577 5900	Employee Training		750		200	550-

EMPLOYEE TRAINING			750	588	200	550-

580 0361	General Office	4,995			5,000	5,000
580 0363	Machine Rental & Repair			480		
580 0365	Stationary	1,191	2,500	1,114	1,000	1,500-
580 0368	Technology/Equipment/Serv	558	5,000	14	600	4,400-
580 0385	Safety/Service Awards	6,834	5,000	776	7,000	2,000

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Budget Work Detail Report - Fiscal Year 2021-22

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4027 BUS TRANSPORTATION

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						

GENERAL OFFICE		13,578	12,500	2,384	13,600	1,100

582 0010	Stations & Office	2,962		1,644		
582 0012	Street Supervisors - Disp	17,812		10,205		
582 0030	Instruction Labor/Expense	7,050		12,919		
582 0038	Tolls Expense	62,626		54,681		
582 0153	Cost of Transfers	75,200		55,811		
582 0358	Subscriptions & Dues	40				
582 5201	M&S Issues			286		
582 9998	Budget		160,000		163,000	3,000

TRANSPORTATION EXPENSE		165,690	160,000	135,546	163,000	3,000

TOTAL EXPENSES		2,981,548	3,265,060	2,595,497	3,265,864	804

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2021-22

Page 140
CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4058 RAIL CONTROLLERS/SUPERVISORS

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
512	TRANSPORTATION SALARY & WAGES	1,043,435	1,070,679	879,708	1,105,246	34,567
515	EMPLOYEE BENEFITS	686,790	840,014	673,865	863,547	23,533
TOTAL	EXPENSES	1,730,225	1,910,693	1,553,573	1,968,793	58,100

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2021-22

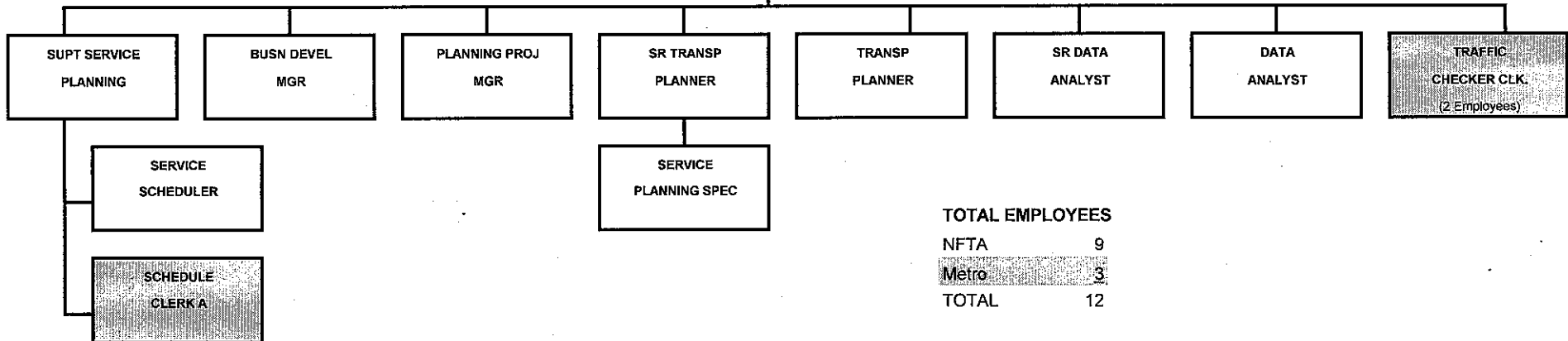
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CREDITS = (-)
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Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4030 SURFACE TRANSPORTATION

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
575	PRINTING & ADVERTISING	165,597	225,000	105,734	175,000	50,000-
576	EMPLOYEE TRAVEL			72		
580	GENERAL OFFICE	619	650	417	600	50-
592	DIVISION OPERATIONS	28,256-	38,361-	16,301-	29,852-	8,509
TOTAL	EXPENSES	137,960	187,289	89,922	145,748	41,541-

**PLANNING
(Attachment G)**

MANAGER
SERVICE
PLANNING



TOTAL EMPLOYEES	
NFTA	9
Metro	3
TOTAL	12

Bdg Wrk-Full Account No Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2021-22

Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4048 SERVICE PLANNING

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
512 0020	Traffic Checkers	104,755		73,625		
512 0041	Office & Clerical	39,118		33,724		
512 0101	Vacation Pay	21,608		15,232		
512 0102	Birthday& Anniversary Pay	1,629		1,875		
512 0103	Sick Pay	2,672				
512 0104	Personal Leave Pay	761		340		
512 0105	Holiday Pay	6,216		5,730		
512 0108	Bereavement Pay			1,258		
512 0111	Paid Lunch Pay	5,584		4,814		
512 0112	Attendance/Sick Leave Inc	3,000	4,500	3,600	3,500	1,000-
512 0113	Sick Pay Buy Back	1,408		1,439		
512 0116	Vacation, Sick PL Buy Back	603		1,645		
512 0472	Misc Labor/Expense	336		77		
512 0900	Overtime	723	1,500		700	800-
512 9700	Contract Bonus		2,088			2,088-
512 9998	Budget		162,575		166,130	3,555

TRANSPORTATION SALARY & WAGES		188,413	170,663	143,359	170,330	333-

515 9998	Budget	140,780	149,482	126,446	149,744	262

EMPLOYEE BENEFITS		140,780	149,482	126,446	149,744	262

571 0014	Management Fees	1,259,969	1,023,782	1,117,352	1,096,588	72,806

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4048 SERVICE PLANNING

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						

CONSULTANTS/OUTSIDE SERVICES		1,259,969	1,023,782	1,117,352	1,096,588	72,806

576 5800	Auto Reimbursement	5,696	8,000	4,127	7,500	500-

EMPLOYEE TRAVEL		5,696	8,000	4,127	7,500	500-

577 5900	Employee Training	6,487	8,000	195	7,000	1,000-

EMPLOYEE TRAINING		6,487	8,000	195	7,000	1,000-

580 0361	General Office	5,577	6,000	961-	6,000	
580 0365	Stationary	3,174	5,000	190	4,000	1,000-
580 0368	Technology/Equipment/Serv	105,529	100,000	103,944	105,000	5,000

GENERAL OFFICE		114,280	111,000	103,173	115,000	4,000

582 0472	Misc Labor/Expense	14,425	20,000	14,921	16,000	4,000-

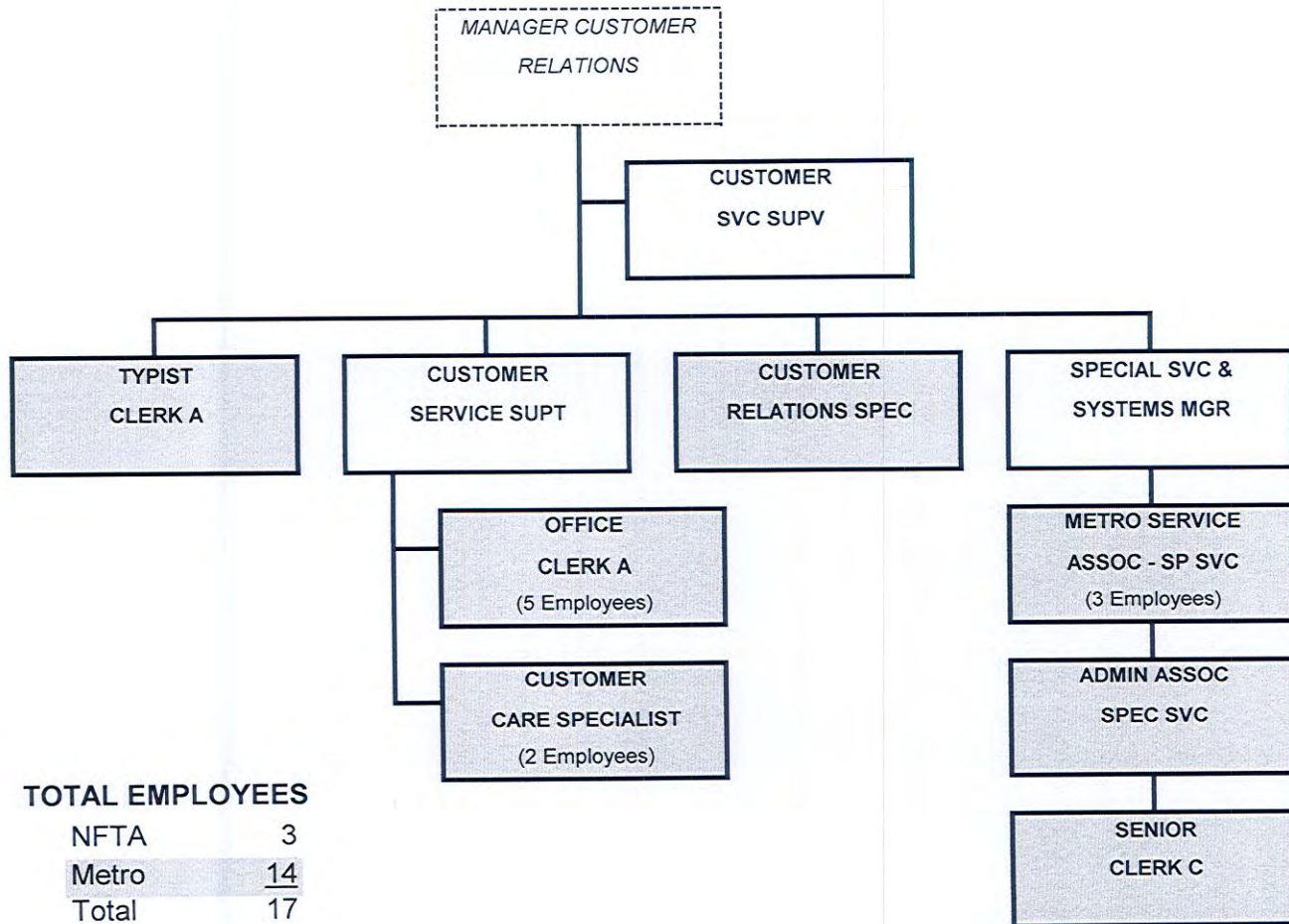
TRANSPORTATION EXPENSE		14,425	20,000	14,921	16,000	4,000-

592 0510	Rail Overhead - Salary	19,104-	21,927-	12,730-	22,111-	184-
592 0512	Rail Overhead - Expenses	98,060-	81,955-	78,727-	86,946-	4,991-

DIVISION OPERATIONS		117,164-	103,882-	91,457-	109,057-	5,175-

TOTAL EXPENSES		1,612,886	1,387,045	1,418,116	1,453,105	66,060

CUSTOMER SERVICE (Attachment H)



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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4041 CUSTOMER SERVICE

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
514 0101	Vacation Pay	47,095		34,766		
514 0102	Birthday & Anniversary Pay	5,038		6,400		
514 0103	Sick Pay	14,980		30,004		
514 0104	Personal Leave Pay	5,851		5,338		
514 0105	Holiday Pay	20,010		22,377		
514 0108	Bereavement Pay	172				
514 0111	Paid Lunch Pay	56,049		52,576		
514 0112	Attendance/Sick Leave Inc	2,800	1,500	2,000	3,000	1,500
514 0116	Vacation, Sick PL Buy Back			1,039		
514 0172	Business Development	397,361		366,949		
514 0234	Physcial Examination Labor	117		83		
514 0472	Misc Labor/Expense			181		
514 0900	Overtime	7,831	6,000	3,322	6,500	500
514 9700	Contract Bonus		8,687			8,687-
514 9998	Budget		691,935		710,624	18,689

GEN & ADMIN SALARY & WAGES		557,304	708,122	525,035	720,124	12,002

515 9998	Budget	403,190	620,391	460,996	630,629	10,238

EMPLOYEE BENEFITS		403,190	620,391	460,996	630,629	10,238

571 0014	Management Fees	242,343	335,120	182,505	438,878	103,758

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4041 CUSTOMER SERVICE

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						

	CONSULTANTS/OUTSIDE SERVICES	242,343	335,120	182,505	438,878	103,758

572 0369	Office Space Rental		24,568			24,568-

	RENT EXPENSE		24,568			24,568-

575 0170	Advertising		500		800	300
575 0171	Marketing	800				

	PRINTING & ADVERTISING	800	500		800	300

576 0359	Travel & Entertainment	97			200	200

	EMPLOYEE TRAVEL	97			200	200

577 5900	Employee Training		1,000		700	300-

	EMPLOYEE TRAINING		1,000		700	300-

580 0361	General Office	3,801	250	556	5,000	4,750
580 0365	Stationary	2,516	1,200	1,478	3,000	1,800
580 0368	Technology/Equipment/Serv	154,512	175,000	177,892	170,000	5,000-

	GENERAL OFFICE	160,829	176,450	179,926	178,000	1,550

592 0510	Rail Overhead - Salary	128,144-	223,931-	106,185-	228,013-	4,082-
592 0512	Rail Overhead - Expenses	68,691-	91,398-	59,563-	105,158-	13,760-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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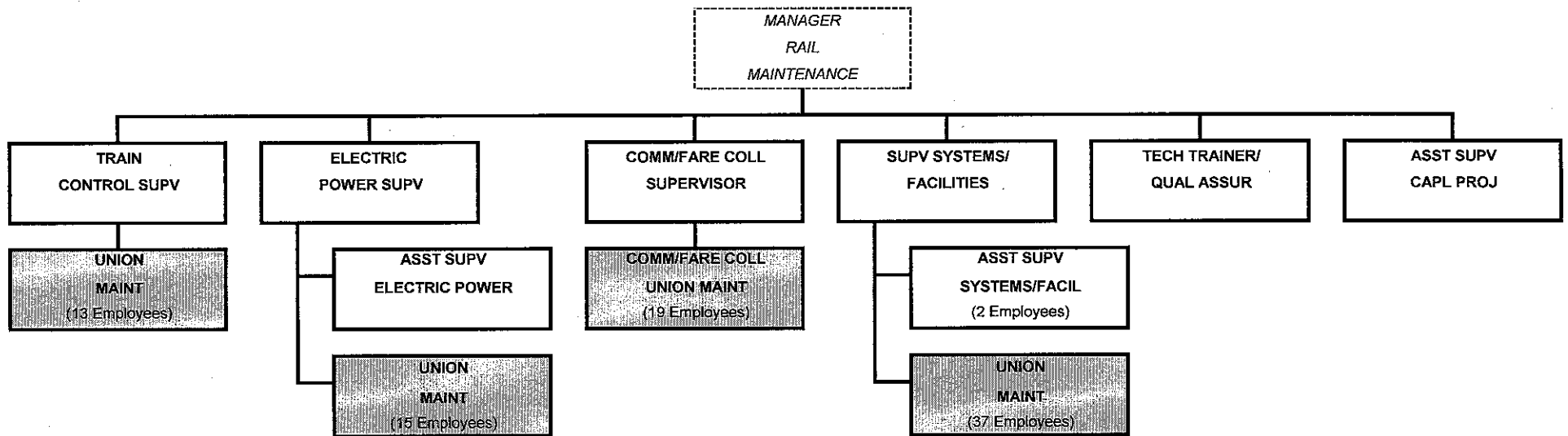
Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4041 CUSTOMER SERVICE

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						

	DIVISION OPERATIONS	196,835-	315,329-	165,748-	333,171-	17,842-

	TOTAL EXPENSES	1,167,728	1,550,822	1,182,714	1,636,160	85,338

RAIL MAINTENANCE (Attachment I)



TOTAL EMPLOYEES

NFTA	9
Metro	<u>84</u>
Total	93

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2021-22

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4050 RAIL MAINTENANCE

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0034	Union Function Labor			649		
511 0040	Supervision	185,975		168,799		
511 0041	Office & Clerical	39,459		19,368		
511 0101	Vacation Pay	228,306		214,655		
511 0102	Birthday & Anniversary Pay	8,874		19,785		
511 0103	Sick Pay	86,043		101,135		
511 0104	Personal Leave Pay	29,831		26,826		
511 0105	Holiday Pay	88,156		98,655		
511 0106	Jury Duty	1,213				
511 0107	Military Leave Pay	10,958				
511 0108	Bereavement Pay	3,961		4,059		
511 0111	Paid Lunch Pay	5,623		2,718		
511 0112	Attendance/Sick Leave Inc	15,200	19,500	16,600	17,000	2,500-
511 0113	Sick Pay Buy Back		2,000	863	1,500	500-
511 0116	Vacation, Sick PL Buy Back	2,460	5,000	2,870	3,000	2,000-
511 0200	Revenue Vehicle Servicing	624,386		592,804		
511 0234	Physical Examination Labor	1,027		652		
511 0300	Shop & Garage Equip Maint	1,797		307		
511 0325	SNOWPLOWING	28,955		9,977		
511 0400	Facilities Maintenance	1,561,925		1,155,094		
511 0472	Misc Labor/Expense	268		878		
511 0500	Radio Equipment Maintenance	245,624		213,991		

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4050 RAIL MAINTENANCE

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0600	Fare Collection Equipment	89,746		8,986		
511 0700	Attrition		835,000-		850,000-	15,000-
511 0900	Overtime	783,816	830,000	568,868	800,000	30,000-
511 9700	Contract Bonus		53,533			53,533-
511 9998	Budget		4,206,587	1,383-	4,429,148	222,561

MAINTENANCE SALARY & WAGES		4,043,603	4,281,620	3,227,156	4,400,648	119,028

514 0472	Misc Labor/Expense	89			100	100

GEN & ADMIN SALARY & WAGES		89			100	100

515 9998	Budget	2,513,836	3,199,124	2,451,989	3,325,060	125,936

EMPLOYEE BENEFITS		2,513,836	3,199,124	2,451,989	3,325,060	125,936

520 0146	Escalator Maintenance & I	672,433	690,000	580,064	700,000	10,000
520 0147	Elevator Maintenance & in	10,271	180,000		85,000	95,000-
520 0148	Escalator Repairs	7,091	85,000		50,000	35,000-
520 0149	Elevator Repairs	2,548	32,000		5,000	27,000-
520 0202	Rail Grinding	182,053	190,000	188,863	185,000	5,000-
520 0203	Rail Geometry Testing	19,060	19,500		19,500	
520 0204	Rail Ultrasonic Testing		6,400		6,500	100
520 0205	Snow Removal	6,180	60,000	18,684	6,500	53,500-
520 0210	Misc Contracts	137,240	80,000	187,722	100,000	20,000

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4050 RAIL MAINTENANCE

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						

MAINTENANCE AND REPAIRS		1,036,876	1,342,900	975,333	1,157,500	185,400-

521 5200	M&S Direct Charge (Specia	914	102,343	149-	75,000	27,343-
521 5201	M&S Issues	6,474-	1,000	8,525-	500	500-

REVENUE VEHICLE MAINT & TRANS		5,560-	103,343	8,674-	75,500	27,843-

522 5200	M&S Direct Charge (Specia	55,069		55,298		
522 5201	M&S Issues	3,522		14,986		
522 9998	Budget		60,000		45,000	15,000-

NON-REV VEHICLE MAINT & REPAIR		58,591	60,000	70,284	45,000	15,000-

524 0075	Rail Traction Expense	357,996	345,931	283,596	345,931	
524 0080	Operation of Service Truc	54,026	60,700	17,882	49,958	10,742-

AUTOMOTIVE		412,022	406,631	301,478	395,889	10,742-

525 5200	M&S Direct Charge (Specia	27,677		25,268		
525 5201	M&S Issues	618,455		378,263		
525 9998	Budget		625,000		600,000	25,000-

FACILITIES		646,132	625,000	403,531	600,000	25,000-

527 5270	Environmental Costs	694			5,000	5,000
527 5272	Non-Hazardous Waste			19,971		

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4050 RAIL MAINTENANCE

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						

ENVIRONMENTAL		694		19,971	5,000	5,000

531 0222	Utilities Expense	342,858		339,739		
531 9998	Budget		442,000		375,000	67,000-

ELECTRIC POWER		342,858	442,000	339,739	375,000	67,000-

532 0222	Utilities Expense	29,378		21,515		
532 9998	Budget		78,000		45,000	33,000-

GAS		29,378	78,000	21,515	45,000	33,000-

533 0222	Utilities Expense	25,596		28,269		
533 9998	Budget		30,000		27,000	3,000-

WATER		25,596	30,000	28,269	27,000	3,000-

571 0014	Management Fees	1,649,349	1,630,546	1,492,391	2,005,844	375,298
571 0146	Escalator Maintenance & I	25-				
571 0363	Machine Rental & Repair	790				

CONSULTANTS/OUTSIDE SERVICES		1,650,114	1,630,546	1,492,391	2,005,844	375,298

572 0369	Office Space Rental	22,500	30,000		22,000	8,000-

RENT EXPENSE		22,500	30,000		22,000	8,000-

Bdg Wrk-Full Account No Report

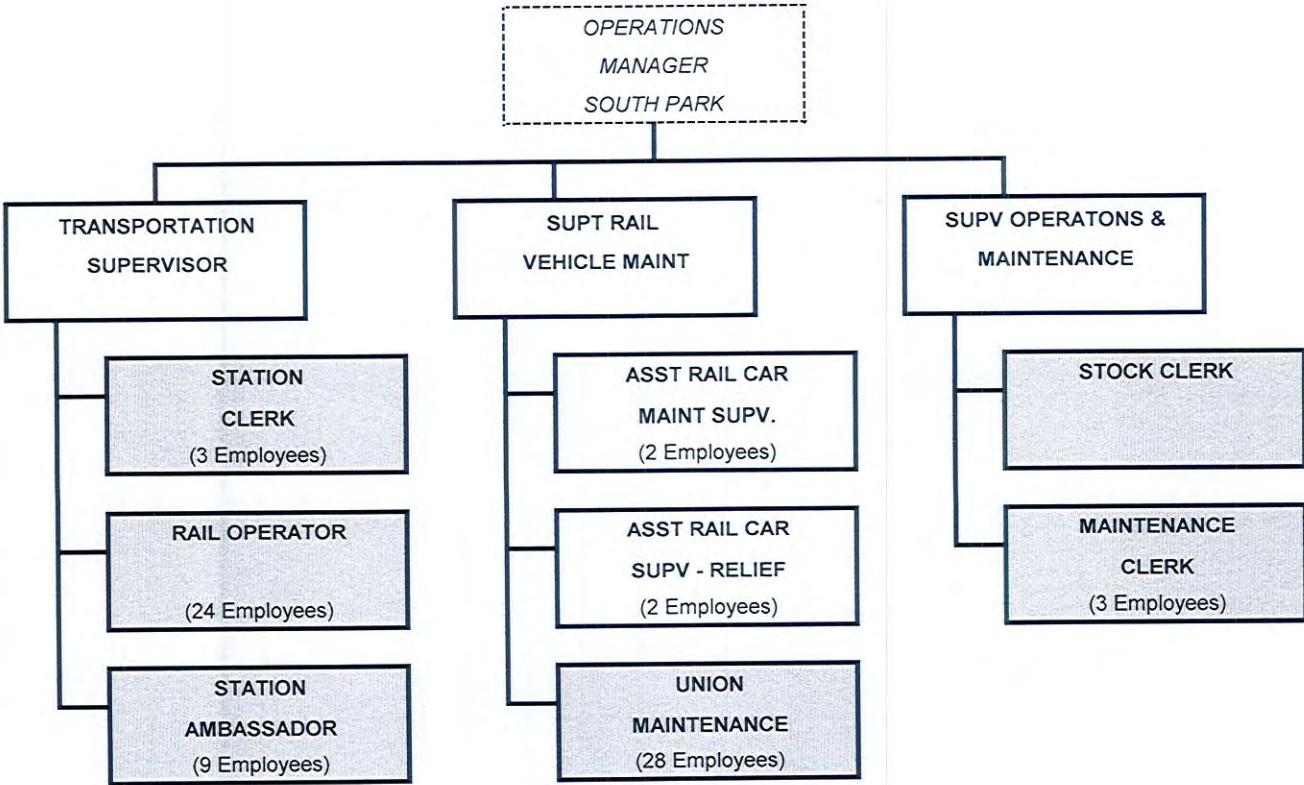
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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4050 RAIL MAINTENANCE

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
577 0371	Seminars	2,923		200		
577 5900	Employee Training	15,878	30,000	9,366	20,000	10,000-
EMPLOYEE TRAINING		18,801	30,000	9,566	20,000	10,000-
580 0358	Subscriptions & Dues	365		365		
580 0361	General Office	2,816		13,573		
580 0364	Cleaning & Operations	20,076		8,160		
580 0365	Stationary	3,719		1,221		
580 0368	Technology/Equipment/Serv	406	116,414	349		116,414-
580 5210	Safety & Equipment & Suppli	31,284		45,027		
580 9998	Biudget		40,000		65,000	25,000
GENERAL OFFICE		58,666	156,414	68,695	65,000	91,414-
582 0012	Street Supervisors - Disp	40				
TRANSPORTATION EXPENSE		40				
591 9000	I/Co Labor Charges	1,121-		2,955-		
PROJECTS		1,121-		2,955-		
TOTAL EXPENSES		10,853,115	12,415,578	9,398,288	12,564,541	148,963

SOUTH PARK (Attachment J)



TOTAL EMPLOYEES

NFTA	7
Metro	<u>68</u>
Total	75

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4051 STOREROOM- RAIL

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0472	Misc Labor/Expense	127		173		

MAINTENANCE SALARY & WAGES		127		173		

514 0101	Vacation Pay	11,827		10,753		
514 0102	Birthday & Anniversary Pay	1,162		1,391		
514 0103	Sick Pay	4,065		997		
514 0104	Personal Leave Pay	879		1,303		
514 0105	Holiday Pay	6,019		6,664		
514 0111	Paid Lunch Pay	17,689		16,557		
514 0112	Attendance/Sick Leave Inc	1,200	3,000	2,200	1,500	1,500-
514 0113	Sick Pay Buy Back	1,368	2,000	1,398	1,400	600-
514 0116	Vacation, Sick PL Buy Back	1,564	2,500	2,584	1,800	700-
514 0234	Physical Examination Labor	296		259		
514 0471	Stores Labor/Expense	123,715		115,577		
514 0900	Overtime	70,883	27,000	40,278	45,000	18,000
514 9700	Contract Bonus		2,701			2,701-
514 9998	Budget		207,395		212,193	4,798

GEN & ADMIN SALARY & WAGES		240,667	244,596	199,961	261,893	17,297

515 9998	Budget	134,344	196,955	148,507	199,692	2,737

EMPLOYEE BENEFITS		134,344	196,955	148,507	199,692	2,737

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4051 STOREROOM- RAIL

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
527 5272	Non-Hazardous Waste	35,203		2,502		
527 5273	Hazardous Waste	13,216	4,000	5,672	10,000	6,000

ENVIRONMENTAL		48,419	4,000	8,174	10,000	6,000

571 0014	Management Fees	179,066	143,541	147,984	150,259	6,718

CONSULTANTS/OUTSIDE SERVICES		179,066	143,541	147,984	150,259	6,718

580 0361	General Office	5,081	7,000	2,769	5,000	2,000-
580 0365	Stationary	2,396	750	932	3,000	2,250
580 0368	Technology/Equipment/Serv		2,000	240	2,000	
580 5210	Safety Equipment & Suppli		2,000	674	2,000	

GENERAL OFFICE		7,477	11,750	4,615	12,000	250

584 1010	*Freight	1,571	2,500	93	2,000	500-

FREIGHT		1,571	2,500	93	2,000	500-

TOTAL EXPENSES		611,671	603,342	509,507	635,844	32,502

Bdg Wrk-Full Account No Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2021-22

Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4054 RAIL CAR MAINTENANCE

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
511 0101	Vacation Pay	65,294		67,170		
511 0102	Birthday & Anniversary Pay	2,621		5,119		
511 0103	Sick Pay	25,394		18,076		
511 0104	Personal Leave Pay	9,344		4,850		
511 0105	Holiday Pay	25,799		27,087		
511 0106	Jury Duty	180				
511 0108	Bereavement Pay	1,018		837		
511 0112	Attendance/Sick Leave Inc	7,600	8,000	6,800	8,000	
511 0113	Sick Pay Buy Back	427	700		600	100-
511 0116	Vacation, Sick PL Buy Back	308	1,700	454	500	1,200-
511 0200	Revenue Vehicle Servicing	691,064		563,459		
511 0234	Physical Examination Labor	977		407		
511 0325	SNOWPLOWING	348		1,036		
511 0400	Facilities Maintenance	164,997		107,845		
511 0500	Radio Equipment Maintenance	46				
511 0700	Attrition		260,000-		260,000-	
511 0900	Overtime	199,158	150,000	248,810	210,000	60,000
511 9700	Contract Bonus		17,438			17,438-
511 9998	Budget		1,382,140		1,472,826	90,686

MAINTENANCE SALARY & WAGES		1,194,575	1,299,978	1,051,950	1,431,926	131,948

514 0472	Misc Labor/Expense	45				

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2021-22

Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4054 RAIL CAR MAINTENANCE

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
----- GEN & ADMIN SALARY & WAGES -----		45				
515 9998	Budget	763,391	1,042,256	761,225	1,116,904	74,648
----- EMPLOYEE BENEFITS -----		763,391	1,042,256	761,225	1,116,904	74,648
521 0062	Accident Repairs	4,586-				
521 5200	M&S Direct Charge (Specia	407,652		464,387		
521 5201	M&S Issues	13,480		7,043		
521 9998	Budget		225,000		375,000	150,000
----- REVENUE VEHICLE MAINT & TRANS -----		416,546	225,000	471,430	375,000	150,000
525 5201	M&S Issues	439	200	4	450	250
----- FACILITIES -----		439	200	4	450	250
534 0222	Utilities Expense	485	100	318	500	400
----- TELEPHONE -----		485	100	318	500	400
571 0014	Management Fees	691,637	951,091	577,629	901,981	49,110-
571 0801	Consultant Fees		80,000		80,000	
----- CONSULTANTS/OUTSIDE SERVICES -----		691,637	1,031,091	577,629	981,981	49,110-
577 0371	Seminars	3,634				

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2021-22

Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4054 RAIL CAR MAINTENANCE

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
577 5900	Employee Training	31,000	30,000	7,500	35,000	5,000
-----EMPLOYEE TRAINING-----		34,634	30,000	7,500	35,000	5,000
580 0361	General Office	656	200	513	700	500
580 0363	Machine Rental & Repair	828			1,000	1,000
580 0364	Cleaning & Operations	4,955	3,000	1,785	7,000	4,000
580 0365	Stationary	62		70	200	200
580 0368	Technology/Equipment/Serv	2,874	2,500	2,777	3,500	1,000
580 5210	Safety Equipment & Suppli	4,103	15,000	1,907	5,000	10,000-
-----GENERAL OFFICE-----		13,478	20,700	7,052	17,400	3,300-
-----TOTAL EXPENSES-----		3,115,230	3,649,325	2,877,108	3,959,161	309,836

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2021-22

Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4055 SOUTH PARK STATION

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
512 0015	Ambassador Training	304	1,000		700	300-
512 0030	Instruction Labor/Expense	3,457	20,000	17,003	5,000	15,000-
512 0031	Operator Labor/Expense	1,035,857		748,698		
512 0032	Changing & Shifting Labor	453		386		
512 0033	Student Operator Labor			8,295		
512 0034	Union Function Labor			819		
512 0041	Office & Clerical	139,524		110,775		
512 0101	Vacation Pay	108,646		90,940		
512 0102	Birthday & Anniversary Pay	3,302		7,664		
512 0103	Sick Pay	37,353		43,544		
512 0104	Personal Leave Pay	12,873		8,889		
512 0105	Holiday Pay	35,494		36,775		
512 0106	Jury Duty	1,482				
512 0107	Military Leave Pay	161				
512 0108	Bereavement Pay	2,939		617		
512 0111	Paid Lunch Pay	238		61		
512 0112	Attendance/Sick Leave Inc	5,400	5,000	6,200	6,000	1,000
512 0113	Sick Pay Buy Back		1,000		500	500-
512 0116	Vacation, Sick PL Buy Back	205	700		300	400-
512 0234	Physical Examination Labor	2,470		1,891		
512 0472	Misc Labor/Expense	829		3,237		
512 0900	Overtime	77,580	95,000	86,956	85,000	10,000-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2021-22

Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4055 SOUTH PARK STATION

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
512 9700	Contract Bonus		19,813			19,813-
512 9998	Budget		1,515,232		1,550,867	35,635

TRANSPORTATION SALARY & WAGES		1,468,567	1,657,745	1,172,750	1,648,367	9,378-

513 0165	Accident Reports Labor	100		38		

I&D SALARY & WAGES		100		38		

514 0111	Paid Lunch Pay	7				
514 0116	Vacation,Sick PL Buy Back			629		
514 0472	Misc Labor/Expense	85				
514 0900	Overtime	6,201	8,000		2,500	5,500-

GEN & ADMIN SALARY & WAGES		6,293	8,000	629	2,500	5,500-

515 9998	Budget	1,036,366	1,397,551	974,471	1,395,208	2,343-

EMPLOYEE BENEFITS		1,036,366	1,397,551	974,471	1,395,208	2,343-

571 0014	Management Fees	110,453	125,903	105,705	136,282	10,379

CONSULTANTS/OUTSIDE SERVICES		110,453	125,903	105,705	136,282	10,379

580 0361	General Office	401			500	500

GENERAL OFFICE		401			500	500

Bdg Wrk-Full Account No Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2021-22

Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4055 SOUTH PARK STATION

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
582 0010	Stations & Office	3,621	3,000	321	4,000	1,000
582 0358	Subscriptions & Dues	10,900	16,000	12,000		16,000-
582 0472	MIsc Labor/Expense	79	100			100-
582 5210	Safety Equipment & Suppli	23	40			40-

TRANSPORTATION EXPENSE		14,623	19,140	12,321	4,000	15,140-

592 0510	Rail Overhead - Salary	68,833	109,354	43,302	94,338	15,016-

DIVISION OPERATIONS		68,833	109,354	43,302	94,338	15,016-

TOTAL EXPENSES		2,705,636	3,317,693	2,309,216	3,281,195	36,498-

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2021-22

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CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4057 RAIL TICKET INSPECTORS

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
512	TRANSPORTATION SALARY & WAGES	259,463	496,152	212,742	497,428	1,276
515	EMPLOYEE BENEFITS	191,731	432,042	186,155	434,558	2,516
580	GENERAL OFFICE	784			1,000	1,000
	TOTAL EXPENSES	451,978	928,194	398,897	932,986	4,792

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2021-22

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CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4059 RAIL OVERHEAD

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
534	TELEPHONE	2,157	2,312	1,731	2,315	3
541	INSURANCE	565,589	1,016,916	623,826	925,167	91,749-
553	POLICE PROTECTION	3,598,159	3,843,143	2,862,702	3,786,043	57,100-
571	CONSULTANTS/OUTSIDE SERVICES	22,162	10,000		10,000	
580	GENERAL OFFICE			9,055		
592	DIVISION OPERATIONS	859,260	975,602	554,593	995,052	19,450
593	COST ALLOCATION PLAN	1,757,292	1,944,682	1,620,781	2,055,383	110,701
TOTAL	EXPENSES	6,804,619	7,792,655	5,672,688	7,773,960	18,695-

FY 2021 / 2022 THROUGH 2025 / 2026 FISCALLY CONSTRAINED CAPITAL PLAN

BUS MAINTENANCE

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/20	ACTUAL FROM 4/1/20 THROUGH 1/31/21	TOTAL FORECAST SPENDING 2/1/21-3/31/21	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS
ACQUIRE MISC SUPPORT EQUIP - FYE 17	2-3471			NFTA	\$333,143	\$333,143	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ACQUIRE MISC SUPPORT EQUIP - FYE 20	2-3511			NFTA	\$141,766	\$51,745	\$90,021	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ORBCAD UPGRADE	2-1241			NFTA	\$5,740,000	\$0	\$73,583	\$226,417	\$440,000	\$5,000,000	\$0	\$0	\$0	\$0
ACQUIRE MISC SUPPORT EQUIP - FYE 21	--	1	SGR	NFTA	\$1,025,000	\$0	\$0	\$125,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
DPIM'S (DUEL POWER INVERTER MOD)	2-3499	M	M	NFTA	\$1,152,892	\$152,892	\$0	\$100,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
REPLACEMENT HYBRID BUS BATTERIES - FYE19	2-3497	M	M	ATC 18/19	\$971,144	\$471,144	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0
BOILER REPLACEMENTS AT COLD SPR GARAGE	--	3	NR	MEP 20/21	\$200,000	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0
FUEL MANAGEMENT SYSTEM	2-3469			NFTA	\$250,000	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0
VERTICAL STORAGE UNITS (FRONTIER)	2-3498			NFTA	\$185,000	\$85,000	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0
LIFTING DIVICES (HSEQ)	2-3502			NFTA	\$108,788	\$33,788	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0
FRONTIER BMS UPGRADE	--			NFTA	\$25,000	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0
YARD MANAGEMENT (BUS SOFTWARE)	--			NFTA	\$3,400,000	\$0	\$0	\$0	\$0	\$1,900,000	\$1,200,000	\$100,000	\$100,000	\$100,000

ATC 18/19	\$971,144	\$471,144	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 20/21	\$200,000	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NFTA	<u>\$12,361,588</u>	<u>\$656,567</u>	<u>\$163,604</u>	<u>\$451,417</u>	<u>\$765,000</u>	<u>\$7,625,000</u>	<u>\$1,500,000</u>	<u>\$400,000</u>	<u>\$400,000</u>	<u>\$400,000</u>	<u>\$400,000</u>	<u>\$400,000</u>	<u>\$400,000</u>	<u>\$400,000</u>
TOTAL	\$13,532,732	\$1,127,711	\$163,604	\$451,417	\$1,465,000	\$7,625,000	\$1,500,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000

BUS VEHICLE

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/20	ACTUAL FROM 4/1/20 THROUGH 1/31/21	TOTAL FORECAST SPENDING 2/1/21-3/31/21	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS		
NON-REVENUE VEHICLES	2-3517	2	NR	ATC 19/20	\$600,000	\$0	\$124,159	\$475,841	\$0	\$0	\$0	\$0	\$0	\$0		
FUTURE BIG BUSES LIFE EXPIRED - FYE 20	2-3510	M	M	FTA	\$11,000,000	\$11,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
				FTA 5339 18/19	\$4,729,774	\$800,000	\$0	\$0	\$364,887	\$364,887	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000
				NYS DOT	\$591,222	\$100,000	\$0	\$0	\$45,611	\$45,611	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
				NFTA	\$591,222	\$100,000	\$0	\$0	\$45,611	\$45,611	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
				FTA 5339 20/21	\$3,680,000	\$0	\$0	\$0	\$1,680,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000
				NYS DOT 20/21	\$460,000	\$0	\$0	\$0	\$210,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
				NFTA 20/21	\$460,000	\$0	\$0	\$0	\$210,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
				ATC 19/20	\$2,200,000	\$2,200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				ATC 20/21	\$4,961,534	\$0	\$0	\$0	\$4,961,534	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				MEP 20/21	\$20,000,000	\$0	\$0	\$0	\$0	\$0	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
				CMAQ	\$30,000,000	\$0	\$0	\$0	\$0	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
				VW SETTLEMENT	\$3,850,000	\$0	\$0	\$0	\$3,850,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA MATCH	\$2,420	\$2,420	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA 21/22	\$1,315,000	\$0	\$0	\$0	\$1,315,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA 22/23	\$25,000,000	\$0	\$0	\$0	\$0	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
				NFTA 23/24	\$20,000,000	\$0	\$0	\$0	\$0	\$0	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
TOTAL	\$128,841,172	\$14,202,420	\$0	\$0	\$17,682,643	\$10,956,109	\$21,500,000	\$21,500,000	\$21,500,000	\$21,500,000	\$21,500,000	\$21,500,000	\$21,500,000			
CNG BUS LEASE AGREEMENT	2-3475	M	M	NFTA	\$20,001,819	\$7,346,251	\$1,871,999	\$374,400	\$3,326,399	\$3,326,399	\$2,537,688	\$1,046,586	\$172,097	\$0		
				MRF	\$3,282,975	\$2,202,975	\$900,000	\$180,000	\$0	\$0	\$0	\$0	\$0	\$0		
				TOTAL	\$23,284,794	\$9,549,226	\$2,771,999	\$554,400	\$3,326,399	\$3,326,399	\$2,537,688	\$1,046,586	\$172,097	\$0		
FUTURE SMALL BUSES AS LIFE EXPIRED	2-3518	1	NR	FTA 5339 17/18	\$433,325	\$0	\$433,325	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
				NFTA 17/18	\$54,166	\$0	\$54,166	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				NYS DOT 17/18	\$54,166	\$0	\$54,166	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				FTA 5339 18/19	\$432,992	\$0	\$432,992	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				NYS DOT 18/19	\$54,124	\$0	\$54,124	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				NFTA 18/19	\$54,124	\$0	\$54,124	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				FTA 5339 19/20	\$3,180,038	\$0	\$0	\$9,070	\$920,000	\$520,000	\$432,992	\$432,992	\$432,992	\$432,992	\$432,992	
				NYS DOT 19/20	\$397,505	\$0	\$0	\$1,009	\$115,000	\$65,000	\$54,124	\$54,124	\$54,124	\$54,124	\$54,124	
				NFTA 19/20	\$397,505	\$0	\$0	\$1,009	\$115,000	\$65,000	\$54,124	\$54,124	\$54,124	\$54,124	\$54,124	
				NFTA	\$409,671	\$0	\$27,652	\$382,019	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				FTA 5339 20/21	\$2,000,000	\$0	\$0	\$0	\$0	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	
				NYS DOT 20/21	\$250,000	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	
				NFTA 20/21	\$250,000	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	
TOTAL	\$7,967,616	\$0	\$1,110,549	\$392,107	\$1,150,000	\$1,150,000	\$1,041,240	\$1,041,240	\$1,041,240	\$1,041,240	\$1,041,240	\$1,041,240				

BUS VEHICLE

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/20	ACTUAL FROM 4/1/20 THROUGH 1/31/21	TOTAL FORECAST SPENDING 2/1/21-3/31/21	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS
				ATC 19/20	\$2,800,000	\$2,200,000	\$124,159	\$475,841	\$0	\$0	\$0	\$0	\$0	\$0
				ATC 20/21	\$4,961,534	\$0	\$0	\$0	\$4,961,534	\$0	\$0	\$0	\$0	\$0
				CMAQ	\$30,000,000	\$0	\$0	\$0	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
				FTA	\$11,000,000	\$11,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				FTA 5339 17/18	\$433,325	\$0	\$433,325	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				FTA 5339 18/19	\$5,162,766	\$800,000	\$432,992	\$0	\$364,887	\$364,887	\$800,000	\$800,000	\$800,000	\$800,000
				FTA 5339 19/20	\$3,180,038	\$0	\$0	\$8,070	\$920,000	\$520,000	\$432,992	\$432,992	\$432,992	\$432,992
				FTA 5339 20/21	\$5,680,000	\$0	\$0	\$0	\$1,680,000	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000
				MEP 20/21	\$20,000,000	\$0	\$0	\$0	\$0	\$0	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
				MRF	\$3,282,975	\$2,202,975	\$900,000	\$180,000	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$22,317,712	\$7,446,251	\$1,899,651	\$756,419	\$4,687,010	\$3,372,010	\$2,637,688	\$1,146,586	\$272,097	\$100,000
				NFTA 17/18	\$54,166	\$0	\$54,166	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA 18/19	\$54,124	\$0	\$54,124	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA 19/20	\$397,505	\$0	\$0	\$1,009	\$115,000	\$65,000	\$54,124	\$54,124	\$54,124	\$54,124
				NFTA 20/21	\$710,000	\$0	\$0	\$0	\$210,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
				NFTA 22/23	\$25,000,000	\$0	\$0	\$0	\$0	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
				NFTA 23/24	\$20,000,000	\$0	\$0	\$0	\$0	\$0	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
				NFTA MATCH	\$2,420	\$2,420	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$591,222	\$100,000	\$0	\$0	\$45,611	\$45,611	\$100,000	\$100,000	\$100,000	\$100,000
				NYSDOT 17/18	\$54,166	\$0	\$54,166	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT 18/19	\$54,124	\$0	\$54,124	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT 19/20	\$397,505	\$0	\$0	\$1,009	\$115,000	\$65,000	\$54,124	\$54,124	\$54,124	\$54,124
				NYSDOT 20/21	\$710,000	\$0	\$0	\$0	\$210,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
				VW SETTLEMENT	<u>\$3,850,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$3,850,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
				TOTAL	\$160,693,582	\$23,751,646	\$4,006,707	\$1,422,348	\$22,159,042	\$15,432,508	\$25,078,928	\$23,587,826	\$22,713,337	\$22,541,240

FY 2021 / 2022 THROUGH 2025 / 2026 FISCALLY CONSTRAINED CAPITAL PLAN

BUS ENGINEERING

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/20	ACTUAL FROM 4/1/20 THROUGH 1/31/21	TOTAL FORECAST SPENDING 2/1/21-3/31/21	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS	
FARE COLLECTION REPLACEMENT - BUS	2-3406	M	M	FTA	\$2,639,696	\$2,639,696	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				NYS DOT	\$329,962	\$329,962	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				MEP 19/20	\$600,000	\$0	\$0	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				FTA REST	\$200,519	\$200,519	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				ATC 17/18	\$677,087	\$277,729	\$399,358	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				MEP 18/19	\$3,211,354	\$0	\$401,714	\$225,554	\$2,584,086	\$0	\$0	\$0	\$0	\$0	\$0
				MRF	\$1,960,113	\$1,923,416	(\$26,631)	\$63,328	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				FTA 17/18	\$663,781	\$487,284	\$176,497	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NYS DOT 17/18	\$82,973	\$60,911	\$22,062	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA MATCH	\$412,937	\$390,875	\$22,062	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$643,236	\$539,275	\$392,843	(\$288,892)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 20/21	\$2,926,045	\$0	\$0	\$0	\$2,926,045	\$0	\$0	\$0	\$0	\$0	\$0				
TOTAL	\$14,347,703	\$6,849,667	\$1,387,905	\$0	\$6,110,131	\$0	\$0	\$0	\$0	\$0	\$0	\$0			
ELECTRIC BUS INFRASTRUCTURE UPGRADES	-	1	NI	FTA LONG	\$2,500,000	\$0	\$0	\$0	\$2,500,000	\$0	\$0	\$0	\$0	\$0	
				VW SETTLEMENT	\$1,534,501	\$0	\$0	\$0	\$1,534,501	\$0	\$0	\$0	\$0	\$0	
				MEP 20/21	\$300,000	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	
				NYPA LOAN	\$3,833,303	\$0	\$0	\$0	\$3,833,303	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$8,167,804	\$0	\$0	\$0	\$8,167,804	\$0	\$0	\$0	\$0	\$0	
COLD SPRING ELECTRIC SERVICE UPGRADE	--	2	NI	NATIONAL GRID	\$3,000,000	\$0	\$0	\$0	\$3,000,000	\$0	\$0	\$0	\$0		
CNG MODIF/FUELING STATION (Lease Pmts)	2-3434	M	M	NFTA	\$4,660,311	\$2,002,780	\$385,150	\$77,030	\$462,180	\$462,180	\$462,180	\$462,180	\$346,631	\$0	
BUS MOBILE ROUTERS - LOAN	2-3439	M	M	NITTEC LOAN	\$664,000	\$622,600	\$41,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
METRO BUS FACILITY BLDG REHAB (FTA TITLE (DAIRY BLDG))	2-3492	M	M	FTA 5339 18/19	\$280,574	\$33,071	\$135,655	\$0	\$111,848	\$0	\$0	\$0	\$0	\$0	
				NYS DOT	\$71,813	\$4,135	\$19,419	\$0	\$48,259	\$0	\$0	\$0	\$0	\$0	
				NFTA	\$91,485	\$4,135	\$47,678	\$0	\$39,672	\$0	\$0	\$0	\$0	\$0	
				ATC 19/20	\$710,791	\$0	\$501,803	\$0	\$208,988	\$0	\$0	\$0	\$0	\$0	
				ATC 20/21	\$107,983	\$0	\$0	\$0	\$107,983	\$0	\$0	\$0	\$0	\$0	
				MEP 20/21	\$175,000	\$0	\$0	\$0	\$175,000	\$0	\$0	\$0	\$0	\$0	
TOTAL	\$1,437,646	\$41,341	\$704,555	\$0	\$691,750	\$0	\$0	\$0	\$0	\$0					
BABCOCK T-BEAMS STUDY/REHAB.	2-3514	M	M	NFTA	\$23,210	\$1,946	\$5,504	\$8,295	\$7,465	\$0	\$0	\$0	\$0	\$0	
				FTA 5339 18/19	\$162,262	\$15,581	\$44,019	\$66,347	\$36,315	\$0	\$0	\$0	\$0		
				NYS DOT	\$23,210	\$1,946	\$5,504	\$8,295	\$7,465	\$0	\$0	\$0	\$0		
				TOTAL	\$208,682	\$19,473	\$55,027	\$82,937	\$51,245	\$0	\$0	\$0	\$0		
EMPL PARKING LOT REHAB - BABCOCK GAR	2-3506			NFTA	\$38,985	\$37,895	\$1,090	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				FTA 5339 18/19	\$311,870	\$303,158	\$8,712	\$0	\$0	\$0	\$0	\$0	\$0		
				NYS DOT	\$38,985	\$37,895	\$1,090	\$0	\$0	\$0	\$0	\$0	\$0		
				TOTAL	\$389,840	\$378,948	\$10,892	\$0	\$0	\$0	\$0	\$0	\$0		

FY 2021 / 2022 THROUGH 2025 / 2026 FISCALLY CONSTRAINED CAPITAL PLAN

BUS ENGINEERING

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/20	ACTUAL FROM 4/1/20 THROUGH 1/31/21	TOTAL FORECAST SPENDING 2/1/21-3/31/21	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS
4TH CNG COMPRESSOR	2-3520	2	NI	NFTA	\$55,000	\$0	\$10,796	\$34,204	\$10,000	\$0	\$0	\$0	\$0	\$0
				MEP 19/20	\$755,006	\$0	\$65,460	\$369,546	\$300,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$810,006	\$0	\$96,256	\$403,750	\$310,000	\$0	\$0	\$0	\$0	\$0
GARAGE ROOF ASSESSMENT	-			NFTA	\$157,014	\$0	\$0	\$157,014	\$0	\$0	\$0	\$0	\$0	
COLD SPRING FREEDOM WALL	-			SAM	\$366,000	\$0	\$0	\$0	\$366,000	\$0	\$0	\$0	\$0	\$0
				NFTA	\$46,000	\$0	\$0	\$0	\$46,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$412,000	\$0	\$0	\$0	\$412,000	\$0	\$0	\$0	\$0	\$0
FIRE ALARM UPGRADE	2-8723			NFTA	\$2,625,000	\$0	\$8,313	\$26,687	\$165,000	\$2,425,000	\$0	\$0	\$0	\$0
UTICA STATION BUS LOOP REHAB.	2-3516	3	NI	FTA	\$274,214	\$37,304	\$183,581	\$53,329	\$0	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$34,260	\$4,663	\$22,948	\$6,649	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$129,260	\$4,663	\$24,139	\$55,458	\$45,000	\$0	\$0	\$0	\$0	\$0
				MEP 19/20	\$391,950	\$0	\$298,151	\$93,799	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$1,209,684	\$46,630	\$528,819	\$589,235	\$45,000	\$0	\$0	\$0	\$0	\$0

ATC 17/18	\$677,087	\$277,729	\$399,358	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ATC 19/20	\$710,791	\$0	\$501,803	\$0	\$208,988	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ATC 20/21	\$107,983	\$0	\$0	\$0	\$107,983	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA	\$2,913,910	\$2,677,000	\$183,581	\$53,329	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA 17/18	\$663,781	\$487,284	\$176,497	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA 5339 18/19	\$754,706	\$351,810	\$188,386	\$66,347	\$148,163	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA LONO	\$2,500,000	\$0	\$0	\$0	\$2,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA REST.	\$200,519	\$200,519	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 18/19	\$3,211,354	\$0	\$401,714	\$225,554	\$2,584,086	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 19/20	\$1,746,956	\$0	\$383,611	\$463,345	\$900,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 20/21	\$3,401,045	\$0	\$0	\$0	\$3,401,045	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MRF	\$1,960,113	\$1,923,416	(\$26,631)	\$63,328	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NATIONAL GRID	\$3,000,000	\$0	\$0	\$0	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NFTA	\$8,469,501	\$2,590,694	\$875,513	(\$87,208)	\$932,331	\$2,887,180	\$462,180	\$462,180	\$462,180	\$346,631	\$0	\$0	\$0
NFTA MATCH	\$412,937	\$390,875	\$22,062	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NITTEC LOAN	\$664,000	\$622,600	\$41,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NYPA LOAN	\$3,833,303	\$0	\$0	\$0	\$3,833,303	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NYS MULTI MODAL	\$380,000	\$0	\$0	\$380,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NYS DOT	\$498,230	\$378,601	\$48,961	\$14,944	\$55,724	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NYS DOT 17/18	\$82,973	\$60,911	\$22,062	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SAM	\$366,000	\$0	\$0	\$0	\$366,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
VW SETTLEMENT	<u>\$1,534,501</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$1,534,501</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
TOTAL	\$38,089,690	\$9,961,439	\$3,218,317	\$1,179,639	\$19,572,124	\$2,887,180	\$462,180	\$462,180	\$462,180	\$346,631	\$0	\$0	\$0

FY 2021 / 2022 THROUGH 2025 / 2026 FISCALLY CONSTRAINED CAPITAL PLAN

METRO EXECUTIVE

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/20	ACTUAL FROM 4/1/20 THROUGH 1/31/21	TOTAL FORECAST SPENDING 2/1/21-3/31/21	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS	
AMHERST/ BUFFALO LRRT EXTENSION	2-3493	M	M	ESD	\$5,000,000	\$2,748,562	\$631,664	\$1,013,670	\$606,104	\$0	\$0	\$0	\$0	\$0	
				NFTA	\$202,000	\$0	\$0	\$101,000	\$101,000	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$6,000,000	\$0	\$0	\$0	\$950,342	\$2,000,000	\$3,049,658	\$0	\$0	\$0	\$0
				TOTAL	\$11,202,000	\$2,748,562	\$631,664	\$1,114,670	\$1,657,446	\$2,000,000	\$3,049,658	\$0	\$0	\$0	\$0
NIAGARA ST. CORRIDOR PROJECT	2-3409	M	M	FTA	\$1,437,186	\$1,323,504	\$0	\$28,768	\$84,914	\$0	\$0	\$0	\$0	\$0	
				NYSDOT	\$179,648	\$165,438	\$0	\$3,596	\$10,614	\$0	\$0	\$0	\$0	\$0	
				NFTA MATCH	\$179,648	\$165,438	\$0	\$3,596	\$10,614	\$0	\$0	\$0	\$0	\$0	
				NFTA	\$908,780	\$818,780	\$0	\$0	\$90,000	\$0	\$0	\$0	\$0	\$0	
TOTAL	\$2,705,262	\$2,473,159	\$0	\$35,960	\$196,142	\$0	\$0	\$0	\$0	\$0	\$0				
SPECIAL SERVICES - PARATRANSIT															
BNMC - PARK LAN USE TRANS STUDY BY UBR	2-3454			NFTA	\$35,000	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
NEW BUS SHELTERS (10) EAST SIDE	2-3513	6	NI	NYS MULTI MODAL	\$100,000	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	
REPLACEMENT BUS SHELTERS- FYE20 & OUT		5	NR	NFTA	\$315,000	\$0	\$0	\$0	\$65,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	
				FTA 5339 18/19	\$120,000	\$0	\$0	\$0	\$120,000	\$0	\$0	\$0	\$0	\$0	
				FTA 5339 19/20	\$400,000	\$0	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0	
				FTA	\$2,000,000	\$0	\$0	\$0	\$0	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	
				NYSDOT	\$315,000	\$0	\$0	\$0	\$65,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	
				MRF	\$150,000	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	
TOTAL	\$3,300,000	\$0	\$0	\$0	\$800,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000				
ARTWORK - STATIONS	2-3459	7	NI	NFTA	\$101,980	\$61,980	\$0	\$15,000	\$15,000	\$10,000	\$0	\$0	\$0		
PUBLIC INFORMATION & SCHEDULING DISPLA	2-3450	M	M	NFTA	\$211,250	\$187,019	\$15,146	\$9,085	\$0	\$0	\$0	\$0	\$0		
				MEP DISC	\$3,000,000	\$0	\$0	\$0	\$3,000,000	\$0	\$0	\$0	\$0		
				TOTAL	\$3,211,250	\$187,019	\$15,146	\$9,085	\$3,000,000	\$0	\$0	\$0	\$0		
METRO - SHORT RANGE PLANNING PROJECTS	2-3515	M	M	NFTA	\$900,000	\$50,000	\$0	\$100,000	\$250,000	\$100,000	\$100,000	\$100,000	\$100,000		
CUSTOMER CARE DEPARTMENT															
SKILLED LABORER JOBS TRAIN PROG	2-3461			NFTA	\$273,654	\$273,654	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
				FTA	\$273,656	\$273,656	\$0	\$0	\$0	\$0	\$0	\$0			
				TOTAL	\$547,310	\$547,310	\$0	\$0	\$0	\$0	\$0	\$0			
DIVISION STREET BUS STOP CANOPY	-			NFTA	\$2,754,613	\$0	\$0	\$0	\$2,754,613	\$0	\$0	\$0	\$0		
BABCOCK/COLD SPR SECRTY GATE RE-WIRE	-	3	SR	MEP 19/20	\$150,000	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0		
MISC METRO METRO PROJECTS	-			NFTA	\$159,928	\$0	\$0	\$0	\$159,928	\$0	\$0	\$0	\$0		
UNDERGRND STORAGE ASSMNT (BUS GARS)	-	1	SR	NFTA	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0		
SGR ASSESSMENT/COUNSULTANT SERVICES	-	2	SR	NFTA	\$250,000	\$0	\$0	\$100,000	\$150,000	\$0	\$0	\$0	\$0		
OCC TECHNOLOGY UPGRADES	-	8	NR	NFTA	\$25,000	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0		
				MEP 20/21	\$300,000	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0			
				TOTAL	\$325,000	\$0	\$0	\$0	\$325,000	\$0	\$0	\$0			
METRO TRAINING CENTER	2-3519			NFTA	\$22,182	\$3,690	\$18,492	\$0	\$0	\$0	\$0	\$0			
OPEN PAYMENT FARE COLLECTION	-			NFTA	\$2,000,000	\$0	\$0	\$0	\$0	\$2,000,000	\$0	\$0			

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METRO EXECUTIVE

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STUDY METRO COMM STRATEGIC PLAN	2-1231			NFTA	\$79,882	\$43,844	\$23,650	\$12,388	\$0	\$0	\$0	\$0	\$0	\$0		
GOV AFF - TOD PLANNING ROUND 2	2-1237			FTA	\$165,437	\$0	\$165,437	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
				NYSDOT	\$20,680	\$0	\$20,680	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				NFTA MATCH	\$20,680	\$0	\$20,680	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$206,797	\$0	\$206,797	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

ESD	\$5,000,000	\$2,748,562	\$631,664	\$1,013,670	\$606,104	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA	\$3,876,279	\$1,597,160	\$165,437	\$28,768	\$84,914	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000
FTA 5339 18/19	\$120,000	\$0	\$0	\$0	\$120,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA 5339 19/20	\$400,000	\$0	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 19/20	\$150,000	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 20/21	\$300,000	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP DISC	\$3,000,000	\$0	\$0	\$0	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MRF	\$150,000	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NFTA	\$8,289,269	\$1,473,967	\$57,288	\$337,473	\$905,928	\$2,914,613	\$2,150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
NFTA MATCH	\$200,328	\$165,438	\$20,680	\$3,596	\$10,614	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NYS MULTIMODAL	\$100,000	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NYSDOT	<u>\$6,515,328</u>	<u>\$165,438</u>	<u>\$20,680</u>	<u>\$3,596</u>	<u>\$1,025,956</u>	<u>\$2,050,000</u>	<u>\$3,099,658</u>	<u>\$50,000</u>	<u>\$50,000</u>	<u>\$50,000</u>	<u>\$50,000</u>	<u>\$50,000</u>
TOTAL	\$28,101,204	\$6,150,565	\$895,749	\$1,387,103	\$6,853,516	\$5,364,613	\$5,649,658	\$600,000	\$600,000	\$600,000	\$600,000	\$600,000

METRO RAIL- RAIL MAINTENANCE

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/20	ACTUAL FROM 4/1/20 THROUGH 1/31/21	TOTAL FORECAST SPENDING 2/1/21- 3/31/21	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS
MANDATORY														
RAIL FASTENER CLIPS	2-8713	1	SR	88C	\$210,000	\$0	\$22,817	\$7,183	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
TC VITAL RELAY REHAB.	2-8722			88C	\$15,390	\$0	\$15,390	\$0	\$0	\$0	\$0	\$0	\$0	\$0
RAIL MAINT EQUIPMENT FUND (MULTI-YR) - FYE 18	2-9160			88C	\$69,450	\$69,450	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
RAIL MAINT EQUIPMENT FUND (MULTI-YR) - FYE 19	2-8709	7	SR	88C	\$600,425	\$0	\$75,425	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000
STATE OF GOOD REPAIR														
TRAIN CONTROL														
TRACK SWITCH PARTS AND HARDWARE FYE 19	2-9189	5	NR	88C	\$82,761	\$16,761	\$0	\$0	\$22,000	\$0	\$22,000	\$0	\$22,000	\$0
TRAIN CNTRL & WAYSIDE COMPONENTS (MULTI-YR)	2-9186	6	NR	88C	\$104,363	\$29,363	\$0	\$0	\$25,000	\$0	\$25,000	\$0	\$25,000	\$0
LOCAL CONTROL PANELS/TRAIN CONTROL	2-9156			88C	\$92,000	\$92,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
IMPEDANCE BONDS	--			88C	\$100,000	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0
TRACK WORK														
MALL CROSSOVER	--			88C	\$500,000	\$0	\$0	\$0	\$0	\$250,000	\$250,000	\$0	\$0	\$0
SPARE RAIL	2-8712	3	NR	88C	\$275,000	\$0	\$24,504	\$0	\$25,000	\$50,000	\$50,000	\$50,000	\$50,000	\$25,496
YARD TRACK SWITCH MACHINE REPLACEMENT	--			88C	\$125,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$125,000	\$0
Y&S SURFACE TRK WE HEATERS REPLACEMENT	--			88C	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000	\$0
GARBAGE CANS REPLACEMENT	2-9193			88C	\$15,000	\$0	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0
POWER & CATENARY														
CATENARY POLES & CROSSARM REHAB	2-9196			88C	\$15,000	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NEW LIGHTS IN ROCK TUNNEL LIGHT TRAYS	2-9197			88C	\$37,878	\$37,878	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CATENARY WIRE	2-9198			SMRC 18/19	\$105,364	\$105,364	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CATENARY INSULATORS HANGERS & HARDWARE	2-9199	8	SR	88C	\$55,000	\$5,000	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
COMMUNICATIONS														
BATTERY CHARGER REBUILD - COMO	--	9	NR	88C	\$80,000	\$0	\$0	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0
CAMERAS - PARK & RIDE LOTS (LASALLE) - FYE 18	2-9168			88C	\$16,557	\$16,557	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CAMERAS FOR STATIONS	2-9191	4	NR	88C	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0
PACE & ETS SOFTWARE UPGRADE	2-9169			SMRC 22/23	\$2,000,000	\$0	\$0	\$0	\$0	\$2,000,000	\$0	\$0	\$0	\$0
FACILITY MAINTENANCE														
Y&S WINDOWS FAÇADE	--			88C	\$150,000	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0
DL&W SHED WINDOWS	--			88C	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0
CONCRETE UNDER TRAIN SHED	2-9181			88C	\$90,000	\$0	\$0	\$0	\$0	\$0	\$0	\$90,000	\$0	\$0
RIVERWALK RAILING REPLACEMENT	--			88C	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0

METRO RAIL - RAIL MAINTENANCE

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/20	ACTUAL FROM 4/1/20 THROUGH 1/31/21	TOTAL FORECAST SPENDING 2/1/21- 3/31/21	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS
SHOP BOILER REHAB (RETUBE)	2-8702			88C	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0
SHOP BOILER REHAB (CONTROL PANELS)	2-8703			88C	\$70,000	\$0	\$0	\$0	\$0	\$0	\$70,000	\$0	\$0	\$0
Y&S CHAIN LINK FENCE REPLACEMENT	2-9157			88C	\$70,000	\$0	\$0	\$0	\$0	\$0	\$70,000	\$0	\$0	\$0
LANDSCAPING EQUIPMENT	2-9131			88C	\$68,365	\$18,365	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0
NEW POWER LINE TRUCK	2-8707			88C	\$483,140	\$33,140	\$0	\$0	\$0	\$0	\$0	\$0	\$450,000	\$0
VEHICLE MAINTENANCE - NON-REVENUE														
SUPPORT VEHICLES REPLACEMENT - FYE 19	--			ATC 19/20	\$100,000	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0
SUPPORT VEHICLES REPLACEMENT - FYE 20	--			88C	\$800,000	\$0	\$0	\$0	\$0	\$350,000	\$450,000	\$0	\$0	\$0
STREET SWEEPER	--			88C	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0
FLAT BED - HIGH RAIL - VEHICLE REPLACEMENT	--			ATC 19/20	\$250,000	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0
MISC MAINTENANCE EQUIPMENT	2-8726			88C	\$15,735	\$0	\$15,735	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NEW INITIATIVES														
HALON SYSTEM REPLACEMENT	--			88C	\$500,000	\$0	\$0	\$0	\$0	\$250,000	\$250,000	\$0	\$0	\$0
ELECTRIC PARTS AND BREAKERS	--			88C	\$180,000	\$0	\$0	\$0	\$0	\$100,000	\$80,000	\$0	\$0	\$0
STATION RESTROOMS (EMPLOYEES) REHAB	2-9161			88C	\$20,000	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0
				MEP 19/20	\$2,865	\$2,865	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$22,865	\$2,865	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0
REPLACE DOOR EQUIP @ UNIV STATION (2 CARS)				88C	\$300,000	\$0	\$0	\$0	\$150,000	\$150,000	\$0	\$0	\$0	\$0
STATION RESTROOMS (EMPLOYEES) REHAB	--			88C	\$100,000	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0
STATION FLOOR MACHINES	--			88C	\$100,000	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0
STATION BILCO DOORS	--			88C	\$100,000	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0
STATION HVAC DUCT WORK REHAB.	2-9134	10	SR	88C	\$250,000	\$0	\$0	\$0	\$50,000	\$200,000	\$0	\$0	\$0	\$0
FREQUENCY SHIFT OVERLAYS	--			88C	\$150,000	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0
J-RELAYS	--			88C	\$100,000	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0
LRRT SUBSTATION TRANSFRMR SWITCH REPLCM	2-9116			88C	\$481,942	\$481,942	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
POWER BATTERIES FOR BACKUP IN STATIONS	--			88C	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	\$0
SECTIONALIZERS	--	11	NI	88C	\$18,000	\$0	\$0	\$0	\$18,000	\$0	\$0	\$0	\$0	\$0
4 TRAIN CONTROL PROJECTS	--			88C	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0

88C	\$7,871,006	\$815,456	\$153,871	\$82,183	\$525,000	\$2,340,000	\$1,752,000	\$645,000	\$1,427,000	\$130,496
ATC 19/20	\$350,000	\$0	\$0	\$0	\$350,000	\$0	\$0	\$0	\$0	\$0
MEP 19/20	\$2,865	\$2,865	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SMRC 18/19	\$105,364	\$105,364	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SMRC 22/23	\$2,000,000	\$0	\$0	\$0	\$0	\$2,000,000	\$0	\$0	\$0	\$0
TOTAL	\$10,329,235	\$923,685	\$153,871	\$82,183	\$875,000	\$4,340,000	\$1,752,000	\$645,000	\$1,427,000	\$130,496

FY 2021 / 2022 THROUGH 2025 / 2026 FISCALLY CONSTRAINED CAPITAL PLAN

METRO RAIL RAILCAR

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/20	ACTUAL FROM 4/1/20 THROUGH 1/31/21	TOTAL FORECAST SPENDING 2/1/21-3/31/21	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS
LRV AIR SYSTEMS VALVES	2-8716			88C	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
LRV EQUIPMENT FUND - FYE 19	2-9188	1	NR	88C	\$218,225	\$23,200	\$25	\$25,000	\$25,000	\$25,000	\$30,000	\$30,000	\$30,000	\$30,000
LRV EQUIPMENT FUND - FYE 21	2-8721			88C	\$14,247	\$0	\$14,247	\$0	\$0	\$0	\$0	\$0	\$0	\$0
LRV HS CIRCUIT BREAKERS	--	2	NR	88C	\$75,000	\$0	\$0	\$25,000	\$25,000	\$25,000	\$0	\$0	\$0	\$0
LRV WHEEL REPLACEMENT/PARTS	--			88C	\$44,716	\$0	\$0	\$0	\$0	\$22,358	\$22,358	\$0	\$0	\$0
UPGRADE WHEEL TRUING MACHINE	--			NFTA	\$1,900,000	\$0	\$0	\$0	\$0	\$0	\$0	\$950,000	\$0	\$950,000
RAILCAR BRAKES	--			88C	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
NEW PROJECTS														
VIDEO SURVEILLANCE UPGRADE	--			SMRC 21/22	\$300,000	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0
TRACK BRAKE COILS	2-8724			88C	\$26,000	\$0	\$0	\$0	\$26,000	\$0	\$0	\$0	\$0	\$0
RAIL CAR LIFT & TURN TABLE	--			88C	\$8,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000,000	\$6,000,000	\$0
RAILCAR VEH ROOF ACCESS PLATFORM	--			88C	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$250,000	\$0	\$750,000	\$0
RAILCAR PRESENT/LIFT/UPGRADE	--			88C	\$167,274	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$167,274	\$0
JOURNAL BEARINGS	--	11	NR	88C	\$129,360	\$0	\$0	\$9,240	\$9,240	\$9,240	\$0	\$0	\$101,640	\$0
SHOP WORK BENCH STANDARDIZATION	--			88C	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$0
LRV WHEEL PRESS SOFTWARE UPGRD	--	6	NR	88C	\$320,000	\$0	\$0	\$0	\$80,000	\$0	\$0	\$0	\$240,000	\$0
LRV PROPULSION INVERTER	--	7	NR	88C	\$1,200,000	\$0	\$0	\$0	\$150,000	\$150,000	\$0	\$0	\$900,000	\$0
LRV EVAPORATOR INVERTER	--	10	NR	88C	\$1,200,000	\$0	\$0	\$0	\$150,000	\$150,000	\$0	\$0	\$900,000	\$0
FREE WHEELING DIODE	2-8710	5	NR	88C	\$768,000	\$0	\$0	\$64,000	\$64,000	\$64,000	\$0	\$0	\$576,000	\$0
TRACK BRAKE COILS	--			SMRC 21/22	\$650,000	\$0	\$0	\$0	\$650,000	\$0	\$0	\$0	\$0	\$0
GATE PULSE AMPLIFIER	--	8	NR	88C	\$1,760,000	\$0	\$0	\$0	\$110,000	\$110,000	\$110,000	\$110,000	\$1,320,000	\$0
CAPACITOR CONVERSION THYRISTOR	--	9	NR	88C	\$210,000	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$180,000	\$0
SHOP FLOOR POLISH & SEALANT	2-9165			88C	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000	\$0	\$0
P-SIGNAL GENERATOR	--	4	NR	MEP 19/20	\$770,000	\$0	\$0	\$0	\$770,000	\$0	\$0	\$0	\$0	\$0
LRV TRACTION MOTOR OVERHAUL	2-9384			MRF	\$176,578	\$176,578	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
LRV TRCTN MOTOR OVERHAUL - FYE21	2-9122	3	NR	NFTA	\$2,606,595	\$120,039	\$80,240	\$134,316	\$200,000	\$268,000	\$268,000	\$268,000	\$268,000	\$1,000,000
PELCO CAMERA REPLACEMENT	2-8711			88C	\$29,992	\$0	\$29,992	\$0	\$0	\$0	\$0	\$0	\$0	\$0
RAIL CAR PASSNGR INFO SYSTEM (PIS)	--			SMRC 23/24	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000,000	\$0	\$0
RAIL CAR HVAC RETROFIT	--			SMRC 22/23	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0

88C	\$16,862,814	\$23,200	\$44,264	\$123,240	\$719,240	\$555,598	\$412,358	\$2,740,000	\$12,164,914	\$80,000
MEP 19/20	\$770,000	\$0	\$0	\$0	\$770,000	\$0	\$0	\$0	\$0	\$0
MRF	\$176,578	\$176,578	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NFTA	\$4,506,595	\$120,039	\$80,240	\$134,316	\$200,000	\$268,000	\$268,000	\$1,218,000	\$268,000	\$1,950,000
SMRC 21/22	\$950,000	\$0	\$0	\$0	\$950,000	\$0	\$0	\$0	\$0	\$0
SMRC 22/23	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0
SMRC 23/24	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000,000	\$0	\$0

METRO RAIL RAILCAR

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/20	ACTUAL FROM 4/1/20 THROUGH 1/31/21	TOTAL FORECAST SPENDING 2/1/21-3/31/21	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS	
					TOTAL	\$26,265,987	\$319,817	\$124,504	\$257,556	\$2,639,240	\$823,598	\$1,680,358	\$5,958,000	\$12,432,914	\$2,030,000

METRO RAIL - ENGINEERING

PROJECT TITLE	PROJECT NUMBER	PRT Y CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/20	ACTUAL FROM 4/1/20 THROUGH 1/31/21	TOTAL FORECAST SPENDING 2/1/21-3/31/21	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS		
STATE OF GOOD REPAIR																
LRV MID-LIFE REBUILD	2-9773	M	M	FTA	\$16,315,114	\$16,315,114	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
				FAA - NF	\$4,270,255	\$4,270,255	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$2,575,569	\$2,575,569	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				88C MATCH	\$2,575,569	\$2,575,569	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				METRO CAP RESV	\$54,006	\$54,006	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				ESD	\$780,000	\$780,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NYS DTF	\$8,533,089	\$8,533,089	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				ATC 16/17	\$5,177,500	\$4,210,429	\$790,322	\$176,749	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				ATC 18/19	\$1,177,246	\$0	\$0	\$0	\$1,177,246	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				MEP 17/18	\$2,500,000	\$2,293,212	\$0	\$0	\$206,788	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				RAIL CAR LOC	\$111,211	\$111,211	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				PRIVATE	\$126,499	\$126,499	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				18/19 100% STATE	\$579,594	\$0	\$0	\$0	\$579,594	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				STC	\$1,606,892	\$1,606,892	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA REST	\$262,547	\$262,547	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0				
88C 100%	\$3,509,769	\$3,325,865	\$183,904	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0				
TOTAL	\$50,154,860	\$47,040,267	\$974,226	\$176,749	\$1,963,628	\$0	\$0	\$0	\$0	\$0	\$0	\$0				
LRV TRAIN CONTROL CARBORNE ATP SYSTEM	2-9475			FTA	\$1,085,123	\$1,085,123	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
				NYS DOT	\$135,611	\$135,611	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				88C	\$294,831	\$294,831	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				FTA REST.	\$2,239,720	\$2,239,720	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				NFTA	\$162,398	\$162,398	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$3,917,683	\$3,917,683	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
DL&W TERMINAL DESIGN / CONSTRUCTION	2-3485	M	M	MEP 17/18	\$5,000,000	\$5,000,090	(\$90)	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
				ESD	\$21,000,000	\$1,995,566	\$1,146,575	\$10,309,787	\$7,548,072	\$0	\$0	\$0	\$0	\$0		
				SMRC 20/21	\$12,400,000	\$856,905	\$5,760,029	\$0	\$5,783,066	\$0	\$0	\$0	\$0	\$0		
				SMRC 21/22	\$9,300,000	\$0	\$0	\$0	\$56,581	\$8,243,419	\$1,000,000	\$0	\$0	\$0		
				NYS SENATE	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				NFTA	\$3,767,069	\$342,744	\$91,986	\$129,714	\$29,448	\$521,237	\$2,651,940	\$0	\$0	\$0	\$0	
TOTAL	\$52,467,069	\$9,195,305	\$6,998,500	\$10,439,501	\$13,417,167	\$8,764,656	\$3,651,940	\$0	\$0	\$0						
DL&W TO LARKIN ALIGNMENT STUDY	-	10	NI	NFTA	\$100,000	\$0	\$0	\$50,000	\$50,000	\$0	\$0	\$0	\$0			
FASTENER & PAD REPLACE. - PHASE 9	2-9125	M	M	88C	\$3,082,659	\$2,682,659	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0			
				NFTA	\$75,827	\$75,827	\$0	\$0	\$0	\$0	\$0	\$0	\$0			
				TOTAL	\$3,158,486	\$2,758,486	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0			

FY 2021 / 2022 THROUGH 2025 / 2026 FISCALLY CONSTRAINED CAPITAL PLAN

METRO RAIL - ENGINEERING

PROJECT TITLE	PROJECT NUMBER	PRT Y CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/20	ACTUAL FROM 4/1/20 THROUGH 1/31/21	TOTAL FORECAST SPENDING 2/1/21-3/31/21	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS	
FASTENER & PAD REPLACE. - PHASE 10	2-9192	1	NR	NFTA	\$26,624	\$22,326	\$4,298	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				SMRC 20/21	\$2,900,000	\$0	\$0	\$0	\$2,900,000	\$0	\$0	\$0	\$0	\$0	\$0
				88C	\$128,040	\$13,152	\$76,459	\$0	\$38,429	\$0	\$0	\$0	\$0	\$0	\$0
				SMRC 18/19	\$924,321	\$224,523	\$229,106	\$0	\$470,692	\$0	\$0	\$0	\$0	\$0	\$0
				NYS MULTI MODAL	\$20,000	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$3,998,985	\$260,001	\$309,863	\$0	\$3,429,121	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
FASTENER & PAD RPLCMNT PH 11 (DESIGN)	-			SMRC 22/23	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	
FASTENER & PAD RPLCMNT PH 11 (CONSTR)	-			SMRC 23/24	\$3,400,000	\$0	\$0	\$0	\$0	\$0	\$3,400,000	\$0	\$0	\$0	
FASTENER & PAD RPLCMNT PH 12 (DESIGN)	-			SMRC 24/25	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000	\$0	\$0	
TRAIN CONTROL SINGLE TRACKING CAP	2-8720			NFTA	\$19,698	\$195	\$19,503	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
SGR INFRASTRUCTURE	-			SMRC 24/25	\$6,400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$6,400,000	\$0	\$0	
FARE COLLECTION SYS UPGRADE (CONSTR)	2-9352	M	M	FTA	\$2,198,641	\$2,196,641	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				NYSDOT	\$274,580	\$274,580	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				88C	\$311,191	\$0	\$0	\$0	\$311,191	\$0	\$0	\$0	\$0	\$0	\$0
				88C MATCH	\$274,580	\$274,580	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				MEP 18/19	\$3,650,204	\$0	\$0	\$0	\$3,650,204	\$0	\$0	\$0	\$0	\$0	\$0
				MEP 21/22	\$900,000	\$0	\$0	\$0	\$900,000	\$0	\$0	\$0	\$0	\$0	\$0
				ATC 18/19	\$1,655,826	\$752,059	\$903,767	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				MRF	\$711,959	\$711,959	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				SMRC 20/21	\$541,651	\$0	\$0	\$0	\$541,651	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$11,071,603	\$4,602,730	\$1,065,827	\$0	\$5,403,046	\$0	\$0	\$0	\$0	\$0	\$0	\$0			
ACOUSTICAL INSULATION REPLACEMENTS	-			SMRC 24/25	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$1,500,000	\$0	\$0		
NEW INITIATIVE															
TUNNEL LIGHT ENERGY CONSERVATION	-	3	NR	88C	\$280,000	\$0	\$0	\$0	\$0	\$280,000	\$0	\$0	\$0	\$0	
CATENARY & INSULATORS RPLCMNT PH 3	2-9185	2	NR	88C	\$281,420	\$281,420	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				SMRC 18/19	\$1,200,000	\$1,105,708	\$10,154	\$84,138	\$0	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$1,481,420	\$1,387,128	\$10,154	\$84,138	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CATENARY & INSULATORS RPLCMNT PH 4	-			SMRC 24/25	\$4,000,000	\$0	\$0	\$0	\$0	\$0	\$4,000,000	\$0	\$0		
CATENARY & INSULATORS RPLCMNT PH 5	-			88C	\$675,000	\$0	\$0	\$0	\$0	\$0	\$0	\$675,000	\$0		
CATENARY & INSULATORS RPLCMNT PH 6	-			88C	\$700,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$700,000		
CATENARY & INSULATORS RPLCMNT PH 7	-			88C	\$725,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$725,000		
TUNNEL ASSESSMENT SGR	2-9117			88C	\$502,094	\$502,094	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
CHURCH STREET STATION	-	4	NR	SMRC 22/23	\$400,000	\$0	\$0	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0	
CHURCH STREET STATION	-			SMRC 23/24	\$4,000,000	\$0	\$0	\$0	\$0	\$0	\$4,000,000	\$0	\$0	\$0	
TUNNEL COMMNTN SYS & WI-FI MOD	-			SMRC 22/23	\$2,000,000	\$0	\$0	\$0	\$0	\$2,000,000	\$0	\$0	\$0	\$0	

METRO RAIL - ENGINEERING

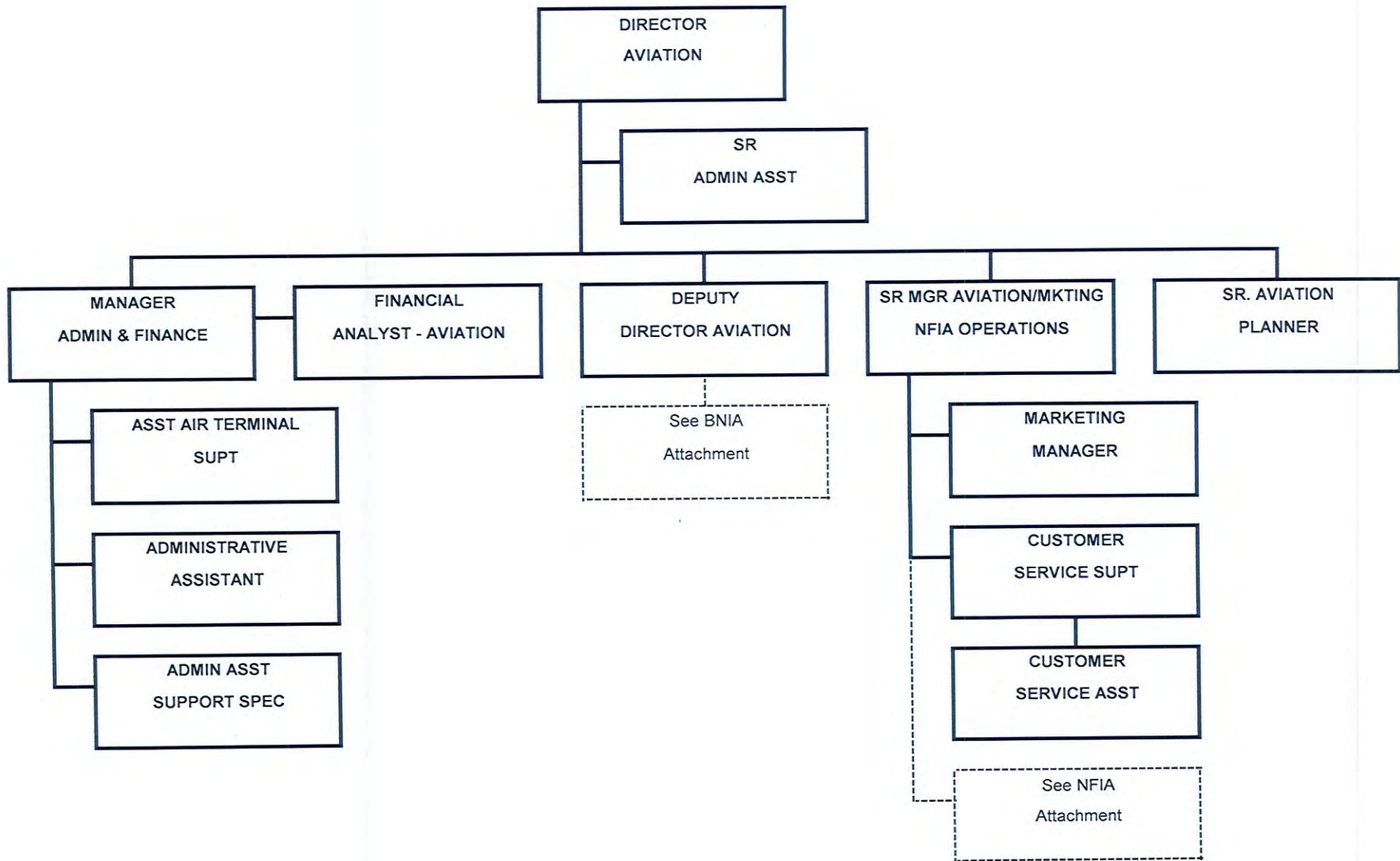
PROJECT TITLE	PROJECT NUMBER	PRT Y CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/20	ACTUAL FROM 4/1/20 THROUGH 1/31/21	TOTAL FORECAST SPENDING 2/1/21-3/31/21	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS	
TRACKBED RPLCMNT MOHAWK-EAGLE AND CROSSOVER INSTALL DESIGN	--			SMRC 21/22	\$800,000	\$0	\$0	\$0	\$800,000	\$0	\$0	\$0	\$0	\$0	
TRACKBED REPLACE MOHAWK-EAGLE AND CROSSOVER INSTALL CONSTRUCTION	--			SMRC 22/23	\$9,600,000	\$0	\$0	\$0	\$0	\$9,600,000	\$0	\$0	\$0	\$0	
TRACKBED REPLACE MOHAWK-EAGLE AND CROSSOVER INSTALL CONSTRUCTION (23/24)	--			SMRC 23/24	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0	
CANALSIDE STATION DESIGN & REHAB	--			SMRC 21/22	\$4,000,000	\$0	\$0	\$0	\$4,000,000	\$0	\$0	\$0	\$0	\$0	
				MEP 20/21	\$300,000	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0
				88C	\$177,000	\$0	\$0	\$57,000	\$120,000	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$4,477,000	\$0	\$0	\$57,000	\$4,420,000	\$0	\$0	\$0	\$0	\$0	\$0
TRACKBED RPLCMNT - EAGLE/SWAN (DESIGN)	--			SMRC 23/24	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000	\$0	\$0		
TRACKBED RPLCMNT - EAGLE/SWAN (CONSTR)	--			SMRC 24/25	\$5,600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$5,600,000	\$0		
SYSTEM TRACK SWITCHES/MACHINES	--			SMRC 24/25	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$0		
SPECIAL TRACKWORK REPLACEMENT	--			88C	\$4,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,000,000	
TUNNEL REHAB. FLOATING SLAB	--			88C	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000	
(DATA TRANSMISSION SYSTEM) DTS REPLMNT	2-9152	M	M	88C	\$311,335	\$113,550	\$0	\$0	\$179,368	\$18,417	\$0	\$0	\$0	\$0	
				SMRC 21/22	\$500,000	\$0	\$0	\$0	\$143,142	\$356,858	\$0	\$0	\$0	\$0	
				ATC 18/19	\$468,665	\$407,858	\$0	\$0	\$60,807	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$1,280,000	\$521,408	\$0	\$0	\$383,317	\$375,275	\$0	\$0	\$0	\$0	\$0
TRAFFIC ON MAIN STREET - 100 & 200 BLOCK	2-9110	M	M	NFTA	\$178,371	\$147,043	\$31,328	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				88C	\$165,290	\$65,290	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$343,661	\$212,333	\$31,328	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	
PARKING LOT REHAB. - LASALLE - UNIVERSITY	2-8705	6	SR	88C	\$351,417	\$39,314	\$46,828	\$0	\$15,275	\$250,000	\$0	\$0	\$0	\$0	
				ATC 18/19	\$558,763	\$90,005	\$270,106	\$0	\$198,652	\$0	\$0	\$0	\$0	\$0	
				UB	\$250,000	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	
				NFTA	\$12,614	\$12,614	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$1,172,794	\$141,933	\$316,934	\$0	\$213,927	\$500,000	\$0	\$0	\$0	\$0	
TRAIN CONTROL AND SCADA REPLACEMENT	--			SMRC 23/24	\$4,300,000	\$0	\$0	\$0	\$0	\$0	\$4,300,000	\$0	\$0		
RAIL MAINTENANCE STORAGE FACILITY STUD	--			88C	\$80,000	\$0	\$0	\$0	\$0	\$80,000	\$0	\$0	\$0		
REPLACE PA SYSTEM - FYE23	--			SMRC 22/23	\$2,300,000	\$0	\$0	\$0	\$0	\$2,300,000	\$0	\$0	\$0		
REPLACE PA SYSTEM - FYE24	--			SMRC 23/24	\$1,700,000	\$0	\$0	\$0	\$0	\$0	\$1,700,000	\$0	\$0		
VENTILATION DAMPER RPLCMNT (DESIGN)	--			SMRC 21/22	\$300,000	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0		
VENTILTIN DAMPER RPLCMNT (CONSTR) - FYE2	--			SMRC 22/23	\$2,000,000	\$0	\$0	\$0	\$0	\$2,000,000	\$0	\$0	\$0		
VENTILTIN DAMPER RPLCMNT (CONSTR) - FYE2	--			SMRC 23/24	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$2,000,000	\$0	\$0		
PLATFORM CONDUIT REHAB - FYE22	--	7	NI	SMRC 21/22	\$750,000	\$0	\$0	\$0	\$750,000	\$0	\$0	\$0	\$0	\$0	
				88C	\$35,000	\$0	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0		
				TOTAL	\$785,000	\$0	\$0	\$0	\$785,000	\$0	\$0	\$0	\$0		

METRO RAIL - ENGINEERING

PROJECT TITLE	PROJECT NUMBER	PRT Y CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/20	ACTUAL FROM 4/1/20 THROUGH 1/31/21	TOTAL FORECAST SPENDING 2/1/21-3/31/21	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS
PLATFORM CONDUIT REHAB - FYE23	--			SMRC 22/23	\$1,200,000	\$0	\$0	\$0	\$0	\$1,200,000	\$0	\$0	\$0	\$0
RAIL PUMP CONTROLS/WATERPROOF	--			NFTA	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0
MODERNIZE RAIL PUMP SYS (DRR FIRST YEAR)	--	8	NI	88C	\$250,000	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0
HVAC DRR	--	9	NR	88C	\$30,000	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0
DELANVAN DE-WATERING PUMP CONTROL	2-8725			88C	\$9,820	\$0	\$9,820	\$0	\$0	\$0	\$0	\$0	\$0	\$0

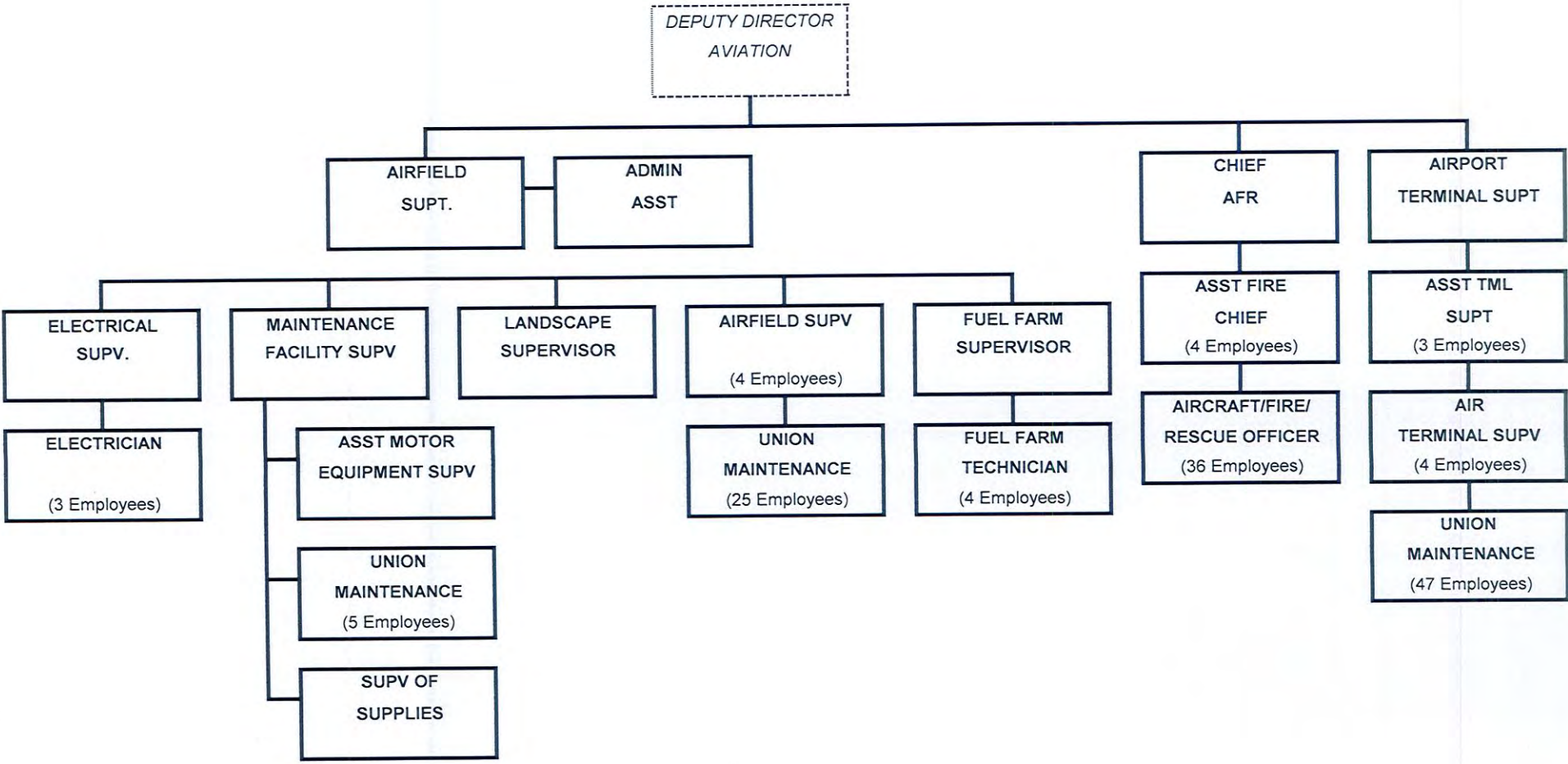
18/19 100% STATE	\$579,594	\$0	\$0	\$0	\$579,594	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
88C	\$13,890,097	\$3,992,310	\$133,107	\$487,000	\$799,263	\$878,417	\$0	\$0	\$675,000	\$6,925,000	\$0	\$0	\$0	\$0
88C 100%	\$3,509,769	\$3,325,865	\$183,904	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
88C MATCH	\$2,850,149	\$2,850,149	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ATC 16/17	\$5,177,500	\$4,210,429	\$790,322	\$176,749	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ATC 18/19	\$3,860,500	\$1,249,922	\$1,173,873	\$0	\$1,436,705	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ESD	\$21,780,000	\$2,775,566	\$1,146,575	\$10,309,787	\$7,548,072	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FAA	\$4,270,255	\$4,270,255	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA	\$19,596,878	\$19,596,878	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA REST	\$2,502,267	\$2,502,267	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 17/18	\$7,500,000	\$7,293,302	(\$90)	\$0	\$206,788	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 18/19	\$3,650,204	\$0	\$0	\$0	\$3,650,204	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 20/21	\$300,000	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
METRO CAP RES	\$54,006	\$54,006	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MRF	\$711,959	\$711,959	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NFTA	\$4,947,572	\$1,156,058	\$309,175	\$229,714	\$79,448	\$521,237	\$2,651,940	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NYS MULTI MODA	\$20,000	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NYS SENATE	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NYS DOT	\$2,985,760	\$2,985,760	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NYS DTF	\$8,533,089	\$8,533,089	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PRIVATE	\$126,499	\$126,499	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
RAIL CAR LOC	\$111,211	\$111,211	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SMRC 18/19	\$2,124,321	\$1,330,231	\$239,260	\$84,138	\$470,692	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SMRC 20/21	\$15,841,651	\$856,905	\$5,760,029	\$0	\$9,224,717	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SMRC 21/22	\$15,650,000	\$0	\$0	\$0	\$6,049,723	\$8,600,277	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SMRC 22/23	\$17,800,000	\$0	\$0	\$0	\$0	\$17,800,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SMRC 23/24	\$16,800,000	\$0	\$0	\$0	\$0	\$0	\$12,500,000	\$4,300,000	\$0	\$0	\$0	\$0	\$0	\$0
SMRC 24/25	\$18,800,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$18,800,000	\$0	\$0	\$0	\$0	\$0
STC	\$1,606,892	\$1,606,892	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
UB	\$250,000	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$196,830,173	\$70,539,553	\$9,736,155	\$11,287,388	\$30,365,206	\$28,049,931	\$16,151,940	\$23,100,000	\$675,000	\$6,925,000	\$0	\$0	\$0	\$0

AVIATION BUSINESS GROUP



TOTAL EMPLOYEES 13

BUFFALO NIAGARA INTERNATIONAL AIRPORT



TOTAL EMPLOYEES 145

BNIA
2020/21 ANNUAL BUDGET
VS
2021/22 ANNUAL BUDGET

	FY 19-20 ACTUAL	FY 20-21 BUDGET	FY 21-22 BUDGET	VARIANCE	%
REVENUES & ASSISTANCE					
Operating Revenues					
Airport Fees & Services	19,000,149	21,038,581	20,160,295	(878,286)	-4.2%
Rental Income	11,470,573	13,317,855	12,593,617	(724,238)	-5.4%
Concessions/Commissions	28,024,876	29,543,824	14,136,785	(15,407,039)	-52.1%
Resales & Rebillings	1,501,865	1,572,813	1,142,222	(430,591)	-27.4%
Other Operating Revenues	<u>3,152,033</u>	<u>3,089,222</u>	<u>2,833,880</u>	<u>(255,342)</u>	<u>-8.3%</u>
Total Revenues	63,149,496	68,562,295	50,866,799	(17,695,496)	-25.8%
Operating Assistance					
Federal - FAA CARES Act	0	0	11,717,512	11,717,512	n/a
Federal - Airport Coronavirus Response Grant Program	0	0	<u>5,343,766</u>	<u>5,343,766</u>	<u>n/a</u>
Total Operating Assistance	0	0	<u>17,061,278</u>	<u>17,061,278</u>	<u>n/a</u>
TOTAL OPERATING REVENUES & ASST	63,149,496	68,562,295	67,928,077	(634,218)	-0.9%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	14,375,465	15,255,875	15,061,905	(193,970)	-1.3%
Maintenance & Repairs	9,267,117	10,401,923	8,360,155	(2,041,768)	-19.6%
Utilities	1,746,690	1,906,815	1,853,079	(53,736)	-2.8%
Insurance & Injuries	377,271	543,183	588,598	45,415	8.4%
Safety & Security	6,929,616	7,411,982	8,149,882	737,900	10.0%
General Business/Other	7,251,555	7,644,030	3,627,557	(4,016,473)	-52.5%
Administrative Cost Reallocation	5,280,487	5,844,346	6,177,035	332,688	5.7%
Costs Transferred to Capital Projects	(2,591)	(31,430)	(27,501)	3,929	-12.5%
Inter Division Reimbursement	<u>(81,001)</u>	<u>(116,480)</u>	<u>(97,135)</u>	<u>19,345</u>	<u>-16.6%</u>
TOTAL OPERATING EXPENSES	<u>45,144,609</u>	<u>48,860,244</u>	<u>43,693,575</u>	<u>(5,166,670)</u>	<u>-10.6%</u>
OPERATING INCOME/(LOSS)	18,004,887	19,702,051	24,234,502	4,532,452	23.0%
NON-OPERATING ITEMS					
Bond Debt Service	(18,335,150)	(18,336,650)	(17,780,400)	556,250	-3.0%
NFIA Contribution (Excluding Debt Svc)	(500,000)	(250,000)	0	250,000	-100.0%
Debt Service - Noresco	(157,619)	(21,052)	(19,208)	1,845	-8.8%
Debt Service - Glycol Collection	(263,562)	(264,764)	0	264,764	-100.0%
Operating Expense Reserve & R&R Rsv	(62,644)	(385,164)	(229,397)	155,767	-40.4%
Interest Income	1,276,288	989,000	250,000	(739,000)	-74.7%
PFC	5,053,500	4,759,965	0	(4,759,965)	-100.0%
ADF Funding/Other	(1,672,450)	1,053,000	0	(1,053,000)	-100.0%
Intracompany Transfer - ADF to NFIA	0	<u>(1,053,000)</u>	0	<u>1,053,000</u>	<u>-100.0%</u>
TOTAL NON-OPERATING ITEMS	<u>(14,661,637)</u>	<u>(13,508,665)</u>	<u>(17,779,005)</u>	<u>(4,270,339)</u>	<u>31.6%</u>
NET INCOME/(LOSS)	3,343,250	6,193,385	6,455,498	262,112	4.2%
LESS: DIRECT CAPITAL	1,099,178	1,639,101	2,253,343	614,242	37.5%
LESS: INDIRECT CAPITAL	<u>746,053</u>	<u>1,506,813</u>	<u>1,737,572</u>	<u>230,759</u>	<u>15.3%</u>
NET SURPLUS/(DEFICIT)	<u>1,498,019</u>	<u>3,047,471</u>	<u>2,464,583</u>	<u>(582,888)</u>	<u>-19.1%</u>

BUFFALO NIAGARA INTERNATIONAL AIRPORT

DESCRIPTION

The Buffalo Niagara International Airport (BNIA) is the primary commercial air service airport for Western New York and Southern Ontario. BNIA provides safe, high quality, and reliable scheduled air passenger and cargo services. The mission of BNIA is to provide quality aviation services and facilities in a manner that enhances customer service and is cost effective.

In 2018, BNIA was ranked number one in overall customer satisfaction among all medium sized airports in North America according to a passenger survey conducted by J.D. Power & Associates.

Six scheduled airlines fly out of BNIA handling approximately 5 million passengers annually.

The 1,000 acres of airport property includes two runways (8,827 ft. and 7,161 ft. in length), an FAA Air Traffic Control Tower, Weather Observatory, Aviation Fuel System, General Aviation Facility, Transit Police Station, and an Aircraft Rescue and Firefighting (ARFF) facility.

The BNIA Passenger Terminal is a modern, comfortable facility equipped with 25 airline gate positions that includes 2 international gates. The terminal features an efficient security screening area, a state-of-the-art baggage handling system, and a variety of food, beverage, and retail offerings. The terminal is supported by conveniently located parking facilities that provide over 7,500 parking spaces and offer free shuttle services.

A state-of-the-art air cargo facility including 1,000,000 square feet of apron area is located on the airport complex. Two scheduled air freight forwarders based at the facility handle the majority of the 88 million pounds of yearly cargo.

BNIA enjoys the reputation of providing exemplary snow removal services known throughout the airline industry and was one of the first airports in the country to use an environmentally friendly glycol treatment system during winter operations.

PROGRAM AND SERVICE OBJECTIVES

- Achieve optimal standards of performance in relation to delivering high quality customer service and satisfaction.
- Operate first class public parking facilities in a manner which makes customer service the hallmark of the operation but still maximizes returns to the Authority.
- Increase the number of passengers utilizing BNIA by aggressively improving service to several key business markets and maintaining service and low air fares to key leisure markets.
- Maximize BNIA long term parking market share through sales and marketing to major local corporate travelers and contingent market radio advertising campaigns.
- Implement a long-range plan to maximize usage of the expanded terminal space.
- Support unit and snow equipment replacement program to ensure safe air carrier operations.
- Promote and facilitate a safe working environment for BNIA employees, with an effort toward minimizing employee injuries and reducing workers' compensation expense.

KEY PERFORMANCE INDICATORS

	FYE 20 <u>Actual</u>	FYE 21 <u>Original Budget</u>	FYE 21 <u>Current Forecast</u>	FYE 22 <u>Budget</u>
FAA Regulations	100%	100%	100%	100%
Total Passengers	4,740,142	5,273,808	1,617,680	3,299,338
<u>Revenue per passenger:</u>				
Parking lot revenue	\$6.64	\$6.23	\$6.48	\$6.48
Auto rental	\$2.90	\$2.77	\$7.19	\$3.54
Food, beverage & retail	<u>\$1.15</u>	<u>\$1.08</u>	<u>\$0.86</u>	<u>\$1.29</u>
Total	\$10.69	\$10.08	\$14.53	\$11.31

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
491	TRAFFIC FINES	18,056-	27,662-	5,643-	15,000-	12,662
	TOTAL REVENUES	18,056-	27,662-	5,643-	15,000-	12,662

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	901,851	955,174	706,111	1,063,304	108,130
515	EMPLOYEE BENEFITS	486,903	540,368	397,075	603,121	62,753
534	TELEPHONE	10,214	12,150	8,910	12,000	150-
571	CONSULTANTS/OUTSIDE SERVICES	357,143	404,553	336,964	478,462	73,909
573	PROVISIONS AND RESERVES	22,757				
574	TAXES AND ASSESSMENTS	354,929	405,469	260,878	362,400	43,069-
575	PRINTING & ADVERTISING	308,770	365,000	12,624	299,000	66,000-
576	EMPLOYEE TRAVEL	54,618	75,000	48	50,000	25,000-
577	EMPLOYEE TRAINING	8,000	2,500	745	1,000	1,500-
578	POSTAGE	1,508	1,000	2,169	1,324	324
580	GENERAL OFFICE	77,974	88,750	99,866	43,000	45,750-
584	FREIGHT	12,119	9,000	4,642	13,000	4,000
589	OTHER OPERATING EXPENSES	2,507-				
591	PROJECTS	2,591-	31,430-	6,796-	27,501-	3,929
592	DIVISION OPERATIONS	1,291-		12,917-		
593	COST ALLOCATION PLAN	5,280,487	5,844,345	4,532,529	6,177,035	332,690
TOTAL	EXPENSES	7,870,884	8,671,879	6,342,848	9,076,145	404,266

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** NON-OPERATING/OPERATING ASSISTANCE **						
713	FEDERAL OPERATING ASSISTANCE				17,061,278-	17,061,278-
TOTAL OPERATING ASSISTANCE					17,061,278-	17,061,278-

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0211 AIRCRAFT RESCUE FIREFIGHTING

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	2,811,157	2,828,325	2,289,135	2,738,377	89,948-
515	EMPLOYEE BENEFITS	1,471,355	1,549,145	1,221,504	1,473,164	75,981-
520	MAINTENANCE AND REPAIRS	24,353	33,400	18,408	34,300	900
524	AUTOMOTIVE	31,168	56,535	54,271	53,403	3,132-
526	JANITORIAL AND LAUNDRY	2,630	4,000	2,103	6,300	2,300
527	ENVIRONMENTAL				3,000	3,000
531	ELECTRIC POWER	30,637	35,272	24,500	34,567	705-
532	GAS	9,373	10,212	5,711	10,620	408
533	WATER	3,901	3,949	3,349	5,529	1,580
534	TELEPHONE	753	914	1,029	686	228-
541	INSURANCE	619	500	309	400	100-
552	FIRE FIGHTING AND RESCUE	174,382	236,150	93,012	194,790	41,360-
574	TAXES AND ASSESSMENTS	14			14	14
576	EMPLOYEE TRAVEL			25	100	100
577	EMPLOYEE TRAINING	38,928	68,950	18,666	59,225	9,725-
578	POSTAGE	55		3	50	50
580	GENERAL OFFICE	5,638	5,500	923	2,581	2,919-
TOTAL	EXPENSES	4,604,963	4,832,852	3,732,948	4,617,106	215,746-

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0212 TRANSIT POLICE

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	92,193	10,000	38,455	42,500	32,500
524	AUTOMOTIVE	45,572	65,300	31,549	46,650	18,650-
526	JANITORIAL AND LAUNDRY	33,030	37,050	31,397	30,717	6,333-
534	TELEPHONE	2,429	3,060	2,039	2,341	719-
553	POLICE PROTECTION	5,800,691	6,140,308	5,136,769	6,907,148	766,840
572	RENT EXPENSE	159,132	162,315	135,262	165,493	3,178
577	EMPLOYEE TRAINING	840	700		700	
580	GENERAL OFFICE	9,561	16,800	5,519	10,700	6,100-
TOTAL	EXPENSES	6,143,448	6,435,533	5,380,990	7,206,249	770,716

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0219 LANDING AREA

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
401	LANDING FEES	17,397,608-	19,339,563-	15,629,161-	17,882,587-	1,456,976
403	TERMINAL RAMP FEES	1,602,540-	1,699,018-	1,350,189-	1,665,480-	33,538
433	GROUND RENTALS	120-	120-	120-	120-	
TOTAL	REVENUES	19,000,268-	21,038,701-	16,979,470-	19,548,187-	1,490,514

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0219 LANDING AREA

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	2,528,438	2,618,906	1,832,139	2,527,885	91,021-
515	EMPLOYEE BENEFITS	1,308,586	1,420,665	1,023,668	1,370,051	50,614-
520	MAINTENANCE AND REPAIRS	1,348,859	1,513,276	691,716	1,282,500	230,776-
524	AUTOMOTIVE	40,083	39,060	21,919	29,295	9,765-
526	JANITORIAL AND LAUNDRY	19,488	20,000	15,207	15,000	5,000-
527	ENVIRONMENTAL	501,580	479,200	658,145	330,000	149,200-
531	ELECTRIC POWER	182,827	249,783	152,373	178,345	71,438-
532	GAS	9,816	8,940	7,672	9,484	544
533	WATER	81,790	85,939	65,738	74,509	11,430-
534	TELEPHONE	6,240	6,637	5,022	6,770	133
541	INSURANCE	35,516	45,072	38,200	53,213	8,141
542	CLAIM LOSSES	1,019	7,577	4,744	4,637	2,940-
554	TRAFFIC CONTROL	342,351	359,100	342,767	391,922	32,822
571	CONSULTANTS/OUTSIDE SERVICES	66,722	179,000	53,376	132,620	46,380-
572	RENT EXPENSE	31,934	34,000	27,021	24,974	9,026-
574	TAXES AND ASSESSMENTS	249				
576	EMPLOYEE TRAVEL	13				
577	EMPLOYEE TRAINING	35,554	87,000	4,641	37,000	50,000-
578	POSTAGE	6	150		150	
580	GENERAL OFFICE	1,994	7,350	1,615	7,350	
TOTAL	EXPENSES	6,543,065	7,161,655	4,945,963	6,475,705	685,950-

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0220 FUEL FARM

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
462	REBILLINGS	1,171,402-	1,249,603-	870,913-	893,722-	355,881
	TOTAL REVENUES	1,171,402-	1,249,603-	870,913-	893,722-	355,881

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0220 FUEL FARM

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	377,837	373,556	288,437	369,264	4,292-
515	EMPLOYEE BENEFITS	197,949	207,774	160,240	199,152	8,622-
520	MAINTENANCE AND REPAIRS	93,828	260,600	53,641	82,416	178,184-
524	AUTOMOTIVE	17,348	2,500	4,104	2,500	
526	JANITORIAL AND LAUNDRY	1,484	800	43	800	
527	ENVIRONMENTAL	48,471	30,250	4,095	30,120	130-
530	GROUNDS & LANDSCAPING		10,000		10,000	
531	ELECTRIC POWER	32,453	31,671	21,905	24,228	7,443-
533	WATER	769	787	587	803	16
534	TELEPHONE	753	828	622	836	8
577	EMPLOYEE TRAINING		1,000	908	1,000	
578	POSTAGE	745			2,500	2,500
580	GENERAL OFFICE	10,090	9,500	3,673	10,500	1,000
592	DIVISION OPERATIONS	27,686-	31,480-	26,894-	32,110-	630-
TOTAL	EXPENSES	754,041	897,786	511,361	702,009	195,777-

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0225 TRITURATOR SERVICES

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
492	EQUIPMENT AND SERVICES	49,800-	50,985-	13,550-	38,813-	12,172
	TOTAL REVENUES	49,800-	50,985-	13,550-	38,813-	12,172

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0225 TRITURATOR SERVICES

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS		7,500		7,000	500-
	TOTAL EXPENSES		7,500		7,000	500-

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0230 AFSS

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	181,020-	177,900-	153,502-	184,200-	6,300-
	TOTAL REVENUES	181,020-	177,900-	153,502-	184,200-	6,300-

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0230 AFSS

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS			4		
532	GAS	2,960	3,749	2,257	3,747	2-
533	WATER	1,238	1,054	945	2,000	946
TOTAL	EXPENSES	4,198	4,803	3,206	5,747	944

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0245 TERMINAL BUILDING

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	9,563,173-	11,384,358-	8,040,415-	11,861,261-	476,903-
441	CONCESSIONS	5,314,101-	5,669,682-	1,590,490-	1,808,567-	3,861,115
462	REBILLINGS	307,756-	300,294-	178,411-	229,100-	71,194
492	EQUIPMENT AND SERVICES	2,353,225-	2,285,575-	1,740,360-	2,055,067-	230,508
494	ADVERTISING REVENUES	655,950-	650,000-	541,666-	650,000-	
	TOTAL REVENUES	18,194,205-	20,289,909-	12,091,342-	16,603,995-	3,685,914

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0245 TERMINAL BUILDING

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	2,247,873	2,489,649	1,849,698	2,476,541	13,108-
515	EMPLOYEE BENEFITS	1,210,732	1,394,101	1,023,715	1,389,136	4,965-
520	MAINTENANCE AND REPAIRS	5,041,432	5,103,153	3,467,736	4,735,204	367,949-
526	JANITORIAL AND LAUNDRY	411,068	454,337	202,319	283,350	170,987-
530	GROUNDS & LANDSCAPING	44,031	220,036	32,444	100,000	120,036-
531	ELECTRIC POWER	969,885	1,052,356	735,671	1,052,356	
532	GAS	88,574	70,972	83,149	120,652	49,680
533	WATER	43,044	47,645	17,396	35,734	11,911-
534	TELEPHONE	10,658	11,647	9,029	11,298	349-
541	INSURANCE	320,744	407,049	344,992	480,578	73,529
542	CLAIM LOSSES	9,202	68,353	42,847	34,860	33,493-
554	TRAFFIC CONTROL	612,188	626,255	458,553	656,022	29,767
571	CONSULTANTS/OUTSIDE SERVICES	3,260	51,500	6,019		51,500-
573	PROVISIONS AND RESERVES			290-		
576	EMPLOYEE TRAVEL	625				
577	EMPLOYEE TRAINING	7,951	13,500	1,945	8,000	5,500-
578	POSTAGE	8				
580	GENERAL OFFICE	20,897	35,000	15,696	18,400	16,600-
592	DIVISION OPERATIONS			4,505-		
TOTAL	EXPENSES	11,042,172	12,045,553	8,286,414	11,402,131	643,422-

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0259 GENERAL AVIATION

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	226,483-	226,862-	192,251-	235,314-	8,452-
433	GROUND RENTALS	121,806-	121,800-	111,799-	126,562-	4,762-
439	OTHER RENTALS	83,732-	86,700-	39,548-	69,380-	17,320
TOTAL REVENUES		432,021-	435,362-	343,598-	431,256-	4,106

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0259 GENERAL AVIATION

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
533	WATER	8,445	8,652	7,154	8,825	173
	TOTAL EXPENSES	8,445	8,652	7,154	8,825	173

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/12/21
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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2021-22

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0271 MAINTENANCE GARAGE

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	538,717	564,147	440,609	545,118	19,029-
515	EMPLOYEE BENEFITS	294,028	314,065	243,188	306,792	7,273-
520	MAINTENANCE AND REPAIRS	75,786	68,500	32,819	66,300	2,200-
524	AUTOMOTIVE	628,986	743,000	368,014	593,000	150,000-
526	JANITORIAL AND LAUNDRY	13,354	16,800	6,475	16,800	
531	ELECTRIC POWER	9,294	21,420	8,452	15,294	6,126-
532	GAS	16,694	27,540	12,026	22,473	5,067-
534	TELEPHONE	1,053	1,200	912	1,100	100-
541	INSURANCE	9,885	12,545	10,632	14,810	2,265
542	CLAIM LOSSES	283	2,087	1,320	100	1,987-
577	EMPLOYEE TRAINING	1,250	6,000		1,500	4,500-
578	POSTAGE		150		150	
580	GENERAL OFFICE	1,381	2,000	1,402	2,000	
592	DIVISION OPERATIONS	52,022-	85,000-	75,877-	65,025-	19,975
TOTAL	EXPENSES	1,538,689	1,694,454	1,049,972	1,520,412	174,042-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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BUDGET WORKSHEETS - Fiscal Year 2021-22

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0274 PARKING LOTS AND STRUCTURES

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	1,284,226-	1,309,903-	1,109,266-	1,331,224-	21,321-
433	GROUND RENTALS	10,012-	10,212-	8,343-	10,012-	200
441	CONCESSIONS	22,710,772-	23,874,142-	6,660,962-	11,715,990-	12,158,152
462	REBILLINGS	22,707-	22,916-	20,200-	19,400-	3,516
492	EQUIPMENT AND SERVICES	75,000-	75,000-	62,500-	75,000-	
TOTAL	REVENUES	24,102,717-	25,292,173-	7,861,271-	13,151,626-	12,140,547

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2021-22

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DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0274 PARKING LOTS AND STRUCTURES

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	515,342	989,708	288,762	505,000	484,708-
524	AUTOMOTIVE	187,045	220,500	13,560	50,000	170,500-
526	JANITORIAL AND LAUNDRY	5,741	16,418	1,958	4,000	12,418-
530	GROUNDS & LANDSCAPING	44,213				
531	ELECTRIC POWER	188,918	176,672	140,291	180,205	3,533
532	GAS	7,073	5,161	5,572	9,500	4,339
533	WATER	26,886	28,605	14,634	29,177	572
571	CONSULTANTS/OUTSIDE SERVICES	5,655,830	5,610,111	1,321,790	1,890,496	3,719,615-
572	RENT EXPENSE	3,550	2,232	1,911	3,868	1,636
TOTAL	EXPENSES	6,634,598	7,049,407	1,788,478	2,672,246	4,377,161-

BUFFALO NIAGARA INTERNATIONAL AIRPORT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/20	ACTUAL FROM 4/1/20 THROUGH 1/31/21	TOTAL FORECAST SPENDING 2/1/21-3/31/21	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS		
LIGHTING CONTROL PANEL - FAA TOWER	2-2724			PFC	\$383,467	\$186,541	\$119,178	\$77,748	\$0	\$0	\$0	\$0	\$0	\$0		
SALT BARN	-			ADF	\$415,095	\$0	\$0	\$0	\$0	\$41,500	\$373,595	\$0	\$0	\$0		
TERMINAL MODERNIZATION PROJ (CONSTR)	2-2728	M	M	FUTURE PFC	\$2,783,305	\$1,405	(\$1,405)	\$0	\$588,690	\$2,194,615	\$0	\$0	\$0	\$0		
				BOND	\$60,744,853	\$27,697,448	\$21,266,100	\$0	\$11,781,307	\$0	\$0	\$0	\$0	\$0	\$0	
				NYSDOT	\$1,500,000	\$0	\$0	\$0	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				PFC	\$0	\$193,072	(\$193,072)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NYS MULTI MODAL	\$300,000	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NATIONAL FUEL	\$115,565	\$72,915	\$0	\$0	\$42,650	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$65,443,723	\$27,964,838	\$21,071,623	\$0	\$14,212,647	\$2,194,615	\$0	\$0	\$0	\$0	\$0	\$0	\$0			
BAGGAGE CLAIM EXPANSION - TERMINAL 16	2-2650			PFC	\$5,117,779	\$5,102,908	\$7,921	\$6,952	\$0	\$0	\$0	\$0	\$0	\$0		
				ADF	\$877,074	\$870,638	\$0	\$6,436	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$5,994,853	\$5,973,544	\$7,921	\$13,388	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENTRANCE FOUNTAIN REHAB.	-			ADF	\$451,000	\$0	\$0	\$0	\$451,000	\$0	\$0	\$0	\$0			
RAW 5/23 IMPROVEMENTS - PAVEMENT REHAB AIRFIELD SIGNAGE REPLACEMENT, RUNWAY INCURSION LIGHTING (DESIGN)	2-2804			FAA	\$2,513,225	\$0	\$0	\$150,000	\$2,213,225	\$150,000	\$0	\$0	\$0	\$0		
				NYSDOT	\$418,871	\$0	\$0	\$25,000	\$368,871	\$25,000	\$0	\$0	\$0	\$0		
				FUTURE PFC	\$418,871	\$0	\$0	\$25,000	\$368,871	\$25,000	\$0	\$0	\$0	\$0		
				TOTAL	\$3,350,967	\$0	\$0	\$200,000	\$2,950,967	\$200,000	\$0	\$0	\$0	\$0	\$0	
RAW 5/23 IMPROVEMENTS - PAVEMENT REHAB AIRFIELD SIGNAGE REPLACEMENT, RUNWAY INCURSION LIGHTING (CONSTR)	-			FAA	\$24,593,967	\$0	\$0	\$0	\$0	\$1,500,000	\$11,843,967	\$11,250,000	\$0	\$0		
				NYSDOT	\$4,098,995	\$0	\$0	\$0	\$0	\$250,000	\$1,973,995	\$1,875,000	\$0	\$0		
				FUTURE PFC	\$4,098,995	\$0	\$0	\$0	\$0	\$250,000	\$1,973,995	\$1,875,000	\$0	\$0		
				TOTAL	\$32,791,957	\$0	\$0	\$0	\$0	\$2,000,000	\$15,791,957	\$15,000,000	\$0	\$0	\$0	
DEMO OF 1105 WEHRLE DRIVE	2-2721			FAA	\$1,066,359	\$1,060,866	\$5,493	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
				NYSDOT	\$177,727	\$176,811	\$916	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
				FUTURE PFC	\$177,733	\$176,826	\$907	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
				TOTAL	\$1,421,819	\$1,414,503	\$7,316	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
AIRCRAFT DEICING CONTNMNT FACIL EXPANS	2-2691	M	M	PFC	\$7,576,000	\$993,526	\$40,786	\$0	\$6,541,688	\$0	\$0	\$0	\$0	\$0		
				FUTURE PFC	\$1,864,673	\$0	\$0	\$1,864,673	\$0	\$0	\$0	\$0	\$0	\$0		
				TOTAL	\$9,440,673	\$993,526	\$40,786	\$1,864,673	\$6,541,688	\$0	\$0	\$0	\$0	\$0	\$0	
REMAIN OVERNIGHT (RON) PARKING EXPANS (DESIGN)	2-2708			FAA	\$281,766	\$281,766	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
				NYSDOT	\$46,961	\$46,961	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
				PFC	\$46,961	\$46,961	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
				FUTURE PFC	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
				TOTAL	\$375,688	\$375,688	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	

BUFFALO NIAGARA INTERNATIONAL AIRPORT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/20	ACTUAL FROM 4/1/20 THROUGH 1/31/21	TOTAL FORECAST SPENDING 2/1/21-3/31/21	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS	
REMAIN OVERNIGHT (RON) PARKING EXPANSION (CONSTR)	2-2726			FAA	\$2,973,310	\$2,778,953	\$194,357	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				NYS DOT	\$495,551	\$463,159	\$32,392	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				PFC	\$234,853	\$233,305	\$1,548	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				FUTURE PFC	\$260,698	\$229,854	\$30,844	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$3,964,412	\$3,705,271	\$259,141	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TERMINAL ROOF REPLACEMENT	2-2692			PFC	\$4,596,896	\$4,594,269	\$2,627	\$100	\$0	\$0	\$0	\$0	\$0	\$0	
				ADF	\$1,877,567	\$1,877,468	\$99	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$6,474,463	\$6,471,737	\$2,626	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$0
GA APRON AND T/W P & Q REHAB	-			FAA	\$6,685,000	\$0	\$0	\$0	\$0	\$585,000	\$8,100,000	\$0	\$0	\$0	
				NYS DOT	\$1,447,500	\$0	\$0	\$0	\$0	\$97,500	\$1,350,000	\$0	\$0	\$0	
				FUTURE PFC	\$1,447,500	\$0	\$0	\$0	\$0	\$97,500	\$1,350,000	\$0	\$0	\$0	
				TOTAL	\$11,580,000	\$0	\$0	\$0	\$0	\$780,000	\$10,800,000	\$0	\$0	\$0	\$0
SNOW EQUIPMENT STORAGE BUILDING	2-2737			PFC	\$1,630,646	\$27,313	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,603,333	
				FUTURE PFC	\$23,473,451	\$55,455	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$23,417,996
				TOTAL	\$25,104,097	\$82,768	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,021,329
PARK. EXPANSION PHASE III (4000 SPACE FACILITY) CCTV PHASE III	-			BOND	\$77,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$77,500,000	
				ADF	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000,000
				TOTAL	\$79,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$79,500,000
PARKING RAMP SOLAR PANELS	-			FUTURE FUND	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000		
WILDLIFE HAZARD MANAGEMENT PLAN	2-2722			FAA	\$62,810	\$57,863	\$4,947	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				NYS DOT	\$10,469	\$9,644	\$825	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				PFC	\$10,469	\$9,644	\$825	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$83,748	\$77,151	\$6,597	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
BNIA AIRFIELD / FUEL FARM / GARAGE															
REPLACE AIRFIELD PICKUP TRUCKS - FYE24	-			ADF	\$114,500	\$0	\$0	\$0	\$0	\$37,500	\$38,000	\$39,000	\$0	\$0	
				GRANT ASSUR 25	\$37,500	\$0	\$0	\$0	\$37,500	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$152,000	\$0	\$0	\$0	\$37,500	\$37,500	\$38,000	\$39,000	\$0	\$0	
GLYCOL RECOVERY VEHICLE - FYE22	-			PFC	\$450,000	\$0	\$0	\$0	\$0	\$450,000	\$0	\$0	\$0		
MULTI TASK SNOW REMOVAL, SNOW PLOW w/SPREADER, LIQUID SPREADER	2-2735			FAA	\$1,171,470	\$1,171,470	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				NYS DOT	\$195,245	\$195,245	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
				PFC	\$195,245	\$195,245	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
				TOTAL	\$1,561,960	\$1,561,960	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
MULTI TASK SNOW REMOVAL (2)	2-2797			FAA	\$1,624,920	\$0	\$0	\$1,624,920	\$0	\$0	\$0	\$0	\$0		
WHEEL LOADERS (2)	2-2798			FAA	\$570,990	\$0	\$570,908	\$82	\$0	\$0	\$0	\$0	\$0		
IRRIGATION SYSTEM CONTROLLER REPLACE	2-2734			BNIA CAP RESV	\$18,530	\$18,530	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
PORTABLE SNOW MELTER - AIRSIDE	2-2723			PFC	\$605,000	\$605,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
PORTABLE SNOW MELTER - LANDSIDE	-			ADF	\$630,000	\$0	\$0	\$0	\$0	\$0	\$630,000	\$0	\$0		

BUFFALO NIAGARA INTERNATIONAL AIRPORT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/20	ACTUAL FROM 4/1/20 THROUGH 1/31/21	TOTAL FORECAST SPENDING 2/1/21-3/31/21	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS
SNOW MELTER - AIRSIDE (2ND)	--			FUTURE PFC	\$630,000	\$0	\$0	\$0	\$0	\$630,000	\$0	\$0	\$0	\$0
RUNWAY PLOW/SPREADER	--	16	NR	FAA	\$412,500	\$0	\$0	\$0	\$0	\$0	\$0	\$412,500	\$0	\$0
				NYSDOT	\$68,750	\$0	\$0	\$0	\$0	\$0	\$0	\$68,750	\$0	\$0
				PFC	\$68,750	\$0	\$0	\$0	\$0	\$0	\$0	\$68,750	\$0	\$0
				TOTAL	\$550,000	\$0	\$0	\$0	\$0	\$0	\$550,000	\$0	\$0	
RUNWAY SNOWBLOWERS (2)	--	17	NR	FAA	\$795,000	\$0	\$0	\$0	\$795,000	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$132,500	\$0	\$0	\$0	\$132,500	\$0	\$0	\$0	\$0	\$0
				PFC	\$132,500	\$0	\$0	\$0	\$132,500	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$1,060,000	\$0	\$0	\$0	\$1,060,000	\$0	\$0	\$0	\$0	
NEW FARM TRACTORS	--			ADF	\$80,000	\$0	\$0	\$0	\$0	\$80,000	\$0	\$0	\$0	\$0
				GRANT ASSUR 25	\$75,000	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$155,000	\$0	\$0	\$0	\$75,000	\$80,000	\$0	\$0	\$0	
ELECTRIC DEPARTMENT - BUCKET TRUCK	--			ADF	\$275,000	\$0	\$0	\$0	\$275,000	\$0	\$0	\$0	\$0	
WHEELED SKID LOADER	--			ADF	\$183,332	\$0	\$0	\$0	\$0	\$0	\$91,666	\$0	\$91,666	\$0
				GRANT ASSUR 25	\$91,666	\$0	\$0	\$0	\$0	\$91,666	\$0	\$0	\$0	\$0
				TOTAL	\$274,998	\$0	\$0	\$0	\$0	\$91,666	\$0	\$91,666	\$0	
HIGH SPEED GATE - GATE 5	--			ADF	\$20,000	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	
GOLF CARTS - USED	--			BNIA CAP RESV	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
TOOL CAT MULTI-PURPOSE	--			GRANT ASSUR 25	\$70,000	\$0	\$0	\$0	\$0	\$70,000	\$0	\$0	\$0	
SWEEPER (ELGEN)	--			FUTURE PFC	\$250,000	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	
ZERO TURN MOWERS	--			ADF	\$60,000	\$0	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0
				GRANT ASSUR 25	\$13,100	\$0	\$0	\$0	\$13,100	\$0	\$0	\$0	\$0	
				TOTAL	\$73,100	\$0	\$0	\$0	\$13,100	\$60,000	\$0	\$0	\$0	
DIGITAL SOFTWARE - FAA PART 139	--			ADF	\$40,000	\$0	\$0	\$0	\$0	\$40,000	\$0	\$0	\$0	
REPLACE FUEL FARM MAINT. VEHICLE	--			GRANT ASSUR 25	\$60,000	\$0	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	
ROOF REHAB - MAINTENANCE GARAGE	--			ADF	\$552,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$552,000	
FUEL TANK (MAINT GARAGE)-10,000 GALLON	--			ADF	\$341,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$341,000	
HILL & SLOPE GRASS CUTTER	--			GRANT ASSUR 25	\$33,000	\$0	\$0	\$0	\$0	\$33,000	\$0	\$0	\$0	
GRACO PAINT MACHINE	--			ADF	\$25,000	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	
CHEMICAL TANK - 10,000 GALLON	--	3	NR	GRANT ASSUR 25	\$8,500	\$0	\$0	\$0	\$0	\$8,500	\$0	\$0	\$0	
ARM CUTTER ATTACHMENT	--			ADF	\$100,000	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	
STREET SWEEPER	--			ADF	\$225,000	\$0	\$0	\$0	\$0	\$225,000	\$0	\$0	\$0	
BNIA AIRCRAFT FIRE RESCUE														
ARFF - COMMAND VEHICLES F10	--			BNIA CAP RESV	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0
ARFF - QUINT TO REPLACE F3 & F7	2-2794	4	NR	PFC	\$1,349,568	\$0	\$0	\$1,349,568	\$0	\$0	\$0	\$0	\$0	
ARFF - REPLACE SNOZZLE CRASH TRUCK (F6)	--			ADF	\$1,200,000	\$0	\$0	\$0	\$0	\$1,200,000	\$0	\$0	\$0	
ARFF - REPLACE F-5	--			FUTURE PFC	\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$1,200,000	\$0	\$0	

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MASS NOTIFICATION UPGRADE	--			ADF	\$300,000	\$0	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0
ARFF - REPLACE F9	--			GRANT ASSUR 25	\$55,000	\$0	\$0	\$0	\$55,000	\$0	\$0	\$0	\$0	\$0
GYM EQUIPMENT	--			ADF	\$12,000	\$0	\$0	\$0	\$0	\$12,000	\$0	\$0	\$0	\$0
ARFF ACCESS TO FUEL FARM	--			ADF	\$70,000	\$0	\$0	\$0	\$0	\$70,000	\$0	\$0	\$0	\$0
NEW BLDG. FURNINSHINGS FYE 17	2-2672			ADF	\$267,472	\$24,139	\$243,333	\$0	\$0	\$0	\$0	\$0	\$0	\$0
BNIA TERMINAL														
TERMINAL 15KV SWITCH GEAR STUDY	2-2725	12		BNIA CAP RESV	\$93,730	\$89,677	\$4,053	\$0	\$0	\$0	\$0	\$0	\$0	\$0
BAGGAGE HANDLING SYS SRVR REPLACE	2-2729			AIRLINE REIMB	\$1,384,566	\$1,384,566	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TMNL - POWER POLES FOR HOLD ROOMS	2-2791	29	NI	ADF	\$30,450	\$0	\$10,450	\$0	\$0	\$10,000	\$10,000	\$0	\$0	\$0
TERMINAL - JETBRIDGE GPU GATE 2	--			PFC	\$60,000	\$0	\$0	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0
GPU REPLACEMENT GATES 15, 16	2-2709	22	NR	FUTURE PFC	\$109,428	\$109,428	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
GPU REPLACEMENT GATES 18	--			FUTURE PFC	\$55,000	\$0	\$0	\$0	\$0	\$55,000	\$0	\$0	\$0	\$0
PC AIR REPLACEMENT GATES 20, 22	--	21	NR	FUTURE PFC	\$450,000	\$0	\$0	\$0	\$0	\$450,000	\$0	\$0	\$0	\$0
PC AIR REPLACEMENT GATES 21	--			FUTURE PFC	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0
PC AIR REPLACEMENT GATES 7, 14, 26	--			FUTURE PFC	\$600,000	\$0	\$0	\$0	\$0	\$0	\$600,000	\$0	\$0	\$0
PC AIR REPLACEMENT GATES 8, 15, 16	--			FUTURE PFC	\$477,405	\$0	\$0	\$0	\$0	\$0	\$0	\$477,405	\$0	\$0
PC AIR REPLACEMENT GATES 1, 18, 19	--			FUTURE PFC	\$491,727	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$491,727	\$0
CANOPY GATE 2, 15, 16, 18 & 20 JETBRIDGE	--			ADF	\$230,000	\$0	\$0	\$0	\$46,000	\$92,000	\$92,000	\$0	\$0	\$0
LOWER LEVEL CONTROLS (PLC's) - BAG SYS	--			AIRLINE REIMB.	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0
HIGH SPEED DIVIDER PADDLES - BAG SYS	--	13	NI	AIRLINE REIMB.	\$115,688	\$0	\$0	\$0	\$57,844	\$57,844	\$0	\$0	\$0	\$0
REBUILD (2) VERTICAL SORT UNITS - BAG SYS	--	5	NI	AIRLINE REIMB.	\$119,542	\$0	\$0	\$0	\$0	\$119,542	\$0	\$0	\$0	\$0
UPDATE PLC CONTROLLERS - TICKET COUNTER BELTS	--	7	NR	AIRLINE REIMB.	\$101,602	\$0	\$0	\$0	\$0	\$101,602	\$0	\$0	\$0	\$0
REBUILD POWER CURVES - BAG SYSTEM	--	6	NR	AIRLINE REIMB.	\$209,180	\$0	\$0	\$0	\$39,400	\$40,582	\$41,800	\$43,053	\$44,345	\$0
HOLDROOM CARPETING	--			ADF	\$325,000	\$0	\$0	\$0	\$0	\$0	\$0	\$325,000	\$0	\$0
DIGITAL WAYFINDING & DIRECTORIES	--			ADF	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000	\$0	\$0
IT HARDWARE REPLACEMENT/UPGRADE	--	23	NR	ADF	\$300,000	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0
IT SECURITY MAINTENANCE/UPGRADE	--	24	NR	ADF	\$100,000	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0
RAMP LED LIGHTING	--			ADF	\$158,000	\$0	\$0	\$0	\$158,000	\$0	\$0	\$0	\$0	\$0
TERMINAL EMERGENCY GENERATOR EXPAND	2-2796			GRANT ASSUR 25	\$32,863	\$0	\$32,863	\$0	\$0	\$0	\$0	\$0	\$0	\$0
HVAC COMPRESSORS	2-2738			ADF	\$32,411	\$32,161	\$250	\$0	\$0	\$0	\$0	\$0	\$0	\$0
AIR SIGN REPLACE RAW 5/23, T/W A&D	2-2718			PFC	\$276,140	\$273,174	\$2,966	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CHEMICAL TRUCK FYE 20	2-2740			FAA	\$189,703	\$0	\$189,703	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$31,617	\$0	\$31,617	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				PFC	\$31,617	\$0	\$31,617	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$252,938	\$0	\$252,938	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SIEMENS PG LAPTOP	2-2801			ADF	\$7,330	\$0	\$7,330	\$0	\$0	\$0	\$0	\$0	\$0	

BUFFALO NIAGARA INTERNATIONAL AIRPORT

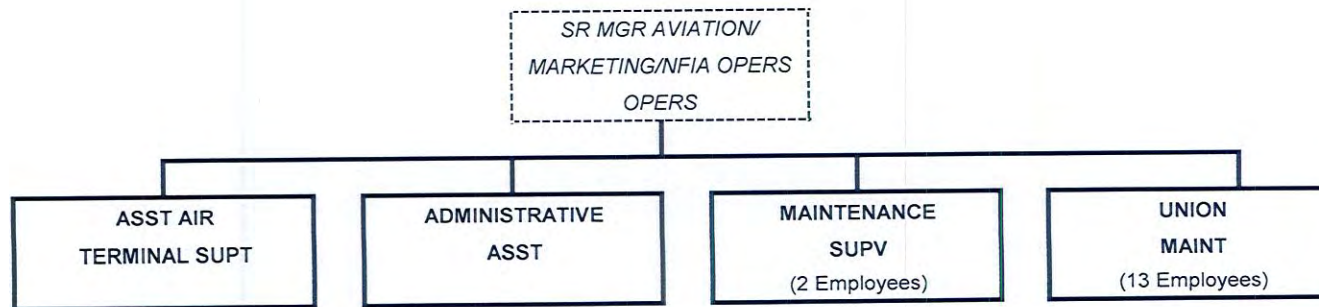
PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/20	ACTUAL FROM 4/1/20 THROUGH 1/31/21	TOTAL FORECAST SPENDING 2/1/21-3/31/21	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS
FMD DEPARTMENT														
TERMINAL - AIR CURTAINS	--			ADF	\$75,000	\$0	\$0	\$0	\$0	\$35,000	\$40,000	\$0	\$0	\$0
PARK TWR ELECTRIC AIR CURTAINS-HOT WATER	--			ADF	\$105,000	\$0	\$0	\$0	\$0	\$35,000	\$35,000	\$35,000	\$0	\$0
TERMINAL - DOOR RENOVATIONS	--	9	NR	ADF	\$80,000	\$0	\$0	\$0	\$40,000	\$40,000	\$0	\$0	\$0	\$0
REPL FMD PICKUP/UTILITY TRUCK FYE 21-25	--			ADF	\$35,000	\$0	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0
				GRANT ASSUR 25	\$125,000	\$0	\$0	\$0	\$0	\$40,000	\$40,000	\$0	\$45,000	\$0
				TOTAL	\$160,000	\$0	\$0	\$0	\$35,000	\$40,000	\$40,000	\$0	\$45,000	\$0
SUPPORT HVAC TERMINAL (AUXILIARY UNITS)	--	26	NR	ADF	\$166,000	\$0	\$0	\$20,000	\$25,000	\$27,000	\$30,000	\$32,000	\$32,000	\$0
DEMO. OF LANDSCAPING BUILDING	--	27	NI	ADF	\$30,000	\$0	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0
MAIN ELECTRICAL ROOM VENTILATION	--	10.	NR	ADF	\$40,000	\$0	\$0	\$0	\$20,000	\$20,000	\$0	\$0	\$0	\$0
FMD MOVE TO TERMINAL	--			ADF	\$260,000	\$0	\$0	\$0	\$0	\$260,000	\$0	\$0	\$0	\$0
VERIZON COMMUNICATION ROOM HVAC	--			ADF	\$15,000	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0
BCS (BLDG. CONTROL SYSTEM) UPGRADE	2-2792	18	NR	ADF	\$169,000	\$39,000	\$26,000	\$104,000	\$0	\$0	\$0	\$0	\$0	\$0
ELECTRIC DRAIN JETTER	--			ADF	\$35,000	\$0	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0
TAPD GENERATOR	--			ADF	\$350,000	\$0	\$0	\$0	\$350,000	\$0	\$0	\$0	\$0	\$0
BNIA PARKING														
REPLACE PRKG GARAGE ELEVATORS (CFC)	2-2731	M	M	ADF	\$1,460,662	\$120,587	\$512,798	\$827,277	\$0	\$0	\$0	\$0	\$0	\$0
REPLACE SHUTTLE BUSES	2-2802	11	NR	ADF	\$1,687,308	\$0	\$0	\$0	\$0	\$391,475	\$411,049	\$431,601	\$453,181	\$0
				GRANT ASSUR 25	\$372,833	\$0	\$29,514	\$343,319	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$2,060,139	\$0	\$29,514	\$343,319	\$0	\$391,475	\$411,049	\$431,601	\$453,181	\$0
REV CONTROL EQUIP (EMERGENCY REPLACE)	--	30	NR	ADF	\$400,000	\$0	\$0	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0
PARKING PICK UP TRUCK	--			ADF	\$36,000	\$0	\$0	\$0	\$0	\$0	\$36,000	\$0	\$0	\$0
				GRANT ASSUR 25	\$35,000	\$0	\$0	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0
				TOTAL	\$71,000	\$0	\$0	\$0	\$0	\$35,000	\$36,000	\$0	\$0	\$0
REPLACE PARKING STRUCTURE DOORS	--	14	NR	ADF	\$45,000	\$0	\$0	\$0	\$30,000	\$15,000	\$0	\$0	\$0	\$0
BUELL AVE PARKING LOT	2-2785	M	M	NYSDOT	\$1,500,000	\$0	\$0	\$302,601	\$1,197,399	\$0	\$0	\$0	\$0	\$0
				ADF	\$1,330,179	\$38,361	\$217,475	\$0	\$1,074,343	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$2,830,179	\$38,361	\$217,475	\$302,601	\$2,271,742	\$0	\$0	\$0	\$0	
BNIA OTHER														
PFC PROGRAM PLANNING & ADMIN.	2-2309	M	M	PFC	\$1,300,991	\$885,342	\$42,868	\$52,781	\$80,000	\$80,000	\$80,000	\$80,000	\$0	\$0
SIDA TRAINING SYSTEM	2-2793			PFC	\$128,960	\$0	\$0	\$0	\$128,960	\$0	\$0	\$0	\$0	\$0
FOUNTAIN BACKLIGHTING	--			ADF	\$20,000	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0
BNIA MASTER PLAN	--	1	NR	FAA	\$375,000	\$0	\$0	\$0	\$0	\$281,250	\$93,750	\$0	\$0	\$0
				NYSDOT	\$62,500	\$0	\$0	\$0	\$0	\$46,875	\$15,625	\$0	\$0	\$0
				FUTURE PFC	\$62,500	\$0	\$0	\$0	\$0	\$46,875	\$15,625	\$0	\$0	\$0
				TOTAL	\$500,000	\$0	\$0	\$0	\$0	\$375,000	\$125,000	\$0	\$0	\$0
CORE SWITCHES (IT)	2-2786			ADF	\$199,987	\$199,987	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
HEARING LOOP SYSTEM	--	15	NR	FUTURE PFC	\$350,000	\$0	\$0	\$0	\$0	\$350,000	\$0	\$0	\$0	\$0

BUFFALO NIAGARA INTERNATIONAL AIRPORT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/20	ACTUAL FROM 4/1/20 THROUGH 1/31/21	TOTAL FORECAST SPENDING 2/1/21-3/31/21	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS	
GATE 26	-			FAA	\$1,903,844	\$0	\$0	\$0	\$0	\$150,000	\$1,753,844	\$0	\$0	\$0	
				NYSDOT	\$317,307	\$0	\$0	\$0	\$0	\$25,000	\$292,307	\$0	\$0	\$0	\$0
				FUTURE PFC	\$317,307	\$0	\$0	\$0	\$0	\$25,000	\$292,307	\$0	\$0	\$0	\$0
				TOTAL	\$2,538,458	\$0	\$0	\$0	\$0	\$200,000	\$2,338,458	\$0	\$0	\$0	\$0
OBSTRUCTION REMOVAL PROJECT PHASE 1	2-2789	2	NI	FAA	\$75,926	\$53,348	\$22,578	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				NYSDOT	\$12,655	\$8,892	\$3,763	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				FUTURE PFC	\$12,655	\$8,892	\$3,763	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$101,236	\$71,132	\$30,104	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
OBSTRUCTION REMOVAL ENVIRONMENTAL ASSESSMENT	-			FAA	\$112,500	\$0	\$0	\$0	\$0	\$0	\$112,500	\$0	\$0	\$0	
				NYSDOT	\$18,750	\$0	\$0	\$0	\$0	\$0	\$18,750	\$0	\$0	\$0	\$0
				FUTURE PFC	\$18,750	\$0	\$0	\$0	\$0	\$0	\$18,750	\$0	\$0	\$0	\$0
				TOTAL	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0
OBSTRUCTION RMVL EASEMENT ACQSTNS	-			FAA	\$375,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$375,000	\$0	
				NYSDOT	\$62,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$62,500	\$0	
				FUTURE PFC	\$62,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$62,500	\$0	
				TOTAL	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	\$0	
OBSTRUCTION REMOVAL PROJECT PHASE 4	-			FAA	\$450,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$450,000	
				NYSDOT	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000	
				FUTURE PFC	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000	
				TOTAL	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000	

AIRLINE REIMB.	\$2,930,578	\$1,384,566	\$0	\$0	\$97,244	\$319,570	\$1,041,800	\$43,053	\$44,345	\$0
BNIA CAP RESV	\$162,260	\$108,207	\$4,053	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0
BOND	\$138,244,853	\$27,697,446	\$21,266,100	\$0	\$11,781,307	\$0	\$0	\$0	\$0	\$77,500,000
FAA	\$48,233,290	\$5,404,266	\$987,986	\$1,775,002	\$3,008,225	\$2,666,250	\$21,904,061	\$11,662,500	\$375,000	\$450,000
FUTURE FUND	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
FUTURE PFC	\$39,887,498	\$581,860	\$34,109	\$1,889,673	\$957,561	\$4,373,990	\$5,650,677	\$2,352,405	\$564,227	\$23,492,996
GRANT ASSUR 21	\$1,009,462	\$0	\$62,377	\$343,319	\$180,600	\$338,166	\$40,000	\$0	\$45,000	\$0
NATIONAL FUEL	\$115,565	\$72,915	\$0	\$0	\$42,650	\$0	\$0	\$0	\$0	\$0
NFTA/ADF	\$18,138,365	\$3,202,341	\$1,017,735	\$957,713	\$2,253,343	\$4,267,475	\$1,715,644	\$1,254,267	\$485,181	\$2,984,666
NYS MULTI MODA	\$300,000	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0
NYSDOT	\$10,672,898	\$900,712	\$69,513	\$327,601	\$3,198,770	\$444,375	\$3,650,677	\$1,943,750	\$62,500	\$75,000
PFC	\$24,195,842	\$13,346,298	\$57,164	\$1,487,149	\$6,883,148	\$80,000	\$590,000	\$148,750	\$0	\$1,603,333
TOTAL	\$284,890,611	\$52,698,611	\$23,499,038	\$6,830,457	\$28,702,848	\$12,489,826	\$34,592,859	\$17,404,725	\$1,566,253	\$107,105,995

NIAGARA FALLS INTERNATIONAL AIRPORT



TOTAL EMPLOYEES 17

NFIA
2020/21 ANNUAL BUDGET
VS
2021/22 ANNUAL BUDGET

	FY 19-20 ACTUAL	FY 20-21 BUDGET	FY 21-22 BUDGET	VARIANCE	%
REVENUES & ASSISTANCE					
Operating Revenues					
Airport Fees & Services	208,699	229,133	79,316	(149,817)	-65.4%
Rental Income	410,888	425,860	309,064	(116,796)	-27.4%
Concessions/Commissions	1,779,902	2,031,577	333,493	(1,698,084)	-83.6%
Resales & Rebillings	30,683	32,242	11,443	(20,799)	-64.5%
Other Operating Revenues	<u>269,159</u>	<u>200,000</u>	<u>200,000</u>	<u>0</u>	<u>0.0%</u>
Total Revenues	2,699,331	2,918,812	933,316	(1,985,496)	-68.0%
Operating Assistance					
Federal - Airport Coronavirus Response Grant Program	<u>0</u>	<u>0</u>	<u>1,456,728</u>	<u>1,456,728</u>	<u>n/a</u>
Total Operating Assistance	0	0	1,456,728	1,456,728	n/a
TOTAL OPERATING REVENUES & ASST	2,699,331	2,918,812	2,390,044	(528,768)	-18.1%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	2,079,426	2,196,448	1,747,105	(449,343)	-20.5%
Maintenance & Repairs	1,003,124	1,185,876	1,125,436	(60,440)	-5.1%
Utilities	230,239	258,041	244,674	(13,367)	-5.2%
Insurance & Injuries	115,351	157,428	177,312	19,884	12.6%
Safety & Security	626,314	665,174	422,892	(242,282)	-36.4%
General Business/Other	510,786	780,324	286,295	(494,029)	-63.3%
Administrative Cost Reallocation	1,204,975	1,333,644	1,409,561	75,917	5.7%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	<u>(1,968)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
TOTAL OPERATING EXPENSES	5,768,247	6,576,935	5,413,275	(1,163,660)	-17.7%
OPERATING INCOME/(LOSS)	(3,068,916)	(3,658,123)	(3,023,231)	634,892	-17.4%
NON-OPERATING ITEMS					
Debt Service - Noresco	(1,979)	(1,979)	(1,806)	173	-8.7%
Seneca Proceeds	1,000,000	1,000,000	1,000,000	0	0.0%
BNIA Contribution (Excluding Debt Svc)	500,000	250,000	0	(250,000)	-100.0%
Intracompany Transfer - ADF to NFIA	<u>0</u>	<u>1,053,000</u>	<u>0</u>	<u>(1,053,000)</u>	<u>-100.0%</u>
TOTAL NON-OPERATING ITEMS	1,498,021	2,301,021	998,194	(1,302,827)	-56.6%
NET INCOME/(LOSS)	(1,570,895)	(1,357,102)	(2,025,037)	(667,935)	49.2%
LESS: DIRECT CAPITAL	344	1,104,048	43,043	(1,061,005)	-96.1%
LESS: INDIRECT CAPITAL	<u>170,245</u>	<u>343,845</u>	<u>396,503</u>	<u>52,658</u>	<u>15.3%</u>
NET SURPLUS/(DEFICIT)	(1,741,483)	(2,804,995)	(2,464,583)	340,412	-12.1%

NIAGARA FALLS INTERNATIONAL AIRPORT

DESCRIPTION

Niagara Falls International Airport (NFIA) is a joint-use military/general aviation airport that provides commercial passenger and air cargo service.

NFIA, which is situated on 1,100 acres of property, has a 9,829-foot main runway as well as two general aviation runways (5,188 and 4,030 feet). A 72,480 square foot state-of-the-art terminal building was opened in December 2009. Spirit Airlines and Allegiant Air provide scheduled air service handling approximately two hundred fifty thousand passengers annually. There are nearly 2,000 parking spaces located on or near the terminal building grounds with free passenger shuttle service. In addition to the main terminal, NFIA has a general aviation complex consisting of hangars, tie downs, a customer service area and a pilot's lounge. A private Fixed Base Operator, FBO, offers full aviation services to the aviation public.

PROGRAM AND SERVICE OBJECTIVES

- Continue the aggressive marketing approach to capitalize on Air Cargo and Charter opportunities in the most cost-effective operating manner.
- Work closely with the FBO to assure the performance of contracted services.
- Continue to market the NFIA terminal to potential air service providers and concessionaires to provide quality customer service and improve operating profits.
- Continue to increase satisfaction and customer service and enhance public and customer perception of the airport.

PERFORMANCE INDICATORS

	FYE 20 <u>Actual</u>	FYE 21 <u>Original Budget</u>	FYE 21 <u>Current Estimate</u>	FYE 22 <u>Budget</u>
FAA Regulations	100%	100%	100%	100%
Total Passengers	234,880	248,900	89,202	167,360
Parking Fees Per Passenger	\$12.32	\$12.83	\$12.07	\$12.19

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/12/21
Time 11:12

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2021-22

Page 21
CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
499	OTHER OPERATING REVENUES	269,159-	200,000-	123,495-	200,000-	
	TOTAL REVENUES	269,159-	200,000-	123,495-	200,000-	

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/12/21
Time 11:12

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2021-22

Page 22
CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	185,680	191,450	157,620	109,234	82,216-
515	EMPLOYEE BENEFITS	76,256	80,801	67,222	34,340	46,461-
534	TELEPHONE	3,469	3,950	2,682	3,344	606-
541	INSURANCE	116,427	146,712	125,906	174,812	28,100
542	CLAIM LOSSES	1,077-	10,716	1,350	2,500	8,216-
571	CONSULTANTS/OUTSIDE SERVICES	60,128	86,530	34,981	82,252	4,278-
572	RENT EXPENSE	8,101	8,149	6,872		8,149-
574	TAXES AND ASSESSMENTS	10,075	4,000	12,855	3,232	768-
575	PRINTING & ADVERTISING	167,129	171,500	4,319	110,000	61,500-
576	EMPLOYEE TRAVEL	7,124	15,000	904-	10,000	5,000-
578	POSTAGE	106	600	13	200	400-
580	GENERAL OFFICE	8,482	9,750	6,081	9,800	50
584	FREIGHT	1,389	1,845	218	1,000	845-
593	COST ALLOCATION PLAN	1,204,975	1,333,643	1,034,295	1,409,561	75,918
TOTAL	EXPENSES	1,848,264	2,064,646	1,453,510	1,950,275	114,371-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** NON-OPERATING/OPERATING ASSISTANCE **						
713	FEDERAL OPERATING ASSISTANCE				1,456,728-	1,456,728-
	TOTAL OPERATING ASSISTANCE				1,456,728-	1,456,728-

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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0219 LANDING AREA

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
401	LANDING FEES	208,699-	229,133-	69,116-	79,316-	149,817
433	GROUND RENTALS	75,000-	75,000-	62,500-	75,000-	
439	OTHER RENTALS	84,509-	86,346-	71,160-	86,990-	644-
442	COMMISSIONS	163,434-	189,715-	91,339-	134,882-	54,833
TOTAL	REVENUES	531,642-	580,194-	294,115-	376,188-	204,006

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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0219 LANDING AREA

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	450,698	677,385	317,769	584,046	93,339-
515	EMPLOYEE BENEFITS	231,554	358,234	179,006	324,952	33,282-
520	MAINTENANCE AND REPAIRS	452,370	576,050	336,315	492,250	83,800-
527	ENVIRONMENTAL	98,834	70,000	13,796	70,000	
530	GROUNDS & LANDSCAPING	1,042	4,200		4,200	
531	ELECTRIC POWER	2,609	2,178	2,304	3,500	1,322
534	TELEPHONE	1,560	1,545	1,261	1,576	31
571	CONSULTANTS/OUTSIDE SERVICES	14,512	35,000	20,550	35,000	
577	EMPLOYEE TRAINING	1,720	9,000	1,947	7,000	2,000-
580	GENERAL OFFICE	206	500		500	
592	DIVISION OPERATIONS	1,968-				
TOTAL	EXPENSES	1,253,137	1,734,092	872,948	1,523,024	211,068-

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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0240

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS		40,000		20,500	19,500-
	TOTAL EXPENSES		40,000		20,500	19,500-

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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0245 TERMINAL BUILDING

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	47,633-	47,316-	42,875-	53,886-	6,570-
441	CONCESSIONS	1,747-				
462	REBILLINGS	8,704-	7,242-	5,314-	6,425-	817
TOTAL	REVENUES	58,084-	54,558-	48,189-	60,311-	5,753-

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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0245 TERMINAL BUILDING

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	59,693	50,300	47,388	48,300	2,000-
526	JANITORIAL AND LAUNDRY			678		
531	ELECTRIC POWER	41,694	42,817	34,439	44,110	1,293
532	GAS	22,141	29,469	18,383	23,446	6,023-
533	WATER	5,745	5,750	18,751	5,750	
574	TAXES AND ASSESSMENTS	2,224	2,800	2,272	2,950	150
TOTAL	EXPENSES	131,497	131,136	121,911	124,556	6,580-

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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0246 NFIA New Terminal

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	15,251-	15,500-	12,860-	15,545-	45-
433	GROUND RENTALS	179,178-	192,266-	61,387-	68,096-	124,170
441	CONCESSIONS	166,956-	236,765-	55,579-	87,964-	148,801
442	COMMISSIONS	10-				
462	REBILLINGS	21,979-	25,000-	4,107-	5,018-	19,982
TOTAL REVENUES		383,374-	469,531-	133,933-	176,623-	292,908

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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0246 NFIA New Terminal

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	496,156	400,641	428,962	309,068	91,573-
515	EMPLOYEE BENEFITS	318,752	224,560	238,905	169,554	55,006-
520	MAINTENANCE AND REPAIRS	164,548	218,596	103,493	241,936	23,340
526	JANITORIAL AND LAUNDRY	26,492	37,900	25,559	35,000	2,900-
530	GROUNDS & LANDSCAPING	6,547	3,000		3,000	
531	ELECTRIC POWER	104,664	115,278	89,155	111,704	3,574-
532	GAS	12,652	16,804	9,927	11,998	4,806-
533	WATER	2,050	2,288	647	1,167	1,121-
534	TELEPHONE	15,849	20,188	12,194	19,768	420-
553	POLICE PROTECTION	582,706	598,027	244,707	387,892	210,135-
554	TRAFFIC CONTROL	43,608	51,818	157	35,000	16,818-
571	CONSULTANTS/OUTSIDE SERVICES			2,062		
580	GENERAL OFFICE	2,752	3,500	1,596	2,500	1,000-
TOTAL	EXPENSES	1,776,776	1,692,600	1,157,364	1,328,587	364,013-

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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0269 NET LEASED AREA

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	9,316-	9,432-	7,802-	9,547-	115-
	TOTAL REVENUES	9,316-	9,432-	7,802-	9,547-	115-

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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0271 MAINTENANCE FACILITIES

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	143,543	181,367	108,620	137,932	43,435-
515	EMPLOYEE BENEFITS	78,783	82,010	61,273	77,979	4,031-
520	MAINTENANCE AND REPAIRS	22,538	10,400	13,831	16,250	5,850
524	AUTOMOTIVE	162,995	151,430	120,891	170,000	18,570
531	ELECTRIC POWER	7,145	7,288	5,574	7,508	220
577	EMPLOYEE TRAINING	46				
580	GENERAL OFFICE	804	900	454	1,050	150
TOTAL	EXPENSES	415,854	433,395	310,643	410,719	22,676-

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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0274 PARKING LOTS AND STRUCTURES

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
441	CONCESSIONS	1,447,751-	1,605,097-	50,837-	110,647-	1,494,450
	TOTAL REVENUES	1,447,751-	1,605,097-	50,837-	110,647-	1,494,450

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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0274 PARKING LOTS AND STRUCTURES

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	8,055	24,000		24,000	
531	ELECTRIC POWER	10,659	10,486	5,903	10,803	317
571	CONSULTANTS/OUTSIDE SERVICES	225,981	431,250	9,771	20,811	410,439-
TOTAL	EXPENSES	244,695	465,736	15,674	55,614	410,122-

NIAGARA FALLS INTERNATIONAL AIRPORT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/20	ACTUAL FROM 4/1/20 THROUGH 1/31/21	TOTAL FORECAST SPENDING 2/1/21-3/31/21	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS	
PARALLEL T/W PROGRAM-ENVIRON. ASSESS.	2-1512			FAA	\$91,177	\$26,589	\$0	\$64,588	\$0	\$0	\$0	\$0	\$0	\$0	
				NYS DOT	\$5,065	\$1,477	\$0	\$3,588	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				PFC	\$5,065	\$1,477	\$0	\$3,588	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$101,307	\$29,543	\$0	\$71,764	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PARKING LOT - REV. CONTROL CONSTRUCTION	--			ADF	\$1,026,270	\$0	\$0	\$0	\$0	\$0	\$119,634	\$906,636	\$0		
PARKING LOT - REV CONTROL EQUIPMENT	--			ADF	\$350,000	\$0	\$0	\$0	\$0	\$0	\$350,000	\$0	\$0		
PARALLEL T/W PROGRAM (DESIGN)	2-1517			ADF	\$43,043	\$0	\$0	\$0	\$43,043	\$0	\$0	\$0	\$0	\$0	
				FAA	\$3,510,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,510,000	
				NYS DOT	\$195,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$195,000
				TOTAL	\$3,943,043	\$0	\$0	\$0	\$43,043	\$0	\$0	\$0	\$0	\$0	\$0
PAVEMENT MANAGEMENT PROGRAM UPDATE	--			FAA	\$162,000	\$0	\$0	\$0	\$0	\$162,000	\$0	\$0	\$0	\$0	
				NYS DOT	\$9,000	\$0	\$0	\$0	\$0	\$9,000	\$0	\$0	\$0	\$0	
				FUTURE PFC	\$9,000	\$0	\$0	\$0	\$0	\$9,000	\$0	\$0	\$0	\$0	
				TOTAL	\$180,000	\$0	\$0	\$0	\$0	\$180,000	\$0	\$0	\$0	\$0	\$0
PART 77 OFF-AIRPORT LAND EASEMENTS & OBSTRUCTION REMOVAL DESIGN	2-1518	4	NI	FAA	\$80,921	\$513	\$67,320	\$13,088	\$0	\$0	\$0	\$0	\$0	\$0	
				NYS DOT	\$9,080	\$29	\$3,740	\$5,311	\$0	\$0	\$0	\$0	\$0	\$0	
				FUTURE PFC	\$9,080	\$29	\$3,740	\$5,311	\$0	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$99,080	\$570	\$74,800	\$23,710	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PART 77 OFF-AIRPORT OBSTRUCTION TREE REMOVAL 10L RPZ CONSTRUCTION	--	5	NI	FAA	\$225,000	\$0	\$0	\$0	\$0	\$225,000	\$0	\$0	\$0	\$0	
				NYS DOT	\$12,500	\$0	\$0	\$0	\$0	\$12,500	\$0	\$0	\$0	\$0	
				FUTURE PFC	\$12,500	\$0	\$0	\$0	\$0	\$12,500	\$0	\$0	\$0	\$0	
				TOTAL	\$250,000	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0
PART 77 OFF-AIRPORT LAND EASEMENTS & DESIGN 10L R/W NON-RPZ	--	6	NI	FAA	\$270,000	\$0	\$0	\$0	\$0	\$0	\$270,000	\$0	\$0	\$0	
				NYS DOT	\$15,000	\$0	\$0	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0	
				FUTURE PFC	\$15,000	\$0	\$0	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0	
				TOTAL	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0
PART 77 OFF-AIRPORT OBSTRUCTION TREE REMOVAL 10L NON-RPZ CONSTRUCTION	--	7	NI	FAA	\$450,000	\$0	\$0	\$0	\$0	\$0	\$0	\$450,000	\$0	\$0	
				NYS DOT	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0	
				FUTURE PFC	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0	
				TOTAL	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0
TERMINAL APRON EXPAN., EAST/WEST (DESIG	--			FAA	\$1,125,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,125,000	
				NYS DOT	\$62,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$62,500	
				FUTURE PFC	\$62,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$62,500	
				TOTAL	\$1,250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,250,000
RAINBOW INDUSTRIAL BUILDING ACQUISITION	--	10	NI	ADF	\$1,053,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,053,000		

NIAGARA FALLS INTERNATIONAL AIRPORT

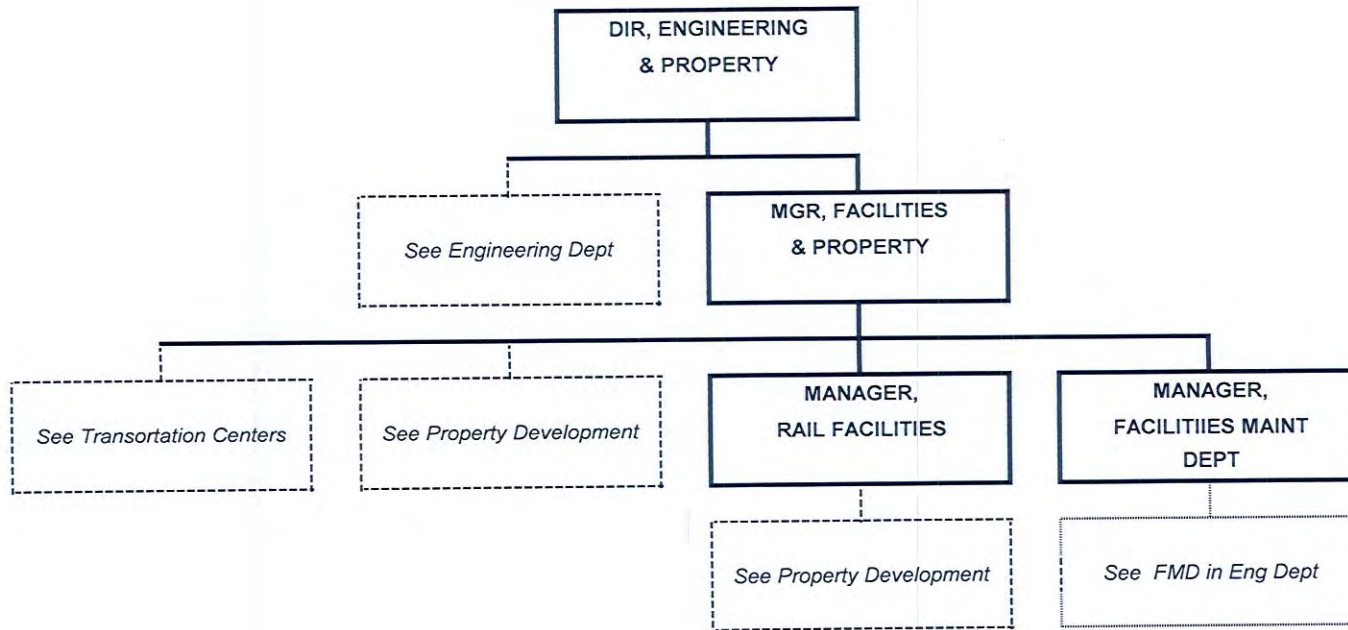
PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/20	ACTUAL FROM 4/1/20 THROUGH 1/31/21	TOTAL FORECAST SPENDING 2/1/21-3/31/21	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS		
TERMINAL APRON EXPANSION, WEST	--			FAA	\$10,631,250	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,631,250		
				NYSDOT	\$590,625	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$590,625	
				FUTURE PFC	\$590,625	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$590,625
				TOTAL	\$11,812,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$11,812,500
FUEL FARM ALTERATIONS	--			ADF	\$55,000	\$0	\$0	\$0	\$55,000	\$0	\$0	\$0	\$0			
R/W 10L OBSTRUCT REMOVE FIN DESIGN	2-1508			FAA	\$1,151,441	\$1,118,606	\$32,835	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
				NYSDOT	\$63,968	\$62,138	\$1,830	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				PFC	\$63,776	\$61,957	\$1,819	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				FUTURE PFC	\$198	\$188	\$10	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$1,279,383	\$1,242,889	\$36,494	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NFIA OPERATIONS																
SNOWBLOWER REPLACEMENT	--			FUTURE PFC	\$600,000	\$0	\$0	\$0	\$0	\$600,000	\$0	\$0	\$0	\$0		
AIRFIELD PICKUP REPLACEMENT (3 trucks)	2-1509			ADF	\$135,000	\$0	\$0	\$0	\$0	\$45,000	\$45,000	\$45,000	\$0	\$0		
PARKING LOT LED LIGHTING UPGRADE	--	8	NI	ADF	\$40,800	\$0	\$0	\$0	\$0	\$40,800	\$0	\$0	\$0	\$0		
COMPACT LOADER	--	12	NR	ADF	\$10,248	\$0	\$0	\$0	\$0	\$10,248	\$0	\$0	\$0	\$0		
				GRANT ASSUR 25	\$79,752	\$0	\$0	\$0	\$0	\$79,752	\$0	\$0	\$0	\$0		
				TOTAL	\$90,000	\$0	\$0	\$0	\$0	\$90,000	\$0	\$0	\$0	\$0	\$0	
REPLACE (2) LOADERS	--			FUTURE PFC	\$600,000	\$0	\$0	\$0	\$0	\$300,000	\$300,000	\$0	\$0			
MULTI-TASK VEHICLE	2-1520	11	NR	NYS AIR 99	\$638,656	\$0	\$0	\$638,656	\$0	\$0	\$0	\$0	\$0	\$0		
				FUTURE PFC	\$159,664	\$0	\$0	\$159,664	\$0	\$0	\$0	\$0	\$0	\$0		
				TOTAL	\$798,320	\$0	\$0	\$798,320	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
DUMP TRUCK	--			ADF	\$120,000	\$0	\$0	\$0	\$0	\$120,000	\$0	\$0	\$0			
PFC PROGRAM PLANNING & ADMIN	2-1504	9	NR	FUTURE PFC	\$18,032	\$8,299	\$9,733	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
				PFC	\$63,938	\$63,938	\$0	\$0	\$0	\$0	\$0	\$0	\$0			
				TOTAL	\$81,970	\$72,237	\$9,733	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
AIRFIELD ILLUMINATED SIGNAGE UPGRADE	2-1519	1	NR	PFC	\$3,130,281	\$1,454	\$608	\$0	\$0	\$0	\$0	\$0	\$3,128,219			
CHEMICAL TRAILER FOR R/W DEICING	--	13	NI	FUTURE PFC	\$80,000	\$0	\$0	\$0	\$0	\$80,000	\$0	\$0	\$0			
CHEMICAL TANK FOR R/W DEICING TRAILER	--	14	NI	FUTURE PFC	\$8,500	\$0	\$0	\$0	\$0	\$8,500	\$0	\$0	\$0			
GRACO LINE LASER PAINT MACHINE	--			ADF	\$20,000	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0			
ROTARY CUTTER	--			ADF	\$20,000	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0			
JOHN DEERE RIDING MOWER	--			ADF	\$7,500	\$0	\$0	\$0	\$0	\$7,500	\$0	\$0	\$0			
ZERO TURN MOWER - DIESEL 72"	--			ADF	\$17,500	\$0	\$0	\$0	\$0	\$17,500	\$0	\$0	\$0			
INSTALL PERIMETER FENCING	2-1515	2	NI	NYS AIR 99	\$507,422	\$15,579	\$44,879	\$40,660	\$406,304	\$0	\$0	\$0	\$0	\$0		
				FUTURE PFC	\$138,133	\$3,895	\$11,220	\$21,442	\$101,576	\$0	\$0	\$0	\$0			
				TOTAL	\$645,555	\$19,474	\$56,099	\$62,102	\$507,880	\$0	\$0	\$0	\$0			
CAYUGA CREEK GATE UPGRADE	--			ADF	\$20,000	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0			

NIAGARA FALLS INTERNATIONAL AIRPORT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/20	ACTUAL FROM 4/1/20 THROUGH 1/31/21	TOTAL FORECAST SPENDING 2/1/21-3/31/21	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS	
T/W 'D' REHAB. DESIGN	2-1514			FAA	\$314,903	\$55,922	\$247,485	\$11,496	\$0	\$0	\$0	\$0	\$0	\$0	
				NYS DOT	\$17,549	\$3,160	\$13,750	\$639	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				FUTURE PFC	\$17,549	\$3,160	\$13,750	\$639	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$350,000	\$62,242	\$274,985	\$12,773	\$0	\$0	\$0	\$0	\$0	\$0	\$0
T/W 'D' REHAB. CONSTRUCTION	-	3	NI	FAA	\$4,951,567	\$0	\$0	\$540,000	\$4,411,567	\$0	\$0	\$0	\$0	\$0	
				NYS DOT	\$275,087	\$0	\$0	\$30,000	\$245,087	\$0	\$0	\$0	\$0	\$0	
				FUTURE PFC	\$275,087	\$0	\$0	\$30,000	\$245,087	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$5,501,741	\$0	\$0	\$600,000	\$4,901,741	\$0	\$0	\$0	\$0	\$0	\$0
WILDLIFE HAZARD MGMT PLAN UPDATE	-			FAA	\$74,700	\$0	\$0	\$0	\$0	\$74,700	\$0	\$0	\$0	\$0	
				NYS DOT	\$4,150	\$0	\$0	\$0	\$0	\$4,150	\$0	\$0	\$0	\$0	
				FUTURE PFC	\$4,150	\$0	\$0	\$0	\$0	\$4,150	\$0	\$0	\$0	\$0	
				TOTAL	\$83,000	\$0	\$0	\$0	\$0	\$83,000	\$0	\$0	\$0	\$0	\$0
R/W 6/24 REHAB DESIGN	-			FAA	\$630,000	\$0	\$0	\$0	\$0	\$630,000	\$0	\$0	\$0	\$0	
				NYS DOT	\$35,000	\$0	\$0	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0	
				FUTURE PFC	\$35,000	\$0	\$0	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0	
				TOTAL	\$700,000	\$0	\$0	\$0	\$0	\$700,000	\$0	\$0	\$0	\$0	\$0
R/W 6/24 REHAB CONSTRUCTION	-			FAA	\$9,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$9,000,000	\$0	\$0	
				NYS DOT	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0	
				FUTURE PFC	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0	
				TOTAL	\$10,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000,000	\$0	\$0	\$0

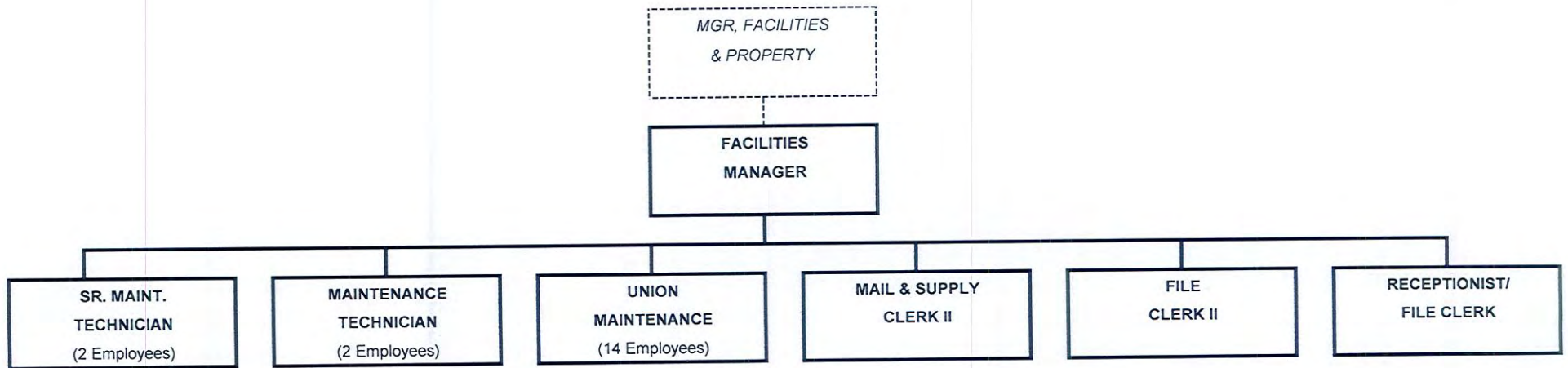
FAA	\$32,667,959	\$1,201,630	\$347,640	\$629,172	\$4,411,567	\$1,091,700	\$270,000	\$9,450,000	\$0	\$15,266,250
FUTURE PFC	\$3,160,017	\$15,570	\$38,453	\$217,056	\$346,663	\$1,049,150	\$315,000	\$525,000	\$0	\$653,125
GRANT ASSUR 25	\$79,752	\$0	\$0	\$0	\$0	\$79,752	\$0	\$0	\$0	\$0
NFTA/ADF	\$2,918,361	\$0	\$0	\$0	\$43,043	\$356,048	\$45,000	\$514,634	\$906,636	\$1,053,000
NYS AIR 99	\$1,146,078	\$15,579	\$44,879	\$679,316	\$406,304	\$0	\$0	\$0	\$0	\$0
NYS DOT	\$1,819,523	\$66,804	\$19,320	\$39,538	\$245,087	\$60,650	\$15,000	\$525,000	\$0	\$848,125
PFC	\$3,458,060	\$128,826	\$2,427	\$3,588	\$0	\$0	\$0	\$0	\$0	\$3,323,219
TOTAL	\$45,249,750	\$1,428,409	\$452,719	\$1,568,669	\$5,452,664	\$2,637,300	\$645,000	\$11,014,634	\$906,636	\$21,143,719

FACILITIES AND PROPERTY GROUP



TOTAL EMPLOYEES 4

TRANSPORTATION CENTERS



TOTAL EMPLOYEES 22

TRANSPORTATION CENTERS

2020/21 ANNUAL BUDGET

VS

2021/22 ANNUAL BUDGET

	FY 19-20 ACTUAL	FY 20-21 BUDGET	FY 21-22 BUDGET	VARIANCE	%
OPERATING REVENUES					
Rental Income	2,667,372	2,492,263	2,539,064	46,801	1.9%
Concessions/Commissions	57,090	65,000	55,000	(10,000)	-15.4%
Resales & Rebillings	8,433	6,000	8,000	2,000	33.3%
Other Operating Revenues	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	n/a
TOTAL OPERATING REVENUES	2,732,895	2,563,263	2,602,064	38,801	1.5%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	1,569,048	1,591,668	1,613,230	21,562	1.4%
Maintenance & Repairs	573,953	525,940	520,200	(5,740)	-1.1%
Utilities	261,479	347,926	264,900	(83,026)	-23.9%
Insurance & Injuries	85,473	54,389	67,924	13,535	24.9%
Safety & Security	423,805	430,613	712,285	281,672	65.4%
General Business/Other	42,839	35,083	48,593	13,510	38.5%
Administrative Cost Reallocation	705,616	780,963	825,419	44,456	5.7%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	<u>(52,801)</u>	<u>(84,000)</u>	<u>(55,816)</u>	<u>28,184</u>	<u>-33.6%</u>
TOTAL OPERATING EXPENSES	<u>3,609,412</u>	<u>3,682,582</u>	<u>3,996,735</u>	<u>314,153</u>	<u>8.5%</u>
OPERATING INCOME/(LOSS)	(876,517)	(1,119,319)	(1,394,671)	(275,352)	24.6%
NON-OPERATING ITEMS					
Debt Service - Noresco	(205,397)	(173,378)	(158,185)	15,193	-8.8%
Gain on Sale/Other	279	0	0	0	n/a
Intercompany Transfer	<u>790,064</u>	<u>730,000</u>	<u>740,950</u>	<u>10,950</u>	<u>1.5%</u>
TOTAL NON-OPERATING ITEMS	<u>584,946</u>	<u>556,622</u>	<u>582,765</u>	<u>26,143</u>	<u>4.7%</u>
NET INCOME/(LOSS)	(291,571)	(562,697)	(811,906)	(249,209)	44.3%
LESS: DIRECT CAPITAL	568,618	867,859	1,510,941	643,082	74.1%
LESS: INDIRECT CAPITAL	<u>99,693</u>	<u>201,351</u>	<u>232,187</u>	<u>30,836</u>	<u>15.3%</u>
NET SURPLUS/(DEFICIT)	<u>(959,882)</u>	<u>(1,631,907)</u>	<u>(2,555,033)</u>	<u>(923,126)</u>	<u>56.6%</u>

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/12/21
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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2021-22

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DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	909,571	911,832	675,374	924,555	12,723
515	EMPLOYEE BENEFITS	471,560	488,737	363,896	495,583	6,846
520	MAINTENANCE AND REPAIRS	373,037	356,440	188,231	316,600	39,840-
524	AUTOMOTIVE	8,281	13,000	2,083	10,000	3,000-
526	JANITORIAL AND LAUNDRY	82,450	64,000	48,967	76,000	12,000
527	ENVIRONMENTAL	3,660	5,000	2,461	5,100	100
534	TELEPHONE	372	800	167	400	400-
541	INSURANCE	22,526	31,389	31,005	37,924	6,535
542	CLAIM LOSSES	26,202	20,000	3,158	20,000	
553	POLICE PROTECTION	412,778	437,580	524,407	712,285	274,705
571	CONSULTANTS/OUTSIDE SERVICES	15,914	17,958	14,414	21,964	4,006
572	RENT EXPENSE	4,745	4,500	2,554	4,800	300
578	POSTAGE		25	138	25	
580	GENERAL OFFICE	15,537	10,600	6,576	15,200	4,600
584	FREIGHT	26		16		
592	DIVISION OPERATIONS	52,801-	84,000-	46,516-	55,816-	28,184
593	COST ALLOCATION PLAN	705,616	780,963	605,668	825,419	44,456
TOTAL	EXPENSES	2,999,474	3,058,824	2,422,599	3,410,039	351,215

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2021-22

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DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0519 BUS DOCK AREA

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	177,119-	104,292-	169,369-	201,036-	96,744-
	TOTAL REVENUES	177,119-	104,292-	169,369-	201,036-	96,744-

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2021-22

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Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0519 BUS DOCK AREA

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
531	ELECTRIC POWER		9,257			9,257-
532	GAS	642	1,000	645	1,000	
TOTAL	EXPENSES	642	10,257	645	1,000	9,257-

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2021-22

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Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0529 BUS TERMINAL EXCLUSIVE AREA

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	731,921-	750,000-	599,013-	735,000-	15,000
462	REBILLINGS	8,433-	6,000-	1,572-	8,000-	2,000-
	TOTAL REVENUES	740,354-	756,000-	600,585-	743,000-	13,000

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2021-22

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Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0529 BUS TERMINAL EXCLUSIVE AREA

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
531	ELECTRIC POWER		46,917			46,917-
532	GAS	4,065	4,000	4,081	5,000	1,000
TOTAL	EXPENSES	4,065	50,917	4,081	5,000	45,917-

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2021-22

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Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0539 MTC - BUS TERMINAL PUBLIC AREA

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
431	BUILDING SPACE		34,943-			34,943
441	CONCESSIONS	57,090-	65,000-	21,006-	55,000-	10,000
	TOTAL REVENUES	57,090-	99,943-	21,006-	55,000-	44,943

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2021-22

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Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0539 MTC - BUS TERMINAL PUBLIC AREA

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
531	ELECTRIC POWER	108,798	107,073	92,444	110,000	2,927
532	GAS	8,586	7,000	8,619	9,000	2,000
	TOTAL EXPENSES	117,384	114,073	101,063	119,000	4,927

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2021-22

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DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0549 OFFICE TOWER AREA

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
432	ALLOCATED OFFICE EXP	1,758,330-	1,603,028-	1,067,480-	1,603,028-	
	TOTAL REVENUES	1,758,330-	1,603,028-	1,067,480-	1,603,028-	

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2021-22

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DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0549 OFFICE TOWER AREA

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
531	ELECTRIC POWER	92,679	90,985	78,749	92,000	1,015
532	GAS	7,053	10,000	7,080	7,000	3,000-
533	WATER	14,794	15,000	8,136	15,000	
TOTAL	EXPENSES	114,526	115,985	93,965	114,000	1,985-

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2021-22

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Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0579 MECHANICAL EQUIPMENT AREA

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
531	ELECTRIC POWER		9,494			9,494-
532	GAS	728	1,000	730	1,000	
TOTAL	EXPENSES	728	10,494	730	1,000	9,494-

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2021-22

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 07 NIAG. FALLS INTL. TRANS. CENTR
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	121,786	122,710	98,660	123,822	1,112
515	EMPLOYEE BENEFITS	66,121	68,389	55,275	69,270	881
520	MAINTENANCE AND REPAIRS	103,070	80,000	54,932	105,000	25,000
526	JANITORIAL AND LAUNDRY	463	500		500	
530	GROUNDS & LANDSCAPING	2,990	7,000		7,000	
531	ELECTRIC POWER	16,368	27,000	13,346	16,000	11,000-
532	GAS	4,148	5,000	2,906	5,000	
533	WATER	1,538	1,400	931	1,500	100
534	TELEPHONE	1,705	12,000	1,458	2,000	10,000-
542	CLAIM LOSSES	36,745	3,000		10,000	7,000
553	POLICE PROTECTION	11,027				
580	GENERAL OFFICE	6,615	2,000	3,920	6,604	4,604
TOTAL	EXPENSES	372,576	328,999	231,428	346,696	17,697

Bdg Wrk-Full Account No Report

QB202 Date 03/12/21
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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2021-22

Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4056 OPERATIONS CONTROL CENTER

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
520 0147	Elevator Maintenance & In	3,638	4,500	3,220	5,000	500
520 0149	Elevator Repairs	110	1,300		1,000	300-
520 0405	OCC Maintenance Service	57,950	60,000	51,440	60,000	
----- MAINTENANCE AND REPAIRS		61,698	65,800	54,660	66,000	200
525 5200	M&S Direct Charge (Specia	25,858	15,000	12,402	20,000	5,000
----- FACILITIES		25,858	15,000	12,402	20,000	5,000
531 0222	Utilities Expense	80,651		66,350		
531 9998	Budget		100,000		85,000	15,000-
----- ELECTRIC POWER		80,651	100,000	66,350	85,000	15,000-
533 0222	Utilities Expense	4,257		3,017		
533 9998	Budget		4,500		5,000	500
----- WATER		4,257	4,500	3,017	5,000	500
----- TOTAL EXPENSES		172,464	185,300	136,429	176,000	9,300-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY

FY 2021 / 2022 THROUGH 2025 / 2026 FISCALLY CONSTRAINED CAPITAL PLAN

TRANSPORTATION CENTERS

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/20	ACTUAL FROM 4/1/20 THROUGH 1/31/21	TOTAL FORECAST SPENDING 2/1/21-3/31/21	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS
NEW PROJECTS														
MTC PLOW TRUCK				NFTA	\$43,000	\$0	\$0	\$0	\$0	\$0	\$0	\$43,000	\$0	\$0
MTC CEILING PAINT		12	SR	NFTA	\$60,000	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0
OCC RESTROOMS/KITCHEN REHAB		2	SR	NFTA	\$30,000	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0
OCC HVAC ASSESSMENT		6	SR	NFTA	\$10,000	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0
OCC HVAC REPLACEMENT				NFTA	\$60,000	\$0	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0
1404 HVAC				NFTA	\$15,000	\$0	\$0	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0
NFTC DRIVEWAY REBUILD				NFTA	\$16,000	\$0	\$0	\$0	\$0	\$0	\$16,000	\$0	\$0	\$0
NFTC RESTROOMS				NFTA	\$10,000	\$0	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0
MTC														
AHU #7 REPLACE	2-0743		M	MEP 19/20	\$323,481	\$34,985	\$14,962	\$273,534	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$18,787	\$10,167	\$8,620	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$342,268	\$45,152	\$23,582	\$273,534	\$0	\$0	\$0	\$0	\$0	\$0
MTC BUS TOWER SIGN ASSESSMENT	2-0752		SR	NFTA	\$26,865	\$1,865	\$9,850	\$15,150	\$0	\$0	\$0	\$0	\$0	\$0
MTC HALL CARPET	2-0734	16	SR	NFTA	\$19,757	\$0	\$4,757	\$0	\$5,000	\$0	\$5,000	\$0	\$5,000	\$0
MTC LIFT	--	17	NI	NFTA	\$27,000	\$0	\$0	\$0	\$27,000	\$0	\$0	\$0	\$0	\$0
MTC REPLACE TOWER WINDOWS	2-0735		SR	NFTA	\$78,346	\$38,346	\$0	\$0	\$0	\$20,000	\$0	\$20,000	\$0	\$0
LOCKSMITH TRUCK	2-0736	11	SR	NFTA	\$31,000	\$0	\$0	\$0	\$31,000	\$0	\$0	\$0	\$0	\$0
MTC SKYLIGHTS	2-0729	10	SR	NFTA	\$50,850	\$10,850	\$0	\$0	\$20,000	\$0	\$20,000	\$0	\$0	\$0
1404 BACKUP GENERATOR (SWAP WITH ROOF)	2-0758	8	NI	NFTA	\$59,330	\$8,784	\$546	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
MTC CONCRETE REPLACE (ELLCOTT ENTRANC	--			NFTA	\$20,000	\$0	\$0	\$0	\$0	\$10,000	\$0	\$10,000	\$0	\$0
MTC AIR RECIRCULATOR REPLACEMENT	2-0750	13	NI	NFTA	\$10,000	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0
N. DIVISION GLASS REPLACEMENT	--	14	SR	NFTA	\$90,000	\$0	\$0	\$0	\$10,000	\$80,000	\$0	\$0	\$0	\$0
MTC CHILLER REPLACEMENT	--	1	SR	NFTA	\$1,000,000	\$0	\$0	\$0	\$500,000	\$500,000	\$0	\$0	\$0	\$0
TOWER EXTERIOR PANELS	2-0755			NFTA	\$34,846	\$17,379	\$17,467	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MTC/ENG														
MTC POLICE OFFICE		9	NI	NFTA	\$87,000	\$0	\$0	\$0	\$87,000	\$0	\$0	\$0	\$0	\$0
MTC POLICE ELEVATED PLATFORM		15	NI	NFTA	\$60,000	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0
MTC CONFERENCE ROOM RESTROOMS*		4	NI	NFTA	\$57,000	\$0	\$0	\$0	\$57,000	\$0	\$0	\$0	\$0	\$0
MTC 1ST FLOOR DEBRIEF ROOM*		5	NI	NFTA	\$27,000	\$0	\$0	\$0	\$27,000	\$0	\$0	\$0	\$0	\$0
MTC PEDESTRIAN WALKWAY				NFTA	\$288,000	\$0	\$0	\$0	\$0	\$0	\$288,000	\$0	\$0	\$0
MTC CHILLER COMPRESSOR REPL	2-0749			NFTA	\$42,892	\$42,892	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
COMPRESSOR REPLACEMENT	2-0759			NFTA	\$37,720	\$0	\$37,720	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MTC - ROOF REPLACEMENT	2-0757		SR	NFTA	\$1,638,815	\$31,809	\$6,676	\$0	\$0	\$0	\$0	\$1,600,330	\$0	\$0

NIAGARA FRONTIER TRANSPORTATION AUTHORITY

FY 2021 / 2022 THROUGH 2025 / 2026 FISCALLY CONSTRAINED CAPITAL PLAN

TRANSPORTATION CENTERS

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/20	ACTUAL FROM 4/1/20 THROUGH 1/31/21	TOTAL FORECAST SPENDING 2/1/21-3/31/21	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS
NFTC														
NFTC NEW FACILITY (INTEREST/LEASE)			M	NFTA	\$2,918,587	\$0	\$347,450	\$69,491	\$416,941	\$416,941	\$416,941	\$416,941	\$416,941	\$416,941
1404 MAIN STREET														
1404 MAIN ST. CEILING	--	3	SR	NFTA	\$35,000	\$0	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0
OCC														
OCC AHU NO. 2 REPLACEMENT	--			NFTA	\$132,078	\$0	\$0	\$0	\$0	\$132,078	\$0	\$0	\$0	\$0
OCC ELECTRICAL UPGRADE	--	7	SR	NFTA	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0

MEP 19/20	\$323,481	\$34,985	\$14,962	\$273,534	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NFTA	<u>\$7,084,873</u>	<u>\$162,092</u>	<u>\$433,086</u>	<u>\$84,641</u>	<u>\$1,485,941</u>	<u>\$1,229,019</u>	<u>\$760,941</u>	<u>\$2,090,271</u>	<u>\$421,941</u>	<u>\$416,941</u>				
TOTAL	\$7,408,354	\$197,077	\$448,048	\$368,175	\$1,485,941	\$1,229,019	\$760,941	\$2,090,271	\$421,941	\$416,941				

FY 2021 / 2022 THROUGH 2025 / 2026 FISCALLY CONSTRAINED CAPITAL PLAN

RAIL FACILITIES

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/20	ACTUAL FROM 4/1/20 THROUGH 1/31/21	TOTAL FORECAST SPENDING 2/1/21-3/31/21	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS	
NEW PROJECTS															
ELEVATOR DOOR UPGRADE			SR	88C	\$230,000	\$0	\$0	\$0	\$230,000	\$0	\$0	\$0	\$0	\$0	
ESCALATORS MAINT - FYE17 THRU OUT YRS	2-9113	M	M	88C	\$989,958	\$490,637	(\$679)	\$50,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	
STATION LANDSCAPE - (UTICA/HUMBOLDT/UNIV/SI)	2-9114		NI	88C	\$114,598	\$74,598	\$0	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	
STATION EXTERIOR REHAB. UNIVERSITY DELEVAN	2-9154	M	M	88C	\$439,442	\$399,442	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0	
				SMRC 18/19	\$350,000	\$0	\$0	\$0	\$350,000	\$0	\$0	\$0	\$0	\$0	\$0
				SMRC 20/21	\$1,000,000	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$1,789,442	\$399,442	\$0	\$0	\$1,390,000	\$0	\$0	\$0	\$0	\$0	\$0
STATION FLOOR TILES	-			88C	\$351,523	\$0	\$0	\$0	\$351,523	\$0	\$0	\$0	\$0		
ESCALATOR REPLACEMENT	2-9376	M	M	ATC 17/18	\$3,974,412	\$3,974,412	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				ATC 19/20	\$1,317,478	\$1,317,478	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				SMRC 18/19	\$5,279,843	\$2,786,215	\$558,602	\$0	\$1,935,026	\$0	\$0	\$0	\$0	\$0	\$0
				88C	\$2,297,457	\$2,035,018	\$15,809	\$0	\$246,630	\$0	\$0	\$0	\$0	\$0	\$0
				SMRC 20/21	\$3,158,349	\$0	\$0	\$0	\$2,494,773	\$663,576	\$0	\$0	\$0	\$0	\$0
				SMRC 21/22	\$2,100,000	\$0	\$0	\$0	\$0	\$2,100,000	\$0	\$0	\$0	\$0	\$0
TOTAL	\$18,127,539	\$10,113,123	\$574,411	\$0	\$4,676,429	\$2,763,576	\$0	\$0	\$0	\$0	\$0	\$0			
ESCALATOR REBUILD 17/18 - UTICA (\$60,000 IS FROM STOA FUNDING) 18/19 - SUMMER BEST 19/20 - AMHERST	2-9148	M	M	ATC 17/18	\$526,000	\$526,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				ATC 18/19	\$387,260	\$370,000	\$17,260	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				MEP 19/20	\$425,663	\$68,081	\$343,367	\$14,215	\$0	\$0	\$0	\$0	\$0	\$0	
				88C	\$708,624	\$90,666	\$18,490	\$200,344	\$399,124	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$2,047,547	\$1,054,747	\$379,117	\$214,559	\$399,124	\$0	\$0	\$0	\$0	\$0	\$0
ELEVATOR CONTROLLER REPLACEMENT	2-9132	M	M	88C	\$855,032	\$743,164	\$90,224	\$0	\$21,644	\$0	\$0	\$0	\$0	\$0	
				SMRC 18/19	\$381,309	\$251,799	\$103,091	\$0	\$26,419	\$0	\$0	\$0	\$0	\$0	
				NFTA	\$131,770	\$106,770	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	
				MEP 20/21	\$425,477	\$0	\$0	\$0	\$425,477	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$1,793,588	\$1,101,733	\$193,315	\$0	\$498,540	\$0	\$0	\$0	\$0	\$0	\$0

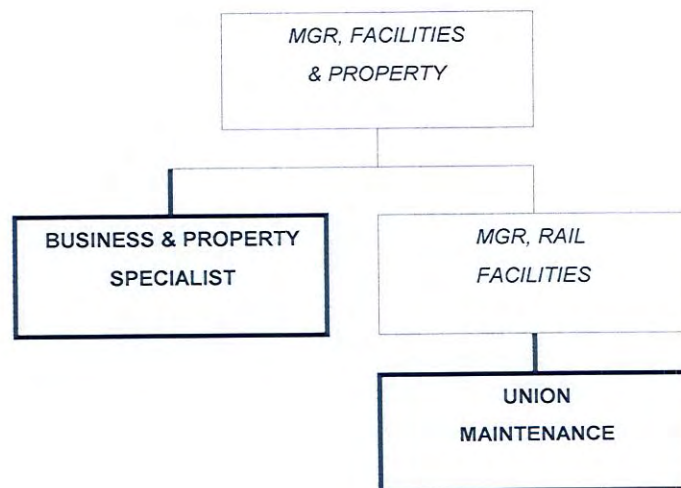
FY 2021 / 2022 THROUGH 2025 / 2026 FISCALLY CONSTRAINED CAPITAL PLAN

RAIL FACILITIES

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/20	ACTUAL FROM 4/1/20 THROUGH 1/31/21	TOTAL FORECAST SPENDING 2/1/21-3/31/21	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS	
STATION PANEL LINER REHAB - PHASE II 2013 Program	2-9348	M	M	FTA	\$188,054	\$185,053	\$3,001	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				NYSDOT	\$23,506	\$23,131	\$375	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				88C MATCH	\$23,506	\$23,131	\$375	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$122,924	\$86,630	(\$2,554)	\$38,848	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				SMRC 18/19	\$1,015,469	\$659,754	\$0	\$355,715	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$1,373,459	\$977,699	\$1,197	\$394,563	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PANEL LINERS DRR	-	2	NI	88C	\$150,000	\$0	\$0	\$10,000	\$140,000	\$0	\$0	\$0	\$0	\$0	
STATION PANEL LINER REHAB DESIGN - PHASE II	-	1	SR	SMRC 21/22	\$1,300,000	\$0	\$0	\$0	\$1,300,000	\$0	\$0	\$0	\$0	\$0	
STATION PANEL LINER REHAB - PHASE IV	-			SMRC 22/23	\$1,200,000	\$0	\$0	\$0	\$0	\$1,200,000	\$0	\$0	\$0	\$0	
STATION PANEL LINER REHAB DESIGN - PHASE V	-			SMRC 23/24	\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$1,200,000	\$0	\$0	\$0	
STATION PANEL LINER REHAB DESIGN - PHASE V	-			SMRC 24/25	\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,200,000	\$0	\$0	
STATION PANEL LINER REHAB - PHASE VI	-			NFTA	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$0	

88C	\$6,136,634	\$3,833,525	\$123,844	\$260,344	\$1,152,398	\$466,523	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000
88C MATCH	\$23,506	\$23,131	\$375	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ATC 17/18	\$4,500,412	\$4,500,412	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ATC 18/19	\$387,260	\$370,000	\$17,260	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ATC 19/20	\$1,317,478	\$1,317,478	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA	\$188,054	\$185,053	\$3,001	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 19/20	\$425,663	\$68,081	\$343,367	\$14,215	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MEP 20/21	\$425,477	\$0	\$0	\$0	\$425,477	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NFTA	\$1,254,694	\$193,400	(\$2,554)	\$38,848	\$25,000	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$0
NYSDOT	\$23,506	\$23,131	\$375	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SMRC 18/19	\$7,026,621	\$3,697,768	\$661,693	\$355,715	\$2,311,445	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SMRC 20/21	\$4,158,349	\$0	\$0	\$0	\$3,494,773	\$663,576	\$0	\$0	\$0	\$0	\$0	\$0
SMRC 21/22	\$3,400,000	\$0	\$0	\$0	\$1,300,000	\$2,100,000	\$0	\$0	\$0	\$0	\$0	\$0
SMRC 22/23	\$1,200,000	\$0	\$0	\$0	\$0	\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$0
SMRC 23/24	\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$1,200,000	\$0	\$0	\$0	\$0	\$0
SMRC 24/25	<u>\$1,200,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$1,200,000</u>	<u>\$0</u>	<u>\$0</u>
TOTAL	\$32,867,654	\$14,211,979	\$1,147,361	\$669,122	\$8,709,093	\$4,430,099	\$1,275,000	\$1,275,000	\$1,075,000	\$75,000	\$75,000	\$75,000

PROPERTY DEVELOPMENT



TOTAL EMPLOYEES 2

PROPERTY DEVELOPMENT

2020/21 ANNUAL BUDGET

VS

2021/22 ANNUAL BUDGET

	FY 19-20 ACTUAL	FY 20-21 BUDGET	FY 21-22 BUDGET	VARIANCE	%
OPERATING REVENUES					
Rental Income	3,726,875	3,824,727	3,964,963	140,236	3.7%
Resales & Rebillings	19,886	23,730	31,000	7,270	30.6%
Other Operating Revenues	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	n/a
TOTAL OPERATING REVENUES	3,746,761	3,848,457	3,995,963	147,506	3.8%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	235,251	270,672	221,791	(48,881)	-18.1%
Maintenance & Repairs	511,219	339,108	413,617	74,509	22.0%
Utilities	287,167	342,300	313,600	(28,700)	-8.4%
Insurance & Injuries	58,374	71,868	73,025	1,157	1.6%
Safety & Security	0	0	0	0	n/a
General Business/Other	129,327	168,075	133,327	(34,748)	-20.7%
Administrative Cost Reallocation	1,487,221	1,646,029	1,739,729	93,700	5.7%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	n/a
TOTAL OPERATING EXPENSES	<u>2,708,559</u>	<u>2,838,052</u>	<u>2,895,089</u>	<u>57,037</u>	<u>2.0%</u>
OPERATING INCOME/(LOSS)	1,038,202	1,010,405	1,100,874	90,469	9.0%
NON-OPERATING ITEMS					
Debt Service - Noresco	(48,660)	(48,660)	(44,396)	4,264	-8.8%
Property Acquisition/Other	<u>225,000</u>	<u>225,000</u>	<u>225,000</u>	<u>0</u>	<u>0.0%</u>
TOTAL NON-OPERATING ITEMS	<u>176,340</u>	<u>176,340</u>	<u>180,604</u>	<u>4,264</u>	<u>2.4%</u>
NET INCOME/(LOSS)	1,214,542	1,186,745	1,281,478	94,733	8.0%
LESS: DIRECT CAPITAL	503,629	724,000	792,100	68,100	9.4%
LESS: INDIRECT CAPITAL	<u>210,122</u>	<u>424,386</u>	<u>489,378</u>	<u>64,992</u>	<u>15.3%</u>
NET SURPLUS/(DEFICIT)	<u>500,791</u>	<u>38,359</u>	<u>0</u>	<u>(38,359)</u>	<u>-100.0%</u>

THE PROPERTY GROUP

DESCRIPTION

The primary mission of the Property Group is to maximize revenue to the Authority on its non-public transportation assets through effective property management while improving and preserving the physical and financial integrity of these Authority-owned buildings, grounds and facilities. The NFTA Board of Commissioners has recognized that the activities of the Property Group provide an impetus to enhance the region's economic development potential. The Property Group serves as the Authority-wide provider of real estate services; acting as the negotiating entity for real estate matters.

Property Management Department

Currently the Business Center's portfolio of real estate includes 480,000± square feet of industrial warehouse distribution and associated office space; 200± acres of developed and undeveloped real estate. Encumbering these properties are 75± leases of building space, ground rental, and occupancy/license agreements; 14+ miles of railroad rights of way containing in excess of 80 separate pipe, wire, and ground leases. In addition to the property management of these assets, the Business Center is responsible for establishing rental rates and tenant fees and the negotiation and preparation of real estate agreements in order to secure new tenants and provide for the renewal of existing contracts.

Real Estate Services

The Department is responsible for performing real estate services for all other NFTA divisions and Metro. This work is comprised of:

- Securing and analyzing real estate appraisals.
- Negotiating leases for the real estate of NFTA and Metro transportation operations.
- Seeking Requests for Proposals or competitive sealed bids for the sale of Authority and Metro owned real estate.
- Preparation of real estate net income analysis reports.
- Management of surplus transportation facilities.

Land Planning & Development Department

In order to capitalize on the value of NFTA's undeveloped land assets, the department manages land planning and development efforts. This activity provides for a sound financial basis for further NFTA investment in ancillary property.

PROGRAM GOALS AND OBJECTIVES

- 1.) 247 Cayuga Road - Continue leasing program with goal to maintain maximum occupancy.
- 2.) 485 Cayuga Road - Continue leasing program with goal to reach maximum occupancy.

KEY PERFORMANCE INDICATORS PROPERTY GROUP

	<u>Financial Goals for FYE 2022</u>
Gross revenues from all sources	\$3,971,298
Direct operating expenses	<u>\$1,167,579</u>
Net operating income	\$2,803,719
Direct capital expenses	<u>\$753,000</u>
Net Income	\$2,050,719
Total Occupiable Sq. Ft.	405,256
Total Sq. Ft. Occupied	320,000
Occupancy Rate	79%

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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BUDGET WORKSHEETS - Fiscal Year 2021-22

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	155,843	186,313	122,345	142,165	44,148-
515	EMPLOYEE BENEFITS	79,404	84,359	63,455	79,626	4,733-
534	TELEPHONE	211	200	167	200	
541	INSURANCE	62,874	69,868	51,050	71,025	1,157
542	CLAIM LOSSES	4,500-	2,000	1,500	2,000	
571	CONSULTANTS/OUTSIDE SERVICES	39,387	75,000	23,645	45,000	30,000-
572	RENT EXPENSE	11,168	12,000	5,384	12,000	
573	PROVISIONS AND RESERVES	260				
574	TAXES AND ASSESSMENTS	71,808	65,000	67,856	64,627	373-
575	PRINTING & ADVERTISING		1,000		500	500-
578	POSTAGE	129	75	137	80	5
580	GENERAL OFFICE	127	2,000	453	1,000	1,000-
593	COST ALLOCATION PLAN	1,487,221	1,646,028	1,276,562	1,739,729	93,701
TOTAL	EXPENSES	1,903,932	2,143,843	1,612,554	2,157,952	14,109

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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BUDGET WORKSHEETS - Fiscal Year 2021-22

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0802 AIR CARGO BUFFALO

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	336,466-	425,000-	201,860-	400,000-	25,000
	TOTAL REVENUES	336,466-	425,000-	201,860-	400,000-	25,000

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2021-22

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0802 AIR CARGO BUFFALO

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
571	CONSULTANTS/OUTSIDE SERVICES	107		37,704		
574	TAXES AND ASSESSMENTS	215	220		220	
TOTAL	EXPENSES	322	220	37,704	220	

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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BUDGET WORKSHEETS - Fiscal Year 2021-22

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0804 AIRPORT ADVERTISING ROOM

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	4,658-	4,650-	3,901-	4,658-	8-
	TOTAL REVENUES	4,658-	4,650-	3,901-	4,658-	8-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2021-22

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0805 BOCES

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
462	REBILLINGS	7,080-	9,500-	7,200-	10,000-	500-
	TOTAL REVENUES	7,080-	9,500-	7,200-	10,000-	500-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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BUDGET WORKSHEETS - Fiscal Year 2021-22

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0805 BOCES

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	3,296				
	TOTAL EXPENSES	3,296				

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2021-22

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DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0806 235 AERO DRIVE

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	61,295-	60,000-	57,751-	72,010-	12,010-
462	REBILLINGS	4,647-	630-	6,043-	7,400-	6,770-
	TOTAL REVENUES	65,942-	60,630-	63,794-	79,410-	18,780-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0806 235 AERO DRIVE

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	6,461	10,000			10,000-
532	GAS	3,443	500	1,991	4,000	3,500
533	WATER	1,520	100	1,136	1,500	1,400
574	TAXES AND ASSESSMENTS	152	155		155	
TOTAL	EXPENSES	11,576	10,755	3,127	5,655	5,100-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0807 PRIOR

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	413,913-	420,000-	351,352-	435,000-	15,000-
	TOTAL REVENUES	413,913-	420,000-	351,352-	435,000-	15,000-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0807 PRIOR

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
533	WATER	3,974	4,500	3,366	4,200	300-
TOTAL	EXPENSES	3,974	4,500	3,366	4,200	300-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0808 CAYUGA COMMERCE CENTER

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	472,353-	459,000-	371,658-	463,000-	4,000-
433	GROUND RENTALS	99,812-	99,600-	85,466-	106,000-	6,400-
TOTAL REVENUES		572,165-	558,600-	457,124-	569,000-	10,400-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0808 CAYUGA COMMERCE CENTER

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	162,535	87,257	135,463	146,159	58,902
531	ELECTRIC POWER	55,660	70,000	47,229	60,000	10,000-
532	GAS	16,532	20,000	13,367	20,000	
533	WATER	17,204	17,000	13,936	19,000	2,000
571	CONSULTANTS/OUTSIDE SERVICES	3,349	2,500		2,500	
574	TAXES AND ASSESSMENTS	376	800		500	300-
TOTAL	EXPENSES	255,656	197,557	209,995	248,159	50,602

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0810 DANNY'S WEST

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	7,129-	7,344-	6,113-	3,912-	3,432
	TOTAL REVENUES	7,129-	7,344-	6,113-	3,912-	3,432

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0811 455 CAYUGA

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	204,329-	195,000-	174,025-	218,000-	23,000-
	TOTAL REVENUES	204,329-	195,000-	174,025-	218,000-	23,000-

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0811 455 CAYUGA

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
574	TAXES AND ASSESSMENTS	777	790		790	
	TOTAL EXPENSES	777	790		790	

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0812 MERCY FLIGHT

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	48,968-	49,948-	41,540-	50,947-	999-
	TOTAL REVENUES	48,968-	49,948-	41,540-	50,947-	999-

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0812 MERCY FLIGHT

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
574	TAXES AND ASSESSMENTS	205	200		210	10
	TOTAL EXPENSES	205	200		210	10

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0816 NWS WFO

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	4,365-	2,871-	1,695-	4,510-	1,639-
	TOTAL REVENUES	4,365-	2,871-	1,695-	4,510-	1,639-

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0816 NWS WFO

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	7,500	2,800	7,758	7,800	5,000
574	TAXES AND ASSESSMENTS	59	65		65	
TOTAL	EXPENSES	7,559	2,865	7,758	7,865	5,000

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0818 SIERRA PLANT 3

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	1,286,291-	1,279,884-	1,116,456-	1,351,635-	71,751-
462	REBILLINGS	8,156-	13,600-	7,376-	13,600-	
	TOTAL REVENUES	1,294,447-	1,293,484-	1,123,832-	1,365,235-	71,751-

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0818 SIERRA PLANT 3

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	318,796	229,051	186,417	249,658	20,607
531	ELECTRIC POWER	136,226	150,000	119,880	140,000	10,000-
532	GAS	41,389	70,000	32,514	55,000	15,000-
533	WATER	9,368	8,000	5,131	8,000	
534	TELEPHONE	1,637	2,000	1,320	1,700	300-
571	CONSULTANTS/OUTSIDE SERVICES	450	7,500	450	5,000	2,500-
574	TAXES AND ASSESSMENTS	36	40		40	
580	GENERAL OFFICE	374	500	248	390	110-
TOTAL	EXPENSES	508,276	467,091	345,960	459,788	7,303-

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0841 MARY BOUQUARD

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	520-	535-	520-	551-	16-
	TOTAL REVENUES	520-	535-	520-	551-	16-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0847 PROP MGMT BUILDING

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	1,500-	1,500-	1,250-	1,500-	
	TOTAL REVENUES	1,500-	1,500-	1,250-	1,500-	

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0852 VACANT LANDS

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	663,984-	693,395-	577,279-	726,736-	33,341-
	TOTAL REVENUES	663,984-	693,395-	577,279-	726,736-	33,341-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0881 RAILROAD PROPERTIES

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	97,954-	102,000-	87,294-	101,800-	200
	TOTAL REVENUES	97,954-	102,000-	87,294-	101,800-	200

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0881 RAILROAD PROPERTIES

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	12,630	10,000	3,380	10,000	
573	PROVISIONS AND RESERVES	100				
574	TAXES AND ASSESSMENTS	243	230		250	20
TOTAL	EXPENSES	12,973	10,230	3,380	10,250	20

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0882

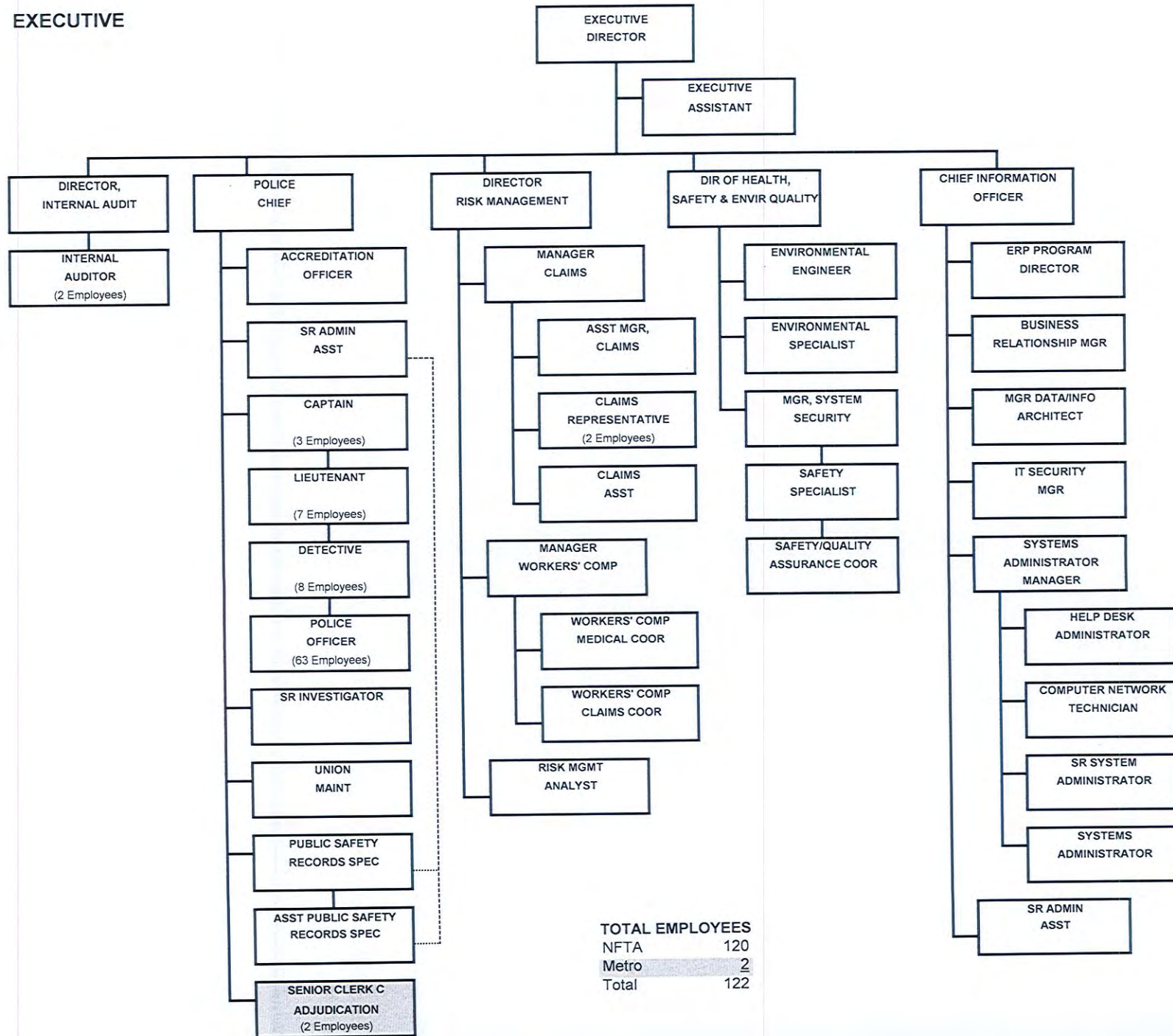
Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	23,331-	24,000-	19,999-	24,704-	704-
	TOTAL REVENUES	23,331-	24,000-	19,999-	24,704-	704-

FY 2021 / 2022 THROUGH 2025 / 2026 FISCALLY CONSTRAINED CAPITAL PLAN

PROPERTY GROUP

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/20	ACTUAL FROM 4/1/20 THROUGH 1/31/21	TOTAL FORECAST SPENDING 2/1/21- 3/31/21	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS
NEW PROJECTS														
247 CAYUGA FIRE PANEL UPGRADE		3	SR	NFTA	\$20,000	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0
247 TENANT UPGRADES - FYE22		14	SR	NFTA	\$20,000	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0
485 TENANT UPGRADES		13	SR	NFTA	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
485 TENANT UPGRADES - FYE20	2-8067			NFTA	\$100,108	\$99,880	\$228	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MISCELLANEOUS - FYE22		15	SR	NFTA	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
485 CAYUGA EXTERIOR PAINTING		12	SR	NFTA	\$250,000	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$0
485 WATER TOWER CONVERSION			NI	NFTA	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0
485 BOILER REPLACEMENT			SR	NFTA	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0
485 SPRINKLER SYS OBSTRCTN RMVL		1		NFTA	\$180,210	\$0	\$0	\$0	\$39,100	\$61,060	\$80,050	\$0	\$0	\$0
485 BAY 1, 2, 3 ROOF (Design 18/19 & Construction Out Years)	2-8069	2	SR	NFTA	\$1,362,028	\$106,228	\$193,628	\$21,372	\$203,000	\$264,000	\$280,800	\$293,000	\$0	\$0
485 REPLACE HVAC UNITS (BAY 3A)	2-8074		SR	NFTA	\$50,000	\$0	\$44,521	\$5,479	\$0	\$0	\$0	\$0	\$0	\$0
485 REPLACE HVAC UNITS (BAY 3B)	--	8	SR	NFTA	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
485 POND LINER	2-8065			NFTA	\$103,000	\$3,000	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0
485 FIRE ALARM SYSTEM UPGRADES	2-8073		SR	NFTA	\$119,000	\$0	\$48,630	\$70,370	\$0	\$0	\$0	\$0	\$0	\$0
485 NEW ELEVATOR	--	11	NI	NFTA	\$300,000	\$0	\$0	\$0	\$80,000	\$220,000	\$0	\$0	\$0	\$0
485 CAYUGA PARKING LOT UPGRADES	2-8071	10	SR	NFTA	\$250,000	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$0
485 TENANT UPGRADES FYE 21	2-8075		SR	NFTA	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
247 & 485 BLDG. MGMT SYSTEM	2-8059	5	SR	NFTA	\$190,202	\$65,202	\$0	\$0	\$25,000	\$100,000	\$0	\$0	\$0	\$0
247 CAYUGA HVAC REPLACEMENT	2-8060	7	SR	NFTA	\$190,752	\$65,752	\$0	\$0	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$0
247 EAST WING UPGRADES FYE 19	2-8062	4	SR	NFTA	\$30,000	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0
247 ROOF REPLACEMENT	2-8070	9	SR	NFTA	\$278,970	\$28,440	\$530	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$0
247 PARKING REHAB.	--			NFTA	\$100,000	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$0	\$0	\$0
247 TENANT UPGRADES FYE 21	2-8072		SR	NFTA	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
235 AERO EXTERIOR BRICK REHAB.	2-8064	6	SR	NFTA	\$56,979	\$6,979	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
				NFTA	\$4,151,249	\$375,481	\$287,537	\$97,221	\$792,100	\$970,060	\$885,850	\$568,000	\$175,000	\$0

EXECUTIVE



TOTAL EMPLOYEES	
NFTA	120
Metro	2
Total	122

EXECUTIVE
2020/21 ANNUAL BUDGET
VS
2021/22 ANNUAL BUDGET

	FY 19-20 ACTUAL	FY 20-21 BUDGET	FY 21-22 BUDGET	VARIANCE	%
OPERATING ASSISTANCE					
Federal Operating Assistance	195,311	285,440	285,440	0	0.0%
Federal - K-9 Cops	353,499	353,500	353,500	0	0.0%
Federal - DEA Expenditures	143,976	60,000	60,000	0	0.0%
Federal - DEA OT Reimbursement	<u>19,430</u>	<u>17,202</u>	<u>17,202</u>	<u>0</u>	<u>0.0%</u>
TOTAL OPERATING ASSISTANCE	712,216	716,142	716,142	0	0.0%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	16,273,212	17,935,085	18,617,492	682,407	3.8%
Maintenance & Repairs	202,665	237,501	214,500	(23,001)	-9.7%
Utilities	22,644	32,100	33,400	1,300	4.0%
Insurance & Injuries	3,678,623	2,268,550	2,374,504	105,954	4.7%
Safety & Security	181,850	135,000	165,000	30,000	22.2%
General Business/Other	6,089,174	5,957,648	7,357,095	1,399,447	23.5%
Costs Transferred to Capital Projects	26,591	(2,500)	(2,500)	0	0.0%
Inter Division Reimbursement	<u>(14,230,268)</u>	<u>(15,175,030)</u>	<u>(15,888,475)</u>	<u>(713,445)</u>	<u>4.7%</u>
TOTAL OPERATING EXPENSES	<u>12,244,491</u>	<u>11,388,354</u>	<u>12,871,016</u>	<u>1,482,662</u>	<u>13.0%</u>
OPERATING INCOME/(LOSS)	(11,532,275)	(10,672,212)	(12,154,874)	(1,482,662)	13.9%
LESS: DIRECT CAPITAL	<u>2,191,051</u>	<u>4,374,000</u>	<u>5,050,000</u>	<u>676,000</u>	<u>15.5%</u>
NET SURPLUS/(DEFICIT)	<u>(13,723,326)</u>	<u>(15,046,212)</u>	<u>(17,204,874)</u>	<u>(2,158,662)</u>	<u>14.3%</u>

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Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0010 BOARD OF COMMISSIONER

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
580	GENERAL OFFICE	18,644	20,000	8,316	20,000	
	TOTAL EXPENSES	18,644	20,000	8,316	20,000	

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Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0011 EXECUTIVE DIRECTOR

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	315,498	321,899	275,374	325,743	3,844
515	EMPLOYEE BENEFITS	170,194	179,188	152,029	181,379	2,191
571	CONSULTANTS/OUTSIDE SERVICES	144,642	150,000	110,000	150,000	
576	EMPLOYEE TRAVEL	106	1,000	262	1,000	
578	POSTAGE	480	350	206	350	
580	GENERAL OFFICE		1,000	1,000		1,000-
TOTAL	EXPENSES	630,920	653,437	538,871	658,472	5,035

INTERNAL AUDIT DEPARTMENT

DESCRIPTION

Internal Audit is an independent appraisal function established within the organization to examine and evaluate its activities. The Internal Audit department reports directly to the Board Audit, Governance and Finance Committee. This reporting relationship ensures departmental independence, promotes comprehensive audit coverage and assures adequate consideration of audit recommendations. Day to day administration is provided by the Executive Director.

The general responsibilities assigned to the internal auditors include evaluating, documenting and testing the NFTA's system of internal control and the reliability and operation of accounting and other reporting systems. The Internal Audit department checks for compliance with established policies, plans, procedures, governmental laws and regulations, and reviews the soundness and adequacy of the policies and procedures to accomplish their purpose at a reasonable cost. The Internal Audit department also verifies the existence of the Authority assets assuring proper safeguards are maintained, identifies opportunities for improved operational performance, coordinates the audit work with that of the external auditors, submits audit plans to the Audit, Governance and Finance Committee for review and evaluates specific programs and performs other special projects requested by management.

PROGRAM AND SERVICE OBJECTIVES

- The objective of Internal Audit is to assist members, activities, and functions of the organization to carry out their responsibilities efficiently and effectively. To this end, Internal Audit provides analysis, appraisals, recommendations, counsel and information concerning the activities reviewed.

KEY PERFORMANCE INDICATORS

	<u>CYE 19 Actual</u>	<u>CYE 20 Current Estimate</u>	<u>CYE 21 Budget</u>
Number of Internal Financial, Operational and Performance Audits Performed and Reports Issued	9	14	11
Submit annual audit plan to Audit & Governance Committee for review and approval.	1	1	1
Price analysis in accordance with the procurement guidelines	3	3	4
Test internal controls in accordance with the Model Governance Principles for Public Authorities	1	1	1

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Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0013 INTERNAL AUDITORS

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	233,705	240,137	196,585	246,218	6,081
515	EMPLOYEE BENEFITS	129,275	135,891	109,621	139,357	3,466
520	MAINTENANCE AND REPAIRS		500		500	
576	EMPLOYEE TRAVEL	855	1,200		1,200	
577	EMPLOYEE TRAINING	3,132	7,500		7,500	
580	GENERAL OFFICE	971	2,000	939	2,000	
591	PROJECTS		2,500-		2,500-	
592	DIVISION OPERATIONS		1,000-		1,000-	
TOTAL	EXPENSES	367,938	383,728	307,145	393,275	9,547

TRANSIT POLICE

DESCRIPTION

The Transit Police department is responsible for the protection and safety of passengers, employees and property of the Authority. The department provides security, law enforcement and investigative services for all divisions of the NFTA and Metro.

The department also oversees the Adjudication department. The Adjudication department is responsible for administration and collection of fines associated with fare evasion, parking and other violations of the Rules and Regulations of the Authority.

PROGRAM AND SERVICE OBJECTIVES

- Continue programs to provide a safe and secure system for all NFTA employees and the riding public at all NFTA facilities, Metro Bus, LRRT and the airports.
- Continue mandated DCJS training programs to increase the level of performance and professionalism of the police force.
- Effectively interpret and implement all relevant required federal, state, and local laws and programs.

KEY PERFORMANCE INDICATORS

	<u>FYE20 Actual</u>	<u>FYE21 Original Budget</u>	<u>FYE21 Current Estimate</u>	<u>FYE22 Budget</u>
Service Calls	30,046	31,000	23,334	31,000
Incident Reports	2,600	4,700	1,021	4,500
Persons Arrested	945	1,000	184	900
NOV's (Parking & Other)	3,100	2,000	290	4,000
Individuals Covered by Photo ID Program @ BNIA	2,992	4,800	4,800	4,800
Number of Training Hours Needed to Comply with NYS In-service Training Requirements for Police	2,700	2,700	2,700	2,700
On the Job Injury Time Loss (staff hours)	1,201	4,000	1,262	4,000

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Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0015 TRANSIT POLICE

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	8,167,550	8,517,009	6,744,751	8,888,122	371,113
515	EMPLOYEE BENEFITS	4,435,609	4,786,592	3,739,937	4,995,090	208,498
520	MAINTENANCE AND REPAIRS	15,472	38,000	12,392	10,000	28,000-
524	AUTOMOTIVE	178,463	185,000	115,064	190,000	5,000
526	JANITORIAL AND LAUNDRY	2,602	9,000	14,629	9,000	
527	ENVIRONMENTAL	6,117	5,000	3,589	5,000	
531	ELECTRIC POWER	11,573	17,000	10,688	17,000	
532	GAS	4,236	7,500	3,850	7,500	
533	WATER	2,726	2,500	2,095	3,000	500
534	TELEPHONE	1,799	2,500	2,699	3,300	800
541	INSURANCE	154,891	166,850	105,566	142,804	24,046-
542	CLAIM LOSSES	45,889-	30,000	20,876	30,000	
553	POLICE PROTECTION	181,847	135,000	73,041	165,000	30,000
571	CONSULTANTS/OUTSIDE SERVICES	142,119	203,933	136,978	228,545	24,612
576	EMPLOYEE TRAVEL	3,286	15,000	883	5,000	10,000-
577	EMPLOYEE TRAINING	3,020	15,000	1,114	15,000	
578	POSTAGE	528	500	283	500	
580	GENERAL OFFICE	193,552	124,000	96,873	176,000	52,000
584	FREIGHT	1,187	500	44	500	
591	PROJECTS	26,591		45,077		
592	DIVISION OPERATIONS	12,775,063-	13,544,742-	10,590,262-	14,175,219-	630,477-
TOTAL	EXPENSES	712,216	716,142	540,167	716,142	

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Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0015 TRANSIT POLICE

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** NON-OPERATING/OPERATING ASSISTANCE **						
713	FEDERAL OPERATING ASSISTANCE	712,216-	716,142-	540,167-	716,142-	
	TOTAL OPERATING ASSISTANCE	712,216-	716,142-	540,167-	716,142-	

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Company 2 Niagara Frontier Transit Metro
Division 30 EXECUTIVE BRANCH
Department 0052 ADJUDICATION

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
514 0101	Vacation Pay	6,475		4,565		
514 0102	Birthday & Anniversary Pay	487		712		
514 0103	Sick Pay	1,447		2,253		
514 0104	Personal Leave Pay	752		676		
514 0105	Holiday Pay	3,229		3,423		
514 0111	Paid Lunch Pay	9,500		8,284		
514 0112	Attendance/Sick Leave Inc	200	200		500	300
514 0366	Adjudication Labor	67,047		58,199		
514 0900	Overtime	656	2,000	300	2,000	
514 9700	Contract Bonus		1,161			1,161-
514 9998	Budget		92,636		99,910	7,274

GEN & ADMIN SALARY & WAGES		89,793	95,997	78,412	102,410	6,413

515 9998	Budget	79,174	83,936	68,952	88,935	4,999

EMPLOYEE BENEFITS		79,174	83,936	68,952	88,935	4,999

571 0375	Hearing Officer	1,400	4,000	1,050	2,500	1,500-

CONSULTANTS/OUTSIDE SERVICES		1,400	4,000	1,050	2,500	1,500-

580 0361	General Office	1,998	4,000		4,000	
580 0363	Machine Rental & Repair		2,000		2,000	
580 0365	Stationary	3,223	8,000	4,410	8,000	

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Company 2 Niagara Frontier Transit Metro
Division 30 EXECUTIVE BRANCH
Department 0052 ADJUDICATION

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
580 0368	Technology/Equipment/Services				14,700	14,700

GENERAL OFFICE		5,221	14,000	4,410	28,700	14,700

592 9000	I/Co Labor Charges	175,309-	197,933-	137,508-	222,545-	24,612-

DIVISION OPERATIONS		175,309-	197,933-	137,508-	222,545-	24,612-

TOTAL EXPENSES		279		15,316		

RISK MANAGEMENT

DESCRIPTION

The Risk Management department is responsible for protecting the financial assets of the NFTA and NFT Metro against the adverse effects of accidental losses; establishment of Authority wide risk management programs and procedures; determining whether to maintain or transfer risk exposures via contracts.

The responsibility of the Risk Management department specifically includes the control, procurement, and specification requirements of all property and casualty insurance policies; identifying and analyzing exposures and selecting appropriate risk management techniques to handle exposures; planning what work must be done to protect the Authority by managing workers' compensation, claims, and communicating with senior management the progress of the risk management program.

PROGRAMS AND SERVICES OBJECTIVES

- Review and maintain continuous insurance compliance protection under all leases, contracts and tenant agreements.
- Participate in the Authority wide safety program.
- Maintain continuous protection of the Authority assets through self-insurance or risk transfer via insurance policies.
- Forecast insurance costs and allocate costs to business centers on a cost of coverage basis so as to monitor annual insurance cost allocation to business centers and variances to budget.
- Evaluate the overall effectiveness of the risk management program and make changes where needed.
- Emphasize more loss control and coordinate with corporate safety to recommend training to decrease our frequency and severity of losses.
- Control and direct the Workers' Compensation Third Party Administrator, as well as the internal claim process.
- Process payments related to workers' compensation in conjunction with Third Party Administration (TPA) agreements.

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Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0031 RISK MANAGEMENT

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	319,510	736,741	270,005	759,633	22,892
515	EMPLOYEE BENEFITS	174,285	416,005	151,751	427,997	11,992
571	CONSULTANTS/OUTSIDE SERVICES	651,788	275,000	468,055	250,000	25,000-
577	EMPLOYEE TRAINING	299	2,500	498	2,500	
578	POSTAGE	455	750	427	500	250-
580	GENERAL OFFICE	9,141	5,380	875	5,080	300-
592	DIVISION OPERATIONS	837,464-	863,621-	717,661-	910,506-	46,885-
TOTAL	EXPENSES	318,014	572,755	173,950	535,204	37,551-

CLAIMS DEPARTMENT

DESCRIPTION

The overall responsibility of the Claims department is the prompt, thorough investigation, evaluation, and reasonable resolution of claims against the Authority. The department administers, under Risk Management and in coordination with NFTA Counsel, self-insured aspects of Authority operations, including Metro Bus/Rail, BNIA, NFIA and various properties, with the exception of workers' compensation. No-fault claims, including arbitrations, small and commercial court actions, personal injury and property damage claims, property damage recoveries, and lawsuits, in conjunction with Counsel, are handled from initial investigation through resolution. Additionally, the department maintains accident statistics, prepares monthly and yearly accident summaries, and serves as an investigative resource and assistant in court-related matters for other departments.

PROGRAM AND SERVICE OBJECTIVES

- The primary objective is disposing of claims within budget.
- Continue development and refining of methods to track and evaluate accident data in order to facilitate reduction of accidents.
- Emphasize interdepartmental communication in order to increase organizational ability to reduce accidents.
- Continue refinement of methods by which other departments may access accident and cost information as necessary for their operations.
- Expedite investigation and recovery procedures by development of direct computer access to bus operational and mechanical data.
- Continue development and enactment of procedures for preservation of bus/rail video, digitalization of investigative and medical records of no-fault and litigated claims.
- Obtain training for current staff to keep up to date on issues effecting tort and no-fault claims

KEY PERFORMANCE INDICATORS

	FYE 20 <u>Actual</u>	FYE 21 <u>Original Budget</u>	FYE21 <u>Current yr to date</u>	FYE 22 <u>Budget</u>
Total No-Fault Claims Submitted	147	153	30	129
Total Property Damage Claims Submitted	135	145	19	127
Total Claims No-Fault Payments Made	138	131	83	134
Arbitration and City Court Matters Handled	53	50	32	63
Total Open Claims-Payment Anticipated:				
NFTA	27	42	27	38
Metro	<u>417</u>	<u>500</u>	<u>366</u>	<u>376</u>
Total	444	542	393	414
Cases Settled:				
Lawsuits	55	46	11	54
Property Damage				
Metro	94	82	18	87
NFTA	<u>5</u>	<u>8</u>	<u>0</u>	<u>7</u>
Subtotal	99	90	18	94
Personal Injury				
Metro	13	23	12	16
NFTA	<u>1</u>	<u>2</u>	<u>0</u>	<u>2</u>
Subtotal	14	25	12	18
Settled by Collection				
Metro	145	156	34	149
NFTA	<u>12</u>	<u>11</u>	<u>2</u>	<u>10</u>
Subtotal	<u>157</u>	<u>167</u>	<u>36</u>	<u>159</u>
Total Cases Settled	325	328	77	325

* Loss transfer claims settled are included in injury claims settled

** Number of Metro incidents is down 13% for the first quarter FY2021 and Airport incidents down 55%. Budget figures reflect 3 yr. average influenced by trending and the composition of pending claims which will resolve in this budget period.

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Company 2 NFT Metro System, Inc.
Division 30 EXECUTIVE BRANCH
Department 0057 RAIL CLAIMS

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
542	CLAIM LOSSES	76,462	240,000	14,792	200,000	40,000-
592	DIVISION OPERATIONS	191,261	178,844	152,719	195,708	16,864
	TOTAL EXPENSES	267,723	418,844	167,511	395,708	23,136-

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Company 2 NFT Metro System, Inc.
Division 30 EXECUTIVE BRANCH
Department 0060 BUS CLAIMS

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
534	TELEPHONE	1,355	1,500	797	1,500	
542	CLAIM LOSSES	3,493,153	1,831,700	1,782,459	2,001,700	170,000
571	CONSULTANTS/OUTSIDE SERVICES	1,269,182	1,183,294	1,115,851	1,296,520	113,226
576	EMPLOYEE TRAVEL	2,281	2,200	520	2,000	200-
577	EMPLOYEE TRAINING	110	950		950	
580	GENERAL OFFICE	3,503	5,850	3,372	5,250	600-
592	DIVISION OPERATIONS	216,762-	202,690-	173,081-	221,802-	19,112-
TOTAL	EXPENSES	4,552,822	2,822,804	2,729,918	3,086,118	263,314

INFORMATION TECHNOLOGY SERVICES

DESCRIPTION

The mission of ITS is to provide the NFTA, its branch operations and business centers with technology leadership and support. The goal of the ITS department is to improve organizational productivity and performance through modernization and consolidation of existing resources while expanding services.

PROGRAM AND SERVICE OBJECTIVES

- Support and maintain corporate business applications such as Enterprise Asset Management and Maintenance, Procurement and Financial (Ellipse), Email and office productivity systems.
- Support and maintain business area applications like Trapeze, OrbCAD, etc.
- Consolidation of IT services across the enterprise to better use resources and lower costs.
- Increase reality through redundancy and disaster planning
- Secure the enterprise by moving towards NIST 800-53 certification.
- Work with vendors to understand and introduce new technology to the organization.
- Provide and maintain a secure stable Network Infrastructure
- Continue to develop ITS policy and procedures to effectively manage the Authority's ITS resources.
- Facilitate communication between the business application users and vendors to allow for continuous improvement.
- Provide user support through training, maintenance, problem determination and resolution, and other services as needed.
- Successfully support user help calls directly or through other (vendors, education, etc.) resources.

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Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0037 MANAGEMENT INFORMATION SERV

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	1,025,825	1,047,005	837,492	1,040,783	6,222-
515	EMPLOYEE BENEFITS	534,013	566,194	463,598	564,992	1,202-
534	TELEPHONE	944	1,100	681	1,100	
571	CONSULTANTS/OUTSIDE SERVICES	230,920	636,000	128,640	2,400,000	1,764,000
576	EMPLOYEE TRAVEL	1,365	5,000	954	5,000	
577	EMPLOYEE TRAINING		40,000		40,000	
578	POSTAGE	283		40	300	300
580	GENERAL OFFICE	3,044,461	2,800,000	3,619,058	2,297,000	503,000-
TOTAL	EXPENSES	4,837,811	5,095,299	5,050,463	6,349,175	1,253,876

HEALTH, SAFETY AND ENVIRONMENTAL QUALITY

DESCRIPTION

The mission of the Department of Health, Safety, Environmental Quality is to implement compliance programs, policies, and procedures that verify that a comprehensive safety, health, and environmentally compliant system exists throughout the Authority, which enhances safe, secure and reliable services through the implementation of best management practices.

SYSTEM SAFETY

The **system safety** branch of the department has two primary areas of oversight responsibility. The system safety approach is a combination of both health, safety, and industrial hygiene principles, which focuses on identifying unsafe conditions that adversely affect the safety of staff and operations throughout the Authority and the area we serve.

As a public transportation provider, safety is incorporated into all phases of the organization. The end product of the employee safety component is the safety and security of our employees.

SECURITY

The **security** section of the department is responsible for systems Security Program Plan for the NFTA. This includes vulnerability assessments to identify the degree of vulnerability and the appropriate countermeasures needed to provide the necessary levels of protection.

This group also monitors compliance with applicable transportation security policies, directives, regulations and agreements and acts as the Authority's liaison with local, state and federal law enforcement and emergency management agencies.

ENVIRONMENTAL

The **environmental section's** main area of concentration ensures operational oversight for environmental compliance. This departmental section also ensures that sound environmental practices are observed and encourages open communication with employees, customers and the public regarding the NFTA's environmental program.

DEPARTMENTAL GUIDING PRINCIPLES

- HSEQ is committed to reducing and mitigating safety and environmental hazards in the work place that contribute lost time injuries, accidents, and pollution to the environment.
- HSEQ is focused on system security and will continue to identify vulnerabilities and develop effective measures and controls to eliminate intentional threats.

FYE21 SERVICE OBJECTIVES

Ensure HSEQ Compliance

- Implement a comprehensive Environmental Management system to develop organizational consistency and compliance in the environmental arena.
- Continue implementation of Hazard Management program throughout all business centers.
- Update and review all written safety and environmental programs to ensure compliance with regulatory requirements and best management practices

Provide Value

- Continue to issue Safety Bulletins and the Home Safety Tips targeted at work place injury prevention and accident reduction.
- Issue quarterly report to Management Team and business centers on corporate safety and environmental performance.
- Provide tools that can be used at the Operational level to target improved safety performance

Injury Prevention/Reduction

- Analyzing injury trend and severity data and develop corrective action plans for prevention.
- Continue to conduct injury investigations and provide business centers with tools for injury prevention and reduction.

Sustainability:

- Further NFTA's Go Green Initiatives by establishing sustainability goals based on the corporate goals and objectives of each business center.

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Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 4036 SAFETY

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	392,566	514,962	351,010	552,355	37,393
515	EMPLOYEE BENEFITS	206,165	293,528	188,583	304,478	10,950
571	CONSULTANTS/OUTSIDE SERVICES	299,214	365,000	207,025	340,000	25,000-
576	EMPLOYEE TRAVEL	355	2,500		1,000	1,500-
577	EMPLOYEE TRAINING	150	3,000	745	2,000	1,000-
578	POSTAGE	159	200	136	200	
580	GENERAL OFFICE	38,236	50,000	17,899	50,000	
592	DIVISION OPERATIONS	416,900-	543,888-	338,308-	553,111-	9,223-
TOTAL	EXPENSES	519,945	685,302	427,090	696,922	11,620

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4036 SAFETY & TRAINING

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
551 0224	Security	6,775	20,000			20,000-

	ARMED GUARDS	6,775	20,000			20,000-

553 0370	Transit Police	1,978,987		1,548,674		
553 9998	Budget		2,113,729		2,048,187	65,542-

	POLICE PROTECTION	1,978,987	2,113,729	1,548,674	2,048,187	65,542-

571 3007	SAFETY	416,901	543,888	338,309	553,111	9,223

	CONSULTANTS/OUTSIDE SERVICES	416,901	543,888	338,309	553,111	9,223

577 5900	Employee Training	37,820	175,000	25,264	75,000	100,000-

	EMPLOYEE TRAINING	37,820	175,000	25,264	75,000	100,000-

580 0361	General Office	17			200	200
580 0365	Stationary	218		301		
580 5210	Safety Equipment & Supplies			957		
580 9998	Budget		300			300-

	GENERAL OFFICE	235	300	1,258	200	100-

582 0390	CDL RENEWALS	15,874		12,090	16,000	16,000
582 5210	Safety Equipment & Supplie	15				
582 9998	Budget		15,000		16,000	1,000

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4036 SAFETY & TRAINING

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						

	TRANSPORTATION EXPENSE	15,889	15,000	12,090	32,000	17,000

592 0512	Rail Overhead - Expenses	80,043-	124,812-	57,601-	112,253-	12,559

	DIVISION OPERATIONS	80,043-	124,812-	57,601-	112,253-	12,559

	TOTAL EXPENSES	2,376,564	2,743,105	1,867,994	2,596,245	146,860-

FY 2021 / 2022 THROUGH 2025 / 2026 FISCALLY CONSTRAINED CAPITAL PLAN

TRANSIT AUTHORITY POLICE DEPARTMENT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/20	ACTUAL FROM 4/1/20 THROUGH 1/31/21	TOTAL FORECAST SPENDING 2/1/21-3/31/21	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS	
TAP - METRO DIVISION															
METRO DIVISION RADIOS REPLACE	2-1232	4	NR	88C	\$199,700	\$19,700	\$0	\$0	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	
BODY ARMOR	2-1224	6	NR	88C	\$57,525	\$5,550	\$1,975	\$0	\$10,000	\$5,000	\$10,000	\$10,000	\$10,000	\$5,000	
MDT'S	-		NR	88C	\$80,000	\$0	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$40,000	
WEAPONS FYE 21-OUT	-	10	NR	88C	\$30,000	\$0	\$0	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	
ERT EQUIPMENT	-	12	NR	88C	\$45,000	\$0	\$0	\$0	\$10,000	\$5,000	\$10,000	\$5,000	\$10,000	\$5,000	
1404 MAIN STREET-LOCKER RM UPGRADE	-	11	NR	88C	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	
BODY / DASH CAMERAS	2-1251	1	NI	88C	\$44,262	\$0	\$44,262	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				NFTA	\$44,262	\$0	\$44,262	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$88,524	\$0	\$88,524	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
REPLACE M DIVISION POLICE VEHICLES	2-1216			88C	\$140,542	\$35,542	\$36,797	\$68,203	\$0	\$0	\$0	\$0	\$0	\$0	
REPLACE METRO DIVISION POLICE VEHICLES	2-1223	2	NR	88C	\$736,900	\$106,900	\$0	\$0	\$105,000	\$105,000	\$105,000	\$105,000	\$105,000	\$105,000	
TAP - AVIATION DIVISION															
REPLACE RADIOS	2-1235	3	NR	ADF	\$180,000	\$0	\$0	\$0	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	
BODY ARMOR	2-1186	5	NR	ADF	\$114,255	\$64,255	\$0	\$0	\$10,000	\$5,000	\$10,000	\$10,000	\$10,000	\$5,000	
MDT'S	-		NR	ADF	\$80,000	\$0	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$40,000	
GARAGE - 175 AERO DRIVE	-	13	NR	ADF	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	
175 AERO DRIVE - LOCKER ROOM UPGRADE	-	14	NR	ADF	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	
BODY / DASH CAMERAS	-	8	NI	ADF	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	
POLICE VEHICLES	2-1192	9	NR	ADF	\$775,429	\$55,429	\$0	\$0	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	
REPLACE (3) VEHICLES (2) K-9	2-2673			ADF	\$86,837	\$0	\$86,837	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
NEW PROJECTS															
REPLACE GYM EQUIPMENT	2-1242			DEA	\$1,393	\$0	\$1,393	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				PRIVATE	\$1,393	\$0	\$1,393	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$3,000	\$0	\$2,786	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NEW PROJECTS - DEA FUNDED PROJECT *															
REPLACE ERT TRUCK	2-1227	N/A	N/A	DEA	\$281,368	\$0	\$281,368	\$0	\$0	\$0	\$0	\$0	\$0	\$0	

* This project is listed for informational purposes only

88C	\$1,383,929	\$167,692	\$83,034	\$68,203	\$250,000	\$150,000	\$160,000	\$155,000	\$160,000	\$190,000
DEA	\$282,761	\$0	\$282,761	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NFTA/ADF	\$1,430,783	\$119,684	\$131,099	\$0	\$350,000	\$155,000	\$160,000	\$160,000	\$160,000	\$195,000
PRIVATE	\$1,393	\$0	\$1,393	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$3,098,866	\$287,376	\$498,287	\$68,203	\$600,000	\$305,000	\$320,000	\$315,000	\$320,000	\$385,000

FY 2021 / 2022 THROUGH 2025 / 2026 FISCALLY CONSTRAINED CAPITAL PLAN

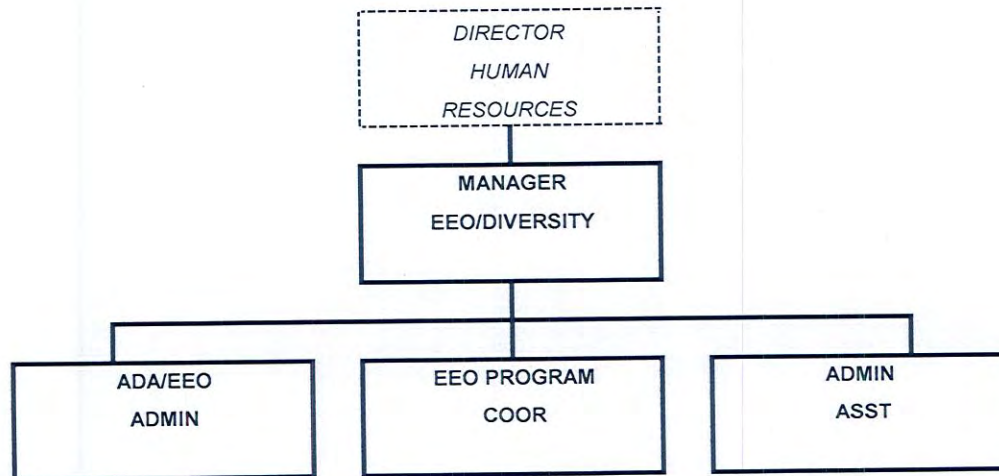
MANAGEMENT INFORMATION SYSTEMS

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/20	ACTUAL FROM 4/1/20 THROUGH 1/31/21	TOTAL FORECAST SPENDING 2/1/21-3/31/21	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS
REPLACE OBSOLETE NETWORK COMPON.	2-1215	1	NR	NFTA	\$750,721	\$350,721	\$197,073	\$2,927	\$200,000	\$0	\$0	\$0	\$0	\$0
DISASTER RECVRY - NETWRK/COMP SCRTY	2-1174			NFTA	\$492,858	\$492,858	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CONFERENCE ROOM TECHNOLOGY UPGRADES	-	8	NI	NFTA	\$92,448	\$0	\$0	\$0	\$50,000	\$42,448	\$0	\$0	\$0	\$0
NETWORK UPGRADES	2-1209/1233	M	M	NFTA	\$949,936	\$399,936	\$77,936	\$122,064	\$350,000	\$0	\$0	\$0	\$0	\$0
STORAGE UPGRADES	2-1239	M	M	NFTA	\$649,897	\$99,897	\$42,412	\$107,588	\$200,000	\$200,000	\$0	\$0	\$0	\$0
SECURITY UPGRADES	2-1207/1234	M	M	NFTA	\$332,868	\$239,657	\$36,380	\$56,831	\$0	\$0	\$0	\$0	\$0	\$0
SECURITY UPGRADES & SPARES FYE 22-26	-	3	M	NFTA	\$1,100,000	\$0	\$0	\$0	\$250,000	\$250,000	\$200,000	\$200,000	\$200,000	\$0
WIRELESS UPGRADES	2-1208	M	M	NFTA	\$147,082	\$147,082	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
WIRELESS REFRESH 2024-2026				NFTA	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$200,000	\$0
DISASTER RECOVERY PHASE 2	2-1210	M	M	NFTA	\$449,999	\$299,999	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0
PERIMETER SECURITY SYSTEM REFRESH	2-1212	M	M	NFTA	\$1,443,480	\$343,480	\$1,813	\$198,187	\$500,000	\$400,000	\$0	\$0	\$0	\$0
ELLIPSE UPGRADE PHASE 2	2-1201	M	M	NFTA	\$1,800,000	\$500,000	\$207,783	\$92,217	\$500,000	\$500,000	\$0	\$0	\$0	\$0
ERP-EAM-FINANCE REPLACEMENT	-			NFTA	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$1,000,000	\$0	\$0
BARCODE UPGRADES	-			NFTA	\$100,000	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0
TELECON CONSOLIDATION AND REFRESH	2-1221	M	M	NFTA	\$1,160,469	\$85,157	\$50,973	\$24,339	\$100,000	\$500,000	\$400,000	\$0	\$0	\$0
SERVER UPGRADES	2-1230	M	M	NFTA	\$888,915	\$173,327	\$90,569	\$125,019	\$200,000	\$200,000	\$100,000	\$0	\$0	\$0
NETWORK CORE UPGRADE	-			NFTA	\$1,350,000	\$0	\$0	\$0	\$0	\$450,000	\$250,000	\$250,000	\$400,000	\$0
FIREWALL REPLACEMENT	-			NFTA	\$250,000	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0
DATACENTER EXPANSION	-			NFTA	\$340,000	\$0	\$0	\$0	\$0	\$240,000	\$100,000	\$0	\$0	\$0
CORE COMPUTER REPLACEMENT	-			NFTA	\$550,000	\$0	\$0	\$0	\$0	\$350,000	\$200,000	\$0	\$0	\$0
DATA BACKUP SYSTEM REFRESH	-			NFTA	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0
ADUIO RECORDER REFRESH	2-1228			NFTA	\$299,941	\$99,941	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0
NETWORK REFRESH FYE 2024	-			NFTA	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$500,000	\$500,000	\$500,000	\$0
AIRPORT FIBER REDESIGN	-	7	NI	NFTA	\$400,000	\$0	\$0	\$0	\$150,000	\$250,000	\$0	\$0	\$0	\$0
485 REDUNDANT EQUIP (AC, GENERATOR, ETC)	-	6	NI	NFTA	\$700,000	\$0	\$0	\$0	\$150,000	\$150,000	\$400,000	\$0	\$0	\$0
OCC ELECTRICAL UPGRADES	-	5	NI	NFTA	\$550,000	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000	\$250,000	\$0	\$0
GARAGE WAN REPLACEMENT	2-1226	M	M	NFTA	\$599,757	\$199,876	\$199,881	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0
WEBSERVER REFRESH	-			NFTA	\$150,000	\$0	\$0	\$0	\$0	\$50,000	\$100,000	\$0	\$0	\$0
VEHICLE NETWORK REFRESH	2-1245	2	SR	NFTA	\$1,500,000	\$0	\$187,335	\$12,665	\$300,000	\$250,000	\$250,000	\$250,000	\$250,000	\$0
VEHICLE HARDWARE REFRESH	2-1247	4	SR	NFTA	\$1,350,000	\$0	\$0	\$100,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$0
VEHICLE SECURITY REFRESH	-			NFTA	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000	\$0
DATACENTER SECURITY	2-1222			NFTA	\$79,455	\$77,568	\$1,887	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SECOND FLOOR MTC IT REDESIGN	-			NFTA	\$100,000	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0
COMPUTE UPGRADES FYE 2024	-			NFTA	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0
SOFTWARE ARCHITECTURE SECURITY	-			NFTA	\$300,000	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000	\$0	\$0
ADJUDICATION REPLACEMENT SYSTEM	-	M	M	NFTA	\$200,000	\$0	\$0	\$0	\$100,000	\$100,000	\$0	\$0	\$0	\$0
MEDICAL SOFTWARE REPLACEMENT	-	M	M	NFTA	\$200,000	\$0	\$0	\$0	\$100,000	\$100,000	\$0	\$0	\$0	\$0

MANAGEMENT INFORMATION SYSTEMS

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/20	ACTUAL FROM 4/1/20 THROUGH 1/31/21	TOTAL FORECAST SPENDING 2/1/21-3/31/21	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS
BMS SERVER UPGRADES	--	M	M	NFTA	\$500,000	\$0	\$0	\$0	\$100,000	\$150,000	\$0	\$250,000	\$0	\$0
MIS - BACKUP DATA CENTER @485 CAYUGA	2-1204			NFTA	\$467,016	\$477,067	(\$10,051)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
LEGACY HR/PAYROLL UPGRADE	2-1244	M	M	NFTA	\$400,000	\$0	\$209,200	\$190,800	\$0	\$0	\$0	\$0	\$0	\$0
LAWSON UPGRADES/EXPANSION		M	M	NFTA	\$2,500,000	\$0	\$0	\$0	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$0
NFTA PROCESS IMPROVEMENT	2-1243	M	M	NFTA	\$1,250,000	\$0	\$0	\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$0
				NFTA	\$29,194,842	\$3,986,566	\$1,293,191	\$1,232,637	\$4,350,000	\$5,982,448	\$5,150,000	\$4,500,000	\$2,700,000	\$0

EEO/DIVERSITY DEVELOPMENT



TOTAL EMPLOYEES 4

EEO/DIVERSITY DEVELOPMENT

2020/21 ANNUAL BUDGET

VS

2021/22 ANNUAL BUDGET

	FY 19-20 ACTUAL	FY 20-21 BUDGET	FY 21-22 BUDGET	VARIANCE	%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	282,911	357,544	344,846	(12,698)	-3.6%
Maintenance & Repairs	0	0	0	0	n/a
Utilities	0	0	0	0	n/a
Insurance & Injuries	0	0	0	0	n/a
Safety & Security	0	0	0	0	n/a
General Business/Other	20,857	15,400	19,650	4,250	27.6%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
TOTAL OPERATING EXPENSES	<u>303,768</u>	<u>372,944</u>	<u>364,496</u>	<u>(8,448)</u>	<u>-2.3%</u>
OPERATING INCOME/(LOSS)	(303,768)	(372,944)	(364,496)	8,448	-2.3%
LESS: DIRECT CAPITAL	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
NET SURPLUS/(DEFICIT)	<u>(303,768)</u>	<u>(372,944)</u>	<u>(364,496)</u>	<u>8,448</u>	<u>-2.3%</u>

**EQUAL EMPLOYMENT
OPPORTUNITY/DIVERSITY DEVELOPMENT
BRANCH**

DESCRIPTION

The Niagara Frontier Transportation Authority is committed to ensuring that all persons who are employed, seeking employment, or those individuals who are seeking contracts with the NFTA, are afforded equal opportunities.

The Equal Opportunity / Diversity Development branch is responsible for planning, developing, implementing and evaluating the Authority's Affirmative Action / Equal Employment Opportunity Programs. The department also administers the Disadvantaged Business Enterprise Program (DBE) in compliance with 49 CFR Part 23 and 26, Sub Part D, FTA Circulars 11.55.1, 1160.1, Executive Order 11246 and Affirmative Action Programs as required under Title VI of the Civil Rights Act of 1964. The department is also responsible for Authority-wide compliance with the Americans with Disabilities Act of 1990.

PROGRAM AND SERVICE OBJECTIVES

- Administer the Disadvantaged Business Enterprise (DBE) Certification Program and the Equal Employment Opportunity (EEO) Program.
- Monitor contracts for compliance with all federal and state requirements.
- As required, reports are filed with the Federal Aviation Administration and Federal Transit Administration.
- Provide branch managers and department heads with information pertaining to civil rights compliance.
- Monitor hiring and promotional activity to ensure that minorities and women are represented in all job groups.
- Investigate and resolve complaints of discrimination filed by employees of the NFTA and NFTA Metro.
- Investigate and resolve Title VI Complaints.

- Conduct civil rights, sexual harassment and Americans with Disabilities Act training classes.
- Provide fixed route mobility training per request.
- Ensure Authority-wide compliance with ADA of 1990 employment, facility and transportation service requirements.
- Serve as liaison with the disabled community via the Advisory Committee on the Disabled.

KEY PERFORMANCE INDICATORS

	<u>FYE 20 Actual</u>	<u>FYE 21 Original Budget</u>	<u>FYE 21 Current Estimate</u>	<u>FYE 22 Budget</u>
DBE Applications Processed	22	10	20	25
DBEs Certified	21	2	15	18
Civil Rights Complaints Filed - INTERNAL	5	5	0	10
Civil Rights Complaints Resolved-INTERNAL	5	5	0	1
Civil Rights Complaints Filed-EXTERNAL	3	7	1	0
Civil Rights Complaints Resolved- EXTERNAL	2	4	0	1
Sexual Harassment Complaints	0	0	0	1
ADA Complaints Filed - INTERNAL	11	7	5	10
ADA Complaints Resolved-INTERNAL	11	7	5	10

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/12/21
Time 11:12

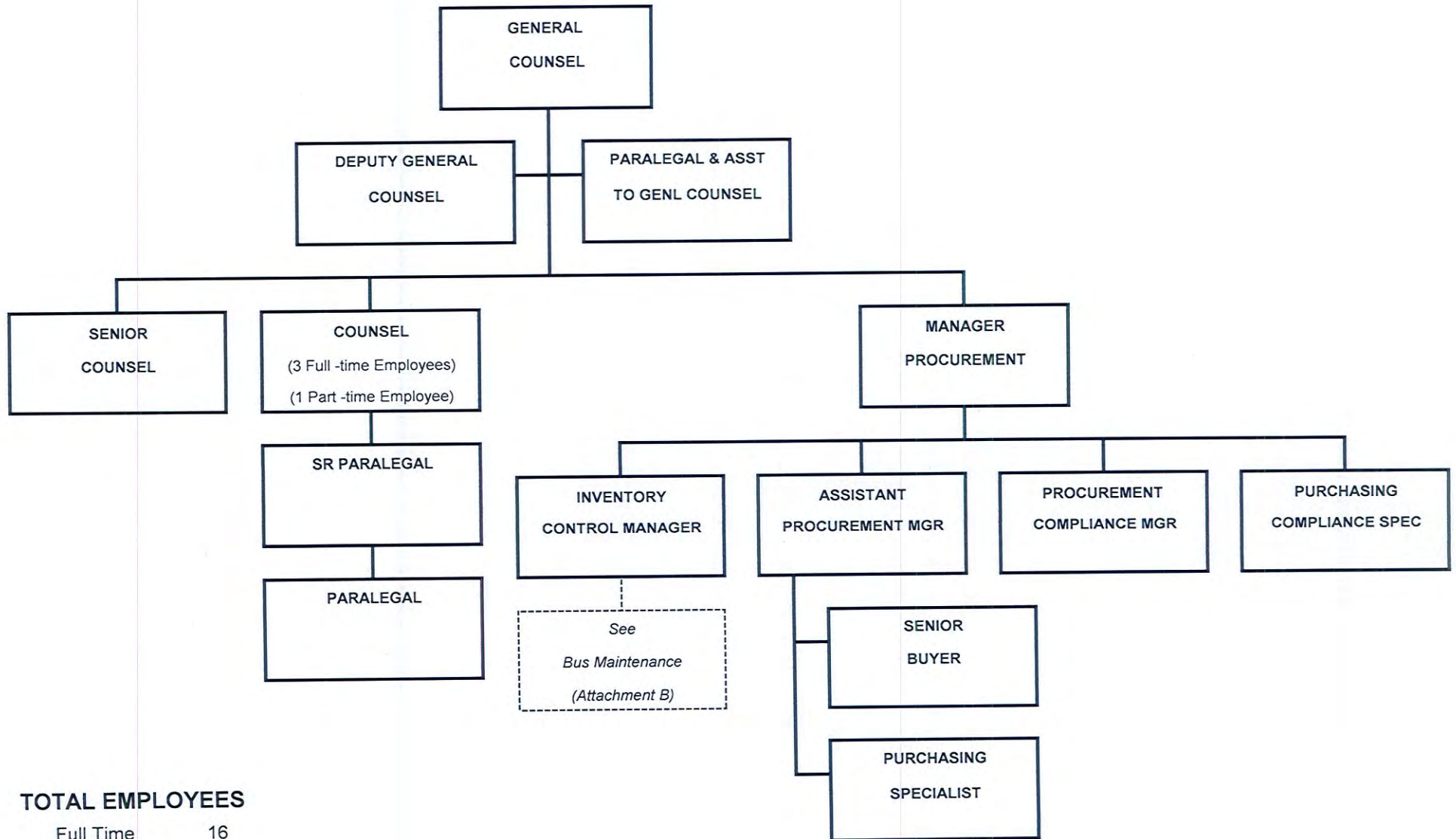
NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2021-22

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DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 31 EEO
Department 0098 EEO BRANCH ADMIN

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	187,591	229,307	177,045	220,276	9,031-
515	EMPLOYEE BENEFITS	95,317	128,237	94,341	124,570	3,667-
571	CONSULTANTS/OUTSIDE SERVICES	14,848	7,500	10,175	7,500	
576	EMPLOYEE TRAVEL	1,690	250	172	5,000	4,750
577	EMPLOYEE TRAINING	1,500	4,000		4,000	
578	POSTAGE	161	150	216	150	
580	GENERAL OFFICE	2,658	3,500	2,194	3,000	500-
TOTAL	EXPENSES	303,765	372,944	284,143	364,496	8,448-

GENERAL COUNSEL



TOTAL EMPLOYEES

Full Time	16
Part time	1
Total	17

GENERAL COUNSEL
2020/21 ANNUAL BUDGET
VS
2021/22 ANNUAL BUDGET

	FY 19-20 ACTUAL	FY 20-21 BUDGET	FY 21-22 BUDGET	VARIANCE	%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	2,147,895	2,258,004	2,289,732	31,728	1.4%
Maintenance & Repairs	0	0	0	0	n/a
Utilities	0	0	0	0	n/a
Insurance & Injuries	0	0	0	0	n/a
Safety & Security	0	0	0	0	n/a
General Business/Other	102,546	105,850	117,050	11,200	10.6%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	<u>(600,804)</u>	<u>(570,159)</u>	<u>(579,558)</u>	<u>(9,399)</u>	<u>1.6%</u>
TOTAL OPERATING EXPENSES	<u>1,649,637</u>	<u>1,793,695</u>	<u>1,827,224</u>	<u>33,529</u>	<u>1.9%</u>
OPERATING INCOME/(LOSS)	<u>(1,649,637)</u>	<u>(1,793,695)</u>	<u>(1,827,224)</u>	<u>(33,529)</u>	<u>1.9%</u>
LESS: DIRECT CAPITAL	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
NET SURPLUS/(DEFICIT)	<u>(1,649,637)</u>	<u>(1,793,695)</u>	<u>(1,827,224)</u>	<u>(33,529)</u>	<u>1.9%</u>

GENERAL COUNSEL

DESCRIPTION

The office of General Counsel provides and/or administers all legal services for the NFTA and NFTM on civil and administrative matters. This includes representation of the NFTA and NFTM in negligence claims, negotiations with and proceedings involving state and federal agencies, arbitrations involving collective bargaining agreements or employee grievances, professional negligence, tort and contract claims, condemnation and relocation proceedings, negotiation of collective bargaining agreements, preparation of leases, releases, use and operating agreements, settlements and memoranda of understanding.

The office of General Counsel provides advice, opinions and counsel to the Board of Commissioners, the Executive Director, business center managers and staff on matters concerning labor and employment relations, environmental compliance and litigation, landlord-tenant and real property transactions, procurement and contracting issues, suretyship, risk management and insurance, municipal bonds and finance, secured transactions, commercial relationships, and corporate and legislative concerns.

Under the direction of the General Counsel, staff attorneys appear in state and federal trial and appellate courts and before arbitration panels and administrative agencies such as the New York State Department of Labor, the U.S. Environmental Protection Agency, the New York State Department of Transportation and the Federal Transit Administration. General Counsel attorneys draft proposed agency rules and administrative procedures, and pursue enforcement and collection of judgments for fare evasions and parking violations. Staff personnel manage the board agenda, prepare resolutions for consideration by the Board of Commissioners and assist and provide guidance to user departments and business centers on procurement and various other matters impacting the day-to-day and long range operations of NFTA and Metro. The General Counsel also oversees the functions of the Property Group.

PROGRAM AND SERVICE OBJECTIVES

- To provide thorough, timely and effective legal counsel to Authority management, its commissioners and officers.
- To effectively represent the Authority in all disputes, claims, litigation, and administrative proceedings.
- To continue preparation and updating of legal agreements consistent with federal and state requirements and as necessary to support Authority objectives.
- To effectively use outside legal services within budgeted allocations.
- To regularly review pending litigation files and determine reasonable settlement/reserve values.
- To provide contract administration services and guidance to the procurement and user departments involved in specialized procurements.
- To assist management in the updating, promulgation and implementation of various operational guidelines for procurement consistent with the needs of user departments, state and federal funding participants and applicable law.
- To provide legal advice and services to facilitate the acquisition of real property as required to implement project undertakings of the Authority.

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/12/21
Time 11:12

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2021-22

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 32 GENERAL COUNSEL
Department 0098 GENERAL COUNSEL BRANCH ADMIN

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	950,049	993,227	784,704	1,011,666	18,439
515	EMPLOYEE BENEFITS	512,051	563,178	428,773	573,688	10,510
571	CONSULTANTS/OUTSIDE SERVICES	47,007	43,000	6,272	53,000	10,000
576	EMPLOYEE TRAVEL	6,064	6,000	53	6,500	500
577	EMPLOYEE TRAINING	3,815	2,500	385	4,000	1,500
578	POSTAGE	2,765	3,000	1,608	3,000	
580	GENERAL OFFICE	36,240	39,000	15,689	39,000	
592	DIVISION OPERATIONS	600,804-	570,159-	534,343-	579,558-	9,399-
TOTAL	EXPENSES	957,187	1,079,746	703,141	1,111,296	31,550

PROCUREMENT

DESCRIPTION

The Procurement department supports the operation of the NFTA by procuring materials, parts, supplies, equipment, utilities and services in accordance with NFTA Policies and Procedures.

PROGRAM AND SERVICE OBJECTIVES

- To procure goods and services cost effectively in keeping with the Procurement Guidelines, Federal and State requirements, budgetary limits, and departmental requirements.
- To ensure the integrity of the procurement process and to support new standards for materials, equipment and supplies.
- Improve service to customers at all facilities.
- Solicit MWBE and SDVOB participation in procurements. Assist DBE's, MBE's, WBE's and other small businesses to maximize opportunities in their participation in NFTA procurements.
- Issue purchase orders within 24 hours of receipt of purchase requisition.
- Enhance the competitive bidding process.
- Reduce the number of small dollar purchase orders processed via the increased use of the purchasing card.

KEY PERFORMANCE INDICATORS

	FYE 20 <u>Actual</u>	FYE 21 <u>Original Budget</u>	FYE 21 <u>Current Estimate</u>	FYE 22 <u>Budget</u>
Purchase Orders - Created	9,242	11,000	7,400	8,000
Dollars of Purchases - Created (000's)	\$107,438	\$31,000	\$56,800	\$80,000

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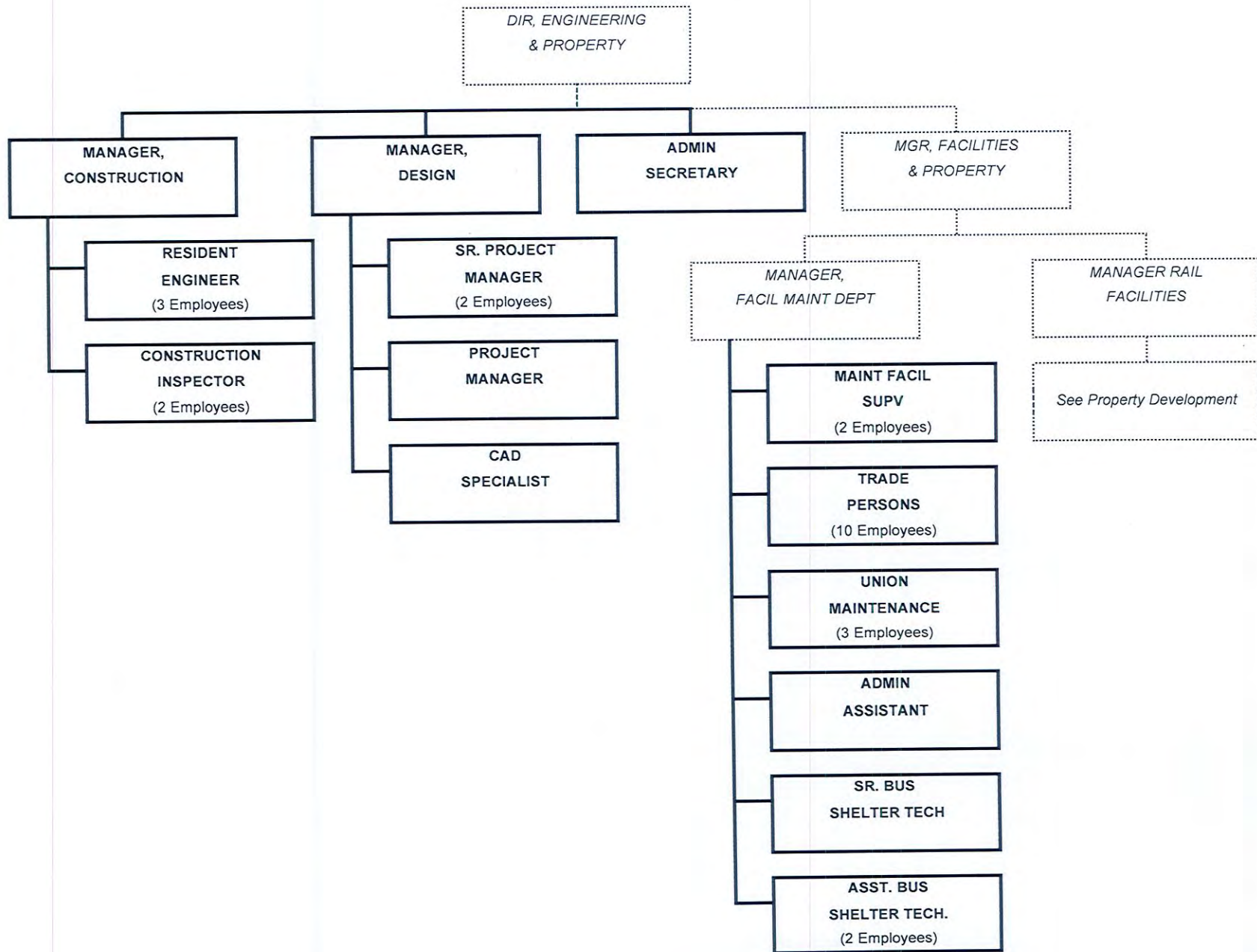
NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2021-22

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Company 1 Niagara Frontier Transportation Authority
Division 32 GENERAL COUNSEL
Department 0036 GENERAL COUNSEL PROCUREMENT

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	442,145	447,822	408,301	453,364	5,542
515	EMPLOYEE BENEFITS	243,641	253,777	205,970	251,014	2,763-
575	PRINTING & ADVERTISING	3,607	4,500	2,938	4,000	500-
576	EMPLOYEE TRAVEL	1,154	5,300	300		5,300-
577	EMPLOYEE TRAINING	774			3,000	3,000
578	POSTAGE	17	50	15	50	
580	GENERAL OFFICE	1,101	2,500	3,322	4,500	2,000
TOTAL	EXPENSES	692,439	713,949	620,846	715,928	1,979

ENGINEERING



TOTAL EMPLOYEES 31

ENGINEERING
2020/21 ANNUAL BUDGET
VS
2021/22 ANNUAL BUDGET

	FY 19-20 ACTUAL	FY 20-21 BUDGET	FY 21-22 BUDGET	VARIANCE	%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	4,337,894	4,656,974	4,584,570	(72,404)	-1.6%
Maintenance & Repairs	64,235	86,549	79,000	(7,549)	-8.7%
Utilities	56,054	65,204	62,979	(2,225)	-3.4%
Insurance & Injuries	1,486	1,687	40	(1,647)	-97.6%
Safety & Security	0	0	0	0	n/a
General Business/Other	1,726,821	1,693,459	1,562,930	(130,529)	-7.7%
Costs Transferred to Capital Projects	(1,672,803)	(1,738,100)	(1,790,900)	(52,800)	3.0%
Inter Division Reimbursement	<u>(2,077,118)</u>	<u>(2,275,891)</u>	<u>(2,235,940)</u>	<u>39,951</u>	<u>-1.8%</u>
TOTAL OPERATING EXPENSES	<u>2,436,569</u>	<u>2,489,882</u>	<u>2,262,679</u>	<u>(227,203)</u>	<u>-9.1%</u>
OPERATING INCOME/(LOSS)	<u>(2,436,569)</u>	<u>(2,489,882)</u>	<u>(2,262,679)</u>	<u>227,203</u>	<u>-9.1%</u>
NON-OPERATING ITEMS					
Debt Service - Noresco	<u>(2,793)</u>	<u>(2,793)</u>	<u>(2,548)</u>	<u>245</u>	<u>-8.8%</u>
TOTAL NON-OPERATING ITEMS	<u>(2,793)</u>	<u>(2,793)</u>	<u>(2,548)</u>	<u>245</u>	<u>-8.8%</u>
NET INCOME/(LOSS)	<u>(2,439,362)</u>	<u>(2,492,675)</u>	<u>(2,265,227)</u>	<u>227,448</u>	<u>-9.1%</u>
LESS: DIRECT CAPITAL	<u>0</u>	<u>44,000</u>	<u>45,500</u>	<u>1,500</u>	<u>3.4%</u>
NET SURPLUS/(DEFICIT)	<u>(2,439,362)</u>	<u>(2,536,675)</u>	<u>(2,310,727)</u>	<u>225,948</u>	<u>-8.9%</u>

ENGINEERING, PROPERTY, AND FACILITIES

DESCRIPTION

The Department is responsible for the management and administration of the Engineering, Property, and Facilities Branch. The Branch includes the Design, Construction, Property, and Facilities Maintenance. The department interacts with other support service branches to ensure consistency with the goals and objectives of the NFTA Business Centers.

The Engineering Department consists of the Design and Construction Departments. They provide for the implementation of capital projects designated by the Business Centers.

In June of 2015, The Engineering Branch was assigned responsibility for the following departments:

Facilities Maintenance Department (FMD): This department provides maintenance and repair services for NFTA facilities consistent with the goals and objectives of the Business Centers. The scope of maintenance and repair responsibility includes: plumbing, painting, electrical, HVAC, etc. authority wide. The FMD is also responsible for the maintenance of approximately 284 bus shelters.

Property: This department provides property management, real estate, and land planning and development services for the NFTA.

Facilities: This department provides maintenance services for various NFTA facilities - transportation Centers, 1404 Main Street, OCC, 485 Cayuga, and 247 Cayuga.

Rail – Facilities: This department provides maintenance services to the public spaces located in the LRRT mall and underground stations.

PROGRAM AND SERVICE OBJECTIVES

- Provide cost effective project management including engineering design, design support, construction monitoring, and inspection.
- Manage the Property Department, including property leases, real estate services, and land planning.
- Manage the Facilities Maintenance Department (FMD) to provide maintenance and repair services to NFTA facilities consistent with the goals and objectives of the Business Centers.
- Manage the Facilities Department services for the transportation centers and various other NFTA facilities to provide functional, safe, and clean facilities.
- Manage the Rail-Facilities Department services for the LRRT mall and underground stations to provide functional, safe, and clean stations.
- Implement the NFIA Airport Improvement Program projects.
- Implement the BNIA Airport Improvement Program projects.
- Implement Metro and LRRT Capital Program.
- Implement Property Capital Program.

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Company 1 Niagara Frontier Transportation Authority
Division 33 ENGINEERING
Department 0098 BRANCH ADMINISTRATION

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	295,077	288,357	266,812	302,114	13,757
515	EMPLOYEE BENEFITS	155,443	161,994	145,124	169,835	7,841
524	AUTOMOTIVE	14,616	11,000	7,845	11,000	
534	TELEPHONE	211	350	282	350	
571	CONSULTANTS/OUTSIDE SERVICES	190				
575	PRINTING & ADVERTISING		5,000		5,650	650
576	EMPLOYEE TRAVEL		450		450	
577	EMPLOYEE TRAINING		450		450	
578	POSTAGE	192		75		
580	GENERAL OFFICE	34,745	38,800	17,170	36,300	2,500-
591	PROJECTS	43,712-	47,300-	29,738-	48,800-	1,500-
592	DIVISION OPERATIONS	53,701-	42,800-	44,579-	44,100-	1,300-
TOTAL	EXPENSES	403,061	416,301	362,991	433,249	16,948

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Company 1 Niagara Frontier Transportation Authority
Division 33 ENGINEERING
Department 0071 BUS SHELTER MAINTENANCE

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	152,992	154,849	127,269	156,731	1,882
515	EMPLOYEE BENEFITS	81,696	86,041	63,539	87,114	1,073
571	CONSULTANTS/OUTSIDE SERVICES			1,451		
592	DIVISION OPERATIONS	234,688-	240,890-	192,259-	243,845-	2,955-
TOTAL EXPENSES						

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Budget Work Detail Report - Fiscal Year 2021-22

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Company 2 Niagara Frontier Transit Metro
Division 33 SHELTERS
Department 0071 BUS SHELTER MAINTENANCE

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
520 0401	Bus Shelter Truck Mainten	5,828	3,000	7,627	6,000	3,000
520 0402	Bus Shelter Truck Fuel	5,822	11,550	3,440	6,000	5,550-
----- MAINTENANCE AND REPAIRS		11,650	14,550	11,067	12,000	2,550-

531 0222	Utilities Expense	14,223		12,856		
531 9998	Budget		16,983		15,500	1,483-
----- ELECTRIC POWER		14,223	16,983	12,856	15,500	1,483-

534 0222	Utilities Expense	945		869	1,000	1,000
----- TELEPHONE		945		869	1,000	1,000

571 0014	Management Fees	69,780	95,000	54,889	95,000	
571 0403	Bus Shelter Maintenance S	357,912	240,890	291,516	243,845	2,955
571 0404	Bus Shelter Maintenance E	7,898	130,000	5,915	8,000	122,000-
----- CONSULTANTS/OUTSIDE SERVICES		435,590	465,890	352,320	346,845	119,045-

----- TOTAL EXPENSES		462,408	497,423	377,112	375,345	122,078-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 33 ENGINEERING
Department 0075

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	142,396	138,267	105,691	136,540	1,727-
515	EMPLOYEE BENEFITS	77,322	78,565	48,585	77,580	985-
524	AUTOMOTIVE	1,650	1,500	762	1,500	
526	JANITORIAL AND LAUNDRY		500			500-
531	ELECTRIC POWER	2,509	3,772	2,075	2,500	1,272-
532	GAS	2,053	2,650	1,617	2,000	650-
533	WATER	225	20	196	200	180
534	TELEPHONE	19,929	19,000	14,769	19,000	
571	CONSULTANTS/OUTSIDE SERVICES			786		
572	RENT EXPENSE	1,221,893	1,121,085	746,550	1,121,085	
578	POSTAGE	140		9		
580	GENERAL OFFICE	14,977	17,100	7,049	11,500	5,600-
592	DIVISION OPERATIONS			1,451-		
TOTAL	EXPENSES	1,483,094	1,382,459	926,638	1,371,905	10,554-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 33 ENGINEERING
Department 0076 FACILITIES MAINTENANCE

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	985,343	1,087,975	892,933	1,061,399	26,576-
515	EMPLOYEE BENEFITS	526,798	606,376	495,780	591,227	15,149-
520	MAINTENANCE AND REPAIRS	20,543	30,000	23,427	30,000	
524	AUTOMOTIVE	13,576	25,000	14,884	24,500	500-
526	JANITORIAL AND LAUNDRY	980	3,000	309		3,000-
527	ENVIRONMENTAL		1,000			1,000-
531	ELECTRIC POWER	4,558	6,855	3,770	6,855	
532	GAS	3,730	4,975	2,937	4,975	
533	WATER	2,032	1,409	1,772	1,409	
534	TELEPHONE	3,535	7,290	3,209	7,290	
541	INSURANCE	1,486	1,687		40	1,647-
571	CONSULTANTS/OUTSIDE SERVICES	1,459	750	2,683		750-
577	EMPLOYEE TRAINING	2,437	1,000	2,747		1,000-
578	POSTAGE	2				
580	GENERAL OFFICE	1,934	7,884	2,580	7,000	884-
592	DIVISION OPERATIONS	1,568,413-	1,785,201-	1,447,031-	1,734,695-	50,506
TOTAL EXPENSES						

DESIGN DEPARTMENT

DESCRIPTION

The Design Department provides and manages design development of capital projects and studies consistent with the goals and objectives of the NFTA Business Centers. The services include the establishment of Authority design objectives, criteria and standards, ensuring that project designs comply with building code regulations, and development of project scopes and budgets. In addition, the department prepares cost estimates, capital and planning budgets, reports, and studies. The department also reviews and approves contractor shop drawings, requests for tenant modifications, and private development plans and specifications. The management of consultants includes initiating and concluding the selection process, reviewing and approving payments, and contract closeout.

The Design Department is instrumental in development of the Authority-wide Five-Year Capital Plan, FAA Airport Improvement Programs, FTA & FAA quarterly reports, FTA semi-annual project reviews, managing with the Business Centers the; DL&W Station, BNIA Snow Removal Equipment Storage Building project, LRRT Fastener Replacement and Data Transmission System projects.

Other services provided include technical advice and information to Business Center staff for non-capital and maintenance work. Also included is NFTA coordination with the City of Buffalo Traffic on Main Street.

PROGRAM AND SERVICE OBJECTIVES

- Initiate implementation of capital projects in a safe, cost conscience, and time effective manner.
- Management of design projects to comply with grantor requirements which results in full cost reimbursement from the appropriate funding agencies.
- Each capital project is assigned an implementation schedule with milestone dates and cashflow projections. The actual costs, cashflows, and milestone dates are monitored to assess overall performance of consultants and contractors.
- Provide oversight for Authority Wide radio system.
- Prepare, issue, and manage the reports and plans mandated for Executive Order 88.

KEY PERFORMANCE INDICATORS

	<u>FYE 20 Actual</u>	<u>FYE 21 Original Budget</u>	<u>FYE 21 Current Estimate</u>	<u>FYE 22 Budget Estimated</u>
Number of capital projects requested by Business Centers	33	26	23	38
Total dollar value of projects requested by Business Centers (000's)	\$144,177	\$95,492	\$105,600	\$52,551
Percent of projects which the design costs were within acceptable industry standards (As a % of construction cost)	100%	100%	100%	N/A
Percentage of projects designed on schedule	100%	100%	100%	N/A
Percentage of staff salaries charged to projects/Business Centers	90.1%	89.8%	94.5%	N/A

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BUDGET WORKSHEETS - Fiscal Year 2021-22

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Company 1 Niagara Frontier Transportation Authority
Division 33 ENGINEERING
Department 0070 DESIGN

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	494,448	498,282	408,753	510,456	12,174
515	EMPLOYEE BENEFITS	268,833	281,552	232,986	288,492	6,940
520	MAINTENANCE AND REPAIRS	1,218				
534	TELEPHONE	437		334		
571	CONSULTANTS/OUTSIDE SERVICES	7,518	20,000	4,524	20,000	
576	EMPLOYEE TRAVEL	206				
577	EMPLOYEE TRAINING	3,498	9,500	372	9,500	
580	GENERAL OFFICE			287		
591	PROJECTS	507,515-	513,100-	396,288-	528,700-	15,600-
592	DIVISION OPERATIONS	166,892-	167,500-	152,413-	172,600-	5,100-
TOTAL	EXPENSES	101,751	128,734	98,555	127,148	1,586-

CONSTRUCTION DEPARTMENT

DESCRIPTION

The Construction Department is responsible for construction management of all capital improvement projects. The department ensures that projects are constructed and completed within budget and schedule consistent with the goals and objectives of the NFTA Business Centers. The Construction Department also manages Professional Services Contracts. The primary purpose of the department is to assure compliance with contract documents and to ensure full reimbursement of all grant eligible costs from funding agencies.

Liaison with federal and state funding agencies and various other jurisdictional agencies and public and private utilities, Authority tenants, and adjacent property and business owners is required.

The department also provides coordination between contractors and all other Authority support service branches including assisting with implementation of the BNIA Baggage Claim Expansion, BNIA Aircraft Deicing Containment Expansion, Escalator Replacements, DL&W Station and the Metro Fare Collection System Upgrade projects.

Other services provided include management of non-capital airport APM projects, technical advice, and information to Business Center staff for non-capital and maintenance work. In addition, the department provides coordination between NFTA and the City of Buffalo Traffic on Main Street Projects.

PROGRAM AND SERVICE OBJECTIVES

- Provide cost effective construction monitoring/management services consistent with the requirements of the Business Centers (i.e., scope, budget, schedule, and coordination).
- Ensure contract compliance and monitor project quality control.
- Management of construction projects to comply with grantor requirements which results in full cost reimbursement from the appropriate funding agencies.
- Ensure that the costs of inspection/management services are within acceptable industry standards.
- Ensure contract and project closeouts in a timely manner.

KEY PERFORMANCE INDICATORS

	FYE 20 <u>Actual</u>	FYE 21 <u>Original Budget</u>	FYE 21 <u>Current Estimate</u>	FYE 22 <u>Budget Estimated</u>
Number of projects under construction	26	27	23	15
Value of projects under construction (000's)	\$219,248	\$261,029	\$220,300	\$207,291
Percent of projects completed on time	100%	100%	100%	N/A
Percent of projects completed within budget	100%	100%	100%	N/A
Percent of projects completed with a total change order amount within acceptable industry standards	100%	100%	100%	N/A
Percent of projects which receive full reimbursement from appropriate funding agencies	100%	100%	100%	N/A
Total dollar value of non-reimbursement	\$0	\$0	\$0	N/A
Percent of projects that exceed acceptable industry standards for cost of providing construction inspection services	0%	0%	0%	N/A

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Company 1 Niagara Frontier Transportation Authority
Division 33 ENGINEERING
Department 0078 CONSTRUCTION

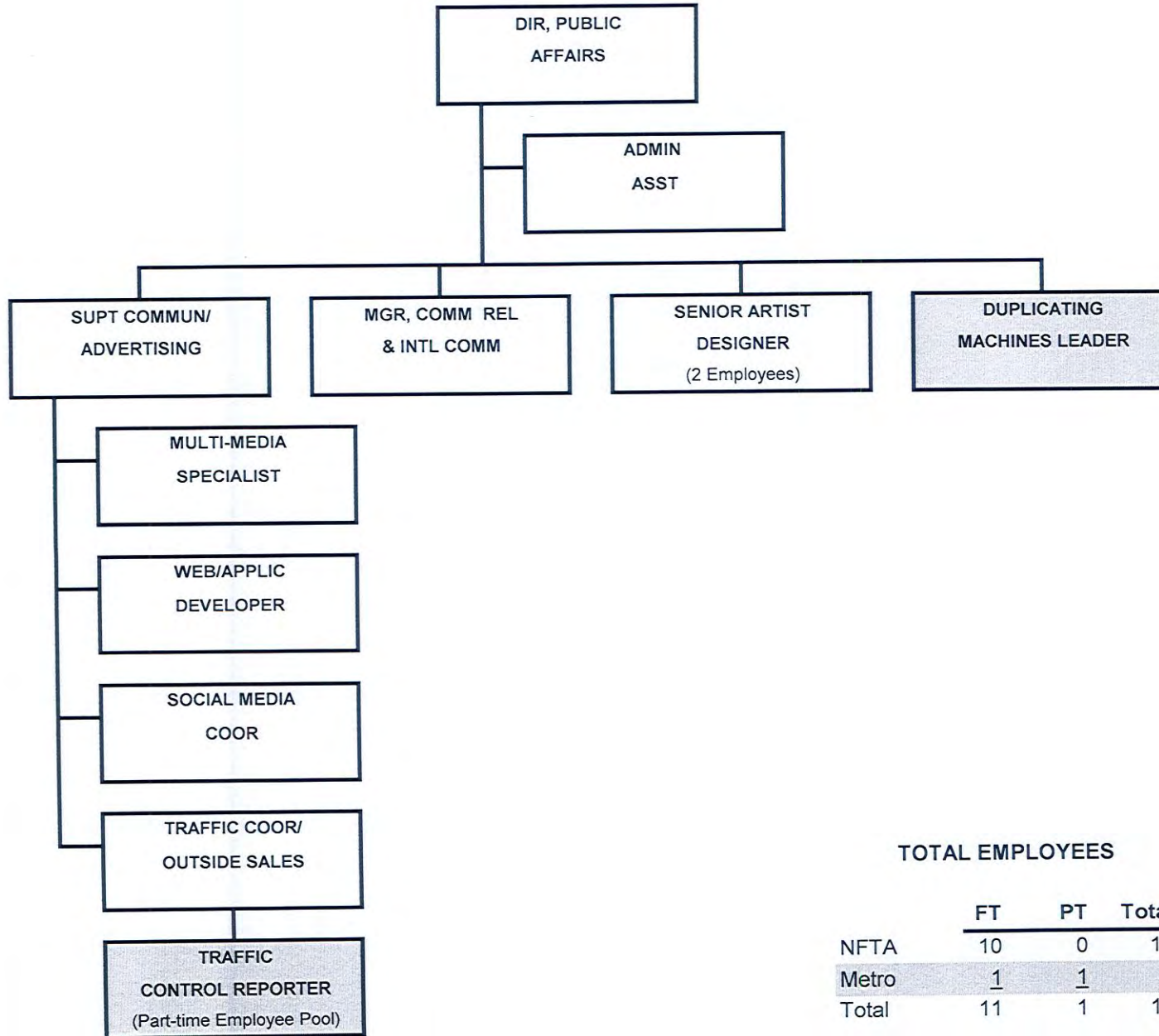
Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	809,654	908,202	675,321	832,713	75,489-
515	EMPLOYEE BENEFITS	347,859	366,515	297,328	370,369	3,854
534	TELEPHONE	1,663	1,900	1,302	1,900	
577	EMPLOYEE TRAINING		2,750		1,250	1,500-
580	GENERAL OFFICE	2,035	2,800	1,267	2,900	100
591	PROJECTS	1,121,574-	1,177,700-	936,897-	1,213,400-	35,700-
592	DIVISION OPERATIONS	53,403-	39,500-	26,726-	40,700-	1,200-
TOTAL	EXPENSES	13,766-	64,967	11,595	44,968-	109,935-

FY 2021 / 2022 THROUGH 2025 / 2026 FISCALLY CONSTRAINED CAPITAL PLAN

ENGINEERING

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/20	ACTUAL FROM 4/1/20 THROUGH 1/31/21	TOTAL FORECAST SPENDING 2/1/21-3/31/21	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS
CONSTRUCTION VEHICLE REPLACEMENT		1	NR	NFTA	\$95,000	\$0	\$0	\$0	\$18,000	\$18,500	\$19,000	\$19,500	\$20,000	\$0
AUTHORITY-WIDE EXECUTIVE 88	2-3421	M	M	NFTA	\$67,000	\$66,715	\$0	\$285	\$0	\$0	\$0	\$0	\$0	\$0
AUTHORITY-WIDE EXECUTIVE 89		M	M	NFTA	\$90,000	\$0	\$0	\$0	\$17,000	\$17,500	\$18,000	\$18,500	\$19,000	\$0
SURVEYING EQUIPMENT	-	2	NR	NFTA	\$10,500	\$0	\$0	\$0	\$10,500	\$0	\$0	\$0	\$0	\$0
				NFTA	\$262,500	\$66,715	\$0	\$285	\$45,500	\$36,000	\$37,000	\$38,000	\$39,000	\$0

PUBLIC AFFAIRS



TOTAL EMPLOYEES

	FT	PT	Total
NFTA	10	0	10
Metro	<u>1</u>	<u>1</u>	<u>2</u>
Total	11	1	12

PUBLIC AFFAIRS
2020/21 ANNUAL BUDGET
VS
2021/22 ANNUAL BUDGET

	FY 19-20 ACTUAL	FY 20-21 BUDGET	FY 21-22 BUDGET	VARIANCE	%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	1,283,013	1,326,528	1,324,969	(1,559)	-0.1%
Maintenance & Repairs	0	0	0	0	n/a
Utilities	1,192	1,308	1,318	10	0.8%
Insurance & Injuries	0	0	0	0	n/a
Safety & Security	0	0	0	0	n/a
General Business/Other	62,652	142,910	44,984	(97,926)	-68.5%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	<u>(16,604)</u>	<u>(26,715)</u>	<u>(25,890)</u>	<u>825</u>	<u>-3.1%</u>
TOTAL OPERATING EXPENSES	<u>1,330,253</u>	<u>1,444,031</u>	<u>1,345,381</u>	<u>(98,650)</u>	<u>-6.8%</u>
OPERATING INCOME/(LOSS)	<u>(1,330,253)</u>	<u>(1,444,031)</u>	<u>(1,345,381)</u>	<u>98,650</u>	<u>-6.8%</u>
LESS: DIRECT CAPITAL	<u>0</u>	<u>7,295</u>	<u>0</u>	<u>(7,295)</u>	<u>-100.0%</u>
NET SURPLUS/(DEFICIT)	<u>(1,330,253)</u>	<u>(1,451,326)</u>	<u>(1,345,381)</u>	<u>105,945</u>	<u>-7.3%</u>

PUBLIC AFFAIRS

DESCRIPTION

The Public Affairs Department provides strategic direction and implementation for all internal, external communications and marketing. This strategy is aimed at increasing public understanding, interest, awareness and support of the NFTA's organizational objectives and achievements. The Department also provides Marketing strategic development with the objective of revenue generation. The Director of Public Affairs acts as the Public Information Officer for the authority. Public Affairs is responsible for the dissemination of pertinent, timely and vital information to the media, the community and within the authority. This is accomplished by working with members of the media for various requests for interviews and information. We also provide proactive earned media through communication campaigns to increase the awareness of the NFTA's public transportation services, generate revenues, promote a positive corporate image and by posting the authority's electronic informational news stories online for employees and community stakeholders.

The department identifies tactics, which elevate the profile and reputation of the NFTA. Public Affairs works with various departments to achieve business goals and objectives, which include, but are not limited to increasing positive publicity, social media enhancement, employee recruitment, education around new projects. The team is also responsible for the development and execution for a crisis communication plan.

The public affairs department is responsible for the preparation, design and production of all collateral and marketing support materials used by various departments within the NFTA. The in-house print and sign departments produce most of the materials and aids in the production of signage used throughout the authority. Most signage work involves bus stop additions, vehicle detailing, bus shelter advertising, Metro Rail station signage, replacements and modifications. The print department produces all the Metro bus schedules, among other numerous support materials. The public affairs department also coordinates Metro's College/University Unlimited Ride program and provides critical communications support for the Authority's key initiatives.

PROGRAM AND SERVICE OBJECTIVES

- Develop, manage, organize and implement the NFTA's community communication efforts to effectively achieve strategic goals.
- Proactively reach out to media outlets to promote various NFTA community efforts and business initiatives and new services.
- Provide best in class responsive and transparent media relations that positions the authority in a favorable light to the public.
- Prepare and develop digital communication strategy to best position the NFTA for the future.
- Provide communication/marketing strategy and services to all business centers within the authority.
- Prepare and produce all Metro timetables, route maps, updating service information with quarterly changes.
- Maintain a consistent identity and brand for the NFTA.
- Continue to improve the effectiveness of the public relations programs using established public relations practices and techniques.
- Gain support from the Buffalo Niagara region for NFTA's public transportation initiatives through participation in various community events and activities.
- Communicate NFTA operational policies and changes.
- Created and manage NFTA's in-house online extranet, "Elements" as a means of informing NFTA associates, community stakeholders and the region in general about happenings within the authority.
- Maintain and update the NFTA's various websites.
- Coordinate the live broadcast of authority meetings to the public via the Internet.
- Produce The Loop, the NFTA's online newsletter tailored for local elected officials.

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 36 MARKETING AND REVENUE DEVOLP.
Department 0098 BRANCH ADMINISTRATION

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	625,630	646,614	513,369	628,212	18,402-
515	EMPLOYEE BENEFITS	333,643	347,664	289,109	354,643	6,979
534	TELEPHONE	1,192	1,308	1,458	1,318	10
571	CONSULTANTS/OUTSIDE SERVICES	6,395	75,000	6,395	6,395	68,605-
575	PRINTING & ADVERTISING	6,004	5,200	3,815	5,459	259
576	EMPLOYEE TRAVEL	29	1,500			1,500-
577	EMPLOYEE TRAINING		6,500			6,500-
578	POSTAGE	24	100	38		100-
580	GENERAL OFFICE	6,592	10,987	4,259	6,152	4,835-
TOTAL	EXPENSES	979,509	1,094,873	818,443	1,002,179	92,694-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 36 MARKETING AND REVENUE DEVOLP.
Department 0045 BUSINESS DEVELOPMENT

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	127,305	126,606	105,556	131,859	5,253
515	EMPLOYEE BENEFITS	69,310	72,165	60,167	73,957	1,792
575	PRINTING & ADVERTISING	21,163	14,000	10,658	8,786	5,214-
580	GENERAL OFFICE		4,550			4,550-
TOTAL	EXPENSES	217,778	217,321	176,381	214,602	2,719-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Budget Work Detail Report - Fiscal Year 2021-22

Company 2 Niagara Frontier Transit Metro
Division 36 MARKETING AND REVENUE DEVELOP
Department 0043 PRINT SHOP

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
514 0101	Vacation Pay	6,325		6,194		
514 0102	Birthday & Anniversary Pay	414		211		
514 0104	Personal Leave Pay	357		425		
514 0105	Holiday Pay	1,967		2,010		
514 0111	Paid Lunch Pay	5,642		4,681		
514 0112	Attendance/Sick Leave Inc	1,200	1,200	1,000	1,200	
514 0116	Vacation, Sick PL Buy Back	1,035			1,000	1,000
514 0172	Business Development	16,350		14,140		
514 0365	Stationary	39,659		32,663		
514 9700	Contract Bonus		707			707-
514 9998	Budget		69,018		70,222	1,204

GEN & ADMIN SALARY & WAGES		72,949	70,925	61,324	72,422	1,497

515 9998	Budget	54,166	62,556	54,089	63,876	1,320

EMPLOYEE BENEFITS		54,166	62,556	54,089	63,876	1,320

571 0363	Machine Rental & Repair	316	3,075	3,175	6,192	3,117

CONSULTANTS/OUTSIDE SERVICES		316	3,075	3,175	6,192	3,117

580 0361	General Office	5,642	6,000	2,408	3,000	3,000-
580 0365	Stationary	16,484	16,000	6,114	9,000	7,000-

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Company 2 Niagara Frontier Transit Metro
Division 36 MARKETING AND REVENUE DEVELOP
Department 0043 PRINT SHOP

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						

GENERAL OFFICE		22,126	22,000	8,522	12,000	10,000-

592 0510	Rail Overhead - Salary	12,789-	22,452-	9,620-	22,797-	345-
592 0512	Rail Overhead - Expenses	3,815-	4,263-	1,930-	3,093-	1,170

DIVISION OPERATIONS		16,604-	26,715-	11,550-	25,890-	825

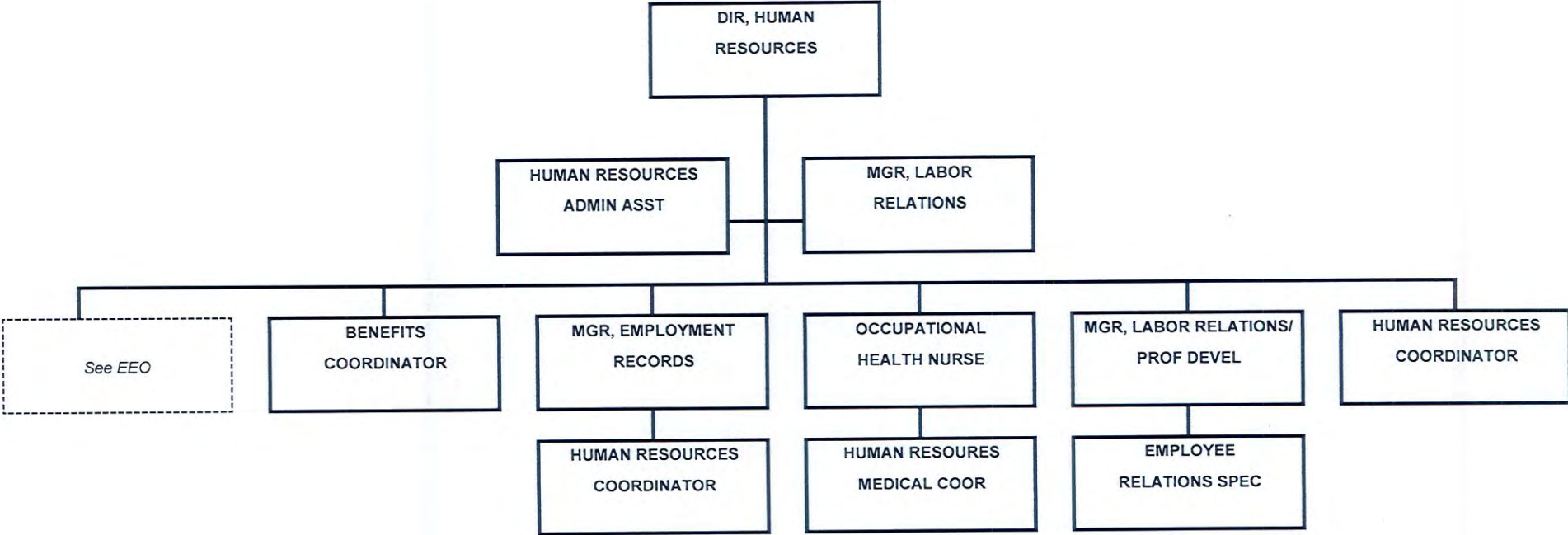
TOTAL EXPENSES		132,953	131,841	115,560	128,600	3,241-

FY 2021 / 2022 THROUGH 2025 / 2026 FISCALLY CONSTRAINED CAPITAL PLAN

PUBLIC AFFAIRS

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/20	ACTUAL FROM 4/1/20 THROUGH 1/31/21	TOTAL FORECAST SPENDING 2/1/21- 3/31/21	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS
ENHANCED MOBILITY APP	2-1238			NFTA	\$15,000	\$0	\$9,000	\$6,000	\$0	\$0	\$0	\$0	\$0	\$0
GRAPHICS - PLOTTER	2-1246	1	NR	NFTA	\$5,995	\$0	\$5,995	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$20,995	\$0	\$14,995	\$6,000	\$0	\$0	\$0	\$0	\$0	\$0

HUMAN RESOURCES



TOTAL EMPLOYEES 11

HUMAN RESOURCES

2020/21 ANNUAL BUDGET

VS

2021/22 ANNUAL BUDGET

	FY 19-20	FY 20-21	FY 21-22	VARIANCE	%
	ACTUAL	BUDGET	BUDGET		
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	1,055,450	1,236,866	1,318,095	81,229	6.6%
Maintenance & Repairs	0	0	0	0	n/a
Utilities	0	0	0	0	n/a
Insurance & Injuries	0	0	0	0	n/a
Safety & Security	0	0	0	0	n/a
General Business/Other	785,806	718,625	606,655	(111,970)	-15.6%
Costs Transferred to Capital Projects	(2,234)	0	0	0	n/a
Inter Division Reimbursement	<u>(337,936)</u>	<u>(224,206)</u>	<u>(239,140)</u>	<u>(14,934)</u>	<u>6.7%</u>
TOTAL OPERATING EXPENSES	<u>1,501,086</u>	<u>1,731,285</u>	<u>1,685,610</u>	<u>(45,675)</u>	<u>-2.6%</u>
OPERATING INCOME/(LOSS)	(1,501,086)	(1,731,285)	(1,685,610)	45,675	-2.6%
LESS: DIRECT CAPITAL	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
NET SURPLUS/(DEFICIT)	<u>(1,501,086)</u>	<u>(1,731,285)</u>	<u>(1,685,610)</u>	<u>45,675</u>	<u>-2.6%</u>

HUMAN RESOURCES

DESCRIPTION

The branch is responsible for developing integrated human resource programs that provide cost effective benefits, effective and diversified staffing, positive employee climate, training opportunities, and compensation programs that motivate and reward performance. Provides services related to labor relations including negotiating collective bargaining agreements, investigating and resolving grievances, participating in arbitrations, PERB and other legal proceedings, and coordinating and participating in all labor-management activities. Administers programs in conjunction with Federal Regulations governing drug and alcohol testing, and medical certification in accordance with Motor Vehicle and Traffic Laws.

KEY PERFORMANCE INDICATORS

	FYE 20 <u>Actual</u>	FYE 21 <u>Original Budget</u>	FYE 21 <u>Current Estimate</u>	FYE 22 <u>Budget</u>
Labor contracts negotiated	4	13	1	4

PROGRAM AND SERVICE OBJECTIVES

- Implement programs/initiatives that provide cost effective benefits, effective staffing, personnel development, diversity and training.
- Develop positive union/management relationships that encourage mutual respect and common approaches to labor and business issues.
- Successfully conclude labor contract negotiations within established bargaining parameters and in a timely manner.
- Review existing benefit plans for effectiveness and appropriate cost/benefit relationships.
- Develop and obtain Board approval on bargaining strategy for contract negotiations.
- Develop with business directors, organization plans that minimize costs while upgrading talent by promotion, replacement and external recruiting.

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Company 1 Niagara Frontier Transportation Authority
Division 38 HUMAN RESOURCES
Department 0098 BRANCH ADMINISTRATION

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	697,314	791,491	531,862	852,659	61,168
515	EMPLOYEE BENEFITS	358,132	445,375	262,979	465,436	20,061
571	CONSULTANTS/OUTSIDE SERVICES	303,905	425,600	245,104	325,600	100,000-
575	PRINTING & ADVERTISING	2,849				
576	EMPLOYEE TRAVEL	210	1,500			1,500-
577	EMPLOYEE TRAINING	3,785	1,000	430	2,500	1,500
578	POSTAGE	4,361	5,100	4,054	5,100	
580	GENERAL OFFICE	32,492	33,643	6,289	8,643	25,000-
589	OTHER OPERATING EXPENSES	200	9,300		7,000	2,300-
591	PROJECTS	2,234-				
592	DIVISION OPERATIONS	263,476-	182,984-	152,760-	195,312-	12,328-
TOTAL	EXPENSES	1,137,538	1,530,025	897,958	1,471,626	58,399-

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Company 2 Niagara Frontier Transit Metro
Division 38 HUMAN RESOURCES
Department 0024 PERSONNEL

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
571 0014	Management Fees	345,643	182,984	226,374	195,312	12,328
571 0163	Professional Services	20,720	14,000	8,429	20,000	6,000
571 0164	Outside Medical Services	39,404	30,000	24,363	20,000	10,000-
571 0475	Outside Legal Fees			168		
571 0476	Outside Drug Testing	5,588		3,546	4,000	4,000
571 5920	Union Negotiating Activity			625		
-----CONSULTANTS/OUTSIDE SERVICES-----		411,355	226,984	263,505	239,312	12,328

575 0170	Advertising			19		
575 3304	PRINTING & ADVERTISING	16,934	15,000	2,463	15,000	
-----PRINTING & ADVERTISING-----		16,934	15,000	2,482	15,000	

577 5900	Employee Training	780	500		500	
-----EMPLOYEE TRAINING-----		780	500		500	

580 0361	General Office	1,852		4,495		
580 0376	Medical Supplies	2,634		195		
580 0385	Safety/Service Awards	3,134			3,000	3,000
580 9264	COVID-19			65		
-----GENERAL OFFICE-----		7,620		4,755	3,000	3,000

592 0512	Rail Overhead - Expenses	74,460-	41,222-	40,872-	43,828-	2,606-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 38 HUMAN RESOURCES
Department 0024 PERSONNEL

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						

	DIVISION OPERATIONS	74,460-	41,222-	40,872-	43,828-	2,606-

	TOTAL EXPENSES	362,229	201,262	229,870	213,984	12,722

EMPLOYEE ASSISTANCE PROGRAM

DESCRIPTION

The Employee Assistance Program is responsible for providing direct services to all NFTA and NFTA Metro employees, employee's family members and retirees through interview assessments and appropriate referrals to community resource services providers so as to address various personal problems including problems related to alcohol and substance use/abuse, marital, financial, legal and a wide range of interpersonal conflicts in the workplace, the family unit and within the community. The department also provides information, relevant training and education to all levels of employees, including wellness programs and other health and mental health related services.

PROGRAM AND SERVICE OBJECTIVES

- Increase the awareness of employees as to the scope of the services provided by EAP, and the confidential manner in which cases are handled to increase employee utilization of pending EAP activities, via distribution of printed material.
- Identify and provide appropriate services to employees and family members who have problems specifically related to alcohol and/or substance use and abuse or other personal problems to reduce man hours lost due to absenteeism.
- Provide wellness programs of various categories to employees including additional mini-wellness fairs.
- Coordinate SAP services as required by Department of Transportation including assessment and two-year follow-up monitoring.
- Provide intervention services in resolving problem situations which arise from interpersonal, inter-departmental and union/management conflicts as might be indicated.
- Provide follow-up services to new and existing clients as necessary.
- Develop and maintain skills through training in order to provide the best level of care possible to clients – skills enhancement.
- Continue to provide Critical Incident Stress Debriefing as might be indicated and additional training.

KEY PERFORMANCE INDICATORS

	FYE 20 <u>Actual</u>	FYE 21 <u>Actual To Date</u>	FYE 22 <u>Projected Estimate</u>
Provided services to employees, family members and retirees	41	47	60
Coordinate SAP services as required	4	4	6
Employee participation in Wellness Programs	1,555	356	1,710
Provide Debriefing encounters	6	4	8
Reasonable Suspicion Training to Manager/Supervisor/Union	109	0	120
*New Hire Orientation for new employees regarding drug/alcohol and EAP services	93	31	125
Provide Direct Intervention in Conflict Resolution to Other Departments	3	2	5
Skills Enhanced/Professional Development	9	2	5

* Human Resources

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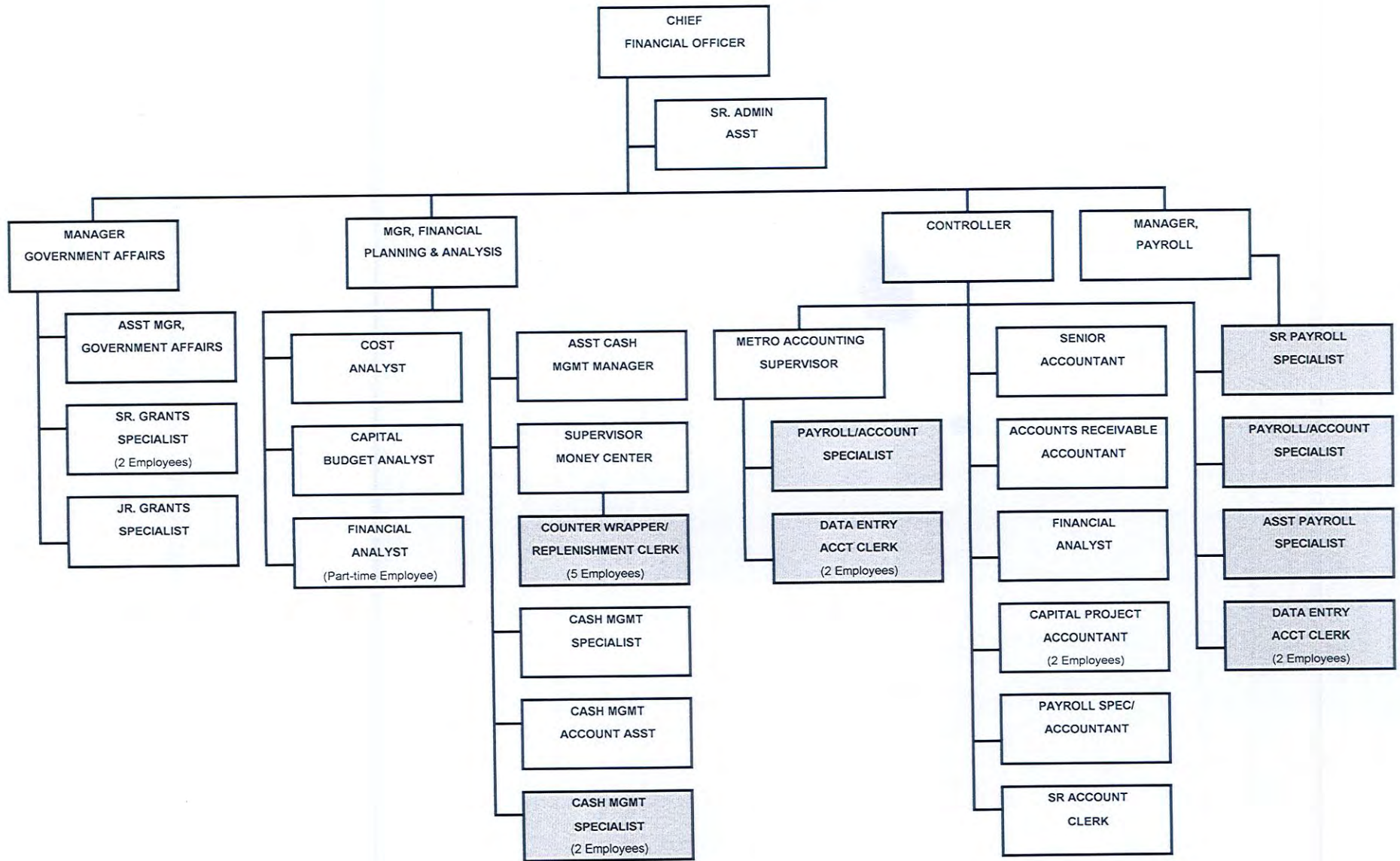
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Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0022 EMPLOYEE ASSISTANCE SERVICES

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
571	CONSULTANTS/OUTSIDE SERVICES	18,000	20,000	13,788	20,000	
578	POSTAGE	66	20			20-
580	GENERAL OFFICE	21	25	42		25-
TOTAL	EXPENSES	18,087	20,045	13,830	20,000	45-

FINANCE & ADMINISTRATION



TOTAL EMPLOYEES			
	FT	PT	Total
NFTA	24	1	25
Metro	15	0	15
Total	39	1	40

FINANCE & ADMINISTRATION

2020/21 ANNUAL BUDGET

VS

2021/22 ANNUAL BUDGET

	FY 19-20 ACTUAL	FY 20-21 BUDGET	FY 21-22 BUDGET	VARIANCE	%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	3,818,653	4,295,468	4,340,228	44,760	1.0%
Maintenance & Repairs	0	0	0	0	n/a
Utilities	22,005	24,119	23,645	(474)	-2.0%
Insurance & Injuries	0	0	0	0	n/a
Safety & Security	0	0	0	0	n/a
General Business/Other	1,335,437	1,394,390	1,208,423	(185,967)	-13.3%
Costs Transferred to Capital Projects	(110,211)	(168,363)	(162,711)	5,652	-3.4%
Inter Division Reimbursement	<u>(411,135)</u>	<u>(771,749)</u>	<u>(754,532)</u>	<u>17,217</u>	<u>-2.2%</u>
TOTAL OPERATING EXPENSES	<u>4,654,749</u>	<u>4,773,865</u>	<u>4,655,053</u>	<u>(118,812)</u>	<u>-2.5%</u>
OPERATING INCOME/(LOSS)	<u>(4,654,749)</u>	<u>(4,773,865)</u>	<u>(4,655,053)</u>	118,812	-2.5%
LESS: DIRECT CAPITAL	<u>0</u>	<u>0</u>	<u>7,500</u>	<u>7,500</u>	<u>n/a</u>
NET SURPLUS/(DEFICIT)	<u>(4,654,749)</u>	<u>(4,773,865)</u>	<u>(4,662,553)</u>	<u>111,312</u>	<u>-2.3%</u>

CHIEF FINANCIAL OFFICER

DESCRIPTION

The Chief Financial Officer reports to the Board of Commissioners with functional responsibility to the Executive Director and is a member of the Executive Director's Management Team. The Finance and Administration Branch functions as the chief administrator and advisor on all financial matters, (Financial Planning and Analysis, Cash Management, Accounting and Grant Administration), as well as Government Relations.

The Chief Financial Officer is responsible for the strategic financial plan of the authority and the branch is responsible for compliance with all state and federal standards and regulations related to financial and control matters. The Chief Financial Officer and branch management works with the Management Team to develop innovative cost containment measures and revenue enhancements.

PROGRAM AND SERVICE OBJECTIVES

- Provide thorough, timely and effective financial information and guidance to Authority management, it's Commissioners and Officers, and as required, to funding agencies.
- Effectively interpret and implement all required financial procedures as determined by external controlling agencies.
- Regularly review and advise the Authority of pending changes in the financial arena that will impact on the performance of the Authority.
- Develop financing and cash management techniques that will more effectively maximize our working capital position.

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Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0098 BRANCH ADMINISTRATION

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	191,601	199,579	167,859	208,444	8,865
515	EMPLOYEE BENEFITS	105,985	113,760	95,681	118,813	5,053
534	TELEPHONE		500			500-
571	CONSULTANTS/OUTSIDE SERVICES	169,360	237,000	122,190	185,000	52,000-
574	TAXES AND ASSESSMENTS	4,778-		5,125-		
576	EMPLOYEE TRAVEL	37	3,000			3,000-
577	EMPLOYEE TRAINING		800			800-
578	POSTAGE	38	500	25	100	400-
580	GENERAL OFFICE	5,765	22,000	4,127	5,000	17,000-
TOTAL	EXPENSES	468,008	577,139	384,757	517,357	59,782-

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Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0039

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
573	PROVISIONS AND RESERVES	1,200		44		
584	FREIGHT	2,566		1,098		
589	OTHER OPERATING EXPENSES	8,725-				
593	COST ALLOCATION PLAN	15,508,039-	17,164,008-	13,748,244-	18,141,071-	977,063-
TOTAL	EXPENSES	15,512,998-	17,164,008-	13,747,102-	18,141,071-	977,063-

FINANCIAL PLANNING AND ANALYSIS

DESCRIPTION

The Financial Planning and Analysis (FP&A) department is responsible for the preparation, implementation and monitoring of the annual operating and capital budget. This process is intended to recognize and allocate all available resources to our transportation service providers and their support units in the best possible manner to allow the Authority to complete its mission. The annual operating budget becomes the financial plan for the Authority. The Financial Planning and Analysis department is also responsible for the five-year operating and capital plan. This document, as required by New York State, is utilized as a long-term strategic tool in allocating resources to the various business and support units. The department also performs financial analysis in support of business decisions for management and also assists in efforts to achieve and maintain fiscal stability

PROGRAM AND SERVICE OBJECTIVES

- Prepare the annual operating and capital budgets for all business centers and support units.
- Prepare the five-year operating and capital plan for all business centers and support units.
- Implement, monitor and analyze balanced adopted budgets throughout the fiscal year.
- Provide the Board of Commissioners, Executive Director, and general managers with accurate financial and budget performance data on fiscal issues and recommend appropriate action.
- Assist transportation service providers in developing performance indicators to link the operating budget to services provided.
- Provide detailed analysis in development of BNIA rates & charges.

KEY PERFORMANCE INDICATORS

	FYE 20 <u>Actual</u>	FYE 21 <u>Original Budget</u>	FYE 21 <u>Current Estimate</u>	FYE 22 <u>Budget</u>
Consolidated Annual Operating & Cap'l Budgets Prepared for Board of Commissioners' Approval	1	1	1	1
Five Year Operating & Cap'l Plan Prepared for Board of Commissioners' Approval	1	1	1	1
Cost Center Budget Request Reviewed, Categorized into Departments and Prepared for Executive Director Approval	108	108	108	108
Review and Analysis of Revenues and Expenditures Performed	12	12	12	12
Workdays to Complete Budget Variance Report After Fiscal Period Closing	3	3	3	3
Monthly Performance Rept.	12	12	12	12
Operating Report Prepared for NYSDOT	3	3	3	3
Calculation of Annual Airline Rates and Charges Along with Mid-year Review and Year End Settlement	3	3	3	3
NYSDOB Financial Report	1	1	1	1
NYSDOT 17A Report	1	1	1	1

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Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0030 FINANCIAL PLANNING AND ANAYL

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	283,598	318,520	211,799	284,930	33,590-
515	EMPLOYEE BENEFITS	155,019	143,884	116,031	161,423	17,539
577	EMPLOYEE TRAINING	275	1,500	275	500	1,000-
580	GENERAL OFFICE	4,045	4,768	3,391	5,000	232
TOTAL	EXPENSES	442,937	468,672	331,496	451,853	16,819-

ACCOUNTING SERVICES DEPARTMENT

KEY PERFORMANCE INDICATORS

DESCRIPTION

FYE 20 <u>Actual</u>	FYE 21 <u>Original Budget</u>	FYE 21 <u>Current Estimate</u>	FYE 22 <u>Budget</u>
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The Accounting Services department is responsible for maintenance and control of the general ledger and supporting systems, establishment of NFTA accounting policies and procedures, recommendations on financial techniques to improve management understanding and preparation of all financial reports of the NFTA including NFTA Metro in accordance with Generally Accepted Accounting Principles.

Days Required to Close the General Ledger Monthly (business days)

7	7	7	7
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The responsibilities of Accounting Services specifically include the control of accounts receivable, accounts payable, fixed assets, payroll processing, application for grant reimbursements, preparation of reporting requirements for federal, state and local governmental funding agencies, and the preparation of financial information with a management orientation that will improve financial understanding.

PROGRAM AND SERVICE OBJECTIVES

- To process and account for all financial transactions through reconciliation of the general ledger accounts, and assure such transactions are in accordance with Generally Accepted Accounting Principles.
- To prepare interim, annual and comprehensive financial statements for federal, state and local governmental authorities and funding agencies as required.
- To develop and provide timely, concise, accurate and effective accounting reports to the Board of Commissioners, Executive Director, and general managers for internal analysis and control.
- To review the MIS accounting systems and make recommendations for enhancements and changes to ensure they adequately support the objectives of Accounting Services.
- To develop ongoing financial training methods.

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2021-22

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Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0032 ACCOUNTING

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	623,863	743,637	478,079	782,658	39,021
515	EMPLOYEE BENEFITS	335,637	417,457	264,816	437,725	20,268
571	CONSULTANTS/OUTSIDE SERVICES			6,158		
576	EMPLOYEE TRAVEL	162	500			500-
577	EMPLOYEE TRAINING		2,000			2,000-
578	POSTAGE	4,992	5,000	3,892	5,000	
580	GENERAL OFFICE	77,313-	13,500	48,817-	13,500	
591	PROJECTS	4,186-		547-		
592	DIVISION OPERATIONS	40,851-	227,923-	48,774-	237,654-	9,731-
TOTAL	EXPENSES	842,304	954,171	654,807	1,001,229	47,058

Bdg Wrk-Full Account No Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2021-22

Company 2 Niagara Frontier Transit Metro
Division 39 FINANCE AND ADMINISTRATION
Department 0032 ACCOUNTING SERVICES

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
514 0101	Vacation Pay	23,426		18,509		
514 0102	Birthday & Anniversary Pay	2,475		4,056		
514 0103	Sick Pay	7,954		4,594		
514 0104	Personal Leave Pay	3,706		2,860		
514 0105	Holiday Pay	13,027		12,692		
514 0108	Bereavement Pay	389				
514 0111	Paid Lunch Pay	37,445		30,433		
514 0112	Attendance/Sick Leave Inc	2,200		3,400	2,200	2,200
514 0116	Vacation, Sick PL Buy Back			1,379		
514 0361	General Office	238,404		171,909		
514 0470	Purchasing Labor/Expense	73,913		67,322		
514 0472	Misc Labor/Expense	490		200		
514 0900	Overtime	24,818	6,000	2,954	6,000	
514 9700	Contract Bonus		5,053			5,053-
514 9998	Budget		399,927		405,099	5,172

GEN & ADMIN SALARY & WAGES		428,247	410,980	320,308	413,299	2,319

515 9998	Budget	300,077	358,311	280,457	360,357	2,046

EMPLOYEE BENEFITS		300,077	358,311	280,457	360,357	2,046

534 0222	Utilities Expense	10,573		8,658		
534 9998	Budget	10,933	23,120	8,608	23,145	25

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2021-22

Company 2 Niagara Frontier Transit Metro
Division 39 FINANCE AND ADMINISTRATION
Department 0032 ACCOUNTING SERVICES

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						

TELEPHONE		21,506	23,120	17,266	23,145	25

571 0014	Management Fees	228,719	227,923	190,694	237,654	9,731
571 0163	Professional Services		4,650	3,500	4,650	
571 0362	Temporary Help	1,075		225		
571 0363	Machine Rental & Repair	1,183	3,000			3,000-
571 0367	Outside Auditing	41,250	38,000	34,000	38,000	
571 0801	Consultant Fees	29,600	25,000	12,133	7,000	18,000-

CONSULTANTS/OUTSIDE SERVICES		301,827	298,573	240,552	287,304	11,269-

577 5900	Employee Training		2,000			2,000-

EMPLOYEE TRAINING			2,000			2,000-

580 0361	General Office	698	500	985		500-
580 0363	Machine Rental & Repair	545	600	545		600-
580 0365	Stationary	15,922	10,000	14,719	16,000	6,000
580 0368	Technology/Equipment/Serv	6,332	5,000	4,922	5,000	
580 0472	Misc Labor/Expense	5,590	5,000		5,000	

GENERAL OFFICE		29,087	21,100	21,171	26,000	4,900

592 0510	Rail Overhead - Salary	100,719-	129,382-	68,951-	130,127-	745-
592 0512	Rail Overhead - Expense	56,255-	54,684-	40,834-	53,262-	1,422

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 39 FINANCE AND ADMINISTRATION
Department 0032 ACCOUNTING SERVICES

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						

DIVISION OPERATIONS		156,974-	184,066-	109,785-	183,389-	677

593 9100	Cost Allocation Plan	4,983,661	5,516,512	4,596,519	5,830,540	314,028

COST ALLOCATION PLAN		4,983,661	5,516,512	4,596,519	5,830,540	314,028

TOTAL EXPENSES		5,907,431	6,446,530	5,366,488	6,757,256	310,726

CASH MANAGEMENT DEPARTMENT

MISSION STATEMENT

The Cash Management department is responsible for all treasury functions, with NFTA/NFTM including short-term investments, sale of fare media, transfers of funds, banking relationships and cash flow projections.

DESCRIPTION

The Cash Management department reports to the Chief Financial Officer regarding the security of all revenue received, placement of all investments, timely collection of operating assistance, management of BNIA bond funds, negotiation of banking agreements, and management of Metro fare media. The department also coordinates with other departments to facilitate a consistent method of handling cash and bank deposits, distributes payroll and general account checks for NFTA/NFT Metro, reconciles Metro payroll and all NFTA accounts, administers all transportation pass programs, controls both NFT Metro pension plans, controls and accounts for all NFTA and NFT Metro cash, supervises the NFT Metro money center, monitors bus loop lease agreements, audits and remits commissions for various vending agreements and processes various federal, state and county reports.

PROGRAM AND SERVICE OBJECTIVES

- Prepare projected cash flows for NFTA and NFT Metro.
- Investigate any new legislation pertinent to investment policies, procedures and guidelines in accordance with New York State Public Authority Law.
- Report status of all operating assistance to Chief Financial Officer.
- Develop and implement training of treasury management throughout the Authority.

KEY PERFORMANCE INDICATORS

	FYE 20 <u>Actual</u>	FYE 21 <u>Original Budget</u>	FYE 21 <u>Current Estimate</u>	FYE 22 <u>Budget</u>
Checks Issued:				
Metro Authority	30,317 9,092	35,000 11,500	28,611 7,953	35,000 11,500
Number of CD's Invested	8	n/a	8	8
Number of Bank Accounts Reconciled Monthly	45	70	45	45
Number of Passes Sold	260,000	300,000	47,880	200,000
Average Investment Rate	0.94%	1.20%	0.23%	0.20%

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0033 CASH MANAGEMENT

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	168,792	267,310	151,927	280,786	13,476
515	EMPLOYEE BENEFITS	90,891	150,885	85,982	159,430	8,545
578	POSTAGE	189	6,300	29		6,300-
580	GENERAL OFFICE	14,996	400	7,574	400	
592	DIVISION OPERATIONS		122,513-		128,819-	6,306-
TOTAL	EXPENSES	274,868	302,382	245,512	311,797	9,415

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2021-22

Company 2 Niagara Frontier Transit Metro
Division 39 FINANCE AND ADMINISTRATION
Department 0033 CASH MANAGEMENT

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
514 0101	Vacation Pay	9,175		19,762		
514 0102	Birthday & Anniversay Pay	1,996		2,251		
514 0103	Sick Pay	3,768		6,959		
514 0104	Personal Leave Pay	1,878		2,488		
514 0105	Holiday Pay	8,806		7,804		
514 0108	Bereavement	854				
514 0111	Paid Lunch Pay	18,106		13,499		
514 0112	Attendance/Sick Leave Inc	2,800	3,984	2,400	3,000	984-
514 0113	Sick Pay Buy Back		1,068			1,068-
514 0150	Coin Room Labor	113,242		71,027		
514 0361	General Office	80,702		67,599		
514 0472	Misc Labor/Expense	153		103		
514 0700	Attrition		104,696-		105,000-	304-
514 0900	Overtime	85,818	49,639	6,098	25,000	24,639-
514 9700	Contract Bonus		4,838			4,838-
514 9998	Budget		370,376		379,345	8,969

GEN & ADMIN SALARY & WAGES		327,298	325,209	199,990	302,345	22,864-

515 9998	Budget	195,440	252,310	172,150	249,281	3,029-

EMPLOYEE BENEFITS		195,440	252,310	172,150	249,281	3,029-

534 0222	Utilities Expense	498		434		

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2021-22

Company 2 Niagara Frontier Transit Metro
Division 39 FINANCE AND ADMINISTRATION
Department 0033 CASH MANAGEMENT

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						
534 9998	Budget		500		500	

TELEPHONE		498	500	434	500	

571 0014	Management Fees	166,812	122,513	111,876	128,819	6,306
571 0163	Professional Services		1,000			1,000-

CONSULTANTS/OUTSIDE SERVICES		166,812	123,513	111,876	128,819	5,306

572 0369	Office Space Rental	588,973	534,479	380,055	460,000	74,479-

RENT EXPENSE		588,973	534,479	380,055	460,000	74,479-

577 5900	Employee Training			140		

EMPLOYEE TRAINING				140		

580 0358	Subscriptions & Dues	730		802		
580 0361	General Office	271	671			671-
580 0363	Machine Rental & Repair	10,131	28,000	3,152	11,000	17,000-
580 0364	Cleaning & Operations	148	288	713	200	88-
580 0365	Stationary	45,645	55,000	21,660	55,000	
580 0368	Technology/Equipment/Serv	30,947		7,706		
580 0472	Misc Labor/Expense	286	2,500	265	300	2,200-
580 0572	Bank Service Charges	40,127	25,000	11,992	25,000	
580 5206	Building Systems Controls	2,778		2,684		

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Budget Work Detail Report - Fiscal Year 2021-22

Company 2 Niagara Frontier Transit Metro
Division 39 FINANCE AND ADMINISTRATION
Department 0033 CASH MANAGEMENT

Account/SubAccount	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
** EXPENSES **						

GENERAL OFFICE		131,063	111,459	48,974	91,500	19,959-

582 0333	Tickets & Tokens		1,500			1,500-

TRANSPORTATION EXPENSE			1,500			1,500-

592 0510	Rail Overhead - Salary	62,545-	106,185-	38,770-	89,016-	17,169
592 0512	Rail Overhead - Expenses	150,764-	131,062-	83,414-	115,654-	15,408

DIVISION OPERATIONS		213,309-	237,247-	122,184-	204,670-	32,577

TOTAL EXPENSES		1,196,775	1,111,723	791,435	1,027,775	83,948-

GRANTS AND GOVERNMENT AFFAIRS DEPARTMENT

DESCRIPTION

The Grants and Government Affairs Department manages all phases of the NFTA's grant processes and legislative program.

The Department advocates for, identifies, secures, programs and manages Federal Transit Administration, Federal Aviation Administration and other non-traditional public and private-sector funding in cooperation with NFTA business centers and external project partners to meet ongoing capital and operating needs of the Authority and improve transportation and the quality of life in the region.

Working with NFTA business centers and senior management the Department develops and maintains the Authority's federal, state, and local legislative program, analyzes budget proposals and legislation, and prepares public funding and policy proposals.

PROGRAM AND SERVICE OBJECTIVES

The functions of the Department include:

- Collaborate with external agencies and internal departments to identify funding sources and fundable projects to support organizational and regional strategies.
- Prepare and submit grant applications.
- Assure project management compliance with grantor rules, regulations, and grant closeout requirements.
- Communicate with funding and other partners on project status and funding information in a timely and accurate manner.
- Administer NFTA funding through regional project planning.
- Analyze federal and state budget, policy and legislation.

- Research and interpret relevant federal, state and local rules, regulations, policies, and procedures.
- Communicate with partners on administrative and legislative initiatives in a timely and accurate manner.

PERFORMANCE MEASUREMENTS

- Grants submitted.
- Grants awarded.
- Funds received to permit project implementation within budget, timeframe, and to maintain NFTA cash position.
- Acceptance of legislative initiatives in support of NFTA needs.
- Favorable grant management review and audit findings.

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0034 GOVERNMENT AFFAIRS

Account	Description	2019-20 Actual	2020-21 Budget	2020-21 YTD Actual	2021-22 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	396,373	380,307	312,253	372,412	7,895-
515	EMPLOYEE BENEFITS	215,799	213,320	162,024	208,325	4,995-
575	PRINTING & ADVERTISING	1,742				
576	EMPLOYEE TRAVEL	1,970	3,000			3,000-
577	EMPLOYEE TRAINING	100				
578	POSTAGE	727	600	181		600-
580	GENERAL OFFICE	312	900	2,935	300	600-
591	PROJECTS	106,025-	168,363-	59,846-	162,711-	5,652
592	DIVISION OPERATIONS			6,839-		
TOTAL	EXPENSES	510,998	429,764	410,708	418,326	11,438-

FY 2021 / 2022 THROUGH 2025 / 2026 FISCALLY CONSTRAINED CAPITAL PLAN

FINANCE AND ADMINISTRATION

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/20	ACTUAL FROM 4/1/20 THROUGH 10/31/20	TOTAL FORECAST SPENDING 11/1/20-3/31/21	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	FISCAL YEAR 2024/2025	FISCAL YEAR 2025/2026	OUT YEARS
CHECK SEALER	--			NFTA	\$7,500	\$0	\$0	\$0	\$7,500	\$0	\$0	\$0	\$0	\$0
				NFTA	\$7,500	\$0	\$0	\$0	\$7,500	\$0	\$0	\$0	\$0	\$0