#### MISSION STATEMENT

The Niagara Frontier Transportation Authority is a multimodal entity encompassing a skilled and dedicated work force. We are firmly committed to providing efficient and professional transportation services that enhance the quality of life throughout the Buffalo Niagara region in a manner consistent with the needs of our community.

**Aviation:** serves as a catalyst for economic growth by maintaining cost effective, customer oriented, efficient airports to attract and retain comprehensive and competitive air transportation services.

**Surface:** enhance the quality of life of residents and visitors by providing the highest level of safe, clean, affordable, responsive, and reliable transportation through a coordinated and convenient bus and rail system.

**Property:** manage and develop the NFTA owned real property to optimize the generation of self-supporting discretionary revenue to support our transportation businesses while fostering economic growth.

**Support services:** proactively provide high quality, coordinated, innovative, technological, cost-effective support service solutions for our internal and external stakeholders.

## MANAGEMENT'S CERTIFICATION OF THE BUDGET AND FINANCIAL PLAN

The management of the Niagara Frontier Transportation Authority is responsible for the preparation and presentation of the Authority's budget and financial plan in accordance with Section 203.9 of 2 NYCRR. Management is also responsible for and certifies to the reasonableness of the assumptions, methods of estimation and judgment inherent in the preparation of the budget, and that these regulations have been satisfied.

Niagara Frontier Transportation Authority

Kimberley Minkel

**Executive Director** 

Khn T. Cox

Chief Financial Officer

March 28, 2019

#### ORGANIZATION OF THE BUDGET DOCUMENT

The NFTA operating and capital budget is presented under eight sections.

- The first section, Executive Summary, contains the Executive director's Budget Message and Summary. The message outlines overall revenue projections, spending priorities, operational goals, and capital needs.
- The second section, Budget Overview, outlines the organization of the budget document and contains key revenue and expenditure indicator assumptions used to form the financial plan. Each footnoted key indicator of the summary page 1-1 corresponds to the numbered explanations of this section.
- The third through sixth sections, Surface Transportation, Aviation, Facilities & Property Group and Central Administration Budgets, are organized by business center and branches making up the Central Administration respectively. Included for each business center and branch is an organization chart, a line item revenue and expense consolidated cash flow surplus/(deficit) summary statement by business center or branch, a narrative, a detail line item revenue and expense summary by cost center and capital budgets. All Central Administration branches, with the exception of EEO/Diversity Development and General Counsel, include cost centers which are part of Metro reporting but, by function, belong with the branch. For legal and/or accounting purposes, these Metro cost centers must be recorded separately from the Authority. Where appropriate, the Metro portion of revenues and expenditures have been identified separately from the Authority.
- The financial net surplus/(deficit) summary statement provides FY 17-18 actuals and a comparison of the FY 18-19 budget vs FY 19-20 budget.
- The narrative includes: the business center or support unit description, purpose, responsibilities, services, program and service objectives, key performance indicators and key changes in operations or budgets.

- The detail line item revenue and expense summary provides actual revenues received and expenditures for FY 17-18, the current annual budget, the FY 18-19 September year-to-date actuals, the FY 19-20 recommended budget and the variance from the prior budget.
- Capital budgets follow each business center.

#### SUMMARY OF REVENUES AND EXPENDITURES

The NFTA consolidated operating budget is prepared on a basis that parallels the NFTA's accounting systems. Budget summaries are prepared by grouping categories of revenues and expenditures under meaningful headings designated as business centers. Financial statements are prepared using the accrual basis of accounting. The financials of the NFTA are prepared in conformity with governmental accounting and financial reporting principles of the Governmental Accounting Standards Board.

The financial transactions of the NFTA are accounted for under two enterprise funds, which are titled the Authority and Metro. The Authority includes the activities of transportation centers, airports, various properties/facilities and related administrative support. Metro includes all the activities of the bus/paratransit and rail system. The operating budget is organized on a departmental basis within these two funds and is oriented for expenditure control and accountability.

#### **NIAGARA FRONTIER** TRANSPORTATION AUTHORITY

TO:

NFTA Board of Commissioners

FROM:

Kimberley A. Minkel Executive Director

**SUBJECT:** 

NFTA FY 2019-20

**Operating and Capital Budget** 

Presented herein and in the accompanying documents is a balanced operating and capital budget for the NFTA's fiscal year ending March 31, 2020.

The Authority is projecting operating income for FYE 20 of \$24.5 million, offset by capital spending of \$11.6 million and nonoperating expenditures totaling \$12.9 million. This is a balanced budget that does not increase transit fares or significantly impact service.

#### **Operating Revenues**

Consolidated FYE 20 revenues of \$114,254k, are \$4,268k, or 3.9%, above FYE 19. This increase is attributable to higher Buffalo Niagara International Airport (BNIA) and Property Development revenues, partially offset by lower Niagara Frontier Transit Metro, Inc. (Metro), Niagara Falls International Airport (NFIA) and Transportation Centers revenues.

NFTA operating revenues of \$76,527k are \$4,950k, or 6.9%, above FYE 19. NFTA revenues are generated from four business centers: BNIA, NFIA, Transportation Centers (MTC and NFITC) and Property Development. BNIA and Property Development are increasing \$4,779k and \$457k, respectively, while NFIA and Transportation Centers are decreasing \$273k and \$12k, respectively.

Metro operating revenues of \$37,727k are \$682k, or 1.8%. below FYE 19. Metro operating revenues are generated from two sources: farebox and advertising on our buses, stations and bus shelters.

#### **Operating Expenses**

Consolidated FYE 20 operating expenses of \$212,529k, are \$4,898k, or 2.4%, above FYE 19. A number of factors contribute to the increase:

- NFTA/Metro non-represented and contractual salaries and overtime are increasing \$1,386, or 1.5%, as FYE 20 includes a 0.9% increase in overtime.
- Decrease in NFTA/Metro health insurance costs of \$1,391k, or 3.9%, consistent with our FYE 19 forecast and anticipates a 5.0% rate hike. Included in FYE 20 is the full year impact of an ATU employee 10% health insurance contribution effective January 1, 2019.
- Increase in NFTA/Metro workers' compensation costs of \$1,099k, or 12.2%.
- NFTA/Metro Maintenance & Repairs is increasing \$1,868k, or 8.8%, as the FYE 20 budget includes higher Metro revenue vehicle maintenance and facility costs and BNIA service and automotive costs and major facility repairs.
- Metro Transit Fuel/Power is increasing \$91k, or 1.9%, as we anticipate our #2 ULSD market diesel fuel to average \$2.40/gallon, we have locked-in 65.4% of our FYE 20 usage at \$2.18/gallon. FYE 19 actual market prices have ranged from a low of \$1.84/gallon on 12/31/18 to a high of \$2.53/gallon on 10/8/18. The FYE 19 budget included market diesel fuel to average \$2.25/gallon.
- NFTA/Metro General Business/Other is increasing \$1,840k, or 6.5%, as a result of higher Metro support labor and technology costs and BNIA parking lot/ramp operating costs. The FYE 20 budget includes BNIA bi-annual tunnel inspection costs and new MIS security and software maintenance contracts.

#### **Operating Assistance**

Operating assistance provided by federal, state, and local governments for Metro operations of \$122,053k is \$4,340k, or 3.7%, above FYE 19.

Total Federal assistance of \$22,485k is \$428k, or 1.9%, above FYE 19 levels primarily due to higher Federal Preventive Maintenance assistance based on the apportionment formula program. Also included is \$716k for miscellaneous Federal grants for operations in our Executive branch (Transit Police department.)

New York State Operating Assistance (STOA) is increasing \$2,900k, or 5.2%.

	<b>FYE 19</b>	<b>FYE 20</b>
	(000's)	(000's)
STOA:		
<ul> <li>General Fund Section</li> </ul>		
18(b) (requires local match)	4,100	4,100
• Public Transportation Operation	·	ŕ
Assistance Funds	<u>49,398</u>	<u>52,245</u> \$56,345
TOTAL	\$53,498	\$56,345
Additional State Operating Assistance:		
<ul> <li>Miscellaneous Other Grants</li> </ul>	\$ 2,658	\$ 2,711
TOTAL STATE OPERATING	<u>\$56,156</u>	\$59,056
ASSISTANCE		

Local operating assistance is increasing 2.5% to \$41,228k, reflective of more recent trends, projections and a greater share of 88c reserve funds from capital projects.

	<b>FYE 19</b>	<b>FYE 20</b>
	(000's)	(000's)
Local assistance includes:		
• Erie County Sales Tax	\$20,692	\$21,604
<ul> <li>Mortgage Recording Tax</li> </ul>	10,423	10,346
• 88c Funds	4,801	4,978
• Erie County match to 18(b)	3,657	3,657
• Niagara County match to 18(b)	443	443
Peace Bridge	<u>200</u>	<u>200</u>
TOTAL	<u>\$40,216</u>	<u>\$41,228</u>

#### **Non-operating Items**

The FYE 20 budget includes \$14,088k in BNIA net debt service and operating reserves related to the Buffalo Niagara International Airport Improvement Program (AIP) project, glycol collection operation and energy initiative program. Noresco (energy initiative, non-BNIA) debt of \$644k is more than offset by interest income of \$860k.

#### Capital Expenditures

The NFTA's commitment to protecting its existing assets and investing in the future of Western New York is evidenced in the proposed capital plan. The total amount for capital projects projected for FYE 20 is \$109.5 million. The total NFTA equity share of our fiscally constrained capital plan is \$11.6 million.

#### **NFTA BUSINESS CENTERS**

The NFTA's business centers are organized into three strategic business units. The Surface Transportation Group includes Metro. The Aviation Group includes the Buffalo Niagara International Airport and the Niagara Falls International Airport. The Facilities and Property Group includes the Transportation Centers and is responsible for the planning and management of the non-transportation property assets of the NFTA.

In addition to establishing program and service objectives, which define the level of planned achievements, activities and management direction, each business center has been charged with developing key performance indicators for FYE 20. These key performance indicators are included in the detailed business center section. Our goal is to tie future operating revenue projections, expenditure allocations, and capital needs to performance as represented by these indicators.

#### **Surface Transportation Group**

#### Metro

Niagara Frontier Transit Metro System, Inc. provides bus and rail transportation services within Erie and Niagara Counties. It is also responsible for providing the paratransit service mandated by the Americans with Disabilities Act. Metro is the NFTA's largest business center and, due to the public service nature of its operations, it receives operating assistance from federal, state and local governments.

FYE 20 operating revenues of \$37,727k, are \$682k, or 1.8%, below FYE 19. FYE 20 passenger fares are decreasing \$682k, or 1.8%, consistent with our FYE 19 forecast. Advertising revenue remains \$1,031k for FYE 20.

FYE 20 fully allocated expenses of \$152,428k, are \$2,927k, or 2.0%, above FYE 19. Personnel Services are \$262k, or 0.3%, below FYE 19, as FYE 20 includes a decrease in health insurance costs consistent with our FYE 19 forecast, as well as full year impact of ATU health insurance contribution; the decrease is partially offset by an increase in contractual salaries. Maintenance & Repairs are \$1,340k, or 14.0%, above FYE 19 due to an increase in revenue vehicle maintenance and facility costs. Transit Fuel/Power is increasing \$91k, or 1.9%, as

we anticipate our #2 ULSD market diesel fuel to average \$2.40/gallon, we have locked-in 65.4% of our FYE 20 usage at \$2.18/gallon. FYE 19 actual market prices have ranged from a low of \$1.84/gallon on 12/31/18 to a high of \$2.53/gallon on 10/8/18. The FYE 19 budget included market diesel fuel to average \$2.25/gallon. The rail traction portion of Transit Fuel/Power is \$405k. Insurance & Injuries are \$444k, or 12.9%, above FYE 19 as increasing insurance premiums and reserve appropriations for pending cases and settlements contribute to the variance. Safety & Security is increasing \$124k, or 2.1%, as FYE 20 includes increases in police workers' compensation costs, and non-represented and contractual salaries. General Business/Other is \$521k, or 3.4%, above FYE 19 due to higher support labor and technology expenses.

FYE 20 capital: NFTA funding \$5,646k, grant funding \$15,003k, 88c funding \$1,399k, other funding \$33,357k. Major projects include DL&W Terminal Design/Construction - \$14,798k, Twenty Four New Buses - \$14,200k, Fare Collection Replacement (Bus) - \$4,835k, Fastener & Pad Replacement (Phase 10) - \$3,100k, Amherst/Buffalo LRRT Extension - \$2,134k.

#### **Aviation Group**

#### **Buffalo Niagara International Airport**

Buffalo Niagara International Airport is the primary commercial service airport for Erie and Niagara Counties. As such, it is a major element of the Niagara Frontier's transportation infrastructure as well as being an airline passenger's first impression of the local community. An airport improvement program has significantly upgraded the gateway image of the airport and provides the community with low cost quality air transportation.

FYE 20 operating revenues of \$67,529k are \$4,779k, or 7.6%, above FYE 19. Operating and financing costs are factored into compensatory airline billings through our Airport Fees & Services and Rental Income. Airport Fees & Services are increasing \$1,133k, or 6.1%, due to higher cost compensatory billings to our airlines reflective of increasing direct and indirect expenses and central administration capital expenditures. Concessions/Commissions are increasing \$3,007k, or 11.3%, as our parking lot/ramp revenue is consistent with

our FYE 19 forecast, the FYE 20 budget includes 3% enplanement growth and higher auto rental, ride share, and food/retail revenues.

FYE 20 fully allocated expenses of \$47,080k are \$1,526k, or 3.4%, above FYE 19. Personnel Services are \$336k, or 2.3%, above FYE 19 due to increases in non-represented and contractual salaries and workers' compensation costs. Maintenance & Repairs are \$412k, or 4.3%, above FYE 19 as higher service costs, major facility repairs and automotive expenses contribute to the increase. General Business/Other is increasing \$95k, or 1.4%, as the FYE 20 budget includes bi-annual tunnel inspection costs.

Non-operating items are increasing \$500k, or 3.8%, to \$13,728k due to an increase in debt service costs, partially offset by higher PFC and interest income.

FYE 20 capital: PFC funding \$46,832k, NFTA restricted/reserve funding \$1,138k, grant funding \$883k. Major projects include Baggage Claim Expansion - \$32,114k, Aircraft De-icing Containment Facility Expansion - \$3,367k, Replace ARFF Snozzle Crash Truck - \$1,000k.

#### Niagara Falls International Airport

Niagara Falls International Airport is a joint use military/general aviation airport that currently provides general aviation and air cargo service. The airport provides an economic boost to the entire region and stimulates local business activity.

FYE 20 revenues of \$2,877k are \$273k, or 8.7%, below FYE 19 due to lower parking lot revenue.

FYE 20 fully allocated expenses of \$6,157k are \$174k, or 2.9%, above FYE 19. Personnel Services are \$76k, or 3.6%, above FYE 19 due to higher non-represented and contractual salaries and workers' compensation costs.

FYE 20 non-operating net revenues of \$1,498k are consistent with FYE 19 levels.

FYE 20 capital: NFTA restricted/reserved funding \$41k, PFC funding \$403k, grant funding \$1,163k. Major projects include Terminal Apron Expansion - East/West (Design) - \$500k, Taxiway Delta Rehab - \$350k.

#### **Facilities & Property Group**

#### **Transportation Centers**

The Transportation Centers business center manages the Metropolitan Transportation Center bus terminal and light rail facilities in Buffalo and the Niagara Falls International Transportation Center operation in Niagara Falls.

FYE 20 revenues of \$2,388k are \$12k, or 0.5%, below FYE 19 due to lower rental income, consistent with our FYE 19 forecast.

FYE 20 fully allocated expenses of \$3,530k are \$27k, or 0.8%, above FYE 19. Personnel Services are \$75k, or 4.8%, below FYE 19. Maintenance & Repairs are \$32k, or 7.7%, above FYE 19, as FYE 20 includes higher service and snowplowing costs.

FYE 20 capital: NFTA funding \$1,091k, 88c funding \$125k, other funding \$5,770k. Major projects include rail station escalator replacement - \$3,405k, Delavan and University Station Exterior Rehab - \$800k, rail station panel liner rehab phase II - \$530k.

#### **Property Development**

The Property Development business center is responsible for planning and management of the non-transportation property assets of the NFTA. Its mission is to maximize the financial return to the Authority on its non-public transportation assets while improving and preserving the physical integrity of those buildings and grounds

FYE 20 operating revenues of \$3,733k are \$457k, or 13.9%, above FYE 19 as we anticipate higher rents and occupancy.

FYE 20 fully allocated expenses of \$2,618k are \$243k, or 10.2%, above FYE 19. Maintenance & Repairs are \$42k, or 16.3%, above FYE 19 due to higher service costs at our 247 Cayuga Road and 485 Cayuga Road properties. Utilities are \$21k, or 7.4%, above FYE 19 as we expect higher electric and gas billings, consistent with our FYE 19 forecast.

FYE 20 capital: NFTA funding \$647k. Major projects include 485 Cayuga Bay 1,2,3 Roof - \$237k, 485 Cayuga Tenant Upgrades - \$100k, 247 Cayuga Tenant upgrades - \$85k.

#### **SUPPORT SERVICES**

The support service branches include Executive, EEO/Diversity Development, General Counsel, Engineering, Public Affairs, Human Resources and Finance & Administration.

The support services are intended to assist the business centers in meeting their goals in such areas as revenue enhancement, upgrading employee skills, and market research and planning. The expenses of these support services are charged to the business centers to the extent they are utilized. A full cost allocation plan has been implemented which distributes NFTA central administration expenses and capital costs to each business unit. Our long-range goal is to provide these support services more efficiently, thereby reducing costs to the business centers.

Each department of each support branch has also been charged with developing key performance indicators along with their level of program and service objectives for supporting the transportation business centers. As with the business centers, it is the intent to link operating budget needs to the level of support required.

#### Central Administration

FYE 20 expenses of \$15,705k, net of operating assistance, are \$1,496k, or 10.5%, above FYE 19 due to anticipated increases in contractual and non-represented salaries and higher health insurance and workers' compensation costs. FYE 20 includes new MIS security and software maintenance contracts.

FYE 20 capital: NFTA funding \$3,073k, 88c funding \$149k, other funding \$300k. Major projects include MIS Ellipse Upgrade Phase 2 - \$500k, MIS Replace Obsolete Network Components - \$300k, MIS Disaster Recovery Phase 2 - \$300k, MIS CAD/AVL hardware refresh - \$300k.

#### PERSONNEL ISSUES

Providing transportation services is notably labor-intensive and personnel costs account for approximately three quarters of all operating expenses. Managing costs, therefore, to a great extent means managing human resources.

Providing multi-modal transportation services to our two county service territory from nine locations requires a diverse group of employees. NFTA employees belong to thirteen collective bargaining units representing responsibilities from public safety to bus operators, from clerical to maintenance. Both pay rates and work rules are set by union agreement. Authority initiatives to stabilize employee expenses have been realized as a majority of labor contract agreements contain employee contributions for medical expenses.

#### **General Assumptions**

General assumptions in our personnel services for FYE 20 are the following:

- Union cost increases reflective of labor agreements.
- Union cost increases on expired contracts based on submitted proposals.
- Metro fringe benefit rate at 89.7%, FYE 19 was 91.1%.
- NFTA fringe benefit rate at 56.5%, FYE 19 was 58.4%.

#### Benefit Costs

A major component of employee costs are the legally or contractually obligated benefits for employees.

- Decrease in NFTA/Metro health insurance costs of \$1,391k, or 3.9%, consistent with our FYE 19 forecast and anticipates a 5.0% rate hike. Included in FYE 20 is the full year impact of an ATU employee 10% health insurance contribution effective January 1, 2019.
- NFTA/Metro's pension costs are increasing \$23k, or 0.2%, primarily based on New York State Comptroller's office input.

- Safety and control of workers' compensation incidents are a high priority. A Health, Safety and Environmental team, along with a workers' compensation department, help to manage our workers' compensation cases. Despite declining injuries, workers' compensation costs are increasing \$1,099k, or 12.2%.
- As a self-insured provider of disability benefits, we can limit financial exposure by increasing the general health of our employees. Our wellness program provides blood pressure screening, cholesterol testing, weight loss clinics and smoking cessation programs.

#### **Overtime**

The FYE 20 overtime budget is anticipated at \$9,018k, an increase of \$80k, or 0.9%, from FYE 19 primarily due to an increase in police costs, consistent with our FYE 19 forecast.

#### **CAPITAL BUDGET**

The NFTA does not generate enough revenue to cover operating costs as well as a full capital program. Of our total FYE 20 fiscally constrained capital budget of \$109,503k, 30.3% comes from federal or state funding agencies, such as Federal Transit Administration (FTA), Federal Aviation Administration (FAA), and the New York State Department of Transportation (NYSDOT), reflecting government's ongoing investment in transportation. Another 1.5%, earmarked for Metro rail operations, is funded through our 88c program, while 35.9% comes from Passenger Facility Charges (PFC) to help with capital needs at our Buffalo Niagara International and Niagara Falls International Airports.

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2018-19 OPERATING FORECAST AND CAPITAL PLAN VS.

#### FY 2019-20 OPERATING BUDGET AND CAPITAL PLAN

BUSINESS CENTER	FYE 19 BUDGET	FYE 20 BUDGET	VARIANCE	%
SURFACE TRANSPORTATION GROUP METRO CONSOLIDATED				
Operating Revenues & Assistance	156,122,663	159,780,024	3,657,361	2.3%
Operating Expenses	149,501,051	152,427,857	2,926,806	2.0%
Net Income/(Loss)	6,621,612	7,352,167	730,555	11.0%
Non-operating Items:				
Intercompany Transfer	(650,000)	(659,425)	(9,425)	1.5%
Prior Period Items/Interest/Other	0	(212,000)	(212,000)	n/a
Debt Service - Noresco	(413,654)	(387,860)	25,794	-6.2%
Direct Capital	3,335,601	5,645,741	2,310,140	69.3%
Indirect Capital	<u>1,208,580</u>	1,353,129	144,549	12.0%
Total Capital	4,544,181	6,998,870	2,454,689	54.0%
Net Surplus/(Deficit)	1,013,776	(905,988)	(1,919,764)	-189.4%

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2018-19 OPERATING FORECAST AND CAPITAL PLAN VS. FY 2019-20 OPERATING BUDGET AND CAPITAL PLAN

BUSINESS CENTER	FYE 19 BUDGET	FYE 20 BUDGET	VARIANCE	%
AVIATION BUSINESS GROUP				
BNIA				
Operating Revenues	62,749,489	67,528,787	4,779,298	7.6%
Operating Expenses	<u>45,</u> 553,269	47,079,731	1,526,462	3.4%
Net Income/(Loss)	17,196,220	20,449,056	3,252,836	18.9%
Non-operating Items:	,,	25,1.0,000	0,202,000	10.070
Bond Debt Service	(12,861,001)	(18,335,150)	(5,474,149)	42.6%
NFIA Contribution (Excluding Debt Svc)	(500,000)	(500,000)	(0,474,140)	0.0%
Debt Service - Noresco	(294,185)	(157,619)	136,566	-46.4%
Debt Service - Glycol Collection	(261,509)	(263,562)	(2,053)	0.8%
Operating Expense Reserve & R&R Rsv	(496,489)	(385,164)	111,325	-22.4%
Interest Income	650,000	860,000	210,000	32.3%
PFC	535,000	5,053,500	4,518,500	844.6%
Other	000,000	0,000,000	4,510,500	n/a
Direct Capital	991,848	1,138,373	146,525	14.8%
Indirect Capital	934,427	1,130,373 1,046,186	111,759	12.0%
Total Capital	1,926,275	2,184,559	258,284	13.4%
Net Surplus/(Deficit)	2,041,761	4,536,501	2,494,740	
Not darpidar(Deficity	2,041,701	4,556,501	2,494,740	122.2%
NFIA				
Operating Revenues & Asst	3,150,489	2,877,293	(273,196)	-8.7%
Operating Expenses	<u>5,983,163</u>	<u>6,157,456</u>	<u>174,292</u>	<u>2.9%</u>
Net Income/(Loss)	(2,832,674)	(3,280,163)	(447,488)	15.8%
Non-operating Items:				
Debt Service - Noresco	(1,979)	(1,979)	0	0.0%
Seneca Proceeds	1,000,000	1,000,000	0	0.0%
BNIA Contribution (Excluding Debt Svc)	500,000	500,000	0	0.0%
Direct Capital	114,030	40,800	(73,230)	-64.2%
Indirect Capital	213,230	<u>238,733</u>	<u>25,503</u>	<u>12.0%</u>
Total Capital	<u>327,260</u>	<u>279,533</u>	<u>(47,727)</u>	<u>-14.6%</u>
Net Surplus/(Deficit)	(1,661,914)	(2,061,675)	(399,761)	24.1%
TOTAL AVIATION BUSINESS GROUP				
Operating Revenues	65,899,978	70,406,080	4,506,102	6.8%
Operating Expenses	51,536,432	53,237,187	1,700,754	3.3%
Net Income/(Loss)	14,363,546	17,168,893	2,805,348	19.5%
Non-operating Items:			_,,	
Bond Debt Service	(12,861,001)	(18,335,150)	(5,474,149)	42.6%
NFIA Contribution (Excluding Debt Svc)	(500,000)	(500,000)	0	0.0%
Debt Service - Noresco	(296, 164)	(159,598)	136,566	-46.1%
Debt Service - Glycol Collection	(261,509)	(263,562)	(2,053)	0.8%
Operating Expense Reserve & R&R Rsv	(496,489)	(385,164)	111,325	-22.4%
Interest Income	650,000	860,000	210,000	32.3%
PFC	535,000	5,053,500	4,518,500	844.6%
Other	0	0	0	n/a
Seneca Proceeds	1,000,000	1,000,000	Ö	0.0%
BNIA Contribution (Excluding Debt Svc)	500,000	500,000	0	0.0%
Direct Capital	1,105,878	1,179,173	73,295	6.6%
Indirect Capital	1,147,657	1,284,920	137,262	12.0%
Total Capital	2,253,535	2,464,093	<u>2</u> 10,557	9.3%
Net Surplus/(Deficit)	379,847	2,474,826	2,094,979	551.5%

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2018-19 OPERATING FORECAST AND CAPITAL PLAN VS. FY 2019-20 OPERATING BUDGET AND CAPITAL PLAN

BUSINESS CENTER	FYE 19 BUDGET	FYE 20 BUDGET	VARIANCE	%
		, ,		
FACILITIES & PROPERTIES GROUP				4
TRANSPORTATION CENTERS	0.400.000	0.007.040	(40.050)	0.50/
Operating Revenues	2,400,292	2,387,942	(12,350)	-0.5%
Operating Expenses	3,502,439 (4,402,443)	3,529,873	<u>27,434</u>	0.8%
Net Income/(Loss)	(1,102,147)	(1,141,931)	(39,784)	3.6%
Non-operating Items:	·/007.445\	(005.007)	00.040	40 504
Debt Service - Noresco	(237,415)	(205,397)	32,018	-13.5%
Intercompany Transfer	650,000	659,425	9,425	1.5%
Direct Capital	658,860	1,090,916	432,056	65.6%
Indirect Capital	<u>124,865</u>	<u>139,799</u>	<u>14,934</u>	<u>12.0%</u>
Total Capital	<u>783,725</u>	1,230,715	<u>446,990</u>	<u>57.0%</u>
Net Surplus/(Deficit)	(1,473,287)	(1,918,618)	(445,331)	30.2%
PROPERTY DEVELOPMENT				
Operating Revenues	3,276,362	3,732,890	456,528	13.9%
Operating Expenses	<u>2,374,861</u>	2,617,798	<u>242,</u> 937	10.2%
Net Income/(Loss)	901,501	1,115,092	213,591	23.7%
Non-operating Items:	·	, ,	•	
Debt Service - Noresco	(48,660)	(48,660)	0	0.0%
Property Acquisition/Other	` oʻ	225,000	225,000	n/a
Direct Capital	510,000	647,000	137,000	26.9%
Indirect Capital	263,176	294,653	31,476	12.0%
Total Capital	<u>773,176</u>	941,653	<u>168,476</u>	21.8%
Net Surplus/(Deficit)	79,665	349,779	270,115	339.1%
TOTAL FACIL & PROPERTIES OROUR				
TOTAL FACIL & PROPERTIES GROUP	E 676 654	6 400 900	444 470	7.00/
Operating Revenues Operating Expenses	5,676,654 <u>5,877,300</u>	6,120,832 <u>6,147,671</u>	444,178 270,371	7.8%
Net Income/(Loss)			<u>270,371</u> 173,807	<u>4.6%</u> -86.6%
Non-operating Items:	(200,646)	(26,839)	173,007	-00.0%
Debt Service - Noresco	(206.075)	(DE 4 DE 7)	22.040	-11.2%
Intercompany Transfer	(286,075)	(254,057)	32,018	1.5%
	650,000	659,425	9,425	
Property Acquisition/Other Direct Capital	0 1,168,860	225,000 1,737,916	225,000	n/a 48.7%
Indirect Capital	· ·		569,056	
Total Capital	<u>388,041</u> 1,556,901	<u>434,452</u> 2,172,368	<u>46,410</u> 615,466	<u>12.0%</u>
Net Surplus/(Deficit)				39.5%
Mer anthras/(Delicit)	(1,393,622)	(1,568,838)	(175,216)	12.6%

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2018-19 OPERATING FORECAST AND CAPITAL PLAN VS.

#### FY 2019-20 OPERATING BUDGET AND CAPITAL PLAN

BUSINESS CENTER	FYE 19 BUDGET	FYE 20 BUDGET	VARIANCE	%
CENTRAL ADMINISTRATION				
Operating Assistance	716,142	716,142	0	0.0%
Operating Expenses	716,142	716,142	<u>0</u>	0.0%
Net Income/(Loss)	0	0	$\overline{0}$	n/a
Direct Capital	2,744,279	3,072,500	328,221	12.0%
Indirect Capital	<u>(2,744,279)</u>	(3,072,500)	(328, 221)	<u>12.0%</u>
Total Capital	<u>0</u>	<u>0</u> 0	<u>0</u>	n/a
Net Surplus/(Deficit)	0	0	0	n/a
CONSOLIDATED				
Operating Revenues & Assistance	228,415,437	237,023,078	8,607,641	3.8%
Operating Expenses	207,630,926	212,528,857	4,897,931	<u>2.4%</u>
Net Income/(Loss)	20,784,511	24,494,221	3,709,710	17.8%
Non-operating Items:			0	n/a
Bond Debt Service	(12,861,001)	(18,335,150)	(5,474,149)	42.6%
Prior Period Items/Interest/Other	0	(212,000)	(212,000)	n/a
Debt Service - Noresco	(995,893)	(801,515)	194,378	-19.5%
NFIA Contribution (Excluding Debt Svc)	(500,000)	(500,000)	0	0.0%
Intercompany Transfer - Metro	(650,000)	(659,425)	(9,425)	1.5%
Debt Service - Glycol Collection	(261,509)	(263,562)	(2,053)	0.8%
Operating Expense Reserve & R&R Rsv	(496,489)	(385,164)	111,325	-22.4%
Interest Income	650,000	860,000	210,000	32.3%
Other	0	0	0	n/a
Intercompany Transfer - Tr Ctrs	650,000	659,425	9,425	1.5%
BNIA Contribution (Excluding Debt Svc)	500,000	500,000	0	0.0%
PFC	535,000	5,053,500	4,518,500	844.6%
Seneca Proceeds	1,000,000	1,000,000	0	0.0%
Property Acquisition/Other	0	225,000	225,000	n/a
Direct Capital	8,354,618	11,635,330	3,280,712	39.3%
Indirect Capital	0	0	0	n/a
Total Capital Net Surplus/(Deficit)	<u>8,354,618</u> 0	<u>11,635,330</u> 0	<u>3,280,712</u> 0	<u>39.3%</u> n/a
	_	-	-	

	FUNDING	2019/20	2020/21	2021/22	2022/23	2023/24	OUT YEARS
F	FTA	\$12,260,624	\$800,000	\$800,000	\$800,000	\$800,000	\$800,00
F	FTA 5339	\$1,676,316	\$800,000	\$800,000	\$0	\$0	\$
1	NYSDOT	\$365,865	\$200,000	\$200,000	\$100,000	\$100,000	\$100,00
1	NFTA	\$4,354,021	\$24,357,360	\$16,613,372	\$15,639,974	\$15,196,379	\$11,746,62
N	MRF	\$876,397	\$0	\$0	\$0	\$0	\$
A	ATC 17/18	\$0	\$0	\$0	\$0	\$0	\$
A	ATC 18/19	\$0	\$0	\$0	\$0	\$0	\$
I	ATC 19/20	\$710,022	\$0	\$0	\$0	\$0	\$
E	BUS LOAN	\$0	\$6,310,434	\$6,499,747	\$6,694,739	\$6,895,581	\$6,895,58
C	CMAQ	\$0	\$0	\$0	\$0	\$0	\$
M	MEP 17/18	\$0	\$0	\$0	\$0	\$0	\$
N	MEP 18/19	\$3,211,354	\$0	\$0	\$0	\$0	\$
N	MEP 19/20	\$3,854,165	\$0	\$0	\$0	\$0	\$
N	NITTEC LOAN	\$166,000	\$166,000	\$166,000	\$0	\$0	s
F	FTA REST.	\$0	\$0	\$0	\$0	\$0	\$
N	NYS FUNDING	\$105,000	\$695,000	\$0	\$0	\$0	s
C	CONSTR. (LOAN)	\$0	\$0	\$0	\$0	\$0	\$
Т	TOTAL	\$27,579,765	\$33,328,794	\$25,079,119	\$23,234,713	\$22,991,960	\$19,542,20
_					, , , , , , , , , , , , , , , , , , ,	<b>422,001,000</b>	\$10,04 <u>2,2</u> 0
F	FTA	\$352,709	\$120,000	\$120,000	\$120,000	\$120,000	\$120,00
_	NYSDOT	\$32,753	\$15,000	\$15,000	\$15,000	\$15,000	\$15,00
_	NFTA	\$605,188	\$565,000	\$135,000	\$135,000	\$35,000	\$15,00
A	ATC 17/18	\$200,000	\$0	\$0	\$0	\$0	\$33,00
	ATC 19/20	\$300,000	\$0	\$0	\$0	\$0	\$
	ATC 20/21	\$0	\$3,150,000	\$0	\$0	\$0	\$
	MEP 19/20	\$125,000	\$0	\$0	\$0	\$0	\$
,	MRF	\$150,000	\$0	\$0	\$0	\$0	\$
	METRO CAP	\$50,000	\$0	\$0	\$0	\$0	\$
s	SMRC	\$0	\$0	\$0	\$0	\$0	\$
	GBNRTC	\$0	\$0	\$0	\$0	\$0	\$
	NYS FUND	\$150,000	\$150,000	\$0	\$0	\$0	\$
E	ESD	\$2,032,859	\$0	\$0	\$0	\$0	\$
	TOTAL	\$3,998,508	\$4,000,000	\$270,000	\$270,000	\$170,000	\$170,00
		, , ,	* 1,1,	<b>VI. 0,000</b>	\$210,000	\$170,000	\$170,00
8	38C	\$443,500	\$1,679,000	\$1,240,000	\$1,037,000	\$150,000	\$177,00
-	NFTA	\$0	\$0	\$0	\$1,037,000	\$150,000	
	ATC 18/19	\$0	\$0	\$0	\$0	\$0	\$
	ATC 19/20	\$1,090,132	\$0	\$0	\$0	\$0	\$
	ATC 20/21	\$0	\$100,000	\$0	\$0	\$0	\$
	MTC 19/20	\$495,000	\$100,000	\$0	\$0	\$0	\$
							\$
							\$177,000
N	MRF SUBTOTAL	\$0 \$2,028,632	\$0 \$1,779,000	_	\$0 \$1,240,000	\$0 \$0	\$0 \$0 \$0

COST CENTER	FUNDING	2019/20	2020/21	2021/22	2022/23	2023/24	OUT YEARS
RAIL CAR	88C	\$505,485	\$1,699,485	\$1,246,985	\$647,838	\$2,405,416	\$7,006,148
	MRF	\$0	\$0	\$0		\$0	\$240,000
	NFTA	\$268,000	\$1,218,000	\$268,000		\$268,000	\$2,290,000
	ATC 19/20	\$110,000	\$0	\$0		\$0	\$0
	SUBTOTAL	\$883,485	\$2,917,485	\$1,514,985		\$2,673,416	\$9,536,148
		<b>,</b>	<b>42</b> ,011,100	\$1,011,000	\$010,000	\$2,070,410	\$3,000,140
RAIL - ENGINEERING	FTA	\$280,000	\$0	\$0	\$0	\$0	\$0
	NYSDOT	\$35,000	\$0	\$0	\$0	\$0	\$0
	88C	\$450,243	\$7,593,717	\$675,000	\$700,000	\$725,000	\$4,000,000
	MRF	\$0	\$298,070	\$0	\$0	\$0	\$0
	METRO CAP	\$0	\$0	\$0	\$0	\$0	\$0
	ESD	\$13,827,643	\$6,166,933	\$0	\$0	\$0	\$0
	NYDDTF	\$0	\$0	\$0	\$0	\$0	\$0
	ATC 16/17	\$0	\$0	\$0		\$0	\$0
	ATC 18/19	\$2,076,589	\$0	\$0		\$0	\$0
	18/19 100% STATE	\$121,746	\$0	\$0	\$0	\$0	\$0
	STC	\$736,704	\$0	\$0	\$0	\$0	\$0
	FTA REST	\$0	\$0	\$0	\$0	\$0	\$0
	NFTA	\$418,533	\$1,140,675	\$643,000	\$643,000	\$643,000	\$643,000
	MEP 17/18	\$970,621	\$0	\$0	\$0	\$0	\$0
	PENDING TIGER	\$0	\$6,715,847	\$11,284,153	\$0	\$0	\$0
	SMRC	\$1,404,873	\$0	\$0		\$0	\$0
	MEP 18/19	\$0	\$0	\$0	\$0	\$0	\$0
	MEP 19/20	\$0	\$2,100,000	\$0		\$0	\$0
	ATC 19/20	\$593,000	\$0	\$0	\$0	\$0	\$0
	INSURANCE	\$0	\$0	\$0	\$0	\$0	\$0
	SUBTOTAL	\$20,914,952	\$24,015,242	\$12,602,153	\$1,343,000	\$1,368,000	\$4,643,000
TOTAL METRO RAIL	FTA	\$280,000	\$0	\$0	\$0	\$0	\$0
	NYSDOT	\$35,000	\$0	\$0	\$0	\$0	\$0
	88C	\$1,399,228	\$10,972,202	\$3,161,985	\$2,384,838	\$3,280,416	\$11,183,148
	MRF	\$0	\$298,070	\$0	\$0	\$0	\$240,000
	METRO CAP	\$0	\$0	\$0	\$0	\$0	\$0
	ESD	\$13,827,643	\$6,166,933	\$0	\$0	\$0	\$0
	NYSDTF	\$0	\$0	\$0	\$0	\$0	\$0
	ATC 16/17	\$0	\$0	\$0	\$0	\$0	\$0
	ATC 18/19	\$2,076,589	\$0	\$0	\$0	\$0	
	18/19 100% STATE	\$121,746	\$0	\$0	\$0	\$0	\$0
4	STC	\$736,704	\$0	\$0	\$0		
	FTA REST	\$0	\$0	\$0	\$0	\$0	\$0
	NFTA	\$686,533	\$2,358,675	\$911,000	\$911,000	\$911,000	\$2,933,000
	MEP 17/18	\$970,621	\$0		\$0		
	PENDING TIGER	\$0		\$11,284,153	\$0		
	SMRC	\$1,404,873		\$0	\$0	\$0	\$0
	MEP 18/19	\$0					
	MEP 19/20	\$620,000		\$0		\$0	
	ATC 19/20	\$1,793,132	\$0			\$0	\$0
	ATC 20/21	\$0		\$0		\$0	
	INSURANCE	\$0		\$0		\$0	\$0
ĺ	TOTAL	\$23,952,069					
		, , , , , , , , , , , , , , , , , , , ,	· · · · · · · · · · · · · · · · · · ·	4.0,000,100	40,200,000	47,101,710	\$17,000,140

COST CENTER	FUNDING	2019/20	2020/21	2021/22	2022/23	2023/24	OUT YEARS
OTAL SURF TRANSP GROUP	FTA	\$12,893,333	\$920,000	\$920,000	\$920,000	\$920,000	\$920,0
	FTA 5339	\$1,676,316	\$800,000	\$800,000	\$0	\$0	
	NYSDOT	\$433,618	\$215,000	\$215,000	\$115,000	\$115,000	\$115,0
	NFTA	\$5,645,741	\$27,281,035	\$17,659,372	\$16,685,974	\$16,142,379	\$14,714,6
	MRF	\$1,026,397	\$298,070	\$0	\$0	\$0	\$240,0
	ATC 16/17	\$0	\$0	\$0	\$0	\$0	
	ATC 17/18	\$200,000	\$0	\$0	\$0	\$0	
	ATC 18/19	\$2,076,589	\$0	\$0	\$0	\$0	
	ATC 19/20	\$2,803,154	\$0	\$0	\$0	\$0	
	ATC 20/21	\$0	\$3,250,000	\$0	\$0	\$0	
	BUS LOAN	\$0	\$6,310,434	\$6,499,747	\$6,694,739	\$6,895,581	\$6,895,5
	CMAQ	\$0	\$0	\$0	\$0	\$0	
	MEP 17/18	\$970,621	\$0	\$0	\$0	\$0	
	MEP 18/19	\$3,211,354	\$0	\$0	\$0	\$0	
	MEP 19/20	\$4,474,165	\$2,100,000	\$0	\$0	\$0	
	NIITEC LOAN	\$166,000	\$166,000	\$166,000	\$0	\$0	
	FTA REST	\$0	\$0	\$0	\$0	\$0	
	CONSTR. LOAN	\$0	\$0	\$0	\$0	\$0	
	METRO CAP RES	\$50,000	\$0	\$0	\$0	\$0	
	SMRC	\$1,404,873	\$0	\$0	\$0	\$0	
	GBNRTC	\$0	\$0	\$0	\$0	\$0	
	NYS FUND	\$255,000	\$845,000	\$0	\$0	\$0	
	ESD	\$15,860,502	\$6,166,933	\$0	\$0	\$0	
	88C	\$1,399,228	\$10,972,202	\$3,161,985	\$2,384,838	\$3,280,416	\$11,183,1
	NYSDTF	\$0	\$0	\$0	\$0	\$0	
	18/19 100% STATE	\$121,746	\$0	\$0	\$0	\$0	
	STC	\$736,704	\$0	\$0	\$0	\$0	
	PENDING TIGER	\$0	\$6,715,847	\$11,284,153	\$0	\$0	
	INSURANCE	\$0	\$0	\$0	\$0	\$0	
	TOTAL	\$55,405,342	\$66,040,521	\$40,706,256	\$26,800,551	\$27,353,376	\$34,068,3

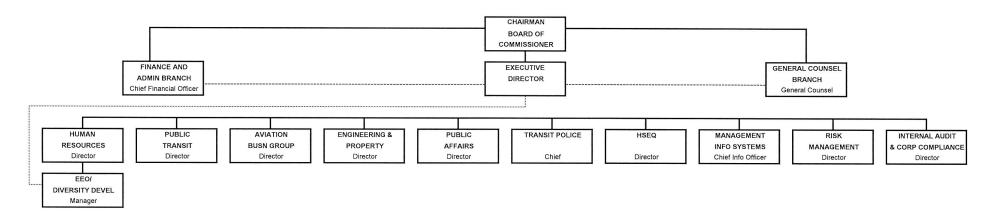
COST CENTER	FUNDING	2019/20	2020/21	2021/22	2022/23	2023/24	OUT YEARS
AIRPORT DEVELOPMENT GROUP							
BNIA	FAA	\$571,061	\$1,851,977	\$4,850,562	\$1,657,500	\$1,471,125	\$17,558,50
	NYSDOT	\$95,177	\$308,663	\$2,249,027	\$276,250	\$245,188	\$535,75
	NFTA/ADF	\$1,138,373	\$2,868,399	\$1,777,428	\$768,000	\$3,430,000	\$6,181,94
	BNIA CAP RES.	\$85,000	\$0	\$0	\$0	\$0	\$
	PFC	\$37,044,789	\$10,032,574	\$570,919	\$1,804,183	\$200,000	\$
	FUTURE PFC	\$1,901,854	\$12,538,066	\$2,869,224	\$1,763,947	\$6,945,188	\$11,826,42
	NYS POWER	\$0	\$0	\$0	\$0	\$0	\$250,00
	NATIONAL FUEL	\$0	\$0	\$0	\$0	\$0	\$255,55
	FUTURE FUND	\$0	\$0	\$0	\$0	\$0	\$50,00
	CFC	\$500,000	\$500,000	\$0	\$0	\$0	. \$30,00
	BOND	\$0	\$104,653	\$8,348,677	\$0	\$3,000,000	\$74,500,00
	AIRLINE REIMB.	\$0	\$0	so	\$0	\$0	\$74,300,00
	SUBTOTAL	\$41,336,254	\$28,204,331	\$20,665,837	\$6,269,880	\$15,291,501	\$110,902,62
				423,000,000	\$0,200,000	\$13,231,301	\$110,502,62
NFIA	FAA	\$1,076,400	\$3,609,828	\$8,862,300	\$6,131,250	\$4,500,000	\$10,816,65
	NYSDOT	\$87,046	\$680,546	\$492,350	\$340,625	\$250,000	\$600,92
	NFTA/ADF	\$40,800	\$1,772,634	\$1,066,636	\$447,028	\$0	\$000,32
	PFC	\$16,800	\$92,350	\$92,350	\$0	\$0	s
	FUTURE PFC	\$385,811	\$11,369,296	\$700,000	\$940,625	\$250,000	\$600,92
	SUBTOTAL	\$1,606,857	\$17,524,654	\$11,213,636	\$7,859,528	\$5,000,000	\$12,018,51
			, , , , , , ,	¥j=,	<b>V1,000,020</b>	\$5,000,000	\$12,010,31
TOTAL AIRPORT DEVEL GROUP	FAA	\$1,647,461	\$5,461,805	\$13,712,862	\$7,788,750	\$5,971,125	\$28,375,15
	NYSDOT	\$182,222	\$989,209	\$2,741,377	\$616,875	\$495,188	\$1,136,67
	NFTA/ADF	\$1,179,173	\$4,641,033	\$2,844,064	\$1,215,028	\$3,430,000	\$6,181,94
	BNIA CAP RES.	\$85,000	\$0	\$0	\$0	\$0	\$0,101,54
	PFC	\$37,061,589	\$10,124,924	\$663,269	\$1,804,183	\$200,000	
	FUTURE PFC	\$2,287,665	\$23,907,362	\$3,569,224	\$2,704,572	\$7,195,188	\$12,427,35
	NATIONAL FUEL	\$0	\$0	\$0	\$0	\$0	\$12,427,55
	NYS POWER	\$0	\$0	\$0	\$0	\$0	\$250,00
	FUTURE FUNDING	\$0	\$0	\$0	\$0	\$0	\$50,00
	CFC	\$500,000	\$500,000	\$0	\$0	\$0	\$50,00
	BOND	\$0	\$104,653	\$8,348,677	\$0	\$3,000,000	\$74,500,00
	AIRLINE REIMB.	\$0	\$0	\$0	\$0	\$3,000,000	\$74,500,00
	TOTAL	\$42,943,111	\$45,728,985	\$31,879,473	\$14,129,408	\$20,291,501	\$122,921,13

COST CENTER	FUNDING	2019/20	2020/21	2021/22	2022/23	2023/24	OUT YEARS
PROPERTY DEVELOPMENT GROUP							
PROPERTY MANAGEMENT	NFTA	\$647,000	\$897,000	\$872,000	\$262,000	\$25,000	Şi
						•	
TRANSPO. CENTERS	NFTA	\$1,011,388	\$3,318,599	\$536,941	\$436,941	\$421,941	\$416,94
	DHS	\$0	\$0	\$0	\$0	\$0	Şi
	ATC 18/19	\$62,000	\$0	\$0	\$0	\$0	\$1
	MEP 19/20	\$200,000	\$0	\$0	\$0	\$0	Şi
	SUBTOTAL	\$1,273,388	\$3,318,599	\$536,941	\$436,941	\$421,941	\$416,94
TRANSPO. CENTERS - RAIL FAC.	FTA	\$0	\$0	\$0	\$0	\$0	\$1
	NYSDOT	\$0	\$0	\$0	\$0	\$0	\$1
	88C	\$125,000	\$2,876,492	\$2,124,303	\$75,000	\$75,000	\$1
	ATC 17/18	\$0	\$0	\$0	\$0	\$0	S
	ATC 18/19	\$308,874	\$0	\$0	\$0	\$0	\$0
	ATC 19/20	\$1,393,009	\$62,795	\$0	\$0	\$0	\$0
	SMRC	\$3,806,146	\$1,205,743	\$0	\$0	\$0	\$0
	NFTA	\$79,528	\$1,606,214	\$0	\$0	\$0	\$0
	SUBTOTAL	\$5,712,557	\$5,751,244	\$2,124,303	\$75,000	\$75,000	\$6
TOTAL PROPERTY/FACILITY GROUP	FTA	\$0	\$0	\$0	\$0	\$0	\$0
	NYSDOT	\$0	\$0	\$0	\$0	\$0	\$0
	88C	\$125,000	\$2,876,492	\$2,124,303	\$75,000	\$75,000	\$0
	ATC 17/18	\$0	\$0	\$0	\$0	\$0	\$0
	ATC 18/19	\$370,874	\$0	\$0	\$0	\$0	\$0
	ATC 19/20	\$1,393,009	\$62,795	\$0	\$0	\$0	\$0
	SMRC	\$3,806,146	\$1,205,743	\$0	\$0	\$0	\$0
	NFTA	\$1,737,916	\$5,821,813	\$1,408,941	\$698,941	\$446,941	\$416,94
	FEMA/DHS	\$0	\$0	\$0	\$0	\$0	\$0
	MEP 19/20	\$200,000	\$0	\$0	\$0	\$0	\$0
	TOTAL	\$7,632,945	\$9,966,843	\$3,533,244	\$773,941	\$521,941	\$416,94

COST CENTER	FUNDING	2019/20	2020/21	2021/22	2022/23	2023/24	OUT YEARS
CENTRAL ADMINISTRATION							COTTERIO
EXECUTIVE	88C	\$148,750	\$143,750	\$168,750	\$143,750	\$143,750	\$148,750
	ADF	\$235,000	\$180,000	\$175,000	\$171,000	\$171,000	\$45,000
	NFTA	\$2,750,000	\$8,400,000	\$3,792,448	\$2,590,000	\$3,000,000	\$0
	ATC 19/20	\$232,607	\$0	\$0	\$0	\$0	\$0
	MEP 19/20	\$67,393	\$0	\$0	\$0	\$0	\$0
	SUBTOTAL	\$3,433,750	\$8,723,750	\$4,136,198	\$2,904,750	\$3,314,750	\$193,750
HSEQ	NFTA	\$43,500	\$5,000	\$0	\$0	60	
-	SUBTOTAL	\$43,500	\$5,000	\$0	\$0	\$0 \$0	\$0
		\$40,000	\$3,000	30	\$0	\$0	\$0
ENGINEERING	NFTA	\$32,000	\$33,500	\$35,000	\$36,500	\$38,000	\$20,000
	SUBTOTAL	\$32,000	\$33,500	\$35,000	\$36,500	\$38,000	\$20,000
PUBLIC AFFAIRS	NFTA	\$0	\$0	\$0	\$0	\$0	\$0
	SUBTOTAL	\$0	\$0	\$0	\$0	\$0	\$0
FINANCE & ADMINISTRATION	NFTA	\$12,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
cfo & acct.	SUBTOTAL	\$12,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
TOTAL CENTRAL ADMIN.	88C	\$148,750	\$143,750	\$168,750	\$143,750	\$143,750	\$148,750
	NFTA/ADF	\$235,000	\$180,000	\$175,000	\$171,000	\$171,000	\$45,000
	NFTA	\$2,837,500	\$8,440,500	\$3,829,448	\$2,628,500	\$3,040,000	\$22,000
	ATC 19/20	\$232,607	\$0	\$0	\$0	\$0	\$0
	MEP 19/20	\$67,393	\$0	\$0	\$0	\$0	\$0
	TOTAL	\$3,521,250	\$8,764,250	\$4,173,198	\$2,943,250	\$3,354,750	\$215,750

ST CENTER	FUNDING	2019/20	2020/21	2021/22	2022/23	2023/24	OUT YEARS
FT	A	\$12,893,333	\$920,000	\$920,000	\$920,000	\$920,000	\$920,000
FT	A 5339	\$1,676,316	\$800,000	\$800,000	\$0	\$0	\$0
NY	SDOT	\$615,841	\$1,204,209	\$2,956,377	\$731,875	\$610,188	\$1,251,676
NF	TA	\$11,635,330	\$46,364,381	\$25,916,825	\$21,399,443	\$23,230,320	\$21,380,514
MF	RF.	\$1,026,397	\$298,070	\$0	\$0	\$0	\$240,000
AT	C 16/17	\$0	\$0	\$0	\$0	\$0	\$0
АТ	C 17/18	\$200,000	\$0	\$0	\$0	\$0	\$0
AT	C 18/19	\$2,447,463	\$0	\$0	\$0	\$0	\$0
AT	C 19/20	\$4,428,770	\$62,795	\$0	\$0	\$0	\$0
AT	C 20/21	\$0	\$3,250,000	\$0	\$0	\$0	\$0
, BU	SLOAN	\$0	\$6,310,434	\$6,499,747	\$6,694,739	\$6,895,581	\$6,895,581
CN	IAQ	\$0	\$0	\$0	\$0	\$0	\$0
ME	P 17/18	\$970,621	\$0	\$0	\$0	\$0	\$0
ME	P 18/19	\$3,211,354	\$0	\$0	\$0	\$0	\$0
ME	P 19/20	\$4,741,558	\$2,100,000	\$0	\$0	\$0	\$0
NII	TEC LOAN	\$166,000	\$166,000	\$166,000	\$0	\$0	\$0
NA	TIONAL FUEL	\$0	\$0	\$0	\$0	\$0	\$0
FT.	A REST	\$0	\$0	\$0	\$0	\$0	\$0
cc	NSTR. LOAN	\$0	\$0	\$0	\$0	\$0	\$0
МЕ	TRO CAP RES	\$50,000	\$0	\$0	\$0	\$0	\$0
SM	RC	\$5,211,019	\$1,205,743	\$0	\$0	\$0	\$0
GE	NRTC	\$0	\$0	\$0	\$0	\$0	\$0
NY	S FUND	\$255,000	\$845,000	\$0	\$0	\$0	\$0
ES	D	\$15,860,502	\$6,166,933	\$0	\$0	\$0	\$0
88	2	\$1,672,978	\$13,992,444	\$5,455,038	\$2,603,588	\$3,499,166	\$11,331,898
NY	SDTF	\$0	\$0	\$0	\$0	\$0	\$0
18/	19 100% STATE	\$121,746	\$0	\$0	\$0	\$0	\$0
ST		\$736,704	\$0	\$0	\$0	\$0	\$0
PE	NDING TIGER	\$0	\$6,715,847	\$11,284,153	\$0	\$0	\$0
INS	URANCE	\$0	\$0	\$0	\$0	\$0	\$0
FA	4	\$1,647,461	\$5,461,805	\$13,712,862	\$7,788,750	\$5,971,125	\$28,375,159
ви	A CAP RES.	\$85,000	\$0	\$0	\$0	\$0	\$0
PF	0	\$37,061,589	\$10,124,924	\$663,269	\$1,804,183	\$200,000	\$0
FU	TURE PFC	\$2,287,665	\$23,907,362	\$3,569,224	\$2,704,572	\$7,195,188	\$12,427,352
NY	S POWER	\$0	\$0	\$0	\$0	\$0	\$250,000
FU	TURE FUNDING	\$0	\$0	\$0	\$0	\$0	\$50,000
CF	0	\$500,000	\$500,000	\$0	\$0	\$0	\$0
	ND	\$0	\$104,653	\$8,348,677	\$0	\$3,000,000	\$74,500,000
AIF	LINE REIMB.	\$0	\$0	\$0	\$0	\$0,000,000	\$74,500,000
FE		\$0	\$0	\$0	\$0	\$0	\$0
		\$109,502,648	\$130,500,599	\$80,292,171	\$44,647,150	\$51,521,568	\$157,622,179

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY



#### TOTAL EMPLOYEES:

	FT	PT	TTL
NFTA	492	2	494
METRO	1,092	1	1,093
TOTAL	1,584	3	1,587

## NIAGARA FRONTIER TRANSPORTATION AUTHORITY (\$000's)

				AIRPORT BUSN			FACIL & PROPERTY		FYE20	FYE19			
				GROUP	TRANSP	PROP	GROUP	CENTRAL	CONSOL	ADOPTED		%	
	METRO	BNIA	NFIA	SUBTOTAL	CTRS	DEV	SUBTOTAL	ADMIN	TOTAL	BUDGET	VARIANCE	VARIANCE	FN
REVENUES & ASSISTANCE													
Operating Revenues													
Airport Fees & Services	0	19,692	228	19,920	0	0	0	0	19,920	18,786	1,134	6.0%	1
Passenger Fares	36,505	. 0	0	0	0	0	0	0	36,505	37.188	(682)	-1.8%	2
Rental Income	. 0	13,057	438	13,495	2.317	3,705	6,022	. 0	19,517	19,095	422	2.2%	2
Concessions/Commissions	0	29,717	1.989	31,706	65	0	65	ō	31,771	29,003	2,768	9.5%	4
Resales & Rebillings	0	1,581	22	1,603	6	28	34	Ō	1,637	1,768	(132)	-7.4%	5
Other Operating Revenues	1,222	3,483	<u>201</u>	3,683	<u>o</u>	<u>0</u>	0		4,905	4,147	758	18.3%	6
	37,727	67,529	2,877	70,406	2,388	3,733	6,121	<u>o</u>	114,254	109,986	4,268	3.9%	Ü
Operating Assistance													
Local - 18b Match	4,100	0	0	0	0	0	0	0	4,100	4.100	0	0.0%	7
Erie County Sales Tax	21,604	0	0	0	0	0	0	0	21,604	20,692	912	4.4%	, 8
Mortgage Tax	10,346	Ö	0	0	0	0	0	0	10,346	10,423	(77)	-0.7%	9
Local - 88c Funds	4,978	0	ñ	Ö	0	0	0	0	4,978	4,801	(77) 176	3.7%	10
Peace Bridge	200	0	Ů	0	0	0	0	0	200	200	0	0.0%	11
State - 18b	4,100	n	n	Ö	0	0	0	0	4,100	4.100	0	0.0%	12
State - MTOAF	27,938	0	n	. 0	0	0	0	ő	27,938	25,090	2,848	11.3%	13
State - DMTTF	14,077	Ö	0	ő	0	Ô	0	. 0	14,077	14,077	2,048	0.0%	14
State - Additional General Fund	10,231	0	0	. 0	n	n	0	. 0	10,231	10,231	0	0.0%	15
State - PM Match	2,711	0	0	. 0	. 0	Ô	Ô	0	2,711	2,658	53	2.0%	16
Federal - Sec 5311	79	Ö	0	0	0	0	ő	0	79	2,000 77	2	3.0%	17
Federal - PM	21,689	0	0	0	n	n	ő	0	21,689	21,264	425	2.0%	18
Federal Operating Assistance	0	0	0	0	0	. 0	Ö	285	285	285	0	0.0%	19
Federal - K-9 Cops	0	ō	o	0	Ô	0	0	354	354	354	0	0.0%	20
Federal - DEA Expenditures	0	0	Ô	Ō	0	n	ő	60	60	60	. 0	0.0%	21
Federal - DEA OT Reimbursement	<u>0</u>	ŏ	<u>0</u>	<u>0</u>	<u>0</u>	n	<u>0</u>	<u>17</u>	17	17	<u>0</u>	0.0%	22
Total Operating Assistance	122,053	<u>o</u>	<u> </u>	<u>0</u>	<u>ŏ</u>	ŏ	Ö	<u>716</u>	122,769	118,429	4,340	3.7%	~~
	1201222	_	<u>×</u>	2	=	<u> </u>	<u> </u>	<u>, , , , , , , , , , , , , , , , , , , </u>	122,100	110,723	<del>-1,0-10</del>	<u>3.7 70</u>	
TOTAL OPERATING REV & ASST	159,780	67,529	2,877	70,406	2,388	3,733	6,121	716	237,023	228,415	8,608	3.8%	

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (\$000's)

	METRO	BNIA	NFIA	AIRPORT BUSN GROUP SUBTOTAL	TRANSP CTRS	PROP DEV	FACIL & PROPERTY GROUP SUBTOTAL	CENTRAL ADMIN	FYE20 CONSOL TOTAL	FYE19 ADOPTED BUDGET	VARIANCE	% VARIANÇE	
OPERATING EXPENSES (Excluding Depreciati	ion)												
Personnel Services	102,242	14,826	2,216	17,042	1,475	222	1,697	39,468	160,449	159,450	1,000	0.6%	23
Maintenance & Repairs	10,876	10,073	1,016	11,089	450	303	753	281	22,998	21,130	1,868	8.8%	
Transit Fuel/Power	4,970	. 0	. 0	0	0	0	0	0	4,970	4,879	91	1.9%	
Utilities	1,753	2,219	265	2,485	348	304	652	78	4,968	4,933	35	0.7%	
Insurance & Injuries	3,895	456	127	584	47	74	120	199	4,799	4,290	508	11.9%	
Safety & Security	28	1,182	47	1,229	0	0	0	147	1,404	1,536	(132)	-8.6%	
General Business/Other	15,872	7,005	739	7,744	116	210	325	6,149	30,090	28,250	1,840	6.5%	
Administrative Cost Reallocation								·	•	•	.,		
Administrative Cost	6,916	5,348	1,220	6,568	715	1,506	2,221	(15,705)	0	0	0	n/a	30
Police Cost	6,059	6,117	527	6,643	464	0	464	0	13,166	12,836	329	2.6%	31
Costs Transferred to Capital Projects	0	(31)	0	(31)	0	0	0	(1,689)	(1,720)	(2,011)	291	-14.5%	32
Inter Division Reimbursement	<u>(185)</u>	<u>(114)</u>	<u>0</u>	<u>(114)</u>	<u>(84)</u>	<u>0</u>	<u>(84)</u>	(28,212)	(28,595)	(27,662)	<u>(933)</u>	3.4%	33
TOTAL OPERATING EXPENSES	<u>152,428</u>	<u>47,080</u>	<u>6,157</u>	<u>53,237</u>	3,530	<u>2,618</u>	<u>6,148</u>	<u>716</u>	212,529	207,631	<u>4,898</u>	2.4%	
OPERATING INCOME/(LOSS)	7,352	20,449	(3,280)	17,169	(1,142)	1,115	(27)	0	24,494	20,785	3,710	17.8%	
NON-OPERATING ITEMS													
Bond Debt Service	0	(18,335)	0	(18,335)	. 0	0	0	0	(18,335)	(12,861)	(5,474)	42.6%	34
Prior Period Items/Interest/Other	(212)	0	0	O O	0	0	0	0	(212)	` o´	(212)	n/a	
Debt Service - Noresco	(388)	(158)	(2)	(160)	(205)	(49)	(254)	0	(802)	(996)	`194 <sup>′</sup>	-19.5%	36
NFIA Contribution (Excluding Debt Svc)	0	(500)	0	(500)	0	0	0	0	(500)	(500)	0	0.0%	37
Intercompany Transfer - Metro	(659)	0	0	0	0	0	0	0	(659)	(650)	(9)	1.4%	38
Debt Service - Glycol Collection	0	(264)	0	(264)	0	0	0	0	(264)	(262)	(2)	0.8%	39
Operating Expense Reserve & R&R Rsv	0	(385)	0	(385)	0	0	0	0	(385)	(496)	111	-22.4%	40
Interest Income	0	860	0	860	0	0	0	0	860	650	210	32.3%	41
Intercompany Transfer - Tr Ctrs	0	0	0	0	659	0	659	0	659	650	9	1.4%	42
BNIA Contribution (Excluding Debt Svc) PFC	0	0	500	500	0	0	0	0	500	500	0	0.0%	43
Seneca Proceeds	0 0	5,054	0	5,054	0	0	0	0	5,054	535	4,519	844.6%	
Property Acquisition/Other	0	0	1,000	1,000	0	0	0	0	1,000	1,000	0	0.0%	
Property Acquisition/Other	<u>u</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>225</u>	<u>225</u>	<u>0</u>	<u>225</u>	<u>0</u>	<u>225</u>	<u>n/a</u>	46
TOTAL NON-OPERATING ITEMS	(1,259)	<u>(13,728)</u>	<u>1,498</u>	<u>(12,230)</u>	<u>454</u>	<u>176</u>	<u>630</u>	<u>0</u>	(12,859)	<u>(12,430)</u>	<u>(429)</u>	<u>3.5%</u>	
NET INCOME/(LOSS)	6,093	6,721	(1,782)	4,939	(688)	1,291	604	0	11,635	8,355	3,281	39.3%	
LESS: DIRECT CAPITAL	5,646	1,138	41	1,179	1,091	647	1,738	3,073	11,635	8,355	3,281	39.3%	47
LESS: INDIRECT CAPITAL	<u>1,353</u>	<u>1,046</u>	<u>239</u>	<u>1,285</u>	<u>140</u>	<u>295</u>	<u>434</u>	(3,073)	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>	
NET SURPLUS/(DEFICIT)	(906)	<u>4,537</u>	(2,062)	<u>2,475</u>	<u>(1,919)</u>	<u>350</u>	<u>(1,569)</u>	<u>o</u>	<u>o</u>	<u>o</u>	<u>0</u>	<u>n/a</u>	

#### **AUTHORITY REVENUE ASSUMPTIONS**

(Footnote Numbers From Page 1-1)

#### 1. AIRPORT FEES & SERVICES

Airport Fees & Services revenue comprises 29.2% of total Buffalo Niagara International Airport Revenues and are increasing \$1,133k, or 6.1%, due to higher cost compensatory billings to our airlines reflective of increasing direct and indirect expenses and central administration capital expenditures. Airport Fees & Services are also a source of revenue at our Niagara Falls International Airport, and comprise 7.9% of total revenues at that airport. They are increasing \$1k, or 0.3%, consistent with our FYE 19 forecast. Combined, this source of revenue is projected at 17.4% of all Authority FYE 20 revenues.

The BNIA landing fee rate is calculated on a cost recovery formula based on budgeted expenses applied to gross landing weight. In addition to budgeted expenses, the FYE 20 landing fee rate reflects signatory airline billings for debt service and operating reserves under the 2014 and 2019 Airport Revenue Bonds.

#### 3. RENTAL INCOME

Building space and other rentals are a source of revenue for each of the Authority business centers. These are space and land occupancy fees charged to tenants. BNIA Rental Income is \$18k, or 0.1%, above FYE 19 due to higher signatory compensatory airline billings as a result of an increase in direct and indirect expenses and central administration capital expenditures. NFIA Rental Income is decreasing \$41k, or 8.6%, more in line with our FYE 19 forecast. Transportation Centers Rental Income is \$12k, or 0.5%, below FYE 19, consistent with our FYE 19 forecast. Property Development Rental Income is \$458k, or 14.1%, above FYE 19, as we anticipate higher rents and occupancy.

#### 4. CONCESSIONS/COMMISSIONS

The fees charged to tenants for the right to sell their goods and services to the public or to use NFTA premises to sell their products is a source of revenue for most business centers. These types of services and products range from parking lot services and car rental services to food and beverage sales. BNIA Concessions/Commissions are increasing \$3,007k, or 11.3%, as our parking lot/ramp revenue is consistent with our FYE 19 forecast; the FYE 20 budget includes 3%

enplanement growth and higher auto rental, ride share and food/retail revenues. NFIA is \$239k, or 10.7%, below FYE 19 due to lower parking lot revenue.

#### 5. RESALES & REBILLINGS

The charges to customers for their share of utility usage and debt service billings for miscellaneous projects are categorized as resales & rebillings. BNIA is decreasing \$125k, or 7.3%, more in line with our FYE 19 forecast.

#### 6. OTHER OPERATING REVENUES

The primary source of this revenue is direct billing to our BNIA airlines for the baggage handling system. BNIA is increasing \$746k, or 27.3%, due to higher baggage maintenance billings and advertising revenue.

## METRO REVENUE ASSUMPTIONS (Footnote Numbers From Page 1-1)

#### 2. PASSENGER FARES

Total passenger fares for FYE 20 are expected to decrease \$682k, or 1.8%, to \$36,505k, consistent with our FYE 19 forecast.

#### 6. OTHER OPERATING REVENUES

This consists chiefly of the receipts from bus and rail advertising, and is consistent with FYE 19 levels.

#### **OPERATING ASSISTANCE**

(Footnote Numbers From Page 1-1)

#### 7. - 11. LOCAL OPERATING ASSISTANCE

Total anticipated local operating assistance for FYE 20 is \$41,228k, and is comprised of the following:

	FYE 20 (000's)
Erie County Sales Tax	\$21,604
Mortgage Recording Tax	10,346
88c Funds	4,978
Erie County match to 18(b)	3,657
Niagara County match to 18(b)	443
Peace Bridge	200
	<u>\$41,228</u>

#### 12. – 16. STATE OPERATING ASSISTANCE

New York State operating assistance includes funding primarily for our Metro operations made available through the Public Transportation Operation Assistance Fund and miscellaneous other grants.

	FYE 20 (000's)
Public Transportation Operation Assistance Funds General Fund Section 18(b) Miscellaneous Other Grants	\$52,245 4,100 <u>2,711</u> <b>\$59,056</b>

By mandate, Section 18(b) funding is matched by Erie and Niagara Counties (see Local Operating Assistance).

#### 17. - 22. FEDERAL OPERATING ASSISTANCE

Total Federal assistance of \$22,485k is \$428k, or 1.9%, above FYE 19 levels primarily due to higher Federal Preventive Maintenance assistance based on the apportionment formula program.

### KEY EXPENDITURE ASSUMPTIONS

(Footnote Numbers From Page 1-2)

Key expenditure indicators can be summarized on an NFTA-wide basis since the characteristics of the expenditures are similar to each fund.

#### 23. PERSONNEL SERVICES

#### Salaries

The FYE 20 budget for NFTA/Metro totals 1,589 employees. FYE 20 includes union cost increases reflective of labor agreements and increases on expired contracts based on submitted proposals. Included in our FYE 20 budget are increases in NFTA/Metro overtime of \$80k, or 0.9%, primarily due to an increase in police costs, consistent with our FYE 19 forecast.

#### Benefits

Paid employee benefits are budgeted at 56.5% of salaries for Authority employees and 89.7% of salaries for Metro employees. Fringe benefits are calculated for all NFTA employees in accordance with the various collective bargaining agreements and/or government mandate. Those paid benefits are as follows:

#### <u>Pensions</u>

All Authority employees are eligible for membership in the New York State Employees Retirement System (NYSERS). Employees who joined the system prior to July 23, 1976 or joined after July 23, 1976 with ten years experience and the Transit Police are in a non-contributory plan. Employees who joined after July 23, 1976 with fewer than ten years experience (except Tier V) and belong to Tier III, Tier IV or Tier V are required to contribute 3% of their compensation to the plan. Employees who joined after April 1, 2012 are Tier VI members and required to contribute between 3% and 6% of their compensation to the plan, based on salary level, for all years of service. Authority contribution is estimated to be 19.5% of employee compensation for FYE 20. NFTA/Metro pension amounts factor in early retirement incentive costs, and are \$23k, or 0.2%, above FYE 19 based on New York State Comptroller's

#### office input.

All full-time Metro employees who are union members are covered by a contributory single employer defined contribution pension plan. All full-time Metro employees contribute 4% of their pay to the plan, while the current Metro contribution is 11%.

#### Social Security Tax

NFTA/Metro's contribution to the Federal Social Security System is calculated using an effective rate of 7.65% of salaries. Salaries above the "Maximum Taxable Earnings" as set by the Social Security Administration are subject to the 1.45% Medicare portion of FICA only.

#### Workers' Compensation

NFTA/Metro is self-insured for workers' compensation coverage. The appropriation for the expense provides funding for medical and indemnity payments, mandated state assessments, administration fees and third party administrator fees. A workers' compensation team within the Risk Management department helps manage our workers' compensation cases. Workers' compensation costs are increasing \$1,099k, or 12.2%.

#### Medical and Hospitalization Insurance

Our FYE 20 budget anticipates a decrease of \$1,391k, or 3.9%, consistent with our FYE 19 forecast and anticipates a 5.0% rate hike. Included in FYE 20 is the full year impact of an ATU employee 10% health insurance contribution effective January 1, 2019.

#### <u>Dental Insurance</u>

Dental insurance is provided through GHI. The FYE 20 budget for this is based on current rates per covered payroll and adjusted for a possible rate increase during the fiscal year.

#### <u>Unemployment Insurance</u>

Financial exposure results if unemployment costs are not controlled. The NFTA is self-insured for unemployment insurance. The FYE 20 budget is based on historical experience factored with our FYE 19 estimated costs.

#### Group Life Insurance

All Metro employees and non-union Authority employees are provided group life insurance. All Authority employees who fall under the New York State retirement system are provided basic life insurance coverage through that plan. The FYE 20 budget for group life insurance is based on current rates per covered payroll and adjusted for a possible rate increase during the fiscal year.

#### **Disability Insurance**

The NFTA is self-insured for disability benefits. The FYE 20 budget for disability expense is based on historical experience factored with the 2019 payment structure.

#### Long-Term Disability Insurance

All non-represented employees are provided long-term disability insurance. The FYE 20 budget for this coverage is based on current rates per covered payroll and adjusted for a possible rate increase during the fiscal year.

#### 24. MAINTENANCE & REPAIRS

The routine expense of maintenance and operation of NFTA/Metro's buildings, equipment, buses and rail cars comprise 9.7% of the total NFTA/Metro FYE 20 budget. Total FYE 20 costs of \$22,998k are \$1,868k, or 8.8%, above FYE 19. Metro's increasing costs of \$1,340k, or 14.0%, are due to higher revenue vehicle maintenance and facility costs. BNIA's expenses are increasing \$412k,

or 4.3%, as higher service costs, major facility repairs and automotive expenses contribute to the increase.

#### 25. TRANSIT FUEL/POWER

Diesel and compressed natural gas to run buses and electric power to run the rail cars comprise 3.1% of the total Metro budget. Total FYE 20 costs of \$4,970k are \$91k, or 1.9%, above FYE 19 as we anticipate our #2 ULSD market diesel fuel to average \$2.40/gallon, we have locked-in 65.4% of our FYE 20 usage at \$2.18/gallon. FYE 19 actual market prices have ranged from a low of \$1.84/gallon on 12/31/18 to a high of \$2.53/gallon on 10/8/18. The FYE 19 budget included market diesel fuel to average \$2.25/gallon. The rail traction portion of Transit Fuel/Power is \$405k.

#### 26. UTILITIES

FYE 20 utilities of \$4,968k are \$35k, or 0.7%, above FYE 19. This increase is based on higher electric billings, consistent with our FYE 19 forecast.

#### 27. INSURANCE & INJURIES

NFTA/Metro purchases property insurance, then assumes the liability for most risks, including personal injury claims. NFTA also purchases insurance for most risks, such as airport liability, excess liability, police professional liability and property, and is self-insured for public property damage and personal injury at our Transportation Centers.

The Insurance & Injuries category records the expense of investigation and settlement of annual routine claims as well as the cost of purchased insurance.

An overall increase of \$508k, or 11.9%, is the result of higher insurance premiums and reserve appropriations for pending cases and settlements.

#### 28. SAFETY & SECURITY

The Authority provides secondary security services through an outside service that provides support at Buffalo Niagara International Airport, Niagara Falls International Airport and guard service at our

Metro bus garage and rail yard locations. FYE 20 costs of \$1,404k are \$132k, or 8.6%, below FYE 19, due to lower BNIA traffic control security and Aircraft Rescue and Firefighting (ARFF) expenses.

#### 29. GENERAL BUSINESS/OTHER

General business expenses include non-employee services, communications, office supplies, business travel, consultant fees, bad debts, management fees, employee training and advertising. FYE 20 costs of \$30,090k are \$1,840k, or 6.5%, above FYE 19. Metro's expenses are increasing \$521k, or 3.4%, due to higher support labor and technology expenses. BNIA's expenses are \$95k, or 1.4%, as the FYE 20 budget includes bi-annual tunnel inspection costs. Central administration expenses are increasing \$1,209k, or 24.5%, as FYE 20 includes new MIS security and software maintenance contracts.

### 30. ADMINISTRATIVE COST REALLOCATION - ADMINISTRATIVE COSTS

The current administrative cost allocation formula is as follows:

Metro	44.04%
BNIA	34.05%
NFIA	7.77%
Transportation Centers	4.55%
Property Development	9.59%
TOTAL	100.00%

### 31. ADMINISTRATIVE COST REALLOCATION - POLICE COSTS

The Authority maintains a Transit Police force that provides proactive security for all NFTA/Metro facilities. The oversight responsibility for the Transit Police force rests within the Executive Branch. For accounting purposes, this unit is recorded in Central Administration on the appropriate expense lines. To the extent that costs are incurred in support of Metro, BNIA, NFIA or Transportation Centers, those business centers absorb the appropriate costs in the Safety & Security category. The costs of these services are reimbursed to Central Administration on the Inter Division Reimbursement line.

FYE 20 police costs are increasing \$329k, or 2.6%, due to higher non-represented and contractual salaries and workers' compensation costs.

#### 32. COSTS TRANSFERRED TO CAPITAL PROJECTS

The Authority receives capital grants from FTA, FAA and New York State for the purpose of procurement and construction of major assets to support operations. As staff time commitments and administrative expenses related to these non-operating projects accumulate, the Authority operating expenses are equally offset by the project funding. FYE 20 Direct Costs Transferred to Capital Projects of \$1,720k are decreasing \$291k, or 14.5%, consistent with our FYE 19 forecast of Engineering personnel costs allocated to projects.

#### 33. INTER DIVISION REIMBURSEMENT

The Authority accounts for specific functions and services of staff that can be directly expensed to other divisions and units. This results in an offset to the appropriate departments on a separate reimbursement line. FYE 20 Inter Division Reimbursement of \$28,595k is \$933k, or 3.4%, above FYE 19 as higher non-represented and contractual salaries and workers' compensation costs contribute to the variance.

#### 34. BOND DEBT SERVICE

The debt service under the 2014 & 2019 Airport Revenue Bonds.

#### 35. PRIOR PERIOD ITEMS/INTEREST/OTHER

Interest expense related to the line of credit.

#### 36. DEBT SERVICE - NORESCO

The debt services related to NFTA/Metro energy initiatives.

#### 37. NFIA CONTRIBUTION (Excluding Debt Service)

This is the BNIA signatory airline contribution, excluding debt service, of NFIA's deficit, capped at \$500k (see note 43). This amount is included in BNIA revenues under Airport Fees & Services.

#### 38. INTERCOMPANY TRANSFER - METRO

This is the contribution of Metro to our Transportation Centers for Metro related operating and capital costs (see note 42).

#### 39. DEBT SERVICE - GLYCOL COLLECTION

BNIA debt service related to the installation of the glycol collection system.

#### 40. OPERATING EXPENSE RESERVE

The operating reserve of \$385k represents the amount needed to maintain our two-month BNIA operating expense reserve fund as outlined in the bond resolution.

#### 41. INTEREST INCOME

This is interest income on NFTA deposits, primarily BNIA related.

#### 42. INTERCOMPANY TRANSFER - TRANSPO CENTERS

This is the receipt of funds from Metro for Metro related operating and capital costs (see note 38).

#### 43. BNIA CONTRIBUTION (Excluding Debt Service)

This is the contribution from the BNIA signatory airlines, excluding debt service, capped at \$500k of NFIA's deficit (see note 37).

#### 44. PFC

Passenger Facility Charges (PFC) are a funding source of the Airport Improvement Program (AIP) and are used to offset BNIA debt service.

#### 45. SENECA PROCEEDS

This is income received from the Seneca Gaming Corporation as a result of an agreement with the State of New York, based on a long term schedule of receipts.

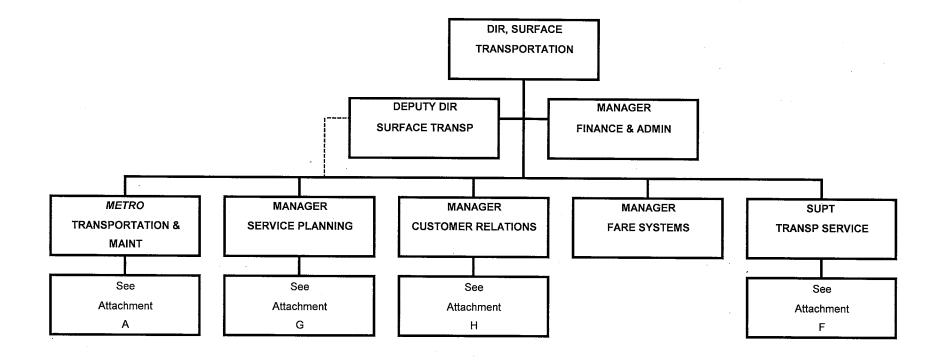
#### 46. PROPERTY ACQUISITION/OTHER

\$225k represents the annual installment by the Erie Canal Harbor Development Corporation for purchase of the Port Terminal complex from NFTA.

#### 47. DIRECT CAPITAL

This is the NFTA equity funded portion of our projected FYE 20 capital plan.

#### SURFACE TRANSPORTATION BUSINESS GROUP



#### **TOTAL EMPLOYEES:**

NFTA 8

## METRO CONSOLIDATED 2018/19 ANNUAL BUDGET VS 2019/20 ANNUAL BUDGET

	FY 17-18	FY 18-19	FY 19-20		
	ACTUAL	BUDGET	BUDGET	VARIANCE	%
REVENUES & ASSISTANCE					
Operating Revenues					
Passenger Fares	35,478,422	37,187,958	36,505,475	(682,483)	-1.8%
Other Operating Revenues	<u>1,219,101</u>	<u>1,221,500</u>	<u>1,221,500</u>	<u>o</u>	0.0%
Total Revenues	36,697,523	38,409,458	37,726,975	(682,483)	-1.8%
Operating Assistance					
Local - 18b Match	4,100,000	4.100.000	4,100,000	0	0.0%
Erie County Sales Tax	20,322,709	20,691,889	21,603,983	912,094	4.4%
Mortgage Tax	10,199,054	10,423,432	10,346,283	(77,149)	-0.7%
Local - 88c Funds	3,356,508	4.801.087	4,977,532	176,445	3.7%
Peace Bridge	200.000	200,000	200,000	0	0.0%
State - 18b	4,100,000	4,100,000	4,100,000	Ô	0.0%
State - MTOAF	23,541,100	25,090,000	27,937,700	2.847.700	11.3%
State - DMTTF	14,076,800	14,076,800	14,076,800	2,047,700	0.0%
State - Additional General Fund	10,743,000	10,230,800	10,230,800	ő	0.0%
State - PM Match	2,568,177	2,658,022	2,711,182	53,160	2.0%
Federal - Sec 5311	74,500	77,000	79,310	2,310	3.0%
Federal - PM	20,545,405	21,264,175	21,689,459	425,284	2.0%
Federal - Enhanced Mobility Sec 5310	73,392	21,204,775	21,009,459	425,264	
Total Operating Assistance	113,900,645	117,713,20 <u>5</u>	122,053,049	4,339,844	<u>n/a</u> 3.7%
TOTAL OPER REVS & ASST	150,598,168	156,122,663	159,780,024	3,657,361	2.3%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	00 000 407	400 500 000	100 044 000	(00/ 0/0)	
	96,966,437	102,503,808	102,241,892	(261,916)	-0.3%
Maintenance & Repairs	9,311,613	9,536,550	10,876,283	1,339,733	14.0%
Transit Fuel/Power	4,030,558	4,879,439	4,970,297	90,858	1.9%
Utilities	1,683,564	1,773,265	1,753,415	(19,850)	-1.1%
Insurance & Injuries	3,332,496	3,451,223	3,895,402	444,179	12.9%
Safety & Security	5,795,484	5,963,182	6,086,816	123,634	2.1%
General Business/Other	15,053,388	15,351,144	15,871,968	520,824	3.4%
Administrative Cost Reallocation	5,762,545	6,257,785	6,916,466	658,681	10.5%
Costs Transferred to Capital Projects	(4,763)	(41,000)	0	41,000	-100.0%
Inter Division Reimbursement	(155,046)	<u>(174,345)</u>	(184,682)	(10,337)	<u>5.9%</u>
TOTAL OPERATING EXPENSES	<u>141,776,276</u>	149,501,051	152,427,857	2,926,806	2.0%
OPERATING INCOME/(LOSS)	8,821,892	6,621,612	7,352,167	730,555	11.0%
NON-OPERATING ITEMS					
Intercompany Transfer	(689,615)	(650,000)	(659,425)	(9,425)	1.5%
Prior Period Items/Interest/Other	(479,491)	0	(212,000)	(212,000)	n/a
Debt Service - Noresco	(411,686)	(413,654)	(387,860)	25,794	-6.2%
TOTAL NON-OPERATING ITEMS	(1,580,792)	(1,063,654)	(1,259,285)	(195,631)	<u>18.4%</u>
NET INCOME/(LOSS)	<u>7,241,101</u>	5,557,958	6,092,882	534,924	9.6%
LESS: DIRECT CAPITAL	5,988,936	3,335,601	5,645,741	2,310,140	69.3%
LESS: INDIRECT CAPITAL	715,077	1,208,580	1,353,129	144,549	12.0%
NET SURPLUS/(DEFICIT)	<u>537,087</u>	1,013,776	(905,988)	(1,919,764)	<u>-189.4%</u>

#### **SURFACE TRANSPORTATION**

#### **DESCRIPTION**

The Surface Transportation Business Unit is responsible for all ground-based transportation services operated and provided by NFTA. Such services include fixed-route bus and rail routes, paratransit and other non-traditional transit services, and intercity bus terminals in Buffalo and Niagara Falls. Surface Transportation units include Metro (fixed-route bus and rail), Marketing, Service Planning, Special Services (paratransit and MetroLink), Transportation Centers (bus terminals and Central Services), and Customer Service.

The mission of the Surface Transportation Business Unit is to enhance the quality of life of residents and visitors by providing the highest level of safe, clean, affordable, responsive and reliable transportation through a coordinated and convenient bus and rail system. Our vision is to support the effective coordination and partnership with public and private entities in continuously improving transportation services to promote regional growth. The range of mobility services we will provide includes traditional bus and rail lines, circulator routes, employer shuttles, paratransit, bicycle programs and pedestrian enhancements. Our goal is to achieve a reputation as the best transit system in the United States.

#### 1.0 METRO

Metro provides comprehensive fixed-route urban and suburban public transportation services within the Erie and Niagara county service area. Metro's 325 fixed-route big buses, 75 Paratransit/Metrolink vans and 27 rail cars operate up to 21 hours per day, seven days per week, to serve the residents of the urbanized area. There are 61 bus routes on which Metro operates nearly 12.5 million annual bus miles, and one rail route on which 936,0000 annual car miles are operated. Each weekday, Metro carries approximately 85,950 passengers on buses and trains. In FYE 18, 25,158,939 customers used Metro.

Metro consists of two operating divisions, Bus and Rail. Metro Bus consists of three operating locations and two units including Bus

Transportation Service and Bus Maintenance. Metro Rail encompasses one operating location and two units including Rail Transportation Service and Rail Maintenance. In addition, the Transportation Support department is included within Metro. There are 1,169 budgeted positions in these units.

It is the primary responsibility of each operating location to provide service to the public as scheduled. This involves managing a properly trained workforce of transportation and maintenance professionals of an adequate, cost-effective size; monitoring and enhancing the quality of service; and adjusting service as required to accommodate service needs.

The Transportation Service Departments in the Bus and Rail divisions are responsible for supervising transit service and control center operations. Their functions include the continuous monitoring of service delivery with corrective action when problems occur, responding to emergencies, providing service to special events, coordinating transit service with construction projects, and communicating with operators and maintenance personnel.

Major Bus Maintenance activities are performed at the Cold Spring Shop. Such activities include major component change-out, bodywork, painting, engine and transmission rebuilding, parts reconditioning and structural repairs, radio maintenance and farebox maintenance. Shop employees also maintain the bus garage facilities, bus stop signs and bus loops.

Maintenance of the rail physical infrastructure is the responsibility of Metro Rail Maintenance. Among the physical plant elements that require a high level of ongoing maintenance are the track, communications systems, fare collection system, ventilation system, train control system, the electrical distribution system, and the stations and tunnels.

The Transportation Support Department is responsible for new operator training, oversight of the bus communications system, and the issuance of system operating notices.

#### 2.0 **SERVICE PLANNING**

The Service Planning function ensures that convenient, cost-effective transit services are available to meet the mobility needs of the public. This is accomplished through a complex and dynamic process involving continuous measurement and estimation of ridership demand, followed by the development of convenient, cost-effective operating schedules to meet that demand. Service Planning reports and evaluates Metro ridership/route performance statistics.

#### 3.0 <u>SPECIAL SERVICES</u>

Metro's Special Services unit is responsible for the overall direction of complementary paratransit service, as required by the Americans with Disabilities Act (ADA). It serves individuals who are unable to use Metro's regular, fully accessible fixed route bus and rail system. In addition, this unit is responsible for managing MetroLink and non-traditional transportation services, such as airport shuttles, college circulators, vanpools and, employer shuttles, provided by Metro either directly or through agreements with private providers and/or outside agencies and Metro's reduced fare program which allows services and people with disabilities to ride at a reduced rate.

#### 4.0 TRANSPORTATION CENTERS

The Transportation Centers unit maintains the Metropolitan Transportation Center including NFTA corporate offices located at 181 Ellicott Street in Buffalo, the Transportation Centers in Niagara Falls, the Operations Control Center and Transit Police Headquarters. This department provides building maintenance and janitorial services to present a clean, comfortable and safe environment for NFTA employees and the traveling public. This unit also monitors and performs services for the tenants of various facilities.

#### 5.0 CUSTOMER CARE

The Customer Care department is responsible for providing the public with quality bus and rail information. This is achieved through the operation of a customized automated telephone information system (IVR) along with an automated trip planner (ATIS) that is accessible

to the public via the NFTA website. The Customer Care department processes nearly 450,000 calls annually. Currently, the automated trip planner is utilized by agents and customers in planning more than 33,000 trips per month, and the automated system provided information to riders over 435,000 times in 2018. Along with being responsible for resolving customer complaints and providing trip information, the department also administers the Emergency Ride Home Program.

#### **KEY PERFORMANCE INDICATORS**

	FYE 18 Actual	FYE 19 <u>Goal</u>	FYE 19 Current Estimate	FYE 20 Goal	FYE 1 Actua		FYE 19 Current Estimate	FYE 20 Goal
<u>Financial</u>					<b>Productivity</b>			
<b>Total Passengers</b>	25.2m	27.4m	24.1m	24.3m	Attendance Rate 92.2%	92.6%	92.6%	92.6%
Passenger Fares	\$35.5m	\$37.2m	\$36.1m	\$36.5m	Big Bus Miles Between			•
Total Revenue	\$36.7m	\$38.4m	\$37.3.m	\$37.7m	Service Interruptions 8,28	7,823	7,703	7,800
Farebox Recovery:					Small Bus Miles Between			
Fixed	28.1%	30.8%	27.0%	27.0%	Service Interruptions 100,89	5 35,000	107,654	100,000
Paratransit	6.1%	6.5%	5.9%	5.9%	5.9% Hybrid Bus Miles Between			
Rail	19.5%	23.9%	18.4%	18.4%	Service Interruptions 9,37	9,700	8,367	8,300
Cost per Revenue I	Hour:				On-Time			
Fixed	\$138.35	\$129.30	\$144.07	\$144.07	Performance 83.3%	82.7%	83.6%	83.7%
Paratransit	\$89.69	\$88.27	\$90.62	\$90.62				
Rail	\$311.73	\$281.52	\$333.50	\$333.50	CY 1	CY 19	CY 19	CY 20
Rail Fare Evasion Ra	ate 2.25%	2.47%	1.96%	1.85%	<u>Actua</u>	<u>Goal</u>	Current Estimate	<u>Goal</u>
<b>Customer Service</b>					Safety		Estimate	
Complaints Receiv					Recordable			
per 100,000 Board	dings 3.07	3.54	2.68	2.5	Injury Rate 6.	8.5	6.4	8.5
Commendations per 100,000 Board	dinas 111	0.98	1.41	1.25	Cases with Days			
por 100,000 Doare	4111E9 1.11	0.70	1.71	1.23	Away Rate 3.	5.2	4.5	5.2
	-				Days Away Rate 286.	3 240.0	240.0	240.0

#### **KEY POINTS**

- Implement enhanced partnership with UB (2020 Plan) and Buffalo Niagara Medical Campus.
- Receive delivery of mid-life rebuild rail cars
- Continue rail station improvements including elevator and escalator upgrades.
- Enhance customer amenities with Real Time Information Next Bus Interactive Voice Response, Bus Shelters and more Park & Rides.
- Advance service and station expansion design and funding opportunities involving both DL&W and Amherst-Buffalo Corridor.
- Continue marketing Metro Express and Park & Ride
- Fare Collection System Replacement Construction
- Compressed Natural Gas (CNG) Fleet and Facilities Integration
- Continue Electric Bus Charging Station study
- Citizens Advisory Committee (CAC) ongoing
- Continue working with COB cars on Main St. project

#### PROGRAM AND SERVICE OBJECTIVES

- Maintain on-time performance and reduce service interruption.
- Reduce number of recordable accidents and cases with days away.
- Increase employee attendance rate.
- Continue to maximize efficiency of paratransit service.
- Increase MTC & NFITC revenue opportunities with advertising and vendor upgrades
- Continue to improve productivity and cost effectiveness of Metro services

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#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 98 CREDITS = (-)
DEBITS = (+)

Niagara Frontier Transportation Authority METRO TRANS. AND MAINTENANCE Company 1

Department 0049 NFTA DEDICATED PERSONNEL

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	7,040,787	6,233,441	5,428,190	6,617,870	384,429
515	EMPLOYEE BENEFITS	3,809,933	3,585,964	3,093,766	3,678,522	92,558
591	PROJECTS	30,905-	45,000-	2,229-	31,000-	14,000
592	DIVISION OPERATIONS	10,819,815-	9,774,405-	8,519,727-	10,265,392-	490,987-
TOTAL	EXPENSES				-	

Division 40

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 143 CREDITS = (-)
DEBITS = (+)

NFT Metro System, Inc. METRO TRANS. AND MAINTENANCE Company Division 40 Department 4099 METRO TRANS & MAINTENANCE

2017-18 2018-19 2018-19 2019-20 VARIANCE Description From Budget Actual Budget YTD Actual Req Budget Account

499 OTHER OPERATING REVENUES 1,978-

1,978-TOTAL REVENUES

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 144 CREDITS = (-) DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4099 METRO TRANS & MAINTENANCE

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
584 FREIGHT		48,394	45,000	41,688	47,500	2,500
TOTAL EXPENSES		48,394	45,000	41,688	47,500	2,500

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)

CREDITS = (-) DEBITS = (+)

Page 108

BUDGET WORKSHEETS - Fiscal Year 2019-20

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4002 BUS REVENUES/EXPENSES

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
411	PASSENGER FARES	29,706,504-	30,868,893-	22,475,715-	30,293,651-	575,242
494	ADVERTISING REVENUES	947,671-	817,551-	774,817-	817,551-	•
499	OTHER OPERATING REVENUES	1,980	3,500-	7,514	3,500-	
TOTAL	REVENUES	30,652,195-	31,689,944-	23,243,018-	31,114,702-	575,242

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 109 CREDITS = (-) DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4002 BUS REVENUES/EXPENSES

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** NON-	OPERATING/OPERATING ASSISTANCE **					
709	LOCAL OPERATING ASSISTANCE	29,210,693-	29,672,211-	23,095,369-	30,363,653-	691,442-
711	NY STATE OPERATING ASSISTANCE	45,441,935-	46,360,915-	34,761,704-	48,763,664-	2,402,749-
713	FEDERAL OPERATING ASSISTANCE	15,269,595-	15,740,253-	11,733,463-	16,055,828-	315,575-
TOTAL	OPERATING ASSISTANCE	89.922.223-	91,773,379-	69,590,536-	95,183,145-	3,409,766-

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 110 CREDITS = (-) DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4003 RAIL REVENUES/EXPENSES

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
411	PASSENGER FARES	5,036,428-	5,572,265-	3,682,510-	5,469,428-	102,837
491	TRAFFIC FINES	84,331-	88,000-	58,310-	88,000-	
494	ADVERTISING REVENUES	103,282-	213,449-	88,253-	213,449-	
499	OTHER OPERATING REVENUES	83,818-	99,000-	71,191-	99,000-	
TOTAL	REVENUES	5,307,859-	5,972,714-	3,900,264-	5,869,877-	102,837

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 111 CREDITS = (-) DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4003 RAIL REVENUES/EXPENSES

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** NON-0	OPERATING/OPERATING ASSISTANCE **			•		
709	LOCAL OPERATING ASSISTANCE	8,284,179-	9,835,890-	7,632,947-	10,139,139-	303,249-
711	NY STATE OPERATING ASSISTANCE	8,492,620-	8,677,330-	6,505,008-	9,117,539-	440,209-
713	FEDERAL OPERATING ASSISTANCE	4,987,883-	5,221,522-	3,892,234-	5,325,953-	104,431-
TOTAL	OPERATING ASSISTANCE	21,764,682-	23,734,742-	18,030,189-	24,582,631-	847,889-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)

Page 112 CREDITS = (-) DEBITS = (+)

BUDGET WORKSHEETS - Fiscal Year 2019-20

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE

Department 4004 PARATRANSIT REV/EXP

Account	Description	2017-18 Actual	2018-19 Budget !	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
411	PASSENGER FARES	605,150-	610,000-	469,977-	610,000-	
TOTAL	REVENUES	605,150-	610,000-	469,977-	610,000-	

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 113 CREDITS = (-) DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4004 PARATRANSIT REV/EXP

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** NON-O	PERATING/OPERATING ASSISTANCE **					
709	LOCAL OPERATING ASSISTANCE	532,445-	540,479-	420,627-	552,952-	12,473-
711	NY STATE OPERATING ASSISTANCE	820,891-	838,033-	628,351-	881,459-	43,426-
713	FEDERAL OPERATING ASSISTANCE	345,212-	284,552-	212,108-	290,243-	5,691-
TOTAL (	OPERATING ASSISTANCE	1.698.548-	1.663.064-	1,261,086-	1,724,654-	61,590-

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 114
CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4005

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
411 PASSE	NGER FARES	130,338-	136,800-	60,599-	132,396-	4,404
TOTAL REVEN	UES	130,338-	136,800-	60,599-	132,396-	4,404

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 115 CREDITS = (-) DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS: AND MAINTENANCE
Department 4005

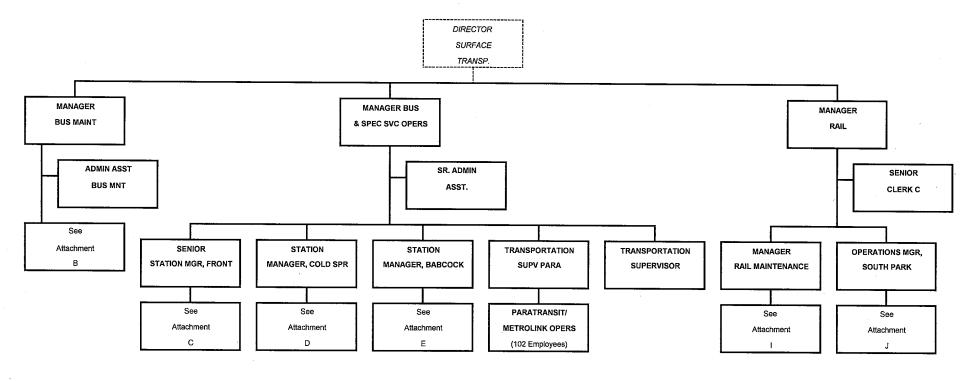
Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** NON-OPER	RATING/OPERATING ASSISTANCE **					
709 LOC	CAL OPERATING ASSISTANCE	164,255-	167,828-	130;742-	172,054-	4,226-
711 NY	STATE OPERATING ASSISTANCE	273,631-	279,344-	209,435-	293,820-	14,476-
713 FEI	DERAL OPERATING ASSISTANCE	90,607-	94,848-	70,701-	96,745-	1,897-
TOTAL OPE	FRATING ASSISTANCE	528.493-	542.020-	410.878-	562,619-	20.599-

		Company Division Department	2 40 4031	Niagara Fro METRO TRANS. AND METRO MANAGER	ntier Transit Met MAINTENANCE	ro
Account/Sub	Account Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES	**					
511 0057	Early Return to Work Program	79,995	45,000	17,701	45,000	
MAINTENANC	E SALARY & WAGES	79,995	45,000	17,701	45,000	
512 0057	Early Return to Work Program	152,239	200,000	100,729	150,000	50,000-
TRANSPORTA	TION SALARY & WAGES	152,239	200,000	100,729	150,000	50,000-
514 0057	Early Return to Work Program		3,999	9,077	4,000	. 1
514 0133	OPEB Expense GASB45	169,958				
514 0361	General Office		40,000		40,000	
GEN & ADMI	N SALARY & WAGES	169,958	43,999 	9,077	44,000	. 1
515 9998	3		263,163	114,025	214,383	48,780-
EMPLOYEE B	ENEFITS		263,163	114,025	214,383	48,780-
534 0222	Utilities Expense	787		511		
534 9998	Budget		1,000		800	200-
TELEPHONE		787	1,000	511	800	200-
541 0264	Property & Fire Insurance	105,385		80,739		
541 0265	BUILDINGS	781,738		634,913		
541 9998	Budget		734,883		830,088	95,205

	Company Division Department	2 40 4031	Niagara Fr METRO TRANS. AI METRO MANAGER	rontier Transit Me ND MAINTENANCE	etro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget		2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **					
INSURANCE	887,123	734,883	715,652	830,088	95,205
571 0014 Management Fees	496,715	676,401	371,690	677,209	808
571 0163 Professional Services	42,994	79,999	74,925	44,000	35,999-
571 0362 Temporary Help	8,156	8,000	·	7,000	1,000-
CONSULTANTS/OUTSIDE SERVICES	547,865	764,400		728,209	36,191-
575 0170 Advertising		100			100-
PRINTING & ADVERTISING		100			100-
576 0359 Travel & Entertainment	13,125	16,000	2,383	13,000	3,000-
576 5800 Auto Reimbursement	2,241			2,000	2,000
EMPLOYEE TRAVEL	15,366	16,000	2,383	15,000	1,000-
577 0371 Seminars	16,175	15,000	23,489	16,000	1,000
577 5900 Employee Training	414	5,000		5,000	
577 9165 NFTA Office Space	7,543	1,500	30	1,500	
EMPLOYEE TRAINING	24,132	21,500	23,519	22,500	1,000
580 0358 Subscriptions & Dues	72,187		52,518		
580 0361 General Office	10,130		3,155		
580 0365 Stationary	3,583		1,709		

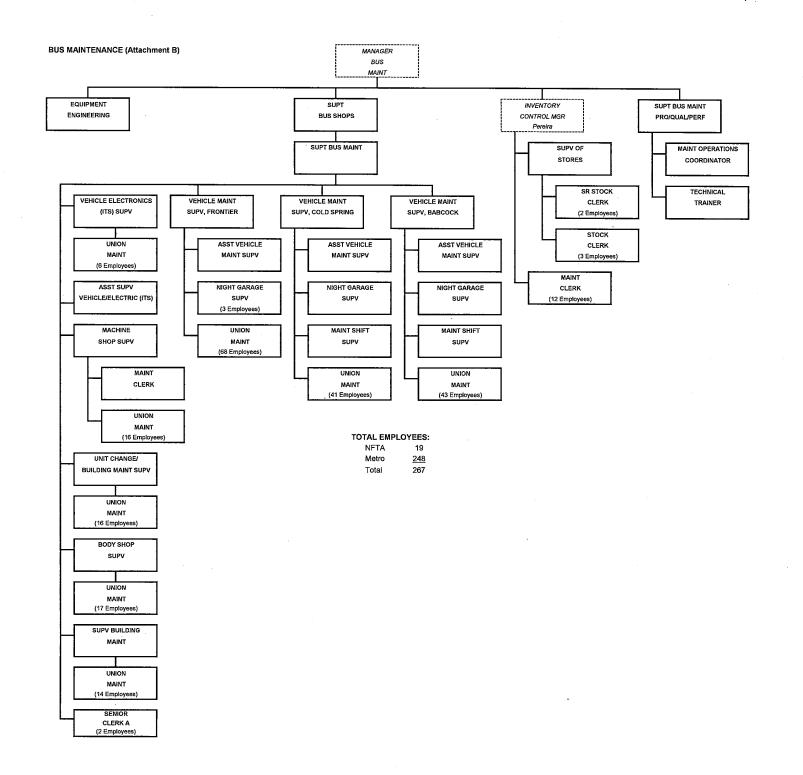
	Company Division Department	2 40 4031	Niagara Fron METRO TRANS. AND METRO MANAGER	tier Transit Meti MAINTENANCE	co
Account/SubAccount Description	2017-18 Actual		2018-19 YTD Actual		VARIANCE From Budget
** EXPENSES **					
580 0368 Technology/Equipment/Service	4,929		560		
580 0472 Misc Labor/Expense	5,893		3,023		
580 9998 Budget		155,000		125,000	30,000-
GENERAL OFFICE	96,722	155,000	60,965	125,000	30,000-
582 0358 Subscriptions & Dues	3,750				
TRANSPORTATION EXPENSE	3,750				
592 0512 Rail Overhead - Expenses		1 <u>6</u> 2,673	- 91,749-	148,772-	13,901
DIVISION OPERATIONS	116,290-		- 91,749-		
TOTAL EXPENSES	2,085,120	2,082,3	72 1,405,648	2,026,208	56,164-

#### METRO TRANSPORTATION & MAINTENANCE (Attachment A)



#### **TOTAL EMPLOYEES:**

NFTA	11
Metro	<u>103</u>
Total	114



	Company Division Departmen	2 40 t 4010	Niagara FromETRO TRANS. ANI FRONTIER GARAGE	ontier Transit Mo O MAINTENANCE	etro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **					
511 0030 Instruction Labor/Expen	se 18,262	30,000	11,944	30,000	
511 0037 Equiopment Familiarizat	ion		9		
511 0040 Supervision	176,649		133,960		
511 0041 Office & Clerical	49,769		26,447		
511 0101 Vacation Pay	250,199		223,205		
511 0102 Birthday & Anniversary	Pay 11,502		10,427		
511 0103 Sick Pay	58,466		36,375		
511 0104 Personal Leave Pay	30,582		26,080		
511 0105 Holiday Pay	92,394		69,328		
511 0106 Jury Duty	1,699				
511 0108 Bereavement Pay	4,909		1,884		
511 0111 Paid Lunch Pay	70				
511 0112 Attendance/Sick Leave I	ncent 30,150	38,000	12,700	38,000	
511 0113 Sick Pay Buy Back	2,479	5,000	3,935	5,000	
511 0116 Vacation, Sick PL Buy B	ack 924	5,000	418	5,000	
511 0200 Revenue Vehicle Servici	ng 1,959,037		1,523,506		
511 0234 Physical Examination La	bor 791		418		
511 0300 Shop & Garage Equip Mai	ntena 39,747		48,581		
511 0325 SNOWPLOWING	48,972		14,672		
511 0400 Facilities Maintenance	231,888		194,335		
511 0700 Attrition		390,782	-	390,782-	
511 0800 Temporary Help		64,350			64,350-

		Company Division Departmen	2 40 t 4010	Niagara Fr METRO TRANS. AN FRONTIER GARAGE		etro
Account/SubAc	count Description	2017-18 Actual		2018-19 YTD Actual		VARIANCE From Budget
** EXPENSES *	**					•
511 0900 O	Overtime	916,842	770,000	739,959	770,000	
511 0901 S	Salary Contingency	207,314-				
511 0925 S	Shift Differential		40,000		40,000	
511 9998 B	Budget		3,238,934		3,600,097	361,163
MAINTENANCE	SALARY & WAGES	3,718,017	3,800,502	3,078,183	4,097,315	296,813
515 9998 B	5		2,903,180	2,303,444		225,027
EMPLOYEE BEN	NEFITS		2,903,180		3,128,207	
521 0062 A	Accident Repairs	70,652-	40,000	- 83,356-	40,000-	
521 5200 M	M&S Direct Charge (Special O	283,049	440,000	203,700	395,000	45,000-
521 5201 M	M&S Issues	1,323,802	1,520,000	1,077,072	2,200,000	680,000
521 6010 O	Other Fluids	2,754	5,000	2,324	5,000	
REVENUE VEHI	CLE MAINT & TRANS	1,538,953	1,925,000	1,199,740	2,560,000	635,000
522 5200 M	M&S Direct Charge (Special O	32,128		24,666		
522 5201 M	1&S Issues	2,761		1,648		
522 9998 B	-	•	-	·	35,437	
NON-REV VEHI	ICLE MAINT & REPAIR				35,437	
524 0070 D	Diesel Expense	827,474		654,294		
524 0080 O	Operation of Service Trucks	8,011	7,500	7,522	10,000	2,500

		Company Division Departmen	2 40 t 4010	Niagara Fr METRO TRANS. AN FRONTIER GARAGE		etro
Account/Sub	Account Description	2017-18 Actual	2018-19 Budget		2019-20 Req Budget	VARIANCE From Budget
** EXPENSES	**					
524 0560	CNG-Fueling Costs	103,145	385,104	348,854	463,500	78,396
524 3199	ELECTRICAL	64,217	60,800	63,612	85,000	24,200
524 5201	M&S Issues	40,903	31,416	42,607	41,500	10,084
524 9998	Budget		1,570,944		1,536,046	34,898-
AUTOMOTIVE		1,043,750	2,055,764	1,116,889	2,136,046	80,282
525 0561	CNG-Equipment Costs	286,452	215,000	223,834	370,000	155,000
525 5200	M&S Direct Charge (Special O	131,045		99,428		
525 5201	M&S Issues	51,098		43,748		
525 9998	3	106,399-	123,750	90,720-	126,562	2,812
FACILITIES			338,750	276,290	496,562	157,812
527 5270	Environmental Costs	44,398		25,474		
527 9998	3		38,250	6,368-	35,812	2,438-
ENVIRONMEN	TAL	33,383	38,250	19,106	35,812	2,438-
531 0222	Utilities Expense	158,937		130,957		
531 9998	Budget	38,567-	120,750	32,738-	119,812	938-
ELECTRIC P	OWER	120,370	120,750	98,219	119,812	. 938-
532 0222	Utilities Expense	140,545		72,330		
532 9998	Budget	30,668-	108,750	18,081-	105,563	3,187-

		Company Division Department		Niagara Fro METRO TRANS. ANI FRONTIER GARAGE	ontier Transit M O MAINTENANCE	etro
Account/Sub	Account Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES	**					
GAS		109,877	108,750	54,249	105,563	3,187-
533 0222	Utilities Expense	25,162		14,975		
533 9998	Budget	6,073-	16,125	3,742-	16,594	469
WATER		19,089	16,125	11,233	16,594	469
534 0222	Utilities Expense			1,329		
TELEPHONE				1.329		
571 0014	Management Fees			240,427	313,438	14,580
571 0163	Professional Services			375		
571 0362	Temporary Help	100				
CONSULTANT	S/OUTSIDE SERVICES	318,650	298,858	240,802	313,438	14,580
580 0361	General Office	921	1,500		1,500	
580 0364	Cleaning & Operations	1,321	4,000		4,000	
580 0368	Technology/Equipment/Service	8,568	93,000	8,293	93,000	
580 5201	M&S Issues	2,568	3,500	2,691	3,500	
580 5210	and of a fine business of a stable and	655	10,000	3,685	10,000	
GENERAL OF	FICE	14,033	112,000	14,701	112,000	

TOTAL EXPENSES

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2019-20

10,106,351 11,753,179 8,433,991 13,156,786 1,403,607

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Niagara Frontier Transit Metro METRO TRANS. AND MAINTENANCE Company 2 Division 40 Department 4010 FRONTIER GARAGE 2018-19 2017-18 2018-19 2019-20 VARIANCE Account/SubAccount Description Actual Budget YTD Actual Req Budget From Budget \*\* EXPENSES \*\*

		Company Division Department	2 40 4011	Niagara Fr METRO TRANS. AN COLD SPRINGS GA		etro
Account/Sub	Account Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES	**					
511 0030	Instruction Labor/Expense	5,849	14,000	2,447	14,000	
511 0040	Supervision	39,020		20,563		
511 0041	Office & Clerical	62,579		42,211		
511 0101	Vacation Pay	106,725		99,376		
511 0102	Birthday & Anniversary Pay	3,093		3,111		
511 0103	Sick Pay	36,858		21,788		
511 0104	Personal Leave Pay	16,194		12,108		
511 0105	Holiday Pay	53,877		36,798		
511 0106	Jury Duty	410				
511 0108	Bereavement Pay	1,613		1,369		
511 0111	Paid Lunch Pay			25		
511 0112	Attendance/Sick Leave Incent	8,550	8,000	3,800	9,000	1,000
511 0113	Sick Pay Buy Back	165	1,000		1,000	
511 0116	Vacation, Sick PL Buy Back	165	1,000	226	1,000	
511 0200	Revenue Vehicle Servicing	1,096,744		822,844		
511 0234	Physical Examination Labor	162		284		
511 <u>0</u> 300	Shop & Garage Equip Maintena	6,752				
511 0325	SNOWPLOWING	2,998		314		
511 0400	Facilities Maintenance	290,737.		298,704		
511 0700	Attrition		157,185	-	157,185-	
511 0900	Overtime	140,823	175,000	149,604	175,000	
511 0901	Salary Contingency	91,653-				

		baagee work becar.	1 KCDOLC	ribear rear 2		
		Company Division Departmen	2 40 t 4011	Niagara METRO TRANS. COLD SPRINGS	Frontier Transit M AND MAINTENANCE GARAGE	etro
Account/Sub	Account Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actua	2019-20 Al Req Budget	VARIANCE From Budget
** EXPENSES	**					
511 0925	Shift Differential		19,000		19,000	
511 9998	•		2,073,774		2,100,979	27,205
MATNTENIANO	E SALARY & WAGES	1 701 661	2,134,589	1,515,572	2,162,794	28,205
514 0472	Misc Labor/Expense	253			300	
GEN & ADMII		253			300	
515 9998		1,580,315			1,815,958	1,354-
EMPLOYEE B		1.580.315	1,817,312	1,283,797	1,815,958	1,354-
	Accident Repairs		25,000	- 27,068-	- 25,000-	
521 5200	M&S Direct Charge (Special (	598,651	600,000	406,734	600,000	
521 5201	M&S Issues	1,075,768	1,000,000	719,890	1,200,000	200,000
	Other Fluids		10,500	8,729	10,500	
	HICLE MAINT & TRANS		1,585,500	1,108,285	1,785,500	200,000
522 5200	M&S Direct Charge (Special o			21,211		
522 5201	M&S Issues	1,525		727		
522 9998	3		25,000		31,000	6,000
NON-REV VE	HICLE MAINT & REPAIR	30,790	25,000	21,938	31,000	6,000
524 0070	Diesel Expense	1,022,465		928,280		

		Company Division Department	2 40 4011		Frontier Transit M AND MAINTENANCE GARAGE	Metro
Account/Sub	Account Description	2017-18 Actual	2018-19 Budget			VARIANCE From Budget
** EXPENSES	**					
524 0080	Operation of Service Trucks	10,393	8,000	10,230	10,500	2,500
524 5201	M&S Issues	23,076	18,480	19,912	24,500	6,020
524 9998			905,712		885,593	20,119-
AUTOMOTIVE		1,055,934	932,192	958,422	920,593	11,599-
525 5200	M&S Direct Charge (Special O	85,138	75,000	47,541	75,000	
	M&S Issues	22,251-	-	•	,	·
FACILITIES		62,887	55,000			10,000
527 5270	Environmental Costs	22,607		14,036		
527 9998	Budget		42,000		42,000	
ENVIRONMEN		22,607	42,000	14,036	42,000	
533 0222	Utilities Expense	419		314		
533 9998	Budget		400		400	
WATER		419	400		400	
534 0222	Utilities Expense			470		
TELEPHONE				470		
571 0014	Management Fees	289,485	298,858	220,640	313,438	14,580
571 0163	Professional Services			944		

	Company Division Department	2 40 4011	Niagara From METRO TRANS. AND COLD SPRINGS GARA		tro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **					
571 0362 Temporary Help	75		. •		
CONSULTANTS/OUTSIDE SERVICES	289,560	298,858	221,584	313,438	14,580
580 0361 General Office	519	300	498	700	400
580 0364 Cleaning & Operations	1,049	2,500	237	2,500	
580 0368 Technology/Equipment/Service	7,236	45,000	4,243	45,000	
580 5210 Safety Equipment & Supplies	1,272	3,000	3,865	3,000	
GENERAL OFFICE	10,076	50,800	8,843	51,200	400
TOTAL EXPENSES	6,476,619	6,941,9	51 5,169,643	7,188,183	246,232

		Company Division Department	2 40 4013	Niagara Fro METRO TRANS. ANI BABCOCK GARAGE	ontier Transit Me O MAINTENANCE	tro
Account/Sub	Account Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES	**					
511 0030	Instruction Labor/Expense	509	14,000	336	14,000	
511 0040	Supervision	147,155		105,076		
511 0041	Office & Clerical	331				
511 0101	Vacation Pay	154,741		128,349		
511 0102	Birthday & Anniversary Pay	4,380		3,582		•
511 0103	Sick Pay	55,465		37,664		
511 0104	Personal Leave Pay	17,165		15,011		
511 0105	Holiday Pay	57,642		40,119		
511 0106	Jury Duty	728				
511 0108	Bereavement Pay	1,840		872		
511 0111	Paid Lunch Pay	47				
511 0112	Attendance/Sick Leave Incent	10,900	16,000	5,300	16,000	
511 0113	Sick Pay Buy Back		1,000	328	1,000	
511 0116	Vacation, Sick PL Buy Back		1,000	3,032	1,000	
511 0200	Revenue Vehicle Servicing	1,096,831		864,341		
511 0234	Physical Examination Labor	962		854		
511 0300	Shop & Garage Equip Maintena	86,948		38,710		
511 0400	Facilities Maintenance	271,889		192,928		
511 0472	Misc Labor/Expense	1,038		134		
511 0700	Attrition		160,000	-	160,000-	
511 0800	Temporary Help		64,350			64,350-
511 0900	Overtime	298,177	300,000	220,768	300,000	

	Company Division Departmen		Niagara Fr METRO TRANS. AI BABCOCK GARAGE	rontier Transit ND MAINTENANCE	Metro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **					
511 0901 Salary Contingency	108,063-				
511 0925 Shift Differential		22,000		22,000	
511 9998 Budget		2,230,177		2,266,968	36,791
MAINTENANCE SALARY & WAGES	2,098,685	2,488,527	1,657,404	2,460,968	27,559-
515 9998 Budget		2,048,822	1,377,640	1,994,338	54,484-
EMPLOYEE BENEFITS	1,760,685	2,048,822	1,377,640	1,994,338	54,484-
521 0062 Accident Repairs	37,571-	25,000	- 15,823-	25,000-	
521 5200 M&S Direct Charge (Speci	al O 645,047	400,000	740,182	400,000	
521 5201 M&S Issues	1,002,454	1,300,000	504,620	1,300,000	
521 6010 Other Fluids	4,726	6,000	4,730	6,000	
REVENUE VEHICLE MAINT & TRANS		1,681,000	1,233,709	1,681,000	
522 5200 M&S Direct Charge (Speci	al O 32,392		28,802		
522 5201 M&S Issues	539		1,196		
522 9998 Budget		30,000		30,000	
NON-REV VEHICLE MAINT & REPAIR		30,000	29,998		
524 0070 Diesel Expense	1,022,005		958,121		
524 0080 Operation of Service Tru	cks 6,362	5,000	4,522	6,500	1,500
524 5201 M&S Issues	25,971	20,324	22,014	26,500	6,176

	Company Division Department	2 40 4013	Niagara Fro METRO TRANS. AND BABCOCK GARAGE	ntier Transit Me MAINTENANCE	etro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **					
524 9998 Budget		927,022		906,430	20,592-
AUTOMOTIVE	1,054,338	952,346	984,657	939,430	12,916-
· · · · · · · · · · · · · · · · · · ·					
525 5200 M&S Direct Charge (Special O	86,886		52,299		
525 5201 M&S Issues	3,521		20		
525 9998 Budget		77,000		77,000	
FACILITIES	90,407	77,000	52,319	77,000	
527 5270 Environmental Costs	30,395		12,361		
527 9998 Budget		45,000		45,000	
ENVIRONMENTAL		45,000	12,361	45,000	
531 0222 Utilities Expense	77,771		64,016		
531 9998 Budget		85,000		85,000	
ELECTRIC POWER			64,016		
532 0222 Utilities Expense	91,035		36,352		
532 9998 Budget		110,000		110,000	
GAS	91,035	110,000	36,352	110,000	
533 0222 Utilities Expense	18,598		12,039		
533 9998 Budget		16,000		16,000	

	Company Division Department		Niagara Fro METRO TRANS. AND BABCOCK GARAGE	ntier Transit 1 MAINTENANCE	Metro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **		•			
WATER	18,598	16,000	12,039	16,000	
534 0222 Utilities Expense			491		·
TELEPHONE			491		
571 0014 Management Fees	307,028	292,518	231,310	309,841	17,323
571 0163 Professional Services			617		
571 0362 Temporary Help	50				
CONSULTANTS/OUTSIDE SERVICES	307,078	292,518	231,927	309,841	17,323
580 0361 General Office	537	1,100	105	1,100	
580 0364 Cleaning & Operations	1,054	4,000	785	4,000	
580 0368 Technology/Equipment/Service	8,345	50,000	3,931	50,000	
580 5210 Safety Equipment & Supplies			7,096	6,500	
GENERAL OFFICE	10,858	61,600	11,917	61,600	
	<b></b>				
TOTAL EXPENSES		7,887,8	13 5,704,830	7,810,177	77,636-

		Company Division Department	2 40 4014		Frontier Transit M AND MAINTENANCE	Metro
Account/Sub	Account Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actua	2019-20 l Req Budget	VARIANCE From Budget
** EXPENSES	**					
511 0030	Instruction Labor/Expense	8,451	14,999	2,361	14,999	
511 0040	Supervision	18,158		30,583		
511 0041	Office & Clerical	7,112		7,138		
511 0101	Vacation Pay	268,543		219,202		
511 0102	Birthday & Anniversary Pay	11,563		10,139		
511 0103	Sick Pay	80,348		51,534		
511 0104	Personal Leave Pay	27,239		21,780		
511 0105	Holiday Pay	104,001		65,799		
511 0106	Jury Duty	205		2,941		
511 0107	Military Leave Pay	9,316		9,653		
511 0108	Bereavement Pay	4,237		3,352		
511 0112	Attendance/Sick Leave Incent	24,000	27,000	9,600	27,000	
511 0113	Sick Pay Buy Back	2,664	3,000	3,557	3,000	
511 0116	Vacation, Sick PL Buy Back		2,000	1,692	2,000	
511 0200	Revenue Vehicle Servicing	2,103,596		1,578,046		
511 0234	Physical Examination Labor	1,616		264		
511 0300	Shop & Garage Equip Maintena	4,528		1,653		
511 0325	SNOWPLOWING	217		696		
511 0400	Facilities Maintenance	274,812		180,925		
511 0500	Radio Equipment Maintenance	167,014		108,456		
511 0700	Attrition		271,000	-	489,177-	218,177-
511 0900	Overtime	357,721	500,000	75,006	300,000	200,000-

	Company Division Departmen	2 40 at 4014	Niagara Fr METRO TRANS. AN SHOPS	rontier Transit M ND MAINTENANCE	etro
Account/SubAccount Description	2017-18 Actual		2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **					
511 0901 Salary Contingency	189,160-	•			
511 0925 Shift Differential		2,000		2,000	
511 9998 Budget		3,559,231		3,615,675	56,444
MAINTENANCE SALARY & WAGES	3,286,181	3,837,230	2,384,377	3,475,497	361,733-
514 0101 Vacation Pay	1,421		993		
514 0103 Sick Pay	2,378		398		
514 0104 Personal Leave Pay	377		396		
514 0105 Holiday Pay	194				
514 0152 Vault Drivers	33,090		34,366		
514 0471 Stores Labor/Expense	1,554		25,853		•
514 0472 Misc Labor/Expense	50		1,174		•
514 0900 Overtime	733		18		
514 9998 Budget		52,531		52,752	221
GEN & ADMIN SALARY & WAGES	39,797		63,198	52,752	221
515 9998 Budget		3,179,969	2,251,995	2,951,689	228,280-
EMPLOYEE BENEFITS		3,179,969	2,251,995	2,951,689	228,280-
520 0147 Elevator Maintenance & Inspe	5,109	5,100	3,981	5,100	
520 0149 Elevator Repairs	1,274	1,600	993	1,600	

	Company Division Departmen	2 40 t 4014	Niagara Fro METRO TRANS. ANI SHOPS	ontier Transit Me MAINTENANCE	etro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget		2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **					
MAINTENANCE AND REPAIRS	6,383	6,700	4,974	6,700	
521 0054 Tire Expense	578,109	630,000	464,192	660,776	30,776
521 5200 M&S Direct Charge (Special O	276,603	150,000	90,199	250,000	100,000
521 5201 M&S Issues	7,921	50,000	2,724-	50,000	
521 5202 M&S Workshop Labor/Matls			90		
521 5205 M*S Obsolete Inventory			61,838		
REVENUE VEHICLE MAINT & TRANS	862,633	830,000	613,595	960,776	130,776
522 5200 M&S Direct Charge (Special O	16,518		14,340		
522 5201 M&S Issues	74	29,999	3,211	20,000	9,999-
NON-REV VEHICLE MAINT & REPAIR	16,592	29,999	17,551	20,000	9,999-
524 0080 Operation of Service Trucks	936	1,000		1,500	500
AUTOMOTIVE	936		312	1,500	500
525 5200 M&S Direct Charge (Special O	114,136		126,843		
525 5201 M&S Issues	62,321		28,583		
525 9998 Budget		180,000		180,000	
FACILITIES	176,457	180,000	155,426	180,000	
527 5270 Environmental Costs	17,459		8,768		

	Company Division Department		Niagara Fr METRO TRANS. AN SHOPS	ontier Transit D MAINTENANCE	Metro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **					
527 9998 Budget		8,000			2,000
ENVIRONMENTAL			8,768		
531 0222 Utilities Expense	195,603		160,710		
531 9998 Budget		200,000		200,000	
ELECTRIC POWER			160,710		
532 0222 Utilities Expense	161,880		63,784		
532 9998 Budget		180,000		180,000	
GAS	161,880	180,000	63,784	180,000	
533 0222 Utilities Expense	34,842		21,615		
533 9998 Budget		39,999		39,999	
WATER	34,842	39,999	21,615	39,999	
534 0222 Utilities Expense	182	299		299	
TELEPHONE		299		299	
571 0014 Management Fees			1,448,584	2,072,195	137,680
571 0230 Radio Mobile Units	70,077	115,000	61,260	115,000	
571 0231 Radio Base Stations	45,639	50,000	26,527	50,000	

	Company Division Departmen		Niagara Fro METRO TRANS. AND SHOPS	ontier Transit MAINTENANCE	Metro
Account/SubAccount Description	2017-18 Actual		2018-19 YTD Actual		VARIANCE From Budget
** EXPENSES **					
CONSULTANTS/OUTSIDE SERVICES	1,960,221	2,099,515	1,536,371	2,237,195	137,680
576 0359 Travel & Entertainment	9		11		
EMPLOYEE TRAVEL	9		11		·
577 5900 Employee Training	,	47,999	29,789	48,000	1
EMPLOYEE TRAINING	31,218	47,999	29,789		1
580 0358 Subscriptions & Dues	7	500			500-
580 0361 General Office	2,275	4,000	241-	4,000	
580 0363 Machine Rental & Repair	4 -	150		500	350
580 0364 Cleaning & Operations	1,839	7,999	291	8,000	1
580 0368 Technology/Equipment/Service	257,147	210,000	189,788	362,000	152,000
580 0385 Safety/Service Awards		999		1,000	1
580 5201 M&S Issues			18	500	500
580 5210 Safety Equipment & Supplies		6,000	2,439	6,000	
GENERAL OFFICE	266,718	229,648	192,295	382,000	152,352
TOTAL EXPENSES	9,916,875	10,922,88	7,504,916	10,746,407	176,482-

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 120 CREDITS = (-) DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4015 BUS LOOPS

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
525	FACILITIES	23,219	25,000	12,274	25,000	
527	ENVIRONMENTAL			125		
531	ELECTRIC POWER	89,492	89,000	67,217	89,000	
533	WATER	6,802	5,000	3,340	5,000	
572	RENT EXPENSE	9,600	9,600	7,200	9,600	
574	TAXES AND ASSESSMENTS	1,745				
580	GENERAL OFFICE	777	799	600	800	1
TOTAL	EXPENSES	131,635	129,399	90,756	129,400	1

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 121 CREDITS = (-) DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4016 MECHANICAL

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
511	MAINTENANCE SALARY & WAGES	143,085	163,678	79,671	166,186	2,508
515	EMPLOYEE BENEFITS	138,591	147,959	74,644	148,003	44
571	CONSULTANTS/OUTSIDE SERVICES	7,290		12,557		
580	GENERAL OFFICE	1,079	2,999	1,233	3,500	501
TOTAL	EXPENSES	290,045	314,636	168,105	317,689	3,053

	Company Division Department	2 40 4019	Niagara Fro METRO TRANS. AND STOREROOM- BUS	ntier Transit Me MAINTENANCE	tro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **					
511 0041 Office & Clerical	344,674		244,801		
511 0101 Vacation Pay	44,245		18,525		
511 0102 Birthday & Anniversary Pay	2,365	ere.	1,136		
511 0103 Sick Pay	49,291		8,418		
511 0104 Personal Leave Pay	4,102		3,628		
511 0105 Holiday Pay	17,480		8,360		
511 0106 Jury Duty	94				
511 0108 Bereavement Pay	553		189	•	
511 0111 Paid Lunch Pay	45,539		34,719		
511 0112 Attendance/Sick Leave Incent	7,800	8,000	1,600	9,000	1,000
511 0113 Sick Pay Buy Back	762				
511 0116 Vacation, Sick PL Buy Back	1,117		765		
511 0234 Physical Examination Labor	449		522		
511 0472 Misc Labor/Exp		y	192		
511 0900 Overtime	157,903	94,000	138,702	155,000	61,000
511 0901 Salary Contingency	45,243-				
511 9998 Budget		594,648		571,256	23,392-
MAINTENANCE SALARY & WAGES					
514 0101 Vacation Pay	37,550		28,323		
514 0102 Birthday & Anniversary Pay	732		785		
514 0103 Sick Pay	4,604		2,204		

	Company Division Department		Niagara Fro METRO TRANS. AND STOREROOM- BUS	ontier Transit M O MAINTENANCE	letro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **	,				
514 0104 Personal Leave Pay	2,462		1,362		
514 0105 Holiday Pay	9,004		5,172		
514 0106 Jury Duty	190				
514 0108 Bereavement Pay			581		
514 0111 Paid Lunch Pay	23,656		13,799		
514 0112 Attendance/Sick Leave Incent	600	4,000	1,200	4,000	
514 0234 Physical Examination Labor			40		
514 0471 Stores Labor/Expense	174,578		96,126		
514 0900 Overtime	7,916	15,000	1,100	12,000	3,000-
514 9998 Budget		256,265		243,695	12,570-
GEN & ADMIN SALARY & WAGES	261,292	275,265	150,692	259,695	15,570-
515 9998 Budget	•	·	461,240	•	·
EMPLOYEE BENEFITS	716.188		461,240		
		4,000	2,094	5,000	1,000
523 5201 M&S Issues	9,714	8,000	5,126	11,000	3,000
IMPROVEMENTS & REPLACEMENTS		12,000	7,220	16,000	4,000
571 0014 Management Fees		278,075	195,282	298,878	20,803
	260,067	278,075	195,282	298,878	20,803

	Company Division Department	2 40 4019	Niagara Frontier Transit Metro METRO TRANS. AND MAINTENANCE STOREROOM- BUS
Account/SubAccount Description	2017-18 Actual	2018-19 Budget	
** EXPENSES **			
580 0361 General Office	63 -	1,200	110 1,200
580 0363 Machine Rental & Repair		300	500 200
580 0368 Technology/Equipment/Service	295	900	2,500 1,600
580 5201 M&S Issues	487		639 500 500
580 5210 Safety Equipment & Supplies	360		29 500 500
GENERAL OFFICE	1,079	2,400	778 5,200 2,800
TOTAL EXPENSES	1,882,775	2,070,4	86 1,276,769 2,088,847 18,361

		Company Division Department	2 40 4062		Frontier Transit AND MAINTENANCE	Metro
Account/SubA	account Description	2017-18 Actual	2018-19 Budget			VARIANCE From Budget
** EXPENSES	**					
511 0105	Holiday Pay			211		
511 0200	Revenue Vehicle Servicing	224,943		200,367		
511 0900	Overtime	207,696	220,000	158,070	220,000	
MATNUENIANCE	SALARY & WAGES			358,648		
512 0015	Ambassador Training	1,261	14,999	5,661	10,000	4,999-
512 0030	Instruction Labor/Expense	36,053	74,999	25,631	50,000	24,999-
512 0031	Operator Labor/Expense	2,797,837		2,154,175		
512 0032	Changing & Shifting Labor	1,415	1,100	2,248		1,100-
512 0033	Student Operator Labor	136,610	150,000	85,878	130,000	20,000-
512 0034	Union Function Labor	344	12,000	6,022	10,000	2,000-
512 0036	Smith System Training	290	6,400	1,200		6,400-
512 0037	Equipment Familiarization Tr	1,016	10,000	1,514		10,000-
512 0041	Office & Clerical	204,863		129,566		
512 0101	Vacation Pay	163,288		114,212		
512 0102	Birthday & Anniversary Pay	6,554		6,201		
512 0103	Sick Pay	69,963		45,007		
512 0104	Personal Leave Pay	23,269		19,625		
512 0105	Holiday Pay	87,607		65,190		
512 0106	Jury Duty	842				
512 0107	Military Leave Pay			145		
512 0108	Bereavement Pay	3,074		1,625		

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		Company Division Departmen	2 40 t 4062		Frontier Transit Me AND MAINTENANCE	tro
Account/Sub	Account Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actua	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES	**					
512 0111	Paid Lunch Pay	5,435		3,203		
512 0112	Attendance/Sick Leave Incent	19,400	13,000	9,400	15,000	2,000
512 0113	Sick Pay Buy Back	3,519	2,000	2,989	2,500	500
512 0116	Vacation Sick PL Buy Back	1,203	1,200	1,111	1,200	
512 0234	Physical Examination Labor	2,237	2,100	1,535	2,000	100-
512 0472	Misc Labor/Expense	7,067	4,000	3,753	4,500	500
512 0700	Attrition				390,275-	390,275-
512 0800	Temporary Help	7,041				
512 0900	Overtime	51,722	49,999	61,705	90,000	40,001
512 0901	Salary Contingency	240,623-				
512 9998	-		3,890,732		3,982,878	92,146
TRANSPORTA	TION SALARY & WAGES		4,232,529	2,747,596	3,907,803	324,726-
513 0165	Accident Reports Labor	968	900	994	900	
I&D SALARY		968	900	994	900	
514 0101	Vacation Pay	241				
514 0103	Sick Pay			751		-
514 0104	Personal Leave Pay			291		
514 0105	Holiday Pay	130				
514 0111	Paid Lunch Pay	125		78		
514 0472	Misc Labor/Expense	234	2,000	440	1,000	1,000-

	Company Division Departmen	2 40 t 4062	Niagara Fr METRO TRANS. AN PARATRANSIT	contier Transit Me ID MAINTENANCE	etro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget		2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **					
514 0900 Overtime	165				
GEN & ADMIN SALARY & WAGES		2,000	1,560	1,000	1,000-
515 9998 Budget		3,861,609	2,702,111	3,484,089	377,520-
EMPLOYEE BENEFITS	3,389,122	3,861,609	2,702,111	3,484,089	377,520-
521 0062 Accident Repairs	16,355-		3,656-		
521 5200 M&S Direct Charge (Special O	93,218		84,035		
521 5201 M&S Issues	124,017		125,236		
521 9998 Budget	212,342	331,500	77,427	391,000	59,500
REVENUE VEHICLE MAINT & TRANS	413,222	331,500	283,042	391,000	59,500
522 5200 M&S Direct Charge (Special O	32		93		
522 9998 Budget	·	•	5,452	9,923	53
NON-REV VEHICLE MAINT & REPAIR			5,545	9,923	53
524 0080 Operation of Service Trucks	22				
524 0090 GAS/REV VEHICLE	329,558	297,875	307,876	360,500	62,625
524 9998 Budget	45,908	135,376	43,172	132,369	3,007-
AUTOMOTIVE	375,488	433,251	351,048	492,869	59,618
525 5200 M&S Direct Charge (Special O	2,568	1,999	1,351	2,000	1

		Company Division Department	2 40 4062		Frontier Transit Me AND MAINTENANCE	etro
Account/Sub	Account Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actua	2019-20 Req Budget	
** EXPENSES	**					
525 9998	Budget	88,989	34,650	75,989	35,438	788
FACILITIES		91,557	36,649	77,340	37,438	.789
527 9998	_	•	10,710	5,349	10,028	682-
ENVIRONMEN		9,253	10,710	5,349	10,028	682-
531 9998	•			27,500		262-
ELECTRIC PO	OWER	32,396				262-
532 9998	Budget	25,761	30,450	15,188	29,557	893-
GAS		25,761	30,450	15,188	29,557	893-
533 9998	Budget	5,101	4,515		4,646	131
WATER		5,101	4,515	2,614	4,646	131
534 0222	Utilities Expense	508		1,287		
534 9998	Budget	2,307	4,569	296	- 3,240	1,329-
TELEPHONE		2,815	4,569	991	3,240	1,329-
541 0264	Property & Fire Insurance	7,527		5,764		
541 0265	BUILDINGS	149,976		122,899		
541 9998	Budget		139,978	l .	158,112	18,134

	Company Division Department		Niagara 1 METRO TRANS. 2 PARATRANSIT	Frontier Transit Met AND MAINTENANCE	ro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actua	2019-20 l Req Budget	VARIANCE From Budget
** EXPENSES **					
INSURANCE	157,503	139,978	128,663	158,112	18,134
542 0261 Resv Appropriations	99,554-		122,653-		
CLAIM LOSSES	99,554-		122,653-		·
553 0370 Transit Police	346,068		250,806		
553 9998 Budget		354,791		363,529	8,738
POLICE PROTECTION	346,068	354,791	250,806	363,529	8,738
571 0014 Management Fees	921,571	957,527	651,087	1,022,733	65,206
571 0362 Temporary Help	25				
CONSULTANTS/OUTSIDE SERVICES	921,596	957,527	651,087	1,022,733	65,206
575 0170 Advertising	720				
PRINTING & ADVERTISING	720				
576 5800 Auto Reimbursement	3,118			500	500
EMPLOYEE TRAVEL	3,118		176		500
577 5900 Employee Training	21,932	4,999	3,641	5,000	. 1
EMPLOYEE TRAINING	21,932	4,999	3,641	5,000	1

	Company Division Department		Niagara Fr METRO TRANS. AN PARATRANSIT	ontier Transit Mo ID MAINTENANCE	etro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual		VARIANCE From Budget
** EXPENSES **					
580 0361 General Office	2,649	9,000	4,945	3,000	6,000-
580 0365 Stationary	11,145	12,000	9,141	11,000	1,000-
580 0368 Technology/Equipment/Service	118,753	112,000	139,572	110,000	2,000-
580 5210 Safety Equipment & Supplies		2,700	82	500	2,200-
GENERAL OFFICE	132,820	135,700	153,740	124,500	11,200-
582 0010 Stations & Office	1,733		547		
582 0038 Tolls Expense	11,247		15,914		
582 9998 Budget		12,000		12,000	
TRANSPORTATION EXPENSE	12,980	12,000	16,461	12,000	
592 0510 Rail Overhead - Salary	32,313	51,992	24,653	53,180	1,188
592 0512 Rail Overhead - Expenses		82,514	62,714	79,744	2,770-
DIVISION OPERATIONS		134,506	87,367	132,924	1,582-
593 9100 Cost Allocation Plan		80,994		89,518	8,524
COST ALLOCATION PLAN	74,851	80,994		89,518	8,524
TOTAL EXPENSES		11,032,85	7,748,814	10,534,857	498,000-

		Company Division Department		Niagara From TRO TRANS. AND TRO LINK	ntier Transit Me MAINTENANCE	etro
Account/SubA	Account Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES	**					
511 0030	Instruction Labor/Expense	237				
511 9998	Budget		53,010			53,010-
MAINTENANCE	SALARY & WAGES	237	53,010			53,010-
512 0031	Operator Labor/Expense	110,661		84,848		
512 0033	Student Operator Labor	103		721		
512 0101	Vacation Pay			303		
512 0104	Personal Leave Pay	65				
512 0472	Misc Labor/Expense			4		
512 0900	Overtime	220		1	v.	
512 9998	Budget		151,007		159,732	8,725
TRANSPORTA	TION SALARY & WAGES	111,049		85,877	159,732	8,725
515 9998	5			78,233		42,498-
EMPLOYEE BE	ENEFITS				143,280	
521 5200	M&S Direct Charge (Special O			33,307		
521 5201	M&S Issues	205,730		94,071		
521 9998			58,500	* *	69,000	10,500
REVENUE VE	HICLE MAINT & TRANS	72,840			69,000	10,500
522 9998	Budget	1,350	1,880	1,056	1,890	10

	Company Division Department	2 40 4032	Niagara METRO TRANS. METRO LINK	Frontier Transit Metr AND MAINTENANCE	0
Account/SubAccount Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actua	2019-20 .l Req Budget	VARIANCE From Budget
** EXPENSES **					
NON-REV VEHICLE MAINT & REPAIR	1,350	1,880	1,056	1,890	10
524 0070 Diesel Expense	120,496		105,126		
524 9998 Budget	45,908-	23,890	43,172-	23,359	531-
AUTOMOTIVE	74,588	23,890	61,954	23,359	531-
525 9998 Budget	17,410	6,600	14,731	6,750	150
FACILITIES	17,410	6,600	14,731	6,750	150
527 9998 Budget	1,762	2,040	1,018	1,910	130-
ENVIRONMENTAL	1,762	2,040	1,018	1,910	130-
531 9998 Budget	6,170	6,440	5,238	6,390	50-
ELECTRIC POWER	6,170	6,440	5,238	6,390	50-
532 9998 Budget	4,906	5,800	2,893	5,630	170-
GAS	4,906	5,800	2,893	5,630	170-
533 9998 Budget	971	860		885	25
WATER	971 	860		885 	25
534 9998 Budget	922	1,523	602	1,080	443-

	Company Division Department	2 40 4032	Niagara F METRO TRANS. A METRO LINK	rontier Transit M ND MAINTENANCE	letro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **		m.		1	
TELEPHONE	922	1,523	602	1,080	443-
541 0264 Property & Fire Insurance	2,509		1,922		
541 0265 BUILDINGS	49,994		40,968		
541 9998 Budget		52,492		59,293	6,801
INSURANCE	52,503	52,492	42,890	59,293	6,801
542 0261 Resv Appropriations	20,390-		25,121-		
CLAIM LOSSES	20,390-		25,121-		·
553 0370 Transit Police	57,678		41,801		
553 9998 Budget		59,132		60,588	1,456
POLICE PROTECTION	57,678	59,132	41,801	60,588	1,456
580 0365 Stationary	231	500	119		500-
580 0368 Technology/Equipment/Servic	e 1,853	3,500	50-	2,000	1,500-
GENERAL OFFICE	2,084	4,000	69	2,000	2,000-
592 0510 Rail Overhead - Salary	10,771	17,331	8,217	17,727	396
592 0512 Rail Overhead - Expenses	26,573	27,505	20,904	26,581	924-
DIVISION OPERATIONS	37,344	44,836	29,121	44,308	528-

QB202 Date 03/27/19 Time 09:50 NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2019-20

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4032 METRO LINK

2017 10 2010 10

Description

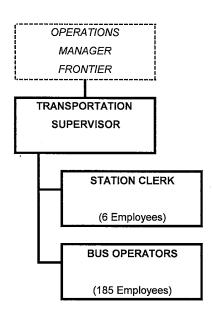
2017-18 2018-19 2018-19 2019-20 VARIANCE
Actual Budget YTD Actual Req Budget From Budget

\*\* EXPENSES \*\*

Account/SubAccount

TOTAL EXPENSES 523,733 657,788 390,911 586,095 71,693-

### FRONTIER (Attachment C)



#### **TOTAL EMPLOYEES:**

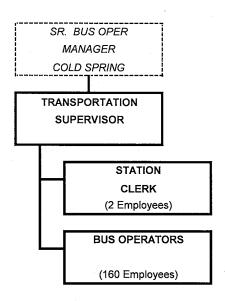
NFTA	1
Metro	191
Total	192

	Company Division Department	2 40 4020	Niagara From METRO TRANS. AND FRONTIER STATION	ntier Transit Me MAINTENANCE	etro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **					
512 0015 Ambassador Training	24,026	15,000	11,123	15,000	
512 0030 Instruction Labor/Expense	112,376	99,999	78,000	115,000	15,001
512 0031 Operator Labor/Expense	7,567,569		5,797,810		
512 0032 Changing & Shifting Labor	28,924	25,000	24,220		25,000-
512 0033 Student Operator Labor	107,495	28,000	65,246	90,000	62,000
512 0034 Union Function Labor	30,054	15,000	26,724	35,000	20,000
512 0035 Part Time Operators			205		
512 0036 Smith System Training	5,153	15,000	1,707	15,000	
512 0037 Equipment Familiarization Tr	5	20,000	1,359	20,000	
512 0041 Office & Clerical	232,289		181,034	240,000	240,000
512 0101 Vacation Pay	540,888		438,744		
512 0102 Birthday & Anniversary Pay	15,434		12,710		
512 0103 Sick Pay	274,710		166,255		
512 0104 Personal Leave Pay	74,068		53,404		
512 0105 Holiday Pay	211,724		167,568		
512 0106 Jury Duty	196		2,560		
512 0107 Military Leave Pay	71				
512 0108 Bereavement Pay	5,899		5,055		
512 0111 Paid Lunch Pay	121		144		
512 0112 Attendance/Sick Leave Incent	27,000	29,000	11,400	29,000	
512 0113 Sick Pay Buy Back	5,802	10,000	2,784	10,000	
512 0116 Vacation, Sick PL Buy Back	4,612	12,000	3,703	12,000	

	Company Division Departmen		Niagara Fi METRO TRANS. AN FRONTIER STATIO		etro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **					
512 0234 Physical Examination Labor	10,448	10,000	7,201		10,000-
512 0472 Misc Labor/Expense	6,678	7,500	7,398	10,000	2,500
512 0700 Attrition		1,625,964-	-	1,625,964-	
512 0900 Overtime	784,938	774,999	335,633	650,000	124,999-
512 0901 Salary Contingency	517,311-				
512 9998 Budget		10,130,773		9,918,235	212,538-
TRANSPORTATION SALARY & WAGES	9,553,169	9,566,307	7,401,987	9,533,271	33,036-
513 0165 Accident Reports Labor	3,773	4,000	3,043	4,000	
I&D SALARY & WAGES	3,773	4,000	3,043	4,000	
514 0472 Misc Labor/Expense		3,999			3,999-
GEN & ADMIN SALARY & WAGES	406	3,999	531		3,999-
515 9998 Budget	8,494,057	8,157,188	6,579,040	8,093,107	64,081-
EMPLOYEE BENEFITS	8,494,057	8,157,188	6,579,040	8,093,107	64,081-
534 0222 Utilities Expense	34				
TELEPHONE	34				
571 0014 Management Fees	526,974	404,118	367,297	420,678	16,560

	Company Division Department	2 40 4020	Niagara From METRO TRANS. AND FRONTIER STATION		Metro
Account/SubAccount Description	2017-18 Actual		2018-19 YTD Actual		VARIANCE From Budget
** EXPENSES **					
CONSULTANTS/OUTSIDE SERVICES	526,974	404,118	367,297	420,678	16,560
576 9998 Budget		3,000		3,000	
EMPLOYEE TRAVEL		3,000		3,000	
577 5900 Employee Training	1,423		2,477		
EMPLOYEE TRAINING	1,423		. 2,477		
580 0361 General Office	5,660		2,260-		
580 0368 Technology/Equipment/Service		2,000		2,000	
GENERAL OFFICE		2,000	2,260-		
582 0010 Stations & Office	6,945		5,008		
582 5201 M&S Issues	1,661		2,341		
582 5210 Safety Equipment & Supplies	108		325		
582 9998 Budget		12,000		12,000	
TRANSPORTATION EXPENSE	8,714		7,674		 
TOTAL EXPENSES	18,594,210	18,152,6	12 14,359,789	18,068,056	84,556- 

### **COLD SPRING (Attachment D)**



#### **TOTAL EMPLOYEES:**

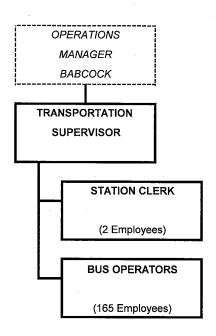
NFTA	1
Metro	<u>162</u>
Total	163

		Company Division Department	2 40 4021		Frontier Transit AND MAINTENANCE STATION	Metro
Account/Sub	Account Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actua	2019-20 al Req Budget	VARIANCE From Budget
** EXPENSES	**					
512 0015	Ambassador Training	2,592	14,999	7,216	14,000	999-
512 0030	Instruction Labor/Expense	94,840	100,000	86,833	115,000	15,000
512 0031	Operator Labor/Expense	6,222,589		4,700,705		
512 0032	Changing & Shifting Labor	38,761	44,000	23,772		44,000-
512 0033	Student Operator Labor	102,020	40,000	74,097	125,000	85,000
512 0034	Union Function Labor	20,302	12,000	22,567		12,000-
512 0036	Smith System Training	1,192	15,000	3,317	15,000	
512 0037	Equipment Familiarization Tr		20,000	1,321	20,000	•
512 0041	Office & Clerical	100,662		73,743	101,800	101,800
512 0101	Vacation Pay	488,718		397,588		
512 0102	Birthday & Anniversary Pay	15,628		13,401		
512 0103	Sick Pay	198,116		130,061		
512 0104	Personal Leave Pay	59,197		45,817		
512 0105	Holiday Pay	170,598		142,041		
512 0106	Jury Duty	5,449		1,184		
512 0108	Bereavement Pay	6,361		6,145		
512 0111	Paid Lunch Pay	74		53	·	
512 0112	Attendance/Sick Leave Incent	27,400	26,000	8,600	26,000	
512 0113	Sick Pay Buy Back	4,666	3,000	1,387	3,000	
512 0116	Vacation, Sick PL Buy Back	2,042	6,000	3,102	6,000	
512 0234	Physical Examination Labor	11,631	8,000	9,724		8,000-
512 0472	Misc Labor/Expense	4,318	5,000	4,435		5,000-

	Company Division Departmen	2 40 t 4021	Niagara METRO TRANS. COLD SPRINGS	Frontier Transit Me AND MAINTENANCE STATION	etro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actua	2019-20 .l Req Budget	VARIANCE From Budget
** EXPENSES **					
512 0700 Attrition		1,306,093	-	1,306,093-	
512 0900 Overtime	392,949	399,999	175,068	400,000	1
512 0901 Salary Contingency	412,312-				
512 9998 Budget		8,088,120		8,426,909	338,789
TRANSPORTATION SALARY & WAGES		7,476,025	5,932,177	7,946,616	470,591
513 0165 Accident Reports Labor			2,063		
513 0472 Misc Labor/Expense		2,900	1	2,900	
I&D SALARY & WAGES	2,404	5,400	2,064	5,400	
514 0472 Misc Labor/Expense	57	·	258		2,000-
GEN & ADMIN SALARY & WAGES	57				
				6,860,786	
EMPLOYEE BENEFITS	6,821,826	6,524,767	5,360,883	6,860,786	336,019
571 0014 Management Fees				315,290	
CONSULTANTS/OUTSIDE SERVICES	464,540	306,190	354,202	315,290	9,100
577 5900 Employee Training			886		
EMPLOYEE TRAINING	1,884	3,000	886 	3,000	

	Company Division Department	2 40 4021	Niagara FromETRO TRANS. AND COLD SPRINGS STA		etro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **					
580 0361 General Office	2,693		936-		
580 0368 Technology/Equipment/Service	231	2,000	91	2,000	
GENERAL OFFICE	2,924 	2,000	845-	2,000	
582 0010 Stations & Office	17,334		6,532		-
582 5210 Safety Equipment & Supplies	108		104		
582 9998 Budget		9,499		9,000	499-
TRANSPORTATION EXPENSE	17,442	9,499	6,636	9,000	499-
TOTAL EXPENSES	14,868,870	14,328,8	81 11,656,261	15,142,092	813,211

### **GISEL/WOLFORD (Attachment E)**



### **TOTAL EMPLOYEES:**

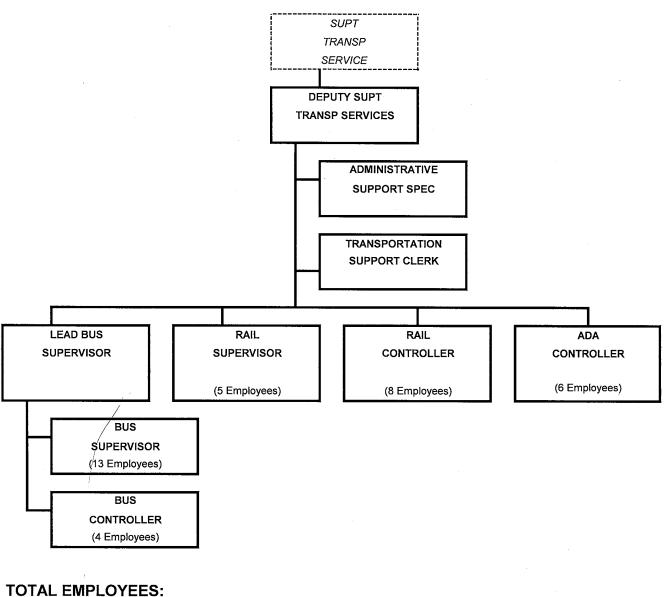
NFTA	1
Metro	<u>167</u>
Total	168

	Company Division Department	2 40 4023	Niagara Fi METRO TRANS. AN BABCOCK STATION		Metro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **					
512 0015 Ambassador Training	8,808	11,999	4,735	12,000	1
512 0030 Instruction Labor/Expense	116,727	120,000	80,110	120,000	
512 0031 Operator Labor/Expense	6,824,874		5,085,146		
512 0032 Changing & Shifting Labor	26,489	30,000	22,546		30,000-
512 0033 Student Operator Labor	75,293	50,000	106,652	115,000	65,000
512 0034 Union Function Labor	15,327	10,000	8,502	16,000	6,000
512 0036 Smith System Training	1,893		2,243	15,000	15,000
512 0037 Equipment Familiarization Tr		20,000	1,458	20,000	
512 0041 Office & Clerical	132,569		72,928	125,000	125,000
512 0101 Vacation Pay	524,166		401,723		
512 0102 Birthday & Anniversary Pay	12,446		9,599		
512 0103 Sick Pay	244,291		122,596		
512 0104 Personal Leave Pay	73,592		45,733		
512 0105 Holiday Pay	190,718		145,921		
512 0106 Jury Duty	1,297		2,535		
512 0108 Bereavement Pay	5,488		9,069		
512 0111 Paid Lunch Pay	148		103		
512 0112 Attendance/Sick Leave Incent	23,400	16,000	9,000	16,000	
512 0113 Sick Pay Buy Back	4,385	5,000	6,051	5,000	
512 0116 Vacation, Sick PL Buy Back	4,162	7,500	8,856	7,500	
512 0234 Physical Examination Labor	8,962	10,999	7,464		10,999-
512 0472 Misc Labor/Expense	13,446	11,000	9,055	15,000	4,000

	Company Division Departmen	2 40 t 4023	Niagara Fr METRO TRANS. AN BABCOCK STATION		etro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget		2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **			•		
512 0700 Attrition		1,253,257	-	1,253,257-	
512 0900 Overtime	382,230	499,999	251,636	500,000	1 .
512 0901 Salary Contingency	457,533-				
512 9998 Budget		8,870,071		8,865,935	4,136-
TRANSPORTATION SALARY & WAGES	8,233,178	8,409,311	6,413,661	8,579,178	169,867
513 0165 Accident Reports Labor	3,240	4,000	2,405	4,000	
513 0472 Misc Labor/Expense		3,000		3,000	
I&D SALARY & WAGES	3,240	7,000	2,405	7,000	
514 0472 Misc Labor/Expense	736		810		
GEN & ADMIN SALARY & WAGES	736		810 		
515 9998 Budget	7,469,032	7,301,846	5,732,110	7,346,552	44,706
EMPLOYEE BENEFITS	7,469,032	7,301,846	5,732,110	7,346,552	44,706
571 0014 Management Fees	262,746	257,895	195,869	267,191	9,296
CONSULTANTS/OUTSIDE SERVICES	262,746	257,895	195,869	267,191	9,296
576 5800 Auto Reimbursement		2,500		3,000	500
EMPLOYEE TRAVEL		2,500		3,000	500

	Company Division Department		Niagara FromETRO TRANS. ANI BABCOCK STATION	ontier Transit M O MAINTENANCE	etro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **					
577 5900 Employee Training	1,994				
EMPLOYEE TRAINING	1,994				
580 0361 General Office	3,131		1,470-		
580 0368 Technology/Equipment/Service		2,000		2,000	
GENERAL OFFICE	3,131	2,000	1,470-	2,000	
582 0010 Stations & Office	6,889		2,984		
582 5210 Safety Equipment & Supplies	128		103		
582 9998 Budget		8,999		9,000	1
TRANSPORTATION EXPENSE		8,999	3,087	9,000	1
TOTAL EXPENSES		15,989,55	51 12,346,472	16,213,921 	224,370

### TRANSPORTATION (Attachment F)



NFTA	8
Metro	<u>32</u>
Total	40

523 5200 M&S Direct Charge

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2019-20

	Company Division Departmen	2 40 nt 4027	Niagara Fi METRO TRANS. AN BUS TRANSPORTAT		etro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget		2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **					
512 0012 Street Supervisors - Dispatc	239,882		144,575		
512 0030 Instruction Labor/Expense	1,092	2,100		2,000	100-
512 0041 Office & Clerical	696,751		567,865		
512 0101 Vacation Pay	112,433		86,489		
512 0102 Birthday & Anniversary Pay	7,887		7,066		
512 0103 Sick Pay	58,287		21,951		
512 0104 Personal Leave Pay	23,251		14,817		
512 0105 Holiday Pay	46,981	9,000	35,448	47,000	38,000
512 0106 Jury Duty	273				
512 0107 Military Leave Pay	3-				
512 0111 Paid Lunch Pay	4,321		4,198		
512 0112 Attendance/Sick Leave Incent	20,850	21,999	7,900	22,000	1
512 0116 Vacation, Sick PL Buy Back	16,809	1,194	13,455	1,194	
512 0900 Overtime	198,243	190,000	139,467	195,000	5,000
512 0901 Salary Contingency	2,296-				
512 9998 Budget		1,194,400		1,208,065	13,665
TRANSPORTATION SALARY & WAGES		1,418,693	1,043,231	1,475,259	56,566
515 9998 Budget	1,223,744			1,184,760	
EMPLOYEE BENEFITS	1.223.744	1,154,283	859,087	1,184,760	30,477

72

		Company Division Department	2 40 4027	Niagara Frontier Transit Metro METRO TRANS. AND MAINTENANCE BUS TRANSPORTATION			
Account/Sub	Account Description	2017-18 Actual	2018-19 Budget		2019-20 Req Budget	VARIANCE From Budget	
** EXPENSES	} **						
IMPROVEMEN	VTS & REPLACEMENTS	<b></b>		72			
534 0222	Utilities Expense	429		306			
534 9998	•		399		400	1	
TELEPHONE	·	429	399		400	1	
571 0014	Management Fees			243,632	348,988	4,791	
CONSULTANT	S/OUTSIDE SERVICES			243,632	348,988	4,791	
	Other Income/Expense			22			
TAXES AND	ASSESSMENTS			22			
	Employee Training	540	5,000		1,000	4,000-	
EMPLOYEE T	TRAINING	540	5,000		1,000	4,000-	
580 0361	General Office	48		759			
580 0363	Machine Rental & Repair			13			
580 0365	Stationary	1,300	600	1,113	1,000	400	
580 0368	Technology/Equipment/Service	19,901	3,500	187	10,000	6,500	
580 0385	Safety/Service Awards	6,182	10,499	4,412	6,000	4,499-	
GENERAL OF	FFICE	27,431	14,599	6,484	17,000	2,401	

	Company Division Department	2 40 4027	Niagara Frontier Transit Metro METRO TRANS. AND MAINTENANCE BUS TRANSPORTATION			
Account/SubAccount Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget	
** EXPENSES **						
582 0010 Stations & Office	3,237		1,723			
582 0012 Street Supervisors - Dispatc	16,018		16,222			
582 0030 Instruction Labor/Expense	7,137		6,956			
582 0038 Tolls Expense	61,571	•	46,428			
582 0153 Cost of Transfers	60,290		48,270			
582 0472 Misc Labor/Expense			117			
582 9998 Budget		157,000		150,000	7,000-	
TRANSPORTATION EXPENSE	148,253	157,000	119,716	150,000	7,000-	
TOTAL EXPENSES	3,154,447	3,094,1	71 2,272,720	3,177,407	83,236	

QB204 Date 03/27/19 Time 09:49 NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20 Page 139 CREDITS = (-) DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4058 RAIL CONTROLLERS/SUPERVISORS

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
512	TRANSPORTATION SALARY & WAGES	1,009,696	1,055,070	736,498	1,057,621	2,551
515	EMPLOYEE BENEFITS	807,883	815,927	596,422	820,604	4,677
TOTAL	EXPENSES	1,817,579	1,870,997	1,332,920	1,878,225	7,228

QB204 Date 03/27/19 Time 09:49

### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 127 CREDITS = (-)
DEBITS = (+)

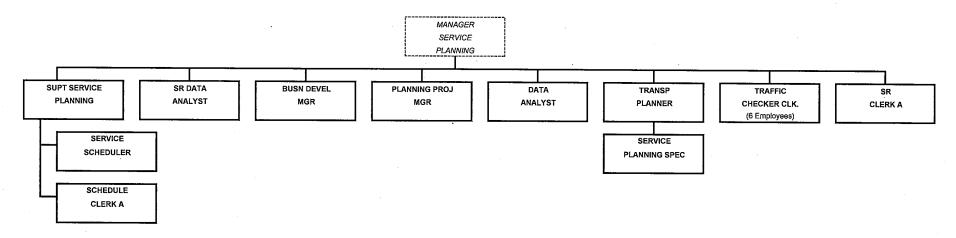
Company 2 Division 40

NFT Metro System, Inc. METRO TRANS. AND MAINTENANCE

Department 4030 SURFACE TRANSPORTATION

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
514	GEN & ADMIN SALARY & WAGES	4,632	1,500		4,000	2,500
515	EMPLOYEE BENEFITS	4,264	1,365		3,588	2,223
571	CONSULTANTS/OUTSIDE SERVICES	48				
575	PRINTING & ADVERTISING	273,863	134,998	25,449	248,255	113,257
576	EMPLOYEE TRAVEL		300			300-
580	GENERAL OFFICE	833	1,500	437	900	600-
592	DIVISION OPERATIONS	46,693-	23,256-	4,400-	21,403-	1,853
TOTAL	EXPENSES	236,947	116,407	21,486	235,340	118,933

#### PLANNING (Attachment G)



#### TOTAL EMPLOYEES:

 NFTA
 8

 METRO
 8

 TOTAL
 16

	Company Division Department	2 40 4048	Niagara Fro METRO TRANS. AND SERVICE PLANNING		etro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget		2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **					
512 0020 Traffic Checkers	217,145		163,589		
512 0041 Office & Clerical	52,792		28,251		
512 0101 Vacation Pay	30,333		32,720		
512 0102 Birthday & Anniversary Pay	2,418		2,049		
512 0103 Sick Pay	8,280		3,526		
512 0104 Personal Leave Pay	2,582		1,025		
512 0105 Holiday Pay	12,439		7,988		
512 0108 Bereavement Pay	525		1,805		
512 0111 Paid Lunch Pay	7,103		4,064		
512 0112 Attendance/Sick Leave Incent	4,600	6,500	1,400	7,800	1,300
512 0113 Sick Pay Buy Back	1,171		1,381		
512 0116 Vacation Sick PL Buy Back	878				
512 0234 Physical Examination Labor	63		213		
512 0900 Overtime	3,728	5,999	2,738	4,200	1,799-
512 0901 Salary Contingency	17,103-				•
512 9998 Budget		398,141			7,469
TRANSPORTATION SALARY & WAGES			250,749		
514 0113 Sick Pay Buy Back	1,355				
514 0116 Vacation Sick PL Buy Back	1,549				
GEN & ADMIN SALARY & WAGES	2,904				

	Company Division Department	2 40 4048	Niagara From METRO TRANS. AND SERVICE PLANNING	ntier Transit MAINTENANCE	Metro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **					
515 9998 Budget	307,834	369,586	237,730	371,612	2,026
EMPLOYEE BENEFITS	307,834	369,586	237,730	371,612	2,026
571 0014 Management Fees	1,068,754	867,077	960,670	976,455	109,378
CONSULTANTS/OUTSIDE SERVICES	1,068,754	867,077	960,670	976,455	109,378
576 5800 Auto Reimbursement	11,928	13,000	6,294	10,000	3,000-
EMPLOYEE TRAVEL	11,928	13,000	6,294	10,000	3,000-
577 5900 Employee Training	10,663	5,700	5,829	6,000	300
EMPLOYEE TRAINING	10,663	5,700	5,829	6,000	300
580 0361 General Office	10,664		4,055	2,000	2,000
580 0365 Stationary	443		3,762	500	500
580 0368 Technology/Equipment/Service	91,568	98,000	94,411	96,000	2,000-
GENERAL OFFICE	102,675	98,000	102,228	98,500	500
582 0472 Misc Labor/Expense	27,816	22,000	9,181	24,000	2,000
TRANSPORTATION EXPENSE	27,816	22,000	9,181	24,000	2,000
592 0510 Rail Overhead - Salary	36,355-	53,741	- 25,662-	54,406-	665-
592 0512 Rail Overhead - Expenses	85,525-	70,404	- 75,894-	76,409-	6,005-

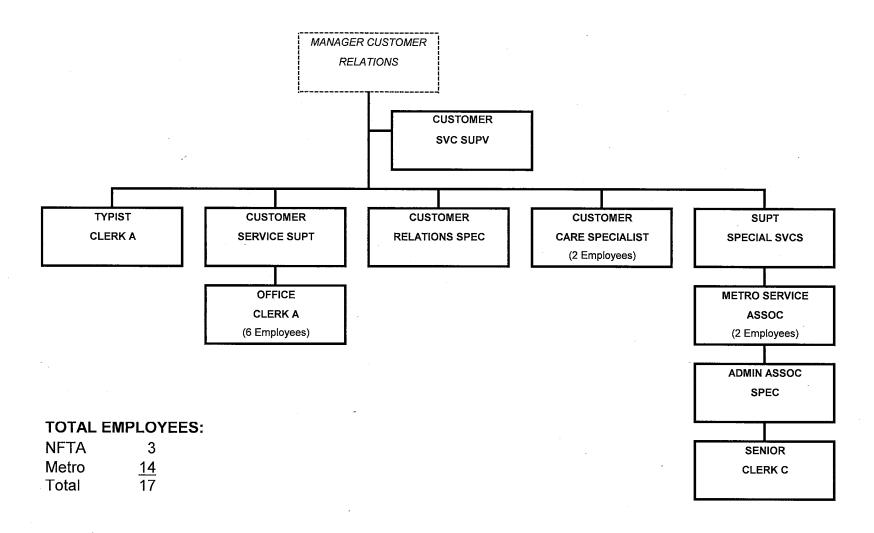
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### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2019-20

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Company 2 Niagara Frontier Transit Metro Division 40 METRO TRANS. AND MAINTENANCE Department 4048 SERVICE PLANNING 2017-18 2018-19 2018-19 2019-20 VARIANCE Account/SubAccount Description Actual Budget YTD Actual Req Budget From Budget \*\* EXPENSES \*\* DIVISION OPERATIONS 121,880- 124,145- 101,556- 130,815- 6,670-1,737,648 1,661,858 1,471,125 1,773,362 TOTAL EXPENSES

### **CUSTOMER SERVICE (Attachment H)**

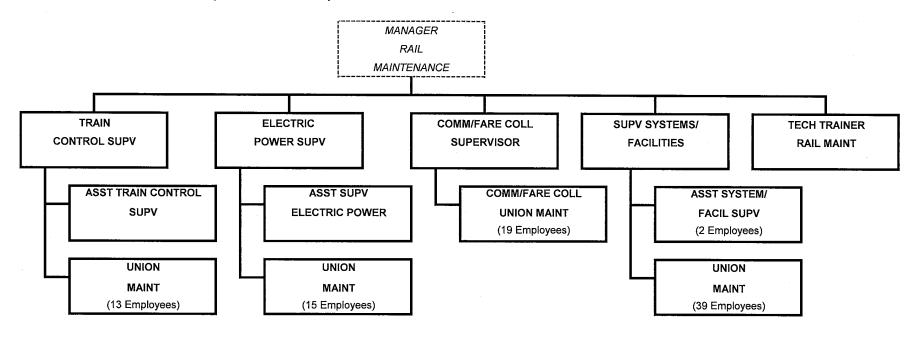


	Company Division Department	2 40 4041	Niagara From METRO TRANS. AND CUSTOMER SERVICE	ntier Transit Me MAINTENANCE	tro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget		2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **					
514 0101 Vacation Pay	42,763		28,483		
514 0102 Birthday & Anniversary Pay	4,094		2,533		
514 0103 Sick Pay	12,427		15,147		
514 0104 Personal Leave Pay	4,011		3,943		
514 0105 Holiday Pay	18,032		11,130		
514 0106 Jury Duty	`		1,691		
514 0108 Bereavement Pay	378				
514 0111 Paid Lunch Pay	49,161		41,329		
514 0112 Attendance/Sick Leave Incent	1,400	4,700	200	1,500	3,200-
514 0172 Business Development	353,983		289,241		
514 0234 Physical Examination Labor			9		
514 0472 Misc Labor/Expense	11,294				
514 0900 Overtime	2,348	1,999	5,003	2,200	201
514 0901 Salary Contingency	26,038-				
514 9998 Budget		622,161		645,509	23,348
GEN & ADMIN SALARY & WAGES		628,860	398,709	649,209	20,349
515 9998 Budget	453,489	571,192	362,824	580,777	9,585
EMPLOYEE BENEFITS	453,489			580,777	
571 0014 Management Fees	229,264	284,641	178,913	251,612	33,029-
571 0362 Temporary Help	25	1,500			1,500-

		Company Division Department	2 40 t 4041	Niagara From METRO TRANS. AND CUSTOMER SERVICE	ntier Transit M MAINTENANCE	detro
Account/Sub	Account Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES	**					_
571 0500	Radio Equipment Maintenance		500			500-
	S/OUTSIDE SERVICES	229,289	286,641	178,913	251,612	35,029-
575 0170	Advertising	1,000	1,999		1,000	999-
575 0171	Marketing		500			500-
575 0172	Business Development	25	100			100-
PRINTING &	ADVERTISING	1,025	2,599 		1,000	1,599-
576 0359	Travel & Entertainment			176		
EMPLOYEE T	RAVEL			176		
	Employee Training	•	,		,	
EMPLOYEE T	RAINING		1,000	128	1,000	
580 0358	Subscriptions & Dues		1,500			1,500-
580 0361	General Office	444	1,500	1	500	1,000-
580 0365	Stationary	2,474	2,000	1,169	2,000	
580 0368	Technology/Equipment/Service	141,321	142,000	146,527	142,000	
	Misc Labor/Expense		1,500			1,500-
GENERAL OF	FICE	144,239	148,500	147,697	144,500	4,000-
592 0510	Rail Overhead - Salary		202,870-	93,965-	208,469-	5,599-

	Company Division Department		Niagara Frontier Transit Metro METRO TRANS. AND MAINTENANCE CUSTOMER SERVICE
Account/SubAccount Description	2017-18 Actual	2018-19 Budget	2018-19 2019-20 VARIANCE YTD Actual Req Budget From Budget
** EXPENSES **			
592 0512 Rail Overhead - Expenses	64,213-	74,586-	55,575- 67,174- 7,412
DIVISION OPERATIONS	179,993-	277,456-	149,540- 275,643- 1,813
· · · · · · · · · · · · · · · · · · ·			·
TOTAL EXPENSES	1,125,102	1,361,33	6 938,907 1,352,455 8,881-

### **RAIL MAINTENANCE (Attachment I)**



### **TOTAL EMPLOYEES:**

NFTA	9
Metro	<u>86</u>
Total	95

		Company Division Department	2 40 4050	Niagara Fr METRO TRANS. AN RAIL MAINTENANC		etro
Account/Sub	Account Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES	**					
511 0040	Supervision	128,587		115,378		
511 0041	Office & Clerical	38,940		28,637		
511 0101	Vacation Pay	221,580		185,372		
511 0102	Birthday & Anniversary Pay	7,128		7,002		
511 0103	Sick Pay	72,027		40,439	•	
511 0104	Personal Leave Pay	23,142		20,989		
511 0105	Holiday Pay	72,258		63,480		
511 0106	Jury Duty	169				
511 0107	Military Leave Pay	648		220		
511 0108	Bereavement Pay	2,564		1,168		
511 0111	Paid Lunch Pay	5,112		4,090		
511 0112	Attendance/Sick Leave Incent	16,000	25,000	8,800	20,000	5,000-
511 0113	Sick Pay Buy Back	1,728	3,000	1,494	2,000	1,000-
511 0116	Vacation Sick PL Buy Back	3,774	5,000	4,285	5,000	
511 0200	Revenue Vehicle Servicing	389,443		317,897		
511 0234	Physical Examination Labor	1,381		701		
511 0300	Shop & Garage Equip Maintena	195				
511 0325	SNOWPLOWING	40,574		12,923		
511 0400	Facilities Maintenance	1,536,501		1,246,513		
511 0500	Radio Equipment Maintenance	289,314		226,639		
511 0600	Fare Collection Equipment Ma	64,180		68,804		
511 0700	Attrition		806,421	-	1,035,000-	228,579-

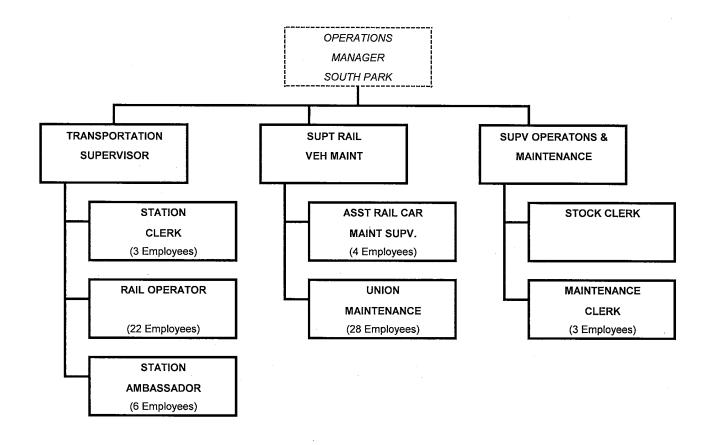
	Company Division Departmen	2 40 at 4050	Niagara Fr METRO TRANS. AN RAIL MAINTENANC	etro	
Account/SubAccount Description		2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **					
511 0900 Overtime	804,394	720,480	623,269	800,000	79,520
511 0901 Salary Contingency	187,537-				
511 9998 Budget		4,350,471		4,181,827	168,644-
MAINTENANCE SALARY & WAGES	3,532,102	4,297,530	2,978,100	3,973,827	323,703-
515 9998 Budget	2,728,657	3,391,632	2,301,491	2,996,123	395,509-
EMPLOYEE BENEFITS	2,728,657	3,391,632	2,301,491	2,996,123	395,509-
520 0146 Escalator Maintenance & Insp	601,494	660,000	468,663	686,400	26,400
520 0147 Elevator Maintenance & Inspe	118,132	170,000	92,044	176,800	6,800
520 0148 Escalator Repairs	81,558	79,999	63,547	83,200	3,201
520 0149 Elevator Repairs	29,310	29,999	22,837	31,200	1,201
520 0202 Rail Grinding		168,000	175,382	175,382	7,382
520 0203 Rail Geometry Testing	18,320	20,000	18,690	19,060	940-
520 0204 Rail Ultrasonic Testing		6,000		6,165	165
520 0205 Snow Removal	54,564	35,000	6,000	40,000	5,000
520 0210 Misc Contracts	77,145	27,000	65,624	80,000	53,000
MAINTENANCE AND REPAIRS	980,523	1,195,998	912,787	1,298,207	102,209
521 5200 M&S Direct Charge (Special O	12,432		405		
521 5201 M&S Issues	21,749		5,562		

	Company Division Department	2 40 4050	Niagara Fro METRO TRANS. AND RAIL MAINTENANCE		etro
Account/SubAccount Description	2017-18 Actual		2018-19 YTD Actual		
** EXPENSES **					
REVENUE VEHICLE MAINT & TRANS	34,181		5,967		
	43,457		58,540		
522 5201 M&S Issues	5,671		7,097		
522 9998 Budget		60,000		60,000	
NON-REV VEHICLE MAINT & REPAIR		60,000	65,637	60,000	
524 0075 Rail Traction Expense	374,050	441,496	241,840	405,000	36,496-
524 0080 Operation of Service Trucks		39,500	42,737	51,500	12,000
AUTOMOTIVE	425,517	480,996	284,577	456,500	24,496-
525 5200 M&S Direct Charge (Special O	26,411		36,316		
525 5201 M&S Issues	511,007		484,184		
525 9998 Budget		525,000		600,000	75,000
FACILITIES	537,418	525,000	520,500	600,000	75,000
527 5270 Environmental Costs			1,215		
ENVIRONMENTAL			1,215		
531 0222 Utilities Expense	418,039		330,039		
531 9998 Budget		441,497		441,497	

	Company Division Departmen		Niagara Fr METRO TRANS. AN RAIL MAINTENANC		etro
Account/SubAccount Description	2017-18 Actual			2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **					
ELECTRIC POWER		441,497	330,039	441,497	
532 0222 Utilities Expense	42,222		17,816		
532 9998 Budget		78,234		78,234	
GAS	42,222	78,234	17,816	78,234	
533 0222 Utilities Expense	75,959		20,219		;
533 9998 Budget		25,759		25,759	
WATER	75,959	25,759	20,219	25,759	
<u>-</u>	1,621,211	1,529,695	1,262,463	1,607,682	77,987
CONSULTANTS/OUTSIDE SERVICES	1,621,211	1,529,695	1,262,463	1,607,682	77,987
572 0369 Office Space Rental	7,800	•	•	40,000	•
RENT EXPENSE	7,800			40,000	
577 0371 Seminars			1,161		
577 5900 Employee Training		10,080	11,938	30,000	19,920
EMPLOYEE TRAINING	15,861	10,080		30,000	19,920
580 0358 Subscriptions & Dues	365		365		
580 0361 General Office	1,991		2,632		

	Company Division Department	2 40 4050	Niagara Fro METRO TRANS. ANI RAIL MAINTENANCE		etro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **					
580 0364 Cleaning & Operations	13,377		15,692		
580 0365 Stationary	4,450		3,067		
580 5210 Safety Equipment & Supplies	18,733		15,591		
580 9998 Budget		20,500		34,400	13,900
GENERAL OFFICE	38,916	20,500	37,347	34,400	13,900
591 9000 I/Co Labor Charges	4,763-	41,000	-		41,000
PROJECTS	4,763-	41,000			41,000
TOTAL EXPENSES	10,502,771	12,023,9	21 8,762,507	11,642,229	381,692-

### **SOUTH PARK (Attachment J)**



### **TOTAL EMPLOYEES:**

NFTA 7 Metro 63 Total 70

	Company Division Department		Niagara Fron METRO TRANS. AND I STOREROOM- RAIL	tier Transit Met MAINTENANCE	cro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **					
514 0101 Vacation Pay	15,199		12,240		
514 0102 Birthday & Anniversary Pay	1,086		1,187		
514 0103 Sick Pay	4,982		3,820		
514 0104 Personal Leave Pay	1,347		1,206	•	
514 0105 Holiday Pay	5,935		4,473		
514 0108 Bereavement Pay	167				
514 0111 Paid Lunch Pay	16,793		14,223		
514 0112 Attendance/Sick Leave Incent	1,600	3,000	600	3,000	
514 0113 Sick Pay Buy Back	1,316	1,500	1,342	2,000	500
514 0116 Vacation Sick PL Buy Back	752	2,500	1,342	2,500	
514 0234 Physical Examination Labor	365		330		
514 0471 Stores Labor/Expense	124,911		99,082		
514 0900 Overtime	20,587	34,999	16,656	30,000	4,999-
514 0901 Salary Contingency	10,110-				
514 9998 Budget		198,775		202,694	•
GEN & ADMIN SALARY & WAGES			156,501		
515 9998 Budget	160,376		132,881		
EMPLOYEE BENEFITS	160,376	193,907	132,881	194,139	232
527 5272 Non-Hazardous Waste	14,716		9,822		
527 5273 Hazardous Waste	6,359		18,418		

	Company Division Department			ntier Transit Me MAINTENANCE	etro
Account/SubAccount . Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **					
ENVIRONMENTAL	21,075		28,240		
571 0014 Management Fees			96,514		21,491-
	110,367		96,514		21,491-
580 0361 General Office	18,129	8,000	5,653	7,000	1,000-
580 0364 Cleaning & Operations			436		
580 0365 Stationary	605	500	709	750	250
580 0368 Technology/Equipment/Service		1,999		2,000	1
580 5210 Safety Equipment & Supplies		3,000	2,624	2,000	1,000-
GENERAL OFFICE		13,499	9,422	11,750	1,749-
584 1010 *Freight	2,011	•	1,021	5,000	
FREIGHT	2,011		1,021	5,000	
				<u>-</u>	
TOTAL EXPENSES	497,493	605,3	45 424,579	581,757	23,588-

	Company Division Departmer		Niagara Fr METRO TRANS. AN RAIL CAR MAINTE		Metro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **					
511 0040 Supervision	40,441		17,441		
511 0101 Vacation Pay	70,290		66,685		
511 0102 Birthday & Anniversary Pay	2,990		2,172		
511 0103 Sick Pay	27,844		8,908		
511 0104 Personal Leave Pay	7,256		5,251		
511 0105 Holiday Pay	25,568		20,274		
511 0106 Jury Duty			2,515		
511 0108 Bereavement Pay	628			·	
511 0111 Paid Lunch Pay			301		
511 0112 Attendance/Sick Leave Incent	5,800	12,000	2,400	10,000	2,000-
511 0113 Sick Pay Buy Back	420	1,000	428	1,000	
511 0116 Vacation Sick PL Buy Back	1,088	3,000	1,651	3,000	
511 0200 Revenue Vehicle Servicing	731,265		541,186		
511 0234 Physical Examination Labor	118		476		
511 0325 SNOWPLOWING	297				
511 0400 Facilities Maintenance	47,655		94,752		
511 0700 Attrition		301,545-		340,414-	38,869-
511 0900 Overtime	148,449	160,000	124,818	150,000	10,000-
511 0901 Salary Contingency	58,476-				
511 9998 Budget		1,415,047		1,337,019	78,028-
MAINTENANCE SALARY & WAGES	1,051,633	1,289,502	889,258	1,160,605	128,897-

	Company Division Departmen		Niagara Fro METRO TRANS. AND RAIL CAR MAINTEN		etro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget		2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **					
515 9998 Budget	879,233	1,058,363	731,327	934,488	123,875-
EMPLOYEE BENEFITS	879,233	1,058,363	731,327	934,488	123,875-
521 0062 Accident Repairs	374-		2,005-		
521 5200 M&S Direct Charge (Special O	319,342		166,568		
521 5201 M&S Issues	3,617		9,613		
. 521 9998 Budget.		233,000		192,000	41,000-
REVENUE VEHICLE MAINT & TRANS		233,000	174,176	192,000	41,000-
525 5201 M&S Issues	118		6		
FACILITIES	118		6		
534 0222 Utilities Expense			41		
TELEPHONE			41		
•		811,113	532,084	846,583	35,470
CONSULTANTS/OUTSIDE SERVICES		811,113	532,084	846,583	35,470
577 0371 Seminars			3,091		
577 5900 Employee Training	7,907	25,000	23,269	30,000	5,000
EMPLOYEE TRAINING	7,907	25,000	26,360	30,000	5,000

	Company Division Department	2 40 4054	Niagara From METRO TRANS. AND RAIL CAR MAINTEN		etro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **					
580 0361 General Office	60	1,000		1,000	
580 0364 Cleaning & Operations	3,607	1,999	2,292	4,000	2,001
580 0365 Stationary	93	499		500	1
580 0368 Technology/Equipment/Service	1,357	1,999	1,839	2,000	1
580 5210 Safety Equipment & Supplies	10,529	1,499	12,667	17,000	15,501
GENERAL OFFICE	15,646	6,996	16,798	24,500	17,504
TOTAL EXPENSES	2,965,466	3,423,9	74 2,370,050	3,188,176	235,798-

		Company Division Department	2 40 4055	Niagara Fr METRO TRANS. AN SOUTH PARK STAT		tro
Account/Sub	Account Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES	**					
512 0015	Ambassador Training		1,999		5,000	3,001
512 0030	Instruction Labor/Expense	60,071	19,999	20,920	20,000	1
512 0031	Operator Labor/Expense	892,191		732,519		
512 0032	Changing & Shifting Labor	167		172		
512 0034	Union Function Labor			22,861		
512 0041	Office & Clerical	80,652		45,264		
512 0101	Vacation Pay	108,096		80,230		
512 0102	Birthday & Anniversary Pay	1,927		3,025		
512 0103	Sick Pay	38,863		38,888		
512 0104	Personal Leave Pay	11,121		8,869		
512 0105	Holiday Pay	30,913		24,379		
512 0106	Jury Duty	217		887		
512 0108	Bereavement Pay	2,391		2,220		
512 0111	Paid Lunch Pay	21		7		
512 0112	Attendance/Sick Leave Incent	4,800	8,000	2,800	6,000	2,000-
512 0113	Sick Pay Buy Back	589	2,000		2,000	
512 0116	Vacation Sick PL Buy Back	2,927	1,000	402	1,000	
512 0234	Physical Examination Labor	2,765		3,088		
512 0472	Misc Labor/Expense	712		113		
512 0900	Overtime	166,582	189,999	63,611	172,590	17,409-
512 0901	Salary Contingency	70,799-				
512 9998	Budget		1,314,931		1,366,356	51,425

	Company Division Departmen	2 40 Lt 4055	Niagara Fr METRO TRANS. AN SOUTH PARK STAT		etro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget		2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **					-
TRANSPORTATION SALARY & WAGES	1,334,206	1,537,928	1,050,255	1,572,946	35,018
513 0165 Accident Reports Labor	101		41		
I&D SALARY & WAGES	101		41	·	
514 0111 Paid Lunch Pay		500			500-
514 0113 Sick Pay Buy Back		500		500	
514 0472 Misc Labor/Expense		500			500-
514 0900 Overtime	5,476	5,000	6,916	8,000	3,000
GEN & ADMIN SALARY & WAGES	5,476	6,500	6,916	8,500	2,000
515 9998 Budget	1,140,531	1,265,159	921,599	1,290,248	25,089
EMPLOYEE BENEFITS	1,140,531	1,265,159	921,599	1,290,248	25,089
571 0014 Management Fees	111,159	125,561	80,521	123,509	2,052-
571 0163 Professional Services			402		
CONSULTANTS/OUTSIDE SERVICES	111,159	125,561	80,923	123,509	2,052-
577 5900 Employee Training	3,200				
EMPLOYEE TRAINING	3,200				
580 0361 General Office	183		750-		

	Company Division Department	2 40 4055	Niagara Fro METRO TRANS. AND SOUTH PARK STATI		etro
Account/SubAccount Description	2017-18 Actual		2018-19 YTD Actual		
** EXPENSES **					
GENERAL OFFICE	183		750-		
582 0010 Stations & Office	1,118	3,999	3,794	2,000	1,999-
582 0358 Subscriptions & Dues	5,576	20,000	11,250	15,000	5,000-
582 0472 Misc Labor/Expense	65	1,000	70	1,000	
582 5210 Safety Equipment & Supplies	16	1,000	35	1,000	
TRANSPORTATION EXPENSE	6,775	25,999	15,149	19,000	6,999-
592 0510 Rail Overhead - Salary	87,025	142,060	59,809	144,027	1,967
DIVISION OPERATIONS	87,025	142,060	59,809	144,027	1,967
TOTAL EXPENSES	2,688,656	3,103,2	07 2,133,942	3,158,230	55,023

QB204 Date 03/27/19 Time 09:49

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 138
CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4057 RAIL TICKET INSPECTORS

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
512	TRANSPORTATION SALARY & WAGES	211,865	291,095	173,498	290,635	460-
515	EMPLOYEE BENEFITS	191,271	256,382	156,329	253,595	2,787-
TOTAL	EXPENSES	403,136	547,477	329,827	544,230	3,247-

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#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 140 CREDITS = (-) DEBITS = (+)

Company 2 Division 40

NFT Metro System, Inc. METRO TRANS. AND MAINTENANCE

Department 4059 RAIL OVERHEAD

Ao	ccount	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
	534	TELEPHONE	3,309	4,062	2,430	2,880	1, 182-
	541	INSURANCE	492,252	822,370	378,580	928,909	106,539
	553	POLICE PROTECTION	3,460,682	3,547,909	2,508,067	3,635,290	87,381
,	571	CONSULTANTS/OUTSIDE SERVICES	111,790	120,000	40,620	50,000	70,000-
	572	RENT EXPENSE	9,441	24,000		10,000	14,000-
	592	DIVISION OPERATIONS	695,817	849,650	539,230	822,960	26,690-
	593	COST ALLOCATION PLAN	1,481,478	1,609,916		1,779,373	169,457
	TOTAL	EXPENSES	6,254,769	6,977,907	3,468,927	7,229,412	251,505

#### BUS MAINTENANCE

FUEL MANAGEMENT SYSTEM   2-3469	\$0	
ACQUIRE MISC. SUPPORT EQUIP. FYE 18 2-3496 NFTA S0		\$
ACQUIRE MISC. SUPPORT EQUIP. FYE 2C - 1 NR NFTA \$163,300 S0 S0 \$0 \$163,300 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0	\$1
REPLACEMENT HYBRID BUS BATTERIES FYE1S  2-3497 M  M  NFTA  \$4,730,000  \$0  \$0  \$0  \$0  \$0  \$0  \$0  \$0  \$	\$0	\$
MEP 19/20 \$700,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0	\$1
ATC 18/19 \$500,000 \$0 \$0 \$500,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$1,680,000	\$
DPIM'S (DUEL POWER INVERTER MOD)  2-3499  M  FTA  \$80,000  \$0  \$0  \$0  \$0  \$0  \$0  \$0  \$0  \$	\$0	\$
DPIM'S (DUEL POWER INVERTER MOD)  2-3499 M  M  FTA  \$80,000  \$0  \$0  \$0  \$0  \$0  \$0  \$0  \$0  \$	\$0	\$
NYSDOT \$10,000 \$0 \$0 \$10,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$1,680,000	\$
NFTA \$1,135,000 \$0 \$19,414 \$10,000 \$190,000 \$335,000 \$200	\$0	\$
TOTAL \$1,225,000 \$0 \$19,414 \$100,000 \$190,000 \$335,000 \$200,000 \$2	\$0	
LIFTING DIVICES (HSEQ) NFTA \$75,000 \$0 \$0 \$75,000 \$0 \$0 \$0	\$180,586	\$1
	\$180,586	\$
YARD MANAGEMENT (BUS SOFTWARE)         -         NFTA         \$3,300,000         \$0         \$0         \$0         \$1,900,000         \$1,100,000         \$100,000	\$0	\$
	\$100,000	\$100,00
SHOP FLOOR POLISH & SEALANT 2-9165 NFTA \$100,000 \$0 \$0 \$0 \$0 \$50,000 \$50,000 \$0	\$0	\$
VERTICAL STORAGE UNITS (COLD SPRING)         -         NFTA         \$85,000         \$0         \$85,000         \$0         \$0         \$0         \$0	\$0	\$
ORBCAD CORE BUILD UPGRADE          NFTA         \$300,000         \$0         \$0         \$0         \$300,000         \$0	\$0	\$
FTA \$80,000 \$0 \$0 \$80,000 \$0 \$0 \$0 \$0	\$0	\$1
NYSDOT \$10,000 \$0 \$0 \$10,000 \$0 \$0 \$0 \$0	\$0	\$
NFTA \$10,490,380 \$333,142 \$19,414 \$188,938 \$353,300 \$3,585,000 \$2,550,000 \$1,400,000	\$1,960,586	\$100,00
MEP 19/20 \$700,000 \$0 \$0 \$0 \$700,000 \$0 \$0	\$0	\$
ATC 18/19 \$500,000 \$0 \$0 \$500,000 \$0 \$0 \$0	\$0	\$
TOTAL \$11,780,380 \$333,142 \$19,414 \$778,938 \$1,053,300 \$3,585,000 \$2,550,000 \$1,400,000	\$1,960,586	\$100,00

#### **BUS VEHICLE**

	T	г	1											
						PROJECT LIFE	ACTUAL	TOTAL						
	·				TOTAL	ACTUAL	FROM 4/1/18	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
:	PROJECT	PRTY	JUST	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/18	7/23/18	7/24/18 - 3/31/19	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	YEARS
FUTURE BIG BUSES AS LIFE EXPIRED	2-3495	м	м	FTA	\$15,000,000	\$0	\$0	\$0	\$11,000,000	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000
				FTA 5339	\$800,000	\$0	\$0	\$0	\$800,000	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$600,000	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
				NFTA	\$600,000	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
				BUS LOAN	\$35,697,429	\$0	\$1,250,000	\$1,151,347	\$0	\$6,310,434	\$6,499,747	\$6,694,739	\$6,895,581	\$6,895,581
				MEP 17/18	\$6,351,629	\$0	\$6,351,629	\$0	\$0	\$0		\$0	\$0	\$0;
				MEP 19/20	\$2,200,000	\$0	\$0	\$0	\$2,200,000	\$0		\$0	\$0	\$0
				CMAQ	\$5,000,000	\$0	\$5,000,000	\$0	\$0	\$0		\$0	\$0	\$0
				NFTA	\$35,000,000	\$0	\$0	\$0	\$0	\$7,000,000	\$7,000,000	\$7,000,000	\$7,000,000	\$7,000,000
				TOTAL	\$101,249,05 <b>8</b>	\$0	\$12,601,629	\$1,151,347	\$14,200,000	\$14,310,434	\$14,499,747	\$14,694,739	\$14,895,581	\$14,895,581
									(24)	(24)	(24)	(24)	( 24 )	( 24 )
CNG BUS LEASE AGREEMENT		м	м	NFTA	\$23,578,104	\$0	\$0	\$1,079,229	\$3,304,813	\$4,204,813	\$5,104,813	\$3,794,813	\$3,294,813	\$2,794,813
CNG BUS LEASE AGREEMENT (MRF)				MRF	\$2,202,975	\$0	\$0	\$2,202,975	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$25,781,079	\$0	\$0	\$3,282,204	\$3,304,813	\$4,204,813	\$5,104,813	\$3,794,813	\$3,294,813	\$2,794,813
FUTURE SMALL BUSES AS LIFE EXPIRED	-	1	NR	FTA 5339/18	\$2,476,648	\$0	\$0	\$433,324	\$443,324	\$800,000	\$800,000	\$0	\$0	\$0
				FTA 5339/19	\$432,992	\$0	\$0	\$0	\$432,992	\$0	\$0	\$0	\$0	\$0
				NYSDOT 19	\$54,123	\$0	\$0	\$0	\$54,123	\$0	\$0	\$0	\$0	\$0
				NFTA 19	\$54,123	\$0	\$0	\$0	\$54,123	\$0	\$0	\$0	\$0	\$0
				NYSDOT 18	\$308,330	\$0	\$0	\$54,165	\$54,165	\$100,000	\$100,000	\$0	\$0	\$0
				FTA	\$377,620	\$0	\$0	\$377,620	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$47,203	\$0	\$0	\$47,203	\$0	\$0	<b>\$</b> 0	\$0	\$0	\$0
				NFTA	\$4,344,489	\$0	\$0	\$101,368	\$0	\$413,961	\$453,379	\$1,939,981	\$1,435,800	\$0
				MEP 19/20	\$54,165	\$0	\$0	\$0	\$54,165	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$8,149,693	\$0	\$0	\$1,013,680	\$1,092,892	\$1,313,961	\$1,353,379	\$1,939,981	\$1,435,800	\$0
								(10) FY18	(10) FY 19	(10) FY 20	(10) FY 21	(10)	(10)	

#### **BUS VEHICLE**

						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/18	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	ОПТ
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/18	7/23/18	7/24/18 - 3/31/19	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	YEARS
NON-REVENUE VEHICLES	2-3467	2	NR	MEP 19/20	\$600,000	\$0	\$0	\$0	\$600,000	\$0	\$0	\$0	\$0	\$0
				NFTA	\$1,795,138	\$135,961	\$159,177	\$0	\$0	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000
				TOTAL	\$2,395,138	\$135,961	\$159,177	\$0	\$600,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000
					*									
			<u> </u>											

\$800,000	\$800,000	\$800,000	\$800,000	\$800,000	\$11,000,000	\$377,620	\$0	\$0	\$15,377,620	FTA
\$0	\$0	\$0	\$800,000	\$800,000	\$1,676,316	\$433,324	\$0	\$0	\$3,709,640	FTA 5339
\$100,000	\$100,000	\$100,000	\$200,000	\$200,000	\$208,288	\$101,368	\$0	\$0	\$1,009,656	NYSDOT
\$10,194,813	\$12,130,613	\$13,134,794	\$12,958,192	\$12,018,774	\$3,458,936	\$1,180,597	\$159,177	\$135,961	\$65,371,854	NFTA
\$6,895,581	\$6,895,581	\$6,694,739	\$6,499,747	\$6,310,434	\$0	\$1,151,347	\$1,250,000	\$0	\$35,697,429	BUS LOAN
\$0	\$0	\$0	\$0	\$0	\$0	\$2,202,975	\$0	\$0	\$2,202,975	MRF
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000,000	\$0	\$5,000,000	CMAQ
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,351,629	\$0	\$6,351,629	MEP 17/18
\$0	\$0	\$0	\$0	\$0	\$2,854,165	\$0	\$0	\$0	\$2,854,165	MEP 19/20
\$17 990 39 <i>4</i>	\$19 926 194	\$20 729 533	\$21,257 939	\$20,129,208	\$19.197.705	\$5.447.231	\$12,760,806	\$135,961	\$137,574,968	TOTAL

### NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2019 / 2020 THROUGH 2023 / 2024 FISCALLY CONSTRAINED CAPITAL PLAN

#### BUS ENGINEERING

BUS ENGINEERING														
PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/18	ACTUAL FROM 4/1/18 THROUGH 7/23/18	TOTAL FORECAST SPENDING 7/24/18 - 3/31/19	FISCAL YEAR 2019/2020	FISCAL YEAR 2020/2021	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	OUT YEARS
FARE COLLECTION REPLACEMENT - BUS	2-3406	м	м	FTA	\$2,639,699	\$2,427,702	\$0	\$211,997	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$329,963	\$303,464	\$0	\$26,499	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$3,193,369	\$303,464	\$0	\$26,499	\$0	\$1,571,406	\$323,000	\$323,000	\$323,000	\$323,000
				FTA REST	\$200,520	\$200,520	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				ATC 17/18	\$477,087	\$0	\$0	\$477,087	\$0	\$0	\$0		\$0	\$0
				MEP 18/19	\$3,211,354	\$0	\$0	\$0	\$3,211,354	\$0	\$0		\$0	\$0
				MRF	\$2,160,113	\$1,283,716	\$0	\$0	\$876,397	\$0	\$0	\$0	\$0	\$0
				FTA 18	\$663,781	\$0	\$0	\$0	\$663,781	\$0	\$0		\$0	\$0
				NYSDOT 18	\$82,972	\$0	\$0	\$0		\$0	. \$0		\$0	\$0
				TOTAL	\$12,958,858	\$4,518,866	\$0	\$742,082	\$4,834,504	\$1,571,406	\$323,000	\$323,000	\$323,000	\$323,000
CNG MODIFICATIONS/FUELING STATION		м	м	NFTA	\$4,673,880	\$1,091,989	\$154,060	\$308,120	\$462,180	\$462,180	\$462,180	\$462,180	\$462,180	\$808,811
PAYMENT SCHEDULE														
CNG FUEL STATION EXPAN. (3RD COMPRESSOR) FYE 18	2-3481			NFTA	\$1,070,000	\$892,980	\$3,071	\$173,949	\$0	\$0	\$0	\$0	\$0	\$0
BUS MOBILE ROUTERS - LOAN		М	М	NITTEC LOAN	\$664,000	\$0	\$55,333	\$110,667	\$166,000	\$166,000	\$166,000	\$0	\$0	\$0
\$664,000 NIITEC LOAN @ 1.6% PROPOSED								-						
PAYMENT SCHEDULE														
CNG FUELING/CHARGING STATION INFRASTRUCTURE STU	2-3488			NFTA	\$65,012	\$38,377	\$1,635	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0
CONCRETE/MASONRY WALL REHAB. ALL GARAGES		2	SR	NFTA	\$63,402	\$0	\$0	\$58,402	\$5,000	\$0	\$0	\$0	\$0	- \$0
				ATC 19/20	\$368,022	\$0	\$0	\$0	\$368,022	\$0	\$0	\$0	\$0	\$C
				TOTAL	\$431,424	\$0	\$0	\$58,402	\$373,022	\$0	\$0	\$0	\$0	\$0
BABCOCK T-BEAMS STUDY/REHABSPALLING CONCRETE	2-3491	М	М	NFTA	\$29,253	\$10,503	\$0	\$5,000	\$13,750	\$0	\$0	\$0	\$0	\$0
AND WASH BAY				FTA 5339 18/19	\$150,000	\$0	\$0	\$40,000	\$110,000	\$0	\$0	\$0	\$0	\$0
				NYSDOT 18/19	\$18,750	\$0	\$0	\$5,000	\$13,750	\$0	\$0	\$0	\$0	. \$0
				TOTAL	\$198,003	\$10,503	\$0	\$50,000	\$137,500	\$0	\$0	\$0	\$0	\$0
COLD SPRING STORAGE BUILDING REPOINT	2-3492	м	м	NFTA	\$21,250	\$0	\$0	\$4,375	\$16,875	\$0	\$0	\$0	\$0	\$0
DAIRY BLDG - 78 EAST FERRY REPOINT				FTA 5339	\$170,000	\$0	\$0	\$35,000	\$135,000	\$0	\$0	\$0	\$0	\$(
				NYSDOT	\$21,250	\$0	\$0	\$4,375	\$16,875	\$0	\$0	\$0	\$0	\$0
				ATC 19/20	\$342,000	\$0	\$0	\$0	\$342,000	<b>\$</b> 0	\$0	\$0	\$0	\$0
				TOTAL	\$554,500	\$0	\$0	\$43,750	\$565,000	\$0	\$0	\$0	\$0	\$0
ORBCAD UPGRADE				NFTA	\$5,000,000	\$0	\$0	\$0	\$0	\$5,000,000	\$0	\$0	\$0	\$(
														2 - 10

### NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2019 / 2020 THROUGH 2023 / 2024 FISCALLY CONSTRAINED CAPITAL PLAN

#### BUS ENGINEERING

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/18	ACTUAL FROM 4/1/18 THROUGH 7/23/18	TOTAL FORECAST SPENDING 7/24/18 - 3/31/19	FISCAL YEAR 2019/2020	FISCAL YEAR 2020/2021	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	OUT YEARS
BABCOCK PARKING REHAB.	2-3506	1	SR	NFTA	\$43,980	\$0	\$0	\$0	\$43,980	\$0	\$0	\$0	\$0	\$0
				FTA 5339 18	\$351,843	\$0	\$0	\$0	\$351,843	\$0	\$0	\$0	\$0	\$0
•				NYSDOT 18	\$43,980	\$0	\$0	\$0	\$43,980	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$439,804	\$0	\$0	. \$0	\$439,804	\$0	\$0	\$0	\$0	\$0
MAINTENANCE CONTRACT FOR FARE COLLECTION (BUS)				NFTA	\$1,600,000	\$0	\$0	\$0	\$0	\$320,000	\$320,000	\$320,000	\$320,000	\$320,000
4TH CNG COMPRESSOR		3	NI	NFTA	\$1,400,000	\$0	\$0	\$0	\$0	\$1,400,000	\$0	\$0	\$0	\$0
				MEP 19/20	\$300,000	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$1,700,000	·\$0	\$0	\$0	\$300,000	\$1,400,000	\$0	\$0	\$0	\$0
UTICA STATION BUS LOOP REHAB.		4	NI	NYS FUNDING	\$800,000	\$0	\$0	\$0	\$105,000	\$695,000	\$0	\$0	\$0	\$0
		J							1					
* - LOOKING FOR NYSDOT FUNDING PER ASSEMBLYWOMAN PEOF	PLE-STOKES			FTA	\$3,975,323	\$2,427,702	\$0	\$286,997	\$1,260,624	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$496,915	\$303,464	\$0	\$35,874	\$157,577	\$0	\$0	\$0	\$0	\$0
				NFTA	\$17,160,146	\$2,337,313	\$158,766	\$601,345	\$541,785	\$8,753,586	\$1,105,180	\$1,105,180	\$1,105,180	\$1,451,811
				NYS FUNDING	\$800,000	\$0	\$0	\$0	\$105,000	\$695,000	\$0	\$0	\$0	\$C
				NITTEC LOAN	\$664,000	\$0	\$55,333	\$110,667	\$166,000	\$166,000	\$166,000	\$0	\$0	\$0
				ATC 17/18	\$477,087	\$0	\$0	\$477,087	\$0	\$0	\$0	\$0	\$0	\$0
				ATC 19/20	\$710,022	\$0	\$0	\$0	\$710,022	\$0	\$0	\$0	\$0	· \$0
				MRF	\$2,160,113	\$1,283,716	\$0	\$0	\$876,397	\$0	\$0	\$0	\$0	\$0
				MEP 18/19	\$3,211,354	\$0	\$0	\$0	\$3,211,354	\$0	\$0	\$0	\$0	\$0
				MEP 19/20	\$300,000	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0
				FTA REST.	\$200,520	\$200,520	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
			•	CONSTR. (LOAN	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$30,155,481	\$6,552,715	\$214,099	\$1,511,970	\$7,328,760	\$9,614,586	\$1,271,180	\$1,105,180	\$1,105,180	\$1,451,811

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2019 / 2020 THROUGH 2023 / 2024 FISCALLY CONSTRAINED CAPITAL PLAN

#### METRO EXECUTIVE

METRO EXECUTIVE														
220 1507 777 5	PROJECT	PRTY	JUST.	FUND	TOTAL PROJECT	PROJECT LIFE ACTUAL THROUGH	ACTUAL FROM 4/1/18 THROUGH	TOTAL FORECAST SPENDING	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR	ОПТ
PROJECT TITLE  AMHERST/ BUFFALO LRRT EXTENSION	NUMBER	CL	CL	SOURCE	BUDGET	3/31/18	7/23/18	7/24/18 - 3/31/19	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	YEARS
AWRERS II BOFFALO ERRI EXTENSION	2-3493	3	NI	ESD	\$4,797,887	\$0	\$0			\$0	\$0	\$0	\$0	
				NFTA	\$202,113	\$0	\$0	\$101,056		\$0	\$0	\$0	\$0	
				TOTAL	\$5,000,000	\$0	\$0	\$2,866,084	\$2,133,916	\$0	\$0	\$0	\$0	\$0
NIAGARA ST. CORRIDOR PROJECT	2-3409	м	М	FTA	\$1,417,600	\$1,275,570	\$0	\$0	\$142,030	\$0	\$0	\$0	\$0	\$0
WITH BUSES: \$3,577,600				NYSDOT	\$177,200	\$159,447	\$0	\$0		\$0	\$0	\$0	\$0	
				NFTA MATCH	\$177,200	\$159,447	\$0	\$0		\$0		\$0	\$0	
*				NFTA	\$843,261	\$0	\$818,780	\$0		\$0	\$0	\$0	\$0	
				TOTAL	\$2,615,261	\$1,594,464	\$818,780	\$0	\$202,017	\$0	\$0	\$0	\$0	
												<del> </del>		
METRO PROPERTY ACQUISITION FRONTIER GARAGE		1	NI	METRO CAP	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
SPECIAL SERVICES - PARATRANSIT	ļ								<del>                                     </del>					
REPLACEMENT BUS SHELTERS		12	NR	MRF	\$150,000	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0
NEW BUS SHELTERS - PENDING FUNDING		$\vdash$							<del></del>					-
(10) EAST SIDE		6	NI	NYS FUNDING	\$300,000	\$0	\$0	\$0	\$150,000	\$150,000	\$0	\$0	\$0	\$0
(10) EAST SIDE													i.	
REPLACEMENT BUS SHELTERS (2020 AND OUT)		5	NR	NFTA	\$90,000	\$0	\$0	\$0	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
				FTA	\$720,000	\$0	\$0	\$0	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000
				NYSDOT	\$90,000	\$0	\$0	\$0	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
				TOTAL	\$900,000	\$0	\$0	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
BUS SHELTER VEHICLE CRANE				ALETA .	005.000									
ARTWORK - STATIONS		44		NFTA	\$35,000	\$0	\$0	\$35,000		\$0	\$0	\$0	\$0	
ARTWORK - STATIONS		11	Ni	NFTA	\$25,000	\$0	\$0	\$0	\$15,000	\$10,000	. \$0	\$0	\$0	\$0
PUBLIC INFORMATION & SCHEDULING DISPLAY	2-3450	8	NI	NFTA	\$536,909	\$180,212	-\$3,303	\$60,000	\$0	\$300,000	. \$0	\$0	\$0	\$0
				ATC 19/20	\$200,000	\$0	\$0	\$0		\$0	\$0	\$0		
				TOTAL	\$736,909	\$180,212	-\$3,303	\$60,000	1	\$300,000	\$0	\$0		
				1 1110										
SHORT RANGE PLANNING PROJECTS		м	М											
BNMC-PARK. LAN USE. TRANS STUDY BY UBRI	2-3454				\$35,000	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
· FYE 18	2-3478				\$548,478	\$48,149	\$8,329	\$92,000	\$100,000	\$100,000	\$100,000	\$100,000	\$0	\$0
				NFTA	\$583,478	\$83,149	\$8,329	\$92,000	\$100,000	\$100,000	\$100,000	\$100,000	\$0	\$0
CUSTOMER CARE DEPARTMENT		$\longmapsto$							<b></b>					
SKILLED LABORER JOBS TRAIN. PROG.	2-3461	М	М	NFTA	\$303,000	\$91,089	\$46,233	\$75,000		\$0	\$0	\$0	\$0	\$0
				FTA	\$303,000	\$91,089	\$46,233	\$75,000		\$0	\$0	\$0	\$0	
				TOTAL	\$606,000	\$182,177	\$92,466	\$150,000	\$181,357	\$0	\$0	\$0	\$0	\$0
		$\vdash$												
MISC. SUPPORT EQUIPMENT (NEW)	-			NFTA	\$100,000	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0

#### METRO EXECUTIVE

		1				PROJECT LIFE	ACTUAL	TOTAL			ļ			
		l			TOTAL	ACTUAL	FROM 4/1/18	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
200 1007 717 7	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/18	7/23/18	7/24/18 - 3/31/19	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	YEARS
TRAPEZE MODULE		4	NI	ATC (17/18)	\$200,000	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$1
							:							
DIVISION STREET BUS STOP CANOPY	2-3490	2	NI	ATC 19/20	\$155,000	\$2,348	\$1,641	\$101,011	\$50,000	\$0	\$0	\$0	\$0	\$0
	ļ			ATC 20/21	\$3,150,000	\$0	\$0	\$0	\$0	\$3,150,000	\$0	\$0	\$0	\$0
				TOTAL	\$3,305,000	\$2,348	\$1,641	\$101,011	\$50,000	\$3,150,000	\$0	\$0	\$0	\$0
METRO MISCELLANEOUS				NFTA	\$238,250	\$0	\$0	\$118,250	\$0	\$40,000	\$20,000	\$20,000	\$20,000	\$20,000
					, ,	**	<u>v</u> _	\$110,E50	Ψ	φ+0,000	Ψ20,000	φ20,000	\$20,000	\$20,000
FARE COLLECTION UPGRADES (PCI)	2-3509			SMRC	\$515,130	. \$0	\$0	\$515,130	\$0	\$0	\$0	\$0	\$0	\$(
				NFTA'	\$300,000	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$(
				TOTAL	\$815,130	\$0	\$0	\$815,130	\$0	\$0	. \$0	\$0	\$0	\$0
BABCOCK SECURITY GATE RE-WIRE		10	SR	NFTA	\$134,000	\$0	\$0	\$119,000	\$15,000	\$0	\$0	\$0	\$0	\$(
				ATC 19/20	\$50,000	\$0	\$0	\$0	\$50,000	\$0		\$0	\$0	\$
				MEP 19/20	\$65,000	\$0	\$0	\$0	\$65,000	\$0	\$0	\$0	\$0	\$1
				TOTAL	\$249,000	\$0	\$0	\$119,000	\$130,000	\$0	\$0	\$0	\$0	\$1
COLD SPRING SECURITY GATE UPGRADE		9	SR	MEP 19/20	\$60,000	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0
MISC. METRO METRO PROJECTS			NI	NFTA	\$166,218	\$0	\$0	\$0	\$166,218	\$0	\$0	\$0	\$0	\$
UNDERGROUND STORAGE ASSESMENT (BUS GARAGE:		7	SR	NFTA	\$60,000	\$0	\$0	\$0	\$60,000	\$0	\$0	. \$0	\$0	\$
TRAINING CENTER				NFTA	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$1
											•			

FTA	\$2,440,600	\$1,366,659	\$46,233	\$75,000	\$352,709	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000
NYSDOT	\$267,200	\$159,447	\$0	\$0	\$32,753	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
NFTA	\$3,844,429	\$513,897	\$870,039	\$950,306	\$605,188	\$565,000	\$135,000	\$135,000	\$35,000	\$35,000
ATC 17/18	\$200,000	\$0	\$0	· <b>\$0</b>	\$200,000	\$0	\$0	\$0	\$0	\$0
ATC 19/20	\$405,000	\$2,348	\$1,641	\$101,011	\$300,000	\$0	\$0	\$0	\$0	\$0
ATC 20/21	\$3,150,000	\$0	\$0	\$0	\$0	\$3,150,000	\$0	\$0	\$0	\$0
MEP 19/20	\$125,000	\$0	\$0	\$0	\$125,000	\$0	\$0	\$0	\$0	\$0
MRF	\$150,000	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0
METRO CAP	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
SMRC	\$515,130	\$0	\$0	\$515,130	\$0	\$0	\$0	\$0	\$0	\$0
GBNRTC	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NYS FUND	\$300,000	\$0	\$0	\$0	\$150,000	\$150,000	\$0	\$0	\$0	\$0
ESD	\$4,797,887	. \$0	\$0	\$2,765,028	\$2,032,859	\$0	\$0	\$0	\$0	\$0
TOTAL	\$16,245,246	\$2,042,350	\$917,913	\$4,406,475	\$3,998,508	\$4,000,000	\$270,000	\$270,000	\$170,000	\$170,000

#### METRO RAIL- RAIL MAINTENANCE

PROJECT TITLE  MANDATORY  RAIL FASTENER CLIPS  C VITAL RELAY REHAB. FYE 16  C VITAL RELAY REHAB. FYE 18  RAIL MAINTENANCE EQUIPMENT FUND (MULTI-YR) FYE 1	PROJECT NUMBER 2-9190 2-9379 2-9162	PRTY CL	JUST CL SR	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH	ACTUAL FROM 4/1/18 THROUGH	TOTAL FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
MANDATORY  RAIL FASTENER CLIPS  C VITAL RELAY REHAB. FYE 16  C VITAL RELAY REHAB. FYE 18	2-9190 2-9379	CL	CL		PROJECT				I			1		Į.
MANDATORY  RAIL FASTENER CLIPS  C VITAL RELAY REHAB. FYE 16  C VITAL RELAY REHAB. FYE 18	2-9190 2-9379	CL	CL					SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
C VITAL RELAY REHAB. FYE 18 C VITAL RELAY REHAB. FYE 18	2-9379	1	SR		DODGET	3/31/18	7/23/18	7/24/18 - 3/31/19	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	YEARS
C VITAL RELAY REHAB. FYE 16 C VITAL RELAY REHAB. FYE 18	2-9379	1	SR											
C VITAL RELAY REHAB. FYE 18				88C	\$210,000	\$0	\$0	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
C VITAL RELAY REHAB. FYE 18														
	2 0462			88C	\$65,000	\$46,330	\$0	\$18,670	\$0	\$0	\$0	\$0	\$0	\$0
All MAINTENANCE FOLIDMENT FLIND (MILLTLYD). EVE 1	2-3102			88C	\$72,910	\$0	\$6,700	\$66,210	\$0	\$0	\$0	\$0	\$0	
All MAINTENANCE FOUNDMENT FUND (MULTIVE) EVE														
ALE MAINTENANCE EQUI MENT TOND (MOETFIX) TIE	2-9160			88C	\$51,915	\$48,045	\$0	\$3,870	\$0	\$0	\$0	\$0	\$0	\$0
RAIL MAINTENANCE EQUIPMENT FUND (MULTI-YR) FYE		7	SR	88C	\$635,000	\$0	\$0	\$60,000	\$75,000	\$100,000	\$100,000	\$100,000	\$100,000	
STATE OF GOOD REPAIR														7.00,000
TRAIN CONTROL														
TRACK SWITCH PARTS AND HARDWARE FYE 19	2-9189			88C	\$88,000	\$0	\$0	\$22,000	\$0	\$22,000	\$0	\$22,000	\$0	\$22,000
TRAIN CONTROL & WAYSIDE COMPONETS (MULTI-YR)	2-9186			88C	\$100,000	\$0	\$0	\$25,000	\$0	\$25,000	\$0	\$25,000	\$0	
MPEDANCE BONDS	_			88C	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	
TRACK WORK											4,15,100			- 40
MALL CROSSOVER	_			88C	\$500,000	\$0	\$0	\$0	\$0	\$250,000	\$250,000	\$0	\$0	\$0
SPARE RAIL	2-9166	15	SR	88C	\$299,905	\$99,905	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$0	
				110	720,000	400,000			\$50,000	\$50,000	ψ30,000	\$50,000	. 30	- \$0
ARD TRACK SWITCH MACHINE REPLACEMENT	_	16	NR	88C	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0
				MEP 19/20	\$250,000	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	
				TOTAL	\$400,000	\$0	\$0	\$0	\$250,000	\$0	\$0	\$150,000	\$0	
				101112	<b>\$100,000</b>	•	40		\$250,000	40	40	\$130,000	- 30	\$0
ARD & SHOP SURFACE TRK SW HEATERS REPLACE.		17	NR	88C	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0
				ATC 19/20	\$100,000	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	
				ATC 20/21	\$100,000	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	
				TOTAL	\$350,000	\$0	\$0	\$0	\$100,000	\$100,000	\$0	\$150,000	\$0	
					4000,000				\$100,000	ψ100,000	40	\$130,000	- 30	1 30
PORTERS														
GARBAGE CANS REPLACEMENT	2-9193			88C	\$15,000	\$0	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0
POWER & CATENARY					\$10,000	•			- 40	\$10,000	Ψ0	- 40	- 40	\$0
JPS REPLACEMENT	2-9194	2	NR	MEP 19/20	\$20,000	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0
TOTAL BIOLINEAT				MRF	\$179,730	\$0	\$0	\$179,730	\$20,000	\$0	\$0	\$0		
				TOTAL	\$199,730	\$0	\$0	\$179,730		\$0			\$0	
				TOTAL	\$199,730	30	\$0	\$179,730	\$20,000	- Ju	\$0	\$0	\$0	\$0
OW VOLTAGE CONTROLS FOR STATION LIGHTING		14	NR	88C	\$10,000	\$0	\$0	\$0	\$10,000	\$0	60	\$0		-
CATENARY TENSIONER REPLACEMENT	2-9172	13	NR	88C	\$10,000	\$0	\$4,185	\$0	\$20,000		\$0 \$0	\$0	\$0 \$0	
CATENARY POLES & CROSSARM REHAB.		6	NR	88C	\$75,000	\$0	\$4,163	\$25,000		\$0				T
ATEMAN FOLES & GNOSSANWINE HAB.				- 660	\$75,000	. 30	\$0	\$25,000	\$50,000	\$0	\$0	\$0	\$0	\$0
NEW LIGHTS IN ROCK TUNNEL LIGHT TRAYS		4	SR	MEP 19/20	675.000	***	•	40	075.000	•				
EW EIGHTS IN NOOK TORNEL EIGHT HATS	· · · · · ·			WEF 19720	\$75,000	\$0	\$0	\$0	\$75,000	\$0.	\$0	\$0	\$0	\$0
CATENARY WIRE	_			88C	\$100,000	\$0	\$0	\$0	***	6400.000			•	
ATEMANT WILL							1		\$0	\$100,000	\$0	\$0	\$0	
İ				ATC 18/19	\$100,000	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$200,000	\$0	\$0	\$100,000	\$0	\$100,000	\$0	\$0	\$0	\$0
CATENARY INSULATORS HANGERS & HARDWARE				88C	\$100,000	\$0	\$0	\$50.000	\$0	\$50,000	\$0	\$0	\$0	2 _\$0

METRO RAIL- RAIL MAINTENANCE

METRO RAIL- RAIL MAINTENANCE	T .					· · ·								
. •					TOTAL	PROJECT LIFE ACTUAL	ACTUAL FROM 4/1/18	TOTAL FORECAST	FISCAL	FISCAL	FISCAL	Front	=:004:	
	PROJECT	PRTY	JUST	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	FISCAL YEAR	FISCAL YEAR	оит
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/18	. 7/23/18	7/24/18 - 3/31/19	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	YEARS
COMMUNICATIONS		L						, , , , , , , , , , , , , , , , , , , ,						
PELCO CAMERA REPLACEMENT		9	NR	88C	\$120,000	\$0	\$0	\$10,000	\$30,000	\$20,000	\$20,000	\$20,000	\$20,000	\$0
SONNET REPLACEMENT CIRCUIT BOARDS				88C	\$20,000	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0
BATTERY CHARGER REBUILD - COMO				88C	\$80,000	\$0	\$0	\$0	\$0	\$80,000	\$0		\$0	\$0
RAIL EQUIPMENT SERVERS UPGRADES	-	8	NR	88C	\$60,000	\$0	\$0	\$0	\$20,000	\$0			\$0	\$0
CAMERAS FOR PARK & RIDE LOTS (LASALLE) FYE 1	2-9168	10	NR	88C	\$46,557	\$0	\$16,557	\$0	\$30,000	\$0			\$0	\$0
CAMERAS FOR STATIONS	2-9191	11	NR	88C	\$50,000	\$0	\$0	\$10,000	\$10,000	\$30,000	\$0		\$0	\$0
													· · · · · · · · · · · · · · · · · · ·	
PACE & ETS SOFTWARE UPGRADE	2-9169	12	NR	88C	\$400,000	\$0	\$0	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0
				ATC 19/20	\$460,000	\$0	\$0	\$0		\$0	\$0		\$0	\$0
				TOTAL	\$860,000	\$0	\$0	\$0		\$400,000	\$0		\$0	
FARE COLLECTION									, , , ,	*********				- 30
COMMO/FARE REPLACEMENT PARTS (Multi year)	2-9140	18	NI	88C	\$30,344	\$10,344	\$0	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$0	\$0
FACILITY MAINTENANCE									.,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	75,555	<del></del>	
INTERIOR LIFT REPLACEMENT (SISSORS LIFT)	T	19	NR	88C	\$28,500	\$0	\$0	\$0	\$13,500	\$0	\$15,000	\$0	\$0	\$0
					,,-	-			V.0,000	40	\$10,000		ΨΟ	- 40
Y&S WINDOWS FAÇADE	_	5	SR	88C	\$100,000	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0
				ATC 19/20	\$50,000	\$0	\$0	\$0		\$0	\$0		\$0	\$0
				TOTAL	\$150,000	\$0	\$0	\$0		\$100,000	\$0		\$0	\$0
				101712	V 100,000	30			\$50,000	\$100,000	30	30	40	\$0
EXTERIOR ARTICULATING LIFT	-			88C	\$70,000	\$0	\$0	\$0	\$0	\$35,000	\$0	\$35,000	\$0	\$0
DL&W SHED WINDOWS	-			88C	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0
CONCRETE UNDER TRAIN SHED	2-9181			88C	\$90,000	\$0	\$0	\$0	\$0	\$90,000	\$0	-	\$0	\$0
RAIL STOREROOM 2ND FLOOR	-			88C	\$60,000	\$0	\$0	\$0		\$0	\$60,000		\$0	\$0
RIVERWALK RAILING REPLACEMENT				88C	\$200,000	\$0	\$0	\$0		\$0	\$200,000		\$0	\$0
SHOP BOILER REHAB. (RETUBE)	_			88C	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$0		\$0	\$0
SHOP BOILER REHAB. (CONTROL PANELS)	-			88C	\$70,000	\$0	\$0	\$70,000	\$0	\$0	\$0		\$0	\$0
Y&S CHAIN LINK FENCE REPLACE.	2-9157	20	SR	MEP 19/20	\$70,000	. \$0	\$0	\$0	\$70,000	\$0	\$0	\$0	\$0	\$0
LANDSCAPING EQUIPMENT	2-9131			88C	\$70,364	\$18,364	\$0	\$0	\$0	\$52,000	\$0		\$0	\$0
VEHICLE MAINTENANCE - NON-REVENUE												-		- 22
SUPPORT VEHICLES REPLACEMENT FYE 19		3	NR	88C	\$100,000	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0:	\$0
FLAT BED - HIGH RAIL - VEHICLE REPLACEMENT	-	21	NR	ATC 19/20	\$250,000	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	
NEW INITATIVES														
POLE BARN LASALLE PARK & RIDE		22	NI	ATC 19/20	\$100,000	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0
HALON SYSTEM REPLACEMENT				88C	\$500,000	\$0	\$0	\$0	\$0	\$0	\$250,000	\$250,000	\$0	\$0
ELECTRIC PARTS AND BREAKERS	-			88C	\$280,000	\$0	\$0	\$0	\$0	\$100,000	\$100,000		\$0	\$0
EXTERIOR WALL REHAB.				88C	\$55,000	\$0	\$0	\$0		\$55,000	\$0		\$0	\$0
					,							-		
STATION RESTROOMS (EMPLOYEES) REHAB.	2-9161	24	SR	ATC 19/20	\$40,132	\$0	\$0	\$10,000	\$30,132	\$0	\$0	\$0	\$0	\$0
				MEP 19/20	\$80,000	\$0	\$0	\$0	\$80,000	\$0	\$0		\$0	\$0
	1			TOTAL	\$120,132	\$0	şo	\$10,000	\$110,132	\$0	\$0		\$0	\$0
								****			40	•		

#### METRO RAIL- RAIL MAINTENANCE

WETRO RAIL- RAIL WAINTENANCE					-									
PROJECT TITLE	PROJECT NUMBER	1	JUST CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/18	ACTUAL FROM 4/1/18 THROUGH 7/23/18	TOTAL FORECAST SPENDING 7/24/18 - 3/31/19	FISCAL YEAR 2019/2020	FISCAL YEAR 2020/2021	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	OUT YEARS
STATION HVAC DUCT WORK REHAB.	2-9134	23	SR	88C	\$110,000	\$0	\$0	\$0	\$0	\$70,000	\$40,000	\$0	\$0	\$0
				ATC 19/20	\$100,000	\$0	. \$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$210,000	\$0	\$0	\$0	\$100,000	\$70,000	\$40,000	\$0	\$0	\$0
	2.0440	-	ļ											
LRRT SUBSTATION TRANSFORMER SWITCH REPLACE.	2-9116			88C	\$464,500	\$430,593	\$21,080	\$12,827	\$0	\$0	\$0	\$0	\$0	\$0
		1	I	J										
				88C	\$5,902,180	\$653,581	\$48,522	\$473,577	\$443,500	\$1,679,000	\$1,240,000	\$1,037,000	\$150,000	\$177,000
				NFTA	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				ATC 18/19	\$100,000	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0
				ATC 19/20	\$1,100,132	\$0	\$0	\$10,000	\$1,090,132	\$0	\$0	\$0	\$0	\$0
				ATC 20/21	\$100,000	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0
				MEP 19/20	\$495,000	\$0	\$0	\$0	\$495,000	\$0	\$0	\$0	\$0	\$0
				MRF	\$179,730	\$0	\$0	\$179,730	\$0	-\$0	\$0	\$0	\$0	\$0
				TOTAL	\$7,877,042	\$653,581	\$48,522	\$763,307	\$2,028,632	\$1,779,000	\$1,240,000	\$1,037,000	\$150,000	\$177,000

#### METRO RAIL RAILCAR

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/18	ACTUAL FROM 4/1/18 THROUGH 7/23/18	TOTAL FORECAST SPENDING 7/24/18 - 3/31/19	FISCAL YEAR 2019/2020	FISCAL YEAR 2020/2021	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	OUT YEARS
LRV REPLACE BRAKE PARTS/EQUIPMENT	2-9180	11	SR	88C	\$449,999	\$0	\$55,082	\$42,480	\$42,480	\$42,480	\$42,479	\$0	\$0	\$225,000
BRAKE ROTOR HUBS	2-9386	8	SR	88C	\$1,170,152	\$24,820	\$0	\$0	\$60,064	\$240,064	\$140,064	\$120,064	\$0	\$585,076
LRV AIR SYSTEMS VALVES	2-9126	10	SR	88C	\$100,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000
LRV EQUIPMENT FUND FYE 18	2-9177			88C	\$57,192	\$0	\$6,508	\$22,088	\$0	\$0	\$0	\$0	\$0	\$28,596
LRV EQUIPMENT FUND FYE 19	2-9188	2	NR	88C	\$249,052	\$0	\$0	\$74,526	\$25,000	\$25,000	\$0	\$0	\$0	\$124,526
LRV GEAR UNIT PARTS FYE 15	2-9121	13	SR	88C	\$104,000	\$0	\$0	\$26,000	\$26,000	\$0	\$0	\$0	\$0	\$52,000
LRV HS CIRCUIT BREAKERS		14	NR	88C	\$100,000	\$0	\$0	\$0	\$25,000	\$25,000	\$0	\$0	\$0	\$50,000
LRV WHEEL REPLACEMENT/PARTS		15	NR	88C	\$178,864	\$0	\$0	\$0	\$22,358	\$22,358	\$22,358	\$22,358	\$0	\$89,432
UPGRADE WHEEL TRUING MACHINE				NFTA	\$1,900,000	\$0	\$0	\$0	\$0	\$950,000	\$0	\$0	\$0	\$950,000
LRV BRAKE SHOES		9	NR	88C	\$85,502	\$0	\$0	\$0	\$14,250	\$14,250	\$14,250	\$0	\$0	\$42,751
REPLACE PANTOGRAPHS EQUIP.	2-9179			88C	\$1,300,000	\$0	\$0	\$0	\$0	\$200,000	\$100,000	\$100,000	\$250,000	\$650,000
LRV VEHICLES DECALS	_	18	NR	88C	\$30,000	\$0	\$0	\$0	\$7,500	\$7,500	\$0	\$0	\$0	\$15,000
PANTOGRAPH SHOES FYE 16 - 18	2-9385	17	NR	88C	\$259,240	\$27,540	\$0	\$0	\$20,416	\$20,416	\$20,416	\$20,416	\$20,416	\$129,620
NEW PROJECTS														
VIDEO SURVEILLANCE UPGRADE		5	SGR	88C	\$1,200,000	\$0	\$0	\$0	\$50,000	\$300,000	\$250,000	\$0	\$0	\$600,000
LED LIGHTING REPLACEMENT	2-9171			88C	\$50,000	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
LED LIGHTING REPLACEMENT	2-9187	3	Ni	88C	\$350,000	\$0	\$0	\$95,000	\$30,000	\$30,000	\$20,000	\$0	\$0	\$175,000
RAIL CAR LIFT & TURN TABLE				88C	\$4,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000,000	\$2,000,000
RAILCAR VEHICLE ROOF ACCESS PLATFORI	ı			88C	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000	\$0	\$250,000
RAILCAR PRESENT/LIFT/UPGRADE	2-9124			88C	\$167,274	\$83,637	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$83,637
TRANSDUCERS	2-9182	11	NR	88C	\$43,102	\$4,842	\$0	\$4,177	\$4,177	\$4,177	\$4,177	\$0	\$0	\$21,551
JOURNAL BEARINGS		16	NR	88C	\$73,920	\$0	\$0	\$9,240	\$9,240	\$9,240	\$9,240	\$0	\$0	\$36,960
SHOP WORK BENCH STANDARDIAZTION				88C	\$500,000	\$0	\$0	\$O:	\$0	\$125,000	\$125,000	\$0	\$0	\$250,000
LRV WHEEL PRESS SOFWARE UPGRADE			:	88C	\$160,000	\$0	\$0	\$0	\$0	\$80,000	\$0	\$0	\$0	\$80,000
LRV PROPULSION INVERTOR				88C	\$600,000	\$0	\$0	\$0	\$0	\$150,000	\$150,000	\$0	\$0	\$300,000
LRV EVAPORATOR INVERTOR				88C	\$600,000	\$0	\$0	\$0	\$0	\$150,000	\$150,000	\$0	\$0	\$300,000
FREE WHEELING DIODE		7	NR	88C	\$384,000	\$0	\$0	\$0	\$64,000	\$64,000	\$64,000	\$0	\$0	\$192,000
GATE PULSE AMPLIFIER				88C	\$880,000	\$0	\$0	\$0	\$0	\$110,000	\$110,000	\$110,000	\$110,000	\$440,000
CAPACITOR CONVERTOR THYRISTOR		12	NR	88C	\$120,000	\$0	\$0	\$0	\$30,000	\$30,000	\$0	\$0	\$0	\$60,000
SHOP FLOOR POLISH & SEALANT	2-9165	19	SGR	88C	\$300,000	\$0	\$0	\$0	\$25,000	\$50,000	\$25,000	\$25,000	\$25,000	\$150,000

#### METRO RAIL RAILCAR

					TOTAL	PROJECT LIFE ACTUAL	ACTUAL	TOTAL	=:00.41					
·	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	FROM 4/1/18 THROUGH	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/18	7/23/18	SPENDING 7/24/18 - 3/31/19	YEAR 2019/2020	YEAR 2020/2021	YEAR 2021/2022	YEAR 2022/2023	YEAR	OUT
P-SIGNAL GENERATOR			NR	88C									2023/2024	YEARS
1 - Olorete GENERATOR		°	INIX	880	\$660,000	\$0	\$0	\$0	\$0	\$110,000	\$110,000	\$110,000	\$0	\$330,000
				ATC 19/20	\$110,000	\$0	\$0	\$0	\$110,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$770,000	\$0	\$0	\$0	\$110,000	\$110,000	\$110,000	\$110,000	\$0	\$330,000
LRV TRACTION MOTOR OVERHAUL	2-9384			- MRF	\$480,000	\$153,046	\$0	\$86,954	\$0	\$0	\$0	\$0	\$0	\$240,000
LRV TRACTION MOTOR OVERHAUL	2-9122	4	NR	NFTA	\$2,680,000	\$0	\$0	\$0	\$268,000	\$268,000	\$268,000	\$268,000	\$268,000	\$1,340,000
RAIL CAR 118 DAMAGE REHAB	2-8704			NFTA	\$300,000	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0
				88C	\$14,012,297	\$140,839	\$61,590	\$298,511	\$505,485	\$1,699,485	\$1,246,985	\$647,838	\$2,405,416	\$7,006,148
				MRF	\$480,000	\$153,046	\$0	\$86,954	\$0	\$0	\$0	\$0	\$0	\$240,000

\$0

\$0

\$293,885

\$0

\$61,590

\$300,000

\$685,465

\$268,000

\$110,000

\$773,485

\$1,218,000

\$2,917,485 \$1,514,985

\$268,000

\$268,000

\$915,838

\$268,000

\$2,673,416

\$0

\$2,290,000

\$9,536,148

\$0

NFTA

ATC 19/20

TOTAL

\$4,880,000

\$19,482,297

\$110,000

#### METRO RAIL - ENGINEERING

PROJECT TITLE STATE OF GOOD REPAIR	PROJECT NUMBER	PRTY CL	JUST.	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/18	ACTUAL FROM 4/1/18 THROUGH 7/23/18	TOTAL FORECAST SPENDING 7/24/18 - 3/31/19	FISCAL YEAR 2019/2020	FISCAL YEAR 2020/2021	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	OUT YEARS
RV MID-LIFE REBUILD	2.0772													<del></del> :
WANTE KERRIED	2-9773	M	M	FTA	\$20,585,370		\$0	\$0		\$0	\$0	\$0	\$0	\$
				NYSDOT	\$2,575,610	\$2,575,610	\$0	\$0	\$0	\$0	\$0		\$0	\$
				88C MATCH	\$2,575,610	***	. \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$
·				METRO CAP RES	\$55,000		\$0	\$994	\$0	\$0	\$0	\$0	\$0	\$
				ESD	\$780,000	\$780,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$
				NYSDTF	\$8,533,082	\$8,533,082	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$
				ATC 16/17	\$5,177,500	\$235,697	\$0	\$4,941,803	\$0	\$0	\$0	\$0	\$0	\$
				ATC 18/19	\$1,177,246	\$1,177,246	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$
				MEP 17/18	\$2,500,000	\$2,293,212	\$0	\$206,788	\$0	\$0	\$0	\$0	\$0	\$
				18/19 100% STATE	\$1,965,608	\$303,478	\$0	\$1,540,384	\$121,746	\$0	\$0	\$0	\$0	\$
į				STC	\$1,606,892	\$870,188	\$0	\$0	\$736,704	\$0	\$0	\$0	\$0	\$
•				FTA REST	\$262,547	\$262,547	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$
				88C 100%	\$1,800,869	\$1,800,869	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$
				TOTAL	\$49,595,334	\$42,046,915	\$0	\$6,741,000	\$858,450	\$0	\$0	\$0	\$0	\$
· ·														
RV TRAIN CONTROL CARBORNE ATP SYSTEM	2-9475			FTA	\$1,085,355	\$1,085,355	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$
				NYSDOT	\$135,670	\$135,670	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$
•				88C	\$332,241	\$200,090	\$84,702	\$47,449	\$0	\$0	\$0	\$0	\$0	\$
				FTA REST.	\$2,239,720	\$2,239,720	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
				NFTA	\$304,598	\$304,598	\$0	\$0	\$0	\$0	\$0			
				TOTAL	\$4,097,584	\$3,965,433	\$84,702	\$47,449	\$0			\$0	\$0	\$
				IOIAL	V-1,007,004	\$0,000,400	φυ <del>ν</del> ,102	447,449	\$0	\$0	\$0	\$0	\$0	\$
DL&W TERMINAL DESIGN / CONSTRUCTION	2-3485	м	м	MEP 17/18	\$5,000,000	\$3,315,953	\$0	\$712.400	6070.604					
33.3.7.33.7.33.7.33.7.33	_ 0.00	14,	141	ESD	\$20,000,000	\$5,315,955	\$0	\$713,426	\$970,621	\$0	\$0	\$0	\$0	\$
					\$20,000,000			\$0	\$13,827,643	\$6,166,933	\$0	\$0	\$0	\$
				PEND TIGER G.		\$0	\$0	\$0	\$0	\$6,715,847	\$11,284,153	\$0	\$0	\$
				NFTA	\$164,993	\$164,993	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$
				TOTAL	\$43,164,993	\$3,486,370	\$0	\$713,426	\$14,798,264	\$12,882,780	\$11,284,153	\$0	\$0	\$
TACTEMED & DAD DEDLAGE DUAGE (C	0.0400													
FASTENER & PAD REPLACE PHASE 10	2-9192	1	NR	NFTA	\$250,000	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	
				MEP 19/20	\$2,100,000	\$0	\$0	\$0	\$0	\$2,100,000	\$0	\$0	\$0	\$
				SMRC	\$1,000,000	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$
				TOTAL	\$3,350,000	\$0	\$0	\$250,000	\$3,100,000	\$2,100,000	\$0	\$0	\$0	\$

#### METRO RAIL - ENGINEERING

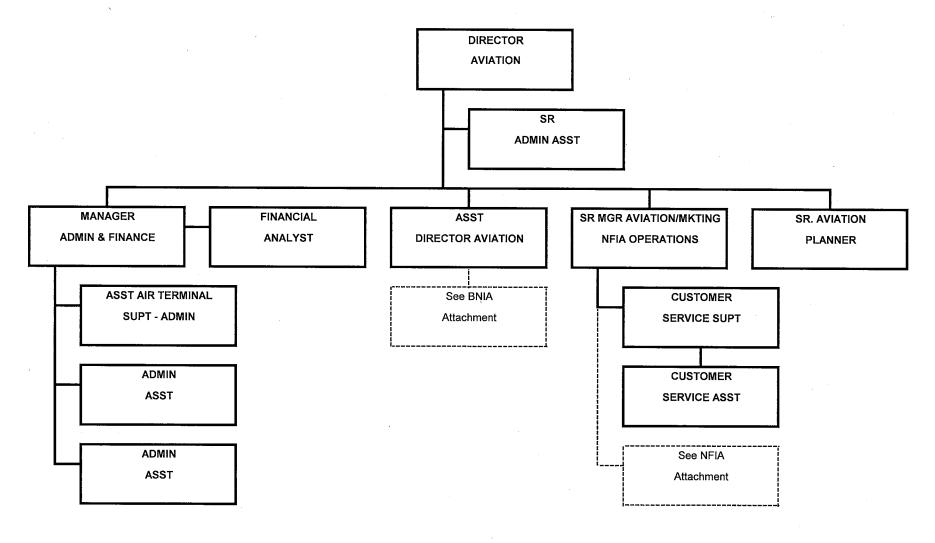
METRO RAIL - ENGINEERING		Г		· ·		PROJECT LIFE	ACTUAL	TOTAL				Γ	· · 1	
					TOTAL	ACTUAL	FROM 4/1/18	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
PROJECT TITLE	PROJECT NUMBER	PRTY	JUST. CL	FUND SOURCE	PROJECT BUDGET	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
RAIL FARE COLLECTION SYSTEM UPGRADE	2-9352	M	M	FTA	\$2,196,640	3/31/18 \$2,022,473	7/23/18	7/24/18 - 3/31/19	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	YEARS
CONSTRUCTION	2 0002	"	141	NYSDOT	\$2,190,640	\$2,022,473	\$0	\$174,167 \$21,772	\$0 \$0	\$0	\$0		\$0	\$0
				88C MATCH	\$274,583	\$252,811	\$0				\$0		\$0	\$0
				MEP 18/19	\$3,650,204	\$232,611	\$0	\$21,772 \$3,650,204	\$0	\$0	\$0		\$0	\$0
				ATC 18/19	\$3,655,826 \$1,655,826	\$0	\$0		\$0	\$0	\$0		\$0	\$0
				MRF	\$607,910	\$309,840	\$0	\$0 \$0	\$1,655,826	\$0	\$0		\$0	\$0
				NFTA	\$2,062,675	\$000,040	\$0	\$0	\$0 \$0	\$298,070 \$770,675	\$0	***	\$0	\$0
				TOTAL	\$10,722,421	\$2,837,935	\$0	\$3,867,915	\$1,655,826		\$323,000	\$323,000	\$323,000	\$323,000
				TOTAL	\$10,722,421	42,007,000		\$3,007,515	\$1,055,826	\$1,068,745	\$323,000	\$323,000	\$323,000	\$323,000
ACOUSTICAL INSULATION REPLACEMENTS				88C	\$474,017	\$0	\$0	\$0	\$0	\$474,017	\$0	\$0	\$0	
NEW INITIATIVE					VII 1,011		Ψ0	Ψ0	- 40	3474,017	φυ	- 20	\$0	\$0
TUNNEL LIGHT ENERGY CONSERVATION		3	NI	ATC 19/20	\$280,000	\$0	\$0	\$0	\$280,000	\$0	\$0	\$0	\$0	\$0
			- "		\$200,000	40	\$0	φ0	ΨΖΟΟ,ΟΟΟ	\$0	\$0	\$0	\$0	
CATENARY & INSULATORS REPLACE. PHASE 3	2-9185	2	NR	88C	\$1,136,848	\$1,905	\$0	\$0	\$415,243	\$719,700	\$0	\$0	\$0	\$0
				SMRC	\$484,668	\$25,349	\$0	\$54,446	\$404,873	\$0	. \$0		\$0	\$0
				TOTAL	\$1,621,516	\$27,254	\$0	\$54,446	\$820,116	\$719,700	\$0		\$0	\$0
						. , , ,			7020,110	4, 12,700		ų,	40	- 40
CATENARY & INSULATORS REPLACE. PHASE 4				88C	\$650,000	\$0	\$0	\$0	\$0	\$650,000	\$0	\$0	\$0	\$0
CATENARY & INSULATORS REPLACE. PHASE 5	_			88C	\$675,000	\$0	\$0	\$0	\$0	\$0	\$675,000	\$0	\$0	\$0
CATENARY & INSULATORS REPLACE. PHASE 6				88C	\$700,000	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0
CATENARY & INSULATORS REPLACE. PHASE 7				88C	\$725,000	\$0	-	\$0	\$0	\$0	\$0			\$0
													7,110,000	
TUNNEL ASSESSMENT SGR	2-9117			88C	\$501,214	\$286,489	\$0	\$214,725	\$0	\$0	\$0	\$0	\$0	\$0
SPECIAL TRACKWORK REPLACEMENT				88C	\$4,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$4,000,000
TUNNEL REHAB. FLOATING SLAB				88C	\$1,500,000	\$0	\$0	\$0	\$0	\$1,500,000	\$0	\$0	\$0	\$0
	_													
(DATA TRANSMISSION SYSTEM) DTS REPLACE.	2-9152	М	М	88C	\$59,128	\$109,223	-\$50,095	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				ATC 18/19	\$468,665	\$0	\$0	\$468,665	\$0	\$0	\$0	\$0	\$0	\$0
				ATC 19/20	\$313,000	\$0	\$0	\$0	\$313,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$840,793	\$109,223	-\$50,095	\$468,665	\$313,000	\$0	\$0	\$0	\$0	\$0
TRAFFIC ON MAIN STREET - 100 & 200 BLOCK	2-9110	М	М	NFTA	\$293,090	\$88,419	\$0	\$86,138	\$118,533	\$0	\$0	\$0	\$0	\$0
				88C	\$150,140	\$43,278	\$0	\$106,862	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$443,230	\$131,697	\$0	\$193,000	\$118,533	\$0	\$0	\$0	\$0	\$0
PARKING LOT REHAB.	_	4	SR	. 88C	\$61,000	\$0	\$0	\$26,000	\$35,000	\$0	\$0	\$0	\$0	\$0
- LASALLE				ATC 18/19	\$420,763	\$0	\$0	\$0	\$420,763	\$0	\$0	\$0	\$0	\$0
- UNIVERSITY				FTA 5339/19	\$280,000	\$0	\$0	\$0	\$280,000	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$35,000	\$0	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0
				NFTA	\$5,000	\$0	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0
· ·		l		TOTAL	\$801,763	\$0	\$0	\$31,000	\$770,763	\$0	\$0	\$0	\$0	\$0

#### METRO RAIL - ENGINEERING

						PROJECT LIFE	ACTUAL	TOTAL						
		ļ	1		TOTAL	ACTUAL	FROM 4/1/18	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/18	7/23/18	7/24/18 - 3/31/19	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	YEARS
RAIN CONTROL AND SCADA REPLACEMENT	-			88C	\$4,250,000	\$0	\$0	\$0	\$0	\$4,250,000	\$0	\$0	\$0	
				NFTA	\$50,000	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	
				TOTAL	\$4,300,000	\$0	\$0	\$0	\$0	\$4,300,000	\$0	\$0	\$0	
AIL MAINTENANCE STORAGE FACILITY STUDY				88C	\$80,000	\$0	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0	
AR 118 DAMAGE REHAB. (transferred to PCI proj)	-			NFTA	\$300,000	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	
IAINT. CONTRACT FARE COLLECTION (BUS)				NFTA	\$1,600,000	\$0	\$0	\$0	\$0	\$320,000	\$320,000	\$320,000	\$320,000	\$320,0
EPLACE PA SYSTEM		5	NR	NFTA	\$300,000	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	4020,0
									-					

FTA	\$24,147,365	\$23,693,198	\$0	\$174,167	\$280,000	\$0	\$0	\$0	\$0	\$0
NYSDOT	\$3,020,863	\$2,964,091	\$0	\$21,772	\$35,000	\$0	\$0	\$0	\$0	\$0
88C	\$19,945,650	\$5,270,275	\$34,607	\$496,808	\$450,243	\$7,593,717	\$675,000	\$700,000	\$725,000	\$4,000,000
MRF	\$607,910	\$309,840	\$0	\$0	\$0.	\$298,070	\$0	\$0	\$0	\$0
METRO CAP	\$55,000	\$54,006	\$0	\$994	\$0	\$0	\$0	\$0	\$0	\$0
ESD	\$20,780,000	\$785,424	\$0	\$0	\$13,827,643	\$6,166,933	\$0	\$0	\$0	\$0
NYDDTF	\$8,533,082	\$8,533,082	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ATC 16/17	\$5,177,500	\$235,697	\$0	\$4,941,803	\$0	\$0	\$0	\$0	\$0	\$0
ATC 18/19	\$3,722,500	\$1,177,246	\$0	\$468,665	\$2,076,589	\$0	\$0	\$0	\$0	\$0
18/19 100% STATE	\$1,965,608	\$303,478	\$0	\$1,540,384	\$121,746	\$0	\$0	\$0	\$0	\$0
STC	\$1,606,892	\$870,188	\$0	\$0	\$736,704	\$0	\$0	\$0	\$0	\$0
FTA REST	\$2,502,267	\$2,502,267	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NFTA	\$5,330,356	\$558,010	\$0	\$641,138	\$418,533	\$1,140,675	\$643,000	\$643,000	\$643,000	\$643,000
MEP 17/18	\$7,500,000	\$5,609,165	\$0	\$920,214	\$970,621	\$0	\$0	\$0	\$0	\$0
PENDING TIGER	\$18,000,000	\$0	\$0	\$0	\$0	\$6,715,847	\$11,284,153	\$0	\$0	\$0
SMRC	\$1,484,668	\$25,349	\$0	\$54,446	\$1,404,873	\$0	\$0	\$0	\$0	\$0
MEP 18/19	\$3,650,204	\$0	\$0	\$3,650,204	\$0	\$0	\$0	\$0	\$0	\$0
MEP 19/20	\$2,100,000	\$0	\$0	\$0	\$0	\$2,100,000	\$0	\$0	\$0	\$0
ATC 19/20	\$593,000	\$0	\$0	\$0	\$593,000	\$0	\$0	\$0	\$0	\$0
INSURANCE	\$300,000	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$131,022,865	\$52,891,316	\$34,607	\$13,210,595	\$20,914,952	\$24,015,242	\$12,602,153	\$1,343,000	\$1,368,000	\$4,643,000

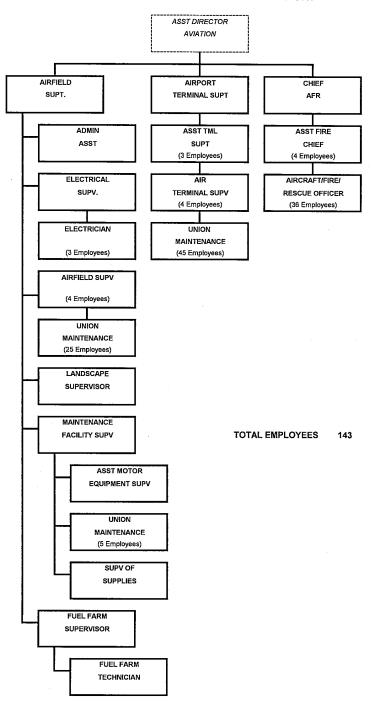
### **AVIATION BUSINESS GROUP**



**TOTAL EMPLOYEES** 

12

#### **BUFFALO NIAGARA INTERNATIONAL AIRPORT**



BNIA
2018/19 ANNUAL BUDGET
VS
2019/20 ANNUAL BUDGET

	FY 17-18	FY 18-19	FY 19-20		
	ACTUAL	BUDGET	BUDGET	VARIANCE	%
ODEDATING DEVENUES					
OPERATING REVENUES	40.000.504	40 550 000	40.004.700		
Airport Fees & Services	18,063,594	18,558,398	19,691,722	1,133,324	6.1%
Rental Income	11,990,109	13,039,124	13,056,978	17,854	0.1%
Concessions/Commissions	27,120,436	26,709,817	29,716,863	3,007,046	11.3%
Resales & Rebillings	1,526,783	1,705,465	1,580,621	(124,844)	-7.3%
Other Operating Revenues	<u>2,743,274</u>	<u>2,736,685</u>	<u>3,482,603</u>	<u>745,918</u>	<u>27.3%</u>
TOTAL OPERATING REVENUES	61,444,196	62,749,489	67,528,787	4,779,298	7.6%
OPERATING EXPENSES (Excl. Depr.)		•			
Personnel Services	13,778,482	14,490,087	14,826,180	336,093	2.3%
Maintenance & Repairs	8,485,072	9,660,202	10,072,679	412,477	4.3%
Utilities	2,026,582	2,175,628	2,219,141	43,513	2.0%
Insurance & Injuries	245,982	415,288	456,463	41,175	9.9%
Safety & Security	6,767,664	7,209,638	7,298,335	88,697	1.2%
General Business/Other	6,299,754	6,909,541	7,004,782	95,241	1.4%
Administrative Cost Reallocation	4,455,373	4,838,274	5,347,540	509,266	10.5%
Costs Transferred to Capital Projects	(417,030)	(31,430)	(31,430)	0	0.0%
Inter Division Reimbursement	(175,803)	(113,959)	(113,959)	<u>0</u>	0.0%
TOTAL OPERATING EXPENSES	41,466,076	45,553,269	47,079,731	1,526,462	<u>3.4%</u>
OPERATING INCOME/(LOSS)	19,978,120	17,196,220	20,449,056	3,252,836	18.9%
NON-OPERATING ITEMS					
Bond Debt Service	(13,457,668)	(12,861,001)	(18,335,150)	(5,474,149)	42.6%
NFIA Contribution (Excluding Debt Svc)	(500,000)	(500,000)	(500,000)	` oʻ	0.0%
Debt Service - Noresco	(293,787)	(294,185)	(157,619)	136,566	-46.4%
Debt Service - Glycol Collection	(261,319)	(261,509)	(263,562)	(2,053)	0.8%
Operating Expense Reserve & R&R Rsv	42,802	(496,489)	(385,164)	111,325	-22.4%
Interest Income	450,989	650,000	860,000	210,000	32.3%
PFC -	535,000	535,000	5,053,500	4,518,500	844.6%
Other	<u>1,258</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
TOTAL NON-OPERATING ITEMS	(13,482,725)	(13,228,184)	(13,727,995)	(499,811)	<u>3.8%</u>
NET INCOME/(LOSS)	6,495,395	3,968,036	6,721,061	2,753,025	69.4%
LESS: DIRECT CAPITAL	779,715	991.848	1,138,373	146,525	14.8%
LESS: INDIRECT CAPITAL	<u>552,870</u>	934,427	1,046,186	<u>111,759</u>	12.0%
NET SURPLUS/(DEFICIT)	<u>5,162,810</u>	<u>2,041,761</u>	<u>4,536,501</u>	<u>2,494,740</u>	<u>122.2%</u>

### **BUFFALO NIAGARA INTERNATIONAL AIRPORT**

#### **DESCRIPTION**

The Buffalo Niagara International Airport (BNIA) is the primary commercial airport for Western New York and Southern Ontario. BNIA provides safe, high quality, and reliable scheduled air passenger and cargo services. The mission of BNIA is to provide quality aviation services and facilities in a manner that enhances customer service and is cost effective.

In 2018, BNIA was ranked number 1 in overall traveler satisfaction for medium sized airports according to a passenger survey conducted by J.D. Power & Associates.

Six scheduled air carrier regional/commuter airlines fly out of BNIA handling approximately 5 million passengers annually. New non-stop service to Dallas/Fort Worth, Texas and seasonal international service to Montego Bay, Jamaica began in January 2019.

The 1,000 acres of airport property includes two runways (8,827 ft. and 7,161 ft. in length), an FAA Air Traffic Control Tower, Weather Observatory, Aviation Fuel System, General Aviation Facility, Transit Police Station, and an Aircraft Rescue and Firefighting (ARFF) facility.

The BNIA Passenger Terminal is a modern, comfortable facility equipped with 25 airline gate positions that includes 2 international gates. The terminal features an efficient security screening area, a state-of-the-art baggage handling system, and a variety of food, beverage, and retail offerings. The terminal is supported by conveniently located parking facilities that provide over 7,500 parking spaces and offer free shuttle services.

A state-of-the-art air cargo facility including 1,000,000 square feet of apron area is located on the airport complex. Two scheduled air freight forwarders based at the facility handle the majority of the 88 million pounds of yearly cargo.

BNIA enjoys the reputation of providing exemplary snow removal services known throughout the airline industry and was one of the first airports in the country to use an environmentally friendly glycol treatment system during winter operations.

#### PROGRAM AND SERVICE OBJECTIVES

- Achieve optimal standards of performance in relation to delivering high quality customer service and satisfaction.
- Operate first class public parking facilities in a manner which makes customer service the hallmark of the operation but still maximizes returns to the Authority.
- Increase the number of passengers utilizing BNIA by aggressively improving service to several key business markets and maintaining service and low air fares to key leisure markets.
- Maximize BNIA long term parking market share through sales and marketing to major local corporate travelers and contingent market radio advertising campaigns.
- Implement a long-range plan to maximize usage of the expanded terminal space.
- Support unit and snow equipment replacement program to ensure safe air carrier operations.
- Promote and facilitate a safe working environment for BNIA employees, with an effort toward minimizing employee injuries and reducing workers' compensation expense.

#### **KEY PERFORMANCE INDICATORS**

	FYE 18 Actual	FYE 19 Original Budget	FYE 19 Current Forecast	FYE 20 Budget
FAA Regulations	100%	100%	100%	100%
Total Passengers	4,784,435	4,946,418	5,062,156	5,180,256
Revenue per passenger:				
Parking lot revenue	\$6.84	\$6.28	\$6.50	\$6.62
Auto rental	\$2.33	\$2.66	\$2.79	\$2.81
Food, beverage & retail	\$1.08	\$1.02	\$1.15	\$1.17
Total	\$10.25	\$9.96	\$10.44	\$10.60

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20 Page 1 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 02 BUFFALO NIAGARA INTL. AIRPORT Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
491 TRAF	FIC FINES	23,634-	24,000-	17,427-	24,000-	
TOTAL REVE	NUES	23,634-	24.000-	17.427-	24.000-	

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 2
CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0099 ADMINISTRATIVE AND GENERAL

	Departemente 0000 Indiantifu And Charles					
Account	Description	2017-18 Actual		2018-19 YTD Actual		VARIANCE From Budget
510	EMPLOYEE SALARIES	809,142	855,751	625,249	873,863	18,112
515	EMPLOYEE BENEFITS	442,689	496,412	362,992	509,418	13,006
534	TELEPHONE	10,114	11,000	7,123	10,500	500-
571	CONSULTANTS/OUTSIDE SERVICES	314,230	326,245	305,852	322,432	3,813-
573	PROVISIONS AND RESERVES			1,095		
574	TAXES AND ASSESSMENTS	332,184	338,066	218,630	344,827	6,761
575	PRINTING & ADVERTISING	272,617	336,999	272,366	350,500	13,501
576	EMPLOYEE TRAVEL	39,322	70,000	26,615	75,000	5,000
577	EMPLOYEE TRAINING	15,340	5,800		5,000	800-
578	POSTAGE	913 ~	799	616	1,000	201
580	GENERAL OFFICE	110,571	93,400	52,814	88,750	4,650-
584	FREIGHT	9,991	8,240	7,748	10,000	1,760
589	OTHER OPERATING EXPENSES	4,479-		5,327-		
591	PROJECTS	33,598-	31,430-	1,772-	31,430-	
592	DIVISION OPERATIONS	1,230-				
593	COST ALLOCATION PLAN	4,451,694	4,838,274		5,347,540	509,266
TOTAL	EXPENSES	6,769,500	7,349,556	1,874,001	7,907,400	557,844

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0211 AIRCRAFT RESCUE FIREFIGHTING

	Department VIII AIRCRAFT RESCUE FIREFIGHTING					
Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	2,601,609	2,623,732	1,949,678	2,762,861	139,129
515	EMPLOYEE BENEFITS	1,382,996	1,466,724	1,067,309	1,498,654	31,930
520	MAINTENANCE AND REPAIRS	17,396	13,000	17,443	44,450	31,450
524	AUTOMOTIVE	58,754	41,821	31,759	54,528	12,707
526	JANITORIAL AND LAUNDRY	1,287	4,099	1,878	2,656	1,443-
527	ENVIRONMENTAL	3,245				
531	ELECTRIC POWER	22,754	39,957	25,053	35,560	4,397-
532	GAS	19,583	23,898	6,380	22,660	1,238-
533	WATER	1,746		2,483	1,500	1,500
534	TELEPHONE	692	850	524	750	100-
541	INSURANCE	479	1,540	259	402	1,138-
552	FIRE FIGHTING AND RESCUE	112,397	241,473	68,546	192,988	48,485-
574	TAXES AND ASSESSMENTS	14				
577	EMPLOYEE TRAINING	36,682	45,000	29,880	51,910	6,910
578	POSTAGE	54	100			100-
580	GENERAL OFFICE	8,925	3,999	2,986	2,000	1,999-
TOTAL	EXPENSES	4,268,613	4,506,193	3,204,178	4,670,919	164,726
		_, ,	-,000,200	-,201,110	1,0,0,010	

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 02 BUFFALO NIAGARA INTL. AIRPORT Department 0212 TRANSIT POLICE

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	54,152	19,299	18,187	9,000	10,299-
524	AUTOMOTIVE	48,686	57,628	43,625	68,500	10,872
526	JANITORIAL AND LAUNDRY	27,213	23,199	24,146	36,200	13,001
534	TELEPHONE	2,155	1,899	1,830	2,500	601
553	POLICE PROTECTION	5,801,842	5,954,133	4,237,540	6,163,269	209,136
571	CONSULTANTS/OUTSIDE SERVICES	7,277				
572	RENT EXPENSE	156,012	156,012	117,009	159,132	3,120
577	EMPLOYEE TRAINING	1,008	500		700	200
580	GENERAL OFFICE	15,165	15,698	10,441	14,300	1,398-
TOTAL	EXPENSES	6,113,510	6,228,368	4,452,778	6,453,601	225,233

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 02 BUFFALO NIAGARA INTL. AIRPORT Department 0219 LANDING AREA

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
401	LANDING FEES	16,573,397-	17,058,055-	12,689,958-	18,099,772-	1,041,717-
403	TERMINAL RAMP FEES	1,490,196-	1,500,340-	1,161,963-	1,591,950-	91,610-
433	GROUND RENTALS	120-	120-	120-	120-	
TOTAL	REVENUES	18,063,713-	18,558,515-	13,852,041-	19,691,842-	1,133,327-

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 02 BUFFALO NIAGARA INTL. AIRPORT Department 0219 LANDING AREA

		*				
Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	2,532,775	2,643,653	1,761,034	2,587,101	56,551-
515	EMPLOYEE BENEFITS	1,333,251	1,474,061	951,740	1,395,216	78,845-
520	MAINTENANCE AND REPAIRS	1,304,100	1,472,817	897,873	1,413,797	59,020-
524	AUTOMOTIVE	48,032	60,000	32,530	54,590	5,410-
526	JANITORIAL AND LAUNDRY	7,302	15,000	13,818	15,000	•
527	ENVIRONMENTAL	147,728	411,588	213,699	474,250	62,662
531	ELECTRIC POWER	233,769	217,529	182,252	231,750	14,221
532	GAS	6,745	4,237	7,161	5,871	1,634
533	WATER	75,987	80,701	61,053	83,430	2,729
534	TELEPHONE	4,838	4,519	4,118	5,150	631
541	INSURANCE	27,975	32,566	22,997	36,671	4,105
542	CLAIM LOSSES	4,162-	7,577	6,377	7,577	
554	TRAFFIC CONTROL	318,437	382,670	260,800	341,999	40,671-
571	CONSULTANTS/OUTSIDE SERVICES	91,311	64,015	54,884	161,800	97,785
572	RENT EXPENSE	30,343	30,402	23,515	31,314	912
574	TAXES AND ASSESSMENTS	208	215			215-
576	EMPLOYEE TRAVEL	5,218	5,000	625	21,500	16,500
577	EMPLOYEE TRAINING	36,865	50,000	19,163	41,000	9,000-
578	POSTAGE	63	150	30	150	
580	GENERAL OFFICE	8,620	7,500	2,530	7,350	150-
591	PROJECTS	383,432-		499-		
592	DIVISION OPERATIONS	4,130-				

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 02 BUFFALO NIAGARA INTL. AIRPORT Department 0219 LANDING AREA

2017-18 2018-19 2018-19 2019-20 VARIANCE Account Description Actual Budget YTD Actual Req Budget From Budget TOTAL EXPENSES 5,821,843 6,964,200 4,515,700 6,915,516 48,683-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

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CREDITS = (-)
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Company 1 Niagara Frontier Transportation Authority Division 02 BUFFALO NIAGARA INTL. AIRPORT Department 0220 FUEL FARM

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANĆE From Budget
462 REBILLINGS		1,214,333-	1,354,242-	870,700-	1,251,479-	102,763
TOTAL REVENUES		1,214,333-	1,354,242-	870,700-	1,251,479-	102,763

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

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Company 1
Division 02
Department 0220

Niagara Frontier Transportation Authority BUFFALO NIAGARA INTL. AIRPORT

Department 0220 FUEL FARM

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	364,501	368,852	269,171	374,036	5,184
515	EMPLOYEE BENEFITS	197,966	210,005	153,923	206,230	3,775-
520	MAINTENANCE AND REPAIRS	134,904	317,587	100,537	319,295	1,708
524	AUTOMOTIVE	442	1,000	8,678-	1,000	
526	JANITORIAL AND LAUNDRY			613		
527	ENVIRONMENTAL	28,582	122,385	8,299	42,070	80,315-
530	GROUNDS & LANDSCAPING		10,000		10,000	
531	ELECTRIC POWER	31,734	31,941	25,508	31,930	11-
533	WATER	557	568	490	575	7
534	TELEPHONE	567	519	552	800	281
573	PROVISIONS AND RESERVES			7,230	•	
577	EMPLOYEE TRAINING	1,232	1,000	550	1,000	
578	POSTAGE	995	1,999	1,413	2,500	501
580	GENERAL OFFICE	1,254	6,500	6,310	10,500	4,000
592	DIVISION OPERATIONS	47,759-	33,959-	21,880-	33,959-	
TOTAL	EXPENSES	714,975	1,038,397	544,038	965,977	72,420-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20 Page 10 CREDITS = (-) DEBITS = (+)

Company 1 Division 02 Niagara Frontier Transportation Authority BUFFALO NIAGARA INTL. AIRPORT

Department 0225 TRITURATOR SERVICES

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
492 EQUIPME	ENT AND SERVICES	50,250-	54,999-	39,700-	55,000-	. 1-
TOTAL REVENUE	SS	50,250-	54,999-	39,700-	55,000-	1-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 11 CREDITS = (-)DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority BUFFALO NIAGARA INTL. AIRPORT

Division 02

Department 0225 TRITURATOR SERVICES

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS		4,200		5,250	1,050
TOTAL	EXPENSES		4,200		5,250	1,050

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 12 CREDITS = (-) DEBITS = (+)

Niagara Frontier Transportation Authority BUFFALO NIAGARA INTL. AIRPORT

1 Division 02 Department 0230 AFSS

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	177,900-	177,900-	133,425-	177,900-	
TOTAL	REVENUES	177,900-	177.900-	133.425-	177.900-	

Company

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 13 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 02 BUFFALO NIAGARA INTL. AIRPORT Department 0230 AFSS

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	. 2019-20 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS		1,100			1,100-
532	GAS	3,159	3,147	1,625	3,400	253
533	WATER	903	874	789	975	101
TOTAL	EXPENSES	4,062	5,121	2,414	4,375	746-

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

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CREDITS = (-)
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Company 1 Division 02 Niagara Frontier Transportation Authority BUFFALO NIAGARA INTL. AIRPORT

Department 0245 TERMINAL BUILDING

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	10,176,830-	11,197,448-	8,375,417-	11,157,368-	40,080
441	CONCESSIONS	4,001,870-	4,216,630-	3,649,931-	4,912,925-	696,295-
462	REBILLINGS	297,950-	325,653-	186,358-	306,894-	18,759
492	EQUIPMENT AND SERVICES	1,982,297-	2,015,384-	1,332,689-	2,687,303-	671,919-
494	ADVERTISING REVENUES	621,259-	576,000-	537,942-	650,000-	74,000-
TOTAL	REVENUES	17,080,206-	18,331,115-	14,082,337-	19,714,490-	1,383,375-

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 15 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 02 BUFFALO NIAGARA INTL. AIRPORT Department 0245 TERMINAL BUILDING

		БСРат	. Calcire 0243	TERMITIAN DOLLDE	ing .	
Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	2,137,055	2,288,258	1,668,090	2,406,582	118,324
515	EMPLOYEE BENEFITS	1,167,226	1,304,135	953,079	1,336,684	32,549
520	MAINTENANCE AND REPAIRS	4,334,875	4,702,507	3,537,248	4,969,331	266,824
526	JANITORIAL AND LAUNDRY	420,405	466,269	323,249	477,360	11,091
530	GROUNDS & LANDSCAPING	44,286	44,050	73,338	75,318	31,268
531	ELECTRIC POWER	1,117,293	1,341,101	1,008,866	1,362,067	20,966
532	GAS	163,228	117,939	71,851	122,570	4,631
533	WATER	41,356	42,108	35,186	43,260	1,152
534	TELEPHONE	8,923	9,923	7,299	10,222	299
541	INSURANCE	252,648	294,096	207,695	331,166	37,070
542	CLAIM LOSSES	37,588-	68,353	57,594	68,353	
554	TRAFFIC CONTROL	534,986	631,360	423,520	600,079	31,281-
571	CONSULTANTS/OUTSIDE SERVICES	27,206	1,500		51,500	50,000
573	PROVISIONS AND RESERVES	57,123-		25,133		
577	EMPLOYEE TRAINING	6,624	13,090	9,437	12,240	850-
580	GENERAL OFFICE	21,470	17,499	26,715	24,000	6,501
592	DIVISION OPERATIONS	2,014-		2,399-		
TOTAL	EXPENSES	10,180,856	11,342,188	8,425,901	11,890,732	548,544

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

CREDITS = (-)
DEBITS = (+)

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Company 1 Niagara Frontier Transportation Authority Division 02 BUFFALO NIAGARA INTL. AIRPORT Department 0259 GENERAL AVIATION

7	Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
	431	BUILDING SPACE	219,135-	223,509-	166,124-	223,509-	
	433	GROUND RENTALS	117,854-	119,479-	89,344-	119,479-	
	439	OTHER RENTALS	72,304-	74,213-	65,572-	84,164-	9,951-
	TOTAL	REVENUES	409,293-	417,201-	321,040-	427,152-	9,951-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20 Page 17
CREDITS = (-)
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Company 1 Niagara Frontier Transportation Authority Division 02 BUFFALO NIAGARA INTL. AIRPORT Department 0259 GENERAL AVIATION

Account		Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
533	WATER		6,354	5,241	5,370	6,300	1,059
TOTAL	EXPENSES		6,354	5,241	5,370	6,300	1,059

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 18 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0271 MAINTENANCE GARAGE

		2 Spar				
Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	522,828	484,050	375,960	564,423	80,373
515	EMPLOYEE BENEFITS	286,408	274,458	212,454	311,112	36,654
520	MAINTENANCE AND REPAIRS	69,368	48,298	11,687	67,300	19,002
	AUTOMOTIVE	652,836	563,397	336,082	630,000	66,603
526	JANITORIAL AND LAUNDRY	18,194	16,450	11,520	16,450	·
527	ENVIRONMENTAL	425	•	250	·	
531	ELECTRIC POWER	18,451	24,793	12,132	21,420	3,373-
532	GAS	29,170	29,830	13,987	27,540	2,290-
534	TELEPHONE	1,010	1,217	755	1,241	24
541	INSURANCE	7,786	9,063	6,401	10,207	1,144
542	CLAIM LOSSES	1,158-	2,087	1,775	2,087	
576	EMPLOYEE TRAVEL	2,497				
577	EMPLOYEE TRAINING	2,519	6,000		6,000	
578	POSTAGE	•	150		150	
580	GENERAL OFFICE	2,379	1,884	436	2,000	116
592	DIVISION OPERATIONS	120,669-	80,000-	53,339-	80,000-	
TOTAL	EXPENSES	1,492,044	1,381,677	930,100	1,579,930	198,253

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 19 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 02 BUFFALO NIAGARA INTL. AIRPORT Department 0274 PARKING LOTS AND STRUCTURES

		Ludoc	emerie oz, i	indicative more invi	5 BIROCIORES	
Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
427	DUTE DAMA ADAMA	1 015 050	1 025 000	0.40 =00		.=
431	BUILDING SPACE	1,215,952-	1,236,239-	942,523-	1,284,226-	47,987-
433	GROUND RENTALS	10,012-	10,211-	7,509-	10,212-	1-
441	CONCESSIONS	23,118,561-	22,493,172-	18,075,744-	24,803,938-	2,310,766-
462	REBILLINGS	14,499-	25,567-	15,106-	22,248-	3,319
492	EQUIPMENT AND SERVICES	65,833-	66,299-	56,250-	66,300-	1-
TOTAL	REVENUES	24,424,857-	23,831,488-	19,097,132-	26,186,924-	2,355,436-

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 20 CREDITS = (-) DEBITS = (+)

Company Niagara Frontier Transportation Authority Division 02 BUFFALO NIAGARA INTL. AIRPORT Department 0274 PARKING LOTS AND STRUCTURES 2017-18 2018-19 2018-19 2019-20 VARIANCE Account Description Actual Budget YTD Actual Req Budget From Budget 520 MAINTENANCE AND REPAIRS 836,917 978,156 415,764 993,960 15,804 524 AUTOMOTIVE 175,424 216,283 148,200 210,000 JANITORIAL AND LAUNDRY 6,166 6,000 4,812 7,057 1,057 530 GROUNDS & LANDSCAPING 44,319 44,050 65,393 75,317 31,267

BUFFALO NIAGARA INTERNATIONAL AIRPORT														
						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/18	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	İ
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	оит
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/18	7/23/18	7/24/18 - 3/31/19	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	YEARS
AND ACQUISITION - 66 CAYUGA	2-2687	25	NI	FAA	\$236,098	\$186,212	\$7,136	\$38,250	\$4,500	\$0	\$0	\$0	\$0	
				NYSDOT	\$39,350	\$31,035	\$1,189		\$750	\$0	\$0	\$0	\$0	
				PFC	\$39,350	\$31,035	\$1,189	\$6,375	\$750	\$0		\$0	\$0	
				TOTAL	\$314,797	\$248,282	\$9,515	\$51,000	\$6,000	\$0		\$0	\$0	
						, , , , , , , , , , , , , , , , , , , ,	, , , , , , , , , , , , , , , , , , ,	43,,355	\$0,000			- 30	40	
NEW ARFF FACILITY CONSTRUCTION	2-2657			PFC	\$6,895,710	\$6,895,710	\$0	\$0	\$0	\$0	\$0	. \$0	\$0	
				ADF	\$3,890,213	\$3,558,692	\$0		\$0	\$0	\$0	\$0	\$0	
				FUTURE PFC	\$402,654	\$220,198	\$182,456	\$0	\$0	\$0	\$0	\$0		
				TOTAL	\$11,188,577	\$10,674,600	\$182,456	\$0	\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$11,100,017	\$10,074,000	\$102,450	40	30	- 30	\$0	\$0	\$0	\$
IGHTING CONTROL PANEL - FAA TOWER	_	5	SR	PFC	\$400,000	\$0	\$0	\$100,000	\$300,000	\$0	\$0	\$0	\$0	\$
SALT BARN .	_	T .		ADF	\$415,095	\$0	\$0		\$0	\$0		\$0	\$0	
				1.0	<b>\$</b> 7.10,000	***	<del>-</del>	Ψ0		40	9410,030	\$0		
BAGGAGE CLAIM EXPANSION - CONSTRUCTION	2-2728	1	NR	FUTURE PFC	\$10,711,402	\$765,711	\$0	\$0	\$0	\$9,945,691	\$0	\$0	\$0	8
				BOND	\$8,682,514	\$229,184	\$0		\$0	\$104,653	\$8,348,677	\$0	\$0	
				NYSDOT	\$1,500,000	\$59,400	\$0		\$0	\$0	\$1,440,600	\$0	\$0	
				PFC	\$40,699,349	\$2,393,316	\$0		\$32,114,225	\$5,454,596	\$0	\$0	\$0	
				NATIONAL FUEL	\$72,915	\$72,915	\$0		\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$61,666,180	\$3,520,526	\$0		\$32,114,225	\$15,504,940	\$9,789,277	\$0	\$0	
				TOTAL	\$61,000,100	\$0,020,020		\$101,212	\$52,114,225	#10,004,040	\$3,103,211	30		
ENTRANCE FOUNTAIN REHAB.	2-2710			ADF	\$425,645	\$0	\$0	\$0	\$0	\$425,645	\$0	\$0	\$0	\$
				BNIA CAP RES.	\$24,851	\$24,851	\$0		\$0	\$0	\$0	\$0	\$0	
				TOTAL	\$450,496	\$24,851	\$0		\$0	\$425,645	\$0	\$0	\$0	
				101712	\$400,400	ΨΣ-1,00 i	Ţ.	Ψ	40		40		40	<u>,</u>
PAVEMENT MANAGEMENT PROGRAM STUDY	2-2719	м	м	FAA	\$172,500	\$0	\$6,750	\$150,000	\$15,750	\$0	\$0	\$0	\$0	5
		-	"	NYSDOT	\$28,750	\$0	\$1,125	\$25,000	\$2,625	\$0	\$0	\$0	\$0	
				FUTURE PFC	\$28,750	\$0	\$1,125	\$25,000	\$2,625	\$0	\$0	\$0	\$0	
and the second s				TOTAL	\$230,000	\$0	\$9,000	\$200,000	\$21,000	\$0		\$0	\$0	
				, , , , , ,	4200,000	Ţ,	\$0,000	\$250,000	\$21,000	Ψ0		40		
SIGNAGE REPLACEMENT 5/23 & TAXIWAY A	2-2718	32	NR	PFC	\$1,875,000	\$700	\$4,117	\$45,000	\$160,000	\$61,000	\$0	\$1,604,183	\$0	
SIGNATURE DISCUSSION SIZE & MANNAMA	22110	"-	1414	FUTURE PFC	\$516,000	\$117	\$686	\$7,500	\$100,000	\$01,000	\$0	\$507,697	\$0	
				TOTAL	\$2,390,999	\$933	\$5,489	\$60,000	\$160,000	\$61,000	\$0	\$2,171,000	\$0	
				TOTAL	92,000,333	\$900	φJ,409	\$00,000	\$100,000	401,000	\$0	\$2,111,000	\$0	
DEMO OF 1105 WHERLE DRIVE	2-2721	26	NI	FAA	\$313,125	\$0	\$0	\$49,350	\$263,775	\$0	\$0	\$0	\$0	\$
	:-:	~	""	NYSDOT	\$52,188	\$0	\$0		\$43,963	\$0	\$0	\$0	\$0 \$0	
				FUTURE PFC	\$52,188	\$0	\$0		\$43,963	\$0		\$0	\$0	
				TOTAL	\$417,500		\$0	\$65,800	\$351,700	\$0	\$0	\$0	\$0	
				IGIAL	\$417,300	***	, \$0	<del>- 463,600</del>	\$351,100	\$0	\$0	\$0	\$0	\$
AIRCRAFT DEICING CONTAINMENT FAC. EXPAN.	2-2691	2	NI	PFC	\$7,576,853	\$23,626	\$114,475	\$704,799	\$3,366,975	\$3,366,978	\$0	\$0	\$0	
CONTRACTOR INC. DATAN.		1	"	1	ψ1,010,033	ψ20,02 <del>0</del>	G14,413	\$104,199	ψ3,300,975	ψυ,ουυ,#/0	\$0	\$0	\$0	3
	L	1	.1			I	L							·

BUFFALO NIAGARA INTERNATIONAL AIRPORT														
						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/18	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/18	7/23/18	7/24/18 - 3/31/19	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	YEARS
REMAIN OVERNIGHT (RON) PARKING EXPANSION	2-2708	4	NI	FAA	\$2,986,732	\$245,861	\$8,110	\$0	\$137,036	\$0	\$2,595,725	\$0		\$0
				NYSDOT	\$497,789	\$40,977	\$1,352	. \$0	\$22,839	\$0	\$432,621	\$0	\$0	\$0
				PFC	\$248,587	\$40,977	\$1,352	\$0	\$22,839	\$0	\$183,419	\$0	\$0	\$0
			1	FUTURE PFC	\$249,251	\$0	\$0	\$0	\$0	\$0	\$249,251	\$0	. \$0	\$0
				TOTAL	\$3,982,359	\$327,815	\$10,813	\$0	\$182,715	\$0	\$3,461,016	\$0	\$0	\$0
TERMINAL ROOF REPLACEMENT	2-2692			ADF	\$6,107,051	\$101,226	-\$18,725	\$6,024,550	\$0	\$0	\$0	\$0	\$0	\$0
				PFC	\$3,212,540	\$247,829	-\$45,845	\$3,010,556	\$0	\$0	\$0	\$0	şo	\$0
				TOTAL	\$9,319,591	\$349,055	-\$64,570	\$9,035,106	\$0	\$0	\$0	\$0		\$0
		l												
REHAB PUBLIC ACCESS APRON	_			FAA	\$1,202,212	\$0	\$0	\$0	\$0	\$7,500	\$91,087	\$0	\$1,103,625	\$0
				NYSDOT	\$200,369	\$0	\$0	\$0	\$0		\$15,181	\$0		\$0
				FUTURE PFC	\$200,370	\$0	\$0	\$0	\$0	\$1,250	\$15,182	\$0		\$0
				ADF	\$493,500	\$0	\$0	\$0	\$0	\$0	\$52,050	\$0	\$441,450	\$0
				TOTAL	\$2,096,451	\$0	\$0	\$0	\$0	\$10,000	\$173,500	\$0		\$0
·												1.		
SNOW EQUIPMENT STORAGE BUILDING		38	NI	ADF	\$8,285,103	\$0	\$0	\$0	\$26,400	\$116,754	\$660,000	\$0	\$3,300,000	\$4,181,949
				FUTURE PFC	\$16,821,322	\$0	\$0	\$0	\$53,600	\$237,046	\$1,340,000	\$0	\$6,700,000	\$8,490,676
				TOTAL	\$25,106,425	\$0	\$0	\$0	\$80,000	\$353,800	\$2,000,000	\$0		\$9,901,500
PARK. EXPANSION PHASE III (4000 SPACE FACILIT				BOND	\$77,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,000,000	\$74,500,000
CCTV PHASE III				ADF	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000,000
PARKING RAMP SOLAR PANELS	_			FAA	\$525,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$525,000
				NYSDOT	\$87,500	\$0	\$0	\$0	. \$0	\$0	\$0	\$0	\$0	\$87,500
				FUTURE PFC	\$87,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$87,500
				NYS POWER AUTH.	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
				FUTURE FUND	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
				TOTAL	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
R/W 5/23 IMPROVEMENTS - PAVEMENT REHA	-			FAA	\$19,283,500	\$0	\$0	\$0	\$0	\$7,500	\$592,500	\$1,650,000	\$0	\$17,033,500
				NYSDOT	\$823,250	\$0	\$0	\$0	\$0	\$1,250	\$98,750	\$275,000	\$0	\$448,250
				FUTURE PFC	\$823,250	\$0	\$0	\$0	\$0	\$1,250	\$98,750	\$275,000	\$0	\$448,250
				TOTAL	\$20,930,000	\$0	\$0	\$0	\$0	\$10,000	\$790,000	\$2,200,000	\$0	\$17,930,000
WILDLIFE HAZARD MANAGEMENT PLAN	2-2722			FAA	\$63,750	\$0	\$0	\$63,750	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$10,625	\$0	\$0	\$10,625	\$0	\$0	\$0	\$0	\$0	\$0
				ADF	\$10,625	\$0	\$0	\$10,625	\$0	\$0	\$0	\$0	\$0	\$0
			ļ	TOTAL	\$85,000	\$0	\$0	\$85,000	\$0	\$0	\$0	\$0	\$0	\$0

BUFFALO NIAGARA INTERNATIONAL AIRPORT			,											
						PROJECT LIFE	ACTUAL	TOTAL	,	-				
					TOTAL	ACTUAL	FROM 4/1/18	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	1
1	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	оит
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/18	7/23/18	7/24/18 - 3/31/19	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	YEARS
BNIA AIRFIELD / FUEL FARM / GARAGE		<u> </u>												
REPLACE AIRFIELD PICKUP TRUCKS FY 20-23	-			ADF	\$151,500	\$0	\$0	\$0	\$0	\$37,000	\$37,500	\$38,000	\$39,000	\$0
REPLACE AIRFIELD PICKUP TRUCKS FYE 17/18	2-2716	ļ		BNIA CAP RES.	\$81,682	\$23,602	. \$0	\$58,080	\$0	\$0	\$0	\$0	\$0	\$0
		ļ												
GARAGE - REPLACE DIESEL PUMP				ADF	\$16,609	\$0	\$0	\$16,609	\$0	\$0	\$0	\$0	\$0	\$0
GLYCOL RECOVERY VEHICLE FYE 19				PFC	\$450,000	\$0	\$0	\$450,000	\$0	\$0	\$0	\$0	\$0	\$0
SNOWBLOWER REPLACEMENT FYE 19		24	NR	PFC	\$530,000	\$0	\$0	\$0	\$530,000	\$0	\$0	\$0	\$0	\$0
											.,			
MULTI TASK SNOW REMOVAL FYE 18 AND OUT				FUTURE PFC	\$1,980,000	\$0	\$0	\$0	\$0	\$0	\$0	\$980,000	\$0	\$1,000,000
				PFC	\$950,000	\$0	\$0	\$0	\$0	\$950,000	\$0	\$0	\$0	so
				TOTAL	\$2,930,000	\$0	\$0	\$0	\$0		\$0	\$980,000	\$0	\$1,000,000
IRRRIGATION SYSTEM CONTROLLER REPLACE	2-2734			BNIA CAP RES.	\$20,000	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0
LUIZ KAHL PEDESTRIAN PROTECTION				ADF	\$40,000	\$0	\$0	\$0	\$0		\$0	so	\$0	\$0
PORTABLE SNOW MELTER - AIRSIDE	2-2723			PFC	\$620,000	\$0	\$0	\$620,000	\$0		\$0	so	\$0	\$0
PORTABLE SNOW MELTER - LANDSIDE				ADF	\$1,260,000	\$0	\$0	\$0	\$0	\$625,000	\$0	\$635,000	\$0	\$0
RUNWAY PLOWS W/ SANDER SPREADER	_			FUTURE PFC	\$1,115,000	\$0	\$0	\$550,000	\$0	\$565,000	\$0	şo	\$0	\$0
LINE ERASER		27	NI	BNIA CAP RES.	\$35,000	\$0	\$0	\$0	\$35,000	\$0	\$0	so	\$0	\$0
NEW FARM TRACTORS				ADF	\$155,000	\$0	\$0	\$0	\$0	\$75,000	\$80,000	\$0	\$0	\$0
DUMP/SANDER/PLOW				FUTURE PFC	\$1,125,000	\$0	\$0	\$400,000	\$0	\$725,000	\$0	\$0	\$0	\$0
CHEMICAL TRUCK				PFC	\$290,000	\$0	\$0	\$290,000	\$0	\$0	\$0	\$0	\$0	\$0
ELECTRIC DEPARTMENT - BUCKET TRUCK				ADF	\$275,000	\$0	\$0	\$0	\$0	\$275,000	\$0	\$0	\$0	\$0
WHEELED SKID LOADER		15	NR	FUTURE PFC	\$274,998	\$0	\$0	\$0	\$91,666	\$91,666	\$91,666	\$0	\$0	\$0
HIGH SPEED GATE - GATE 5		12	NR	ADF	\$20,000	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0:	\$0	\$0
WHEEL LOADER		- 13	NR	FUTURE PFC	\$500,000	\$0	\$0	\$0	\$250,000	\$250,000	\$0	\$0	\$0	\$0
TOOL CAT MULTI-PURPOSE				FUTURE PFC	\$65,000	\$0	\$0	\$0	\$0	\$65,000	\$0	\$0	\$0	\$0
SWEEPER (REGEN)				FUTURE PFC	\$250,000	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0
ZERO TURN MOWERS	-			ADF	\$60,000	\$0	\$0	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0
DIGITAL SOFTWARE - FAA PART 139		14	NI	FUTURE PFC	\$35,000	\$0	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0
REPLACE FUEL FARM PICK-UP				ADF	\$60,000	\$0	. \$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0
ROOF REHAB - MAINTENANCE GARAGE	_	38	NI	ADF	\$552,000	\$0	\$0	\$0	\$74,000	\$478,000	\$0	\$0	so	\$0
FUEL TANK (MAINT GARAGE)-10,000 GALLON		39	NI	ADF	\$341,000	\$0	\$0	\$0	\$55,000	\$286,000	\$0	\$0	\$0	\$0
BNIA AIRCRAFT FIRE RESCUE													-	
ARFF - COMMAND VEHICLES	-	28	NR	BNIA CAP RES.	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
ARFF - SCBA AIR PACKS	-			ADF	\$63,000	\$0	. \$0	\$63,000	\$0	\$0	\$0	\$0	\$0	\$0
ARFF -QUINT TO REPLACE F3 & F7	_			PFC	\$1,000,000	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0
ARFF - REPLACE SNOZZLE CRASH TRUCK (F6)	_	3	NR	FUTURE PFC	\$1,000,000	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0
ARFF - REPLACE F-5				FUTURE PFC	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0
ARFF - SECOND WATER MAIN TERMINAL				FUTURE PFC	\$800,000	\$0	\$0	\$0	\$0		\$0	\$0	\$0	4 - Ž

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2019 / 2020 THROUGH 2023 / 2024 FISCALLY CONSTRAINED CAPITAL PLAN

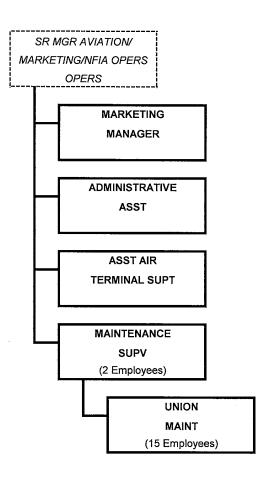
BUFFALO NIAGARA INTERNATIONAL AIRPORT														
						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/18	FORECAST	FISCAL.	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/18	7/23/18	7/24/18 - 3/31/19	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	YEARS
ARFF - SECOND WATER MAIN RUNWAY 5				FUTURE PFC	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$400,000
ARFF - SECOND WATER MAIN RUNWAY 23				FUTURE PFC	\$600,000	\$0	\$0	\$0	\$0	, \$0		\$0	\$0	\$600,000
CONFINED SPACE EQUIPMENT		11	NI	ADF	\$25,000	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0
EXTRICATION EQUIPMENT		10	NI	ADF	\$10,000	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0
ALERTUS MASS NOTIFICATION UPGRADE		9	NI	FUTURE PFC	\$300,000	\$0	\$0	\$0	\$200,000	\$100,000	\$0	\$0	\$0	\$0
BNIA TERMINAL														
TERMINAL - JETBRIDGE GPU (GATE 9)	2-2651			PFC	\$18,650	\$1,650	\$0	\$17,000	\$0	\$0	\$0	\$0	\$0	\$0
PASSENGER GOLF CARTS	_	29	NR	ADF	\$44,000	\$0	\$0		\$11,000	\$0	\$11,000	\$0	\$11,000	\$0
TERMINAL - FLOOR CLEANING EQUIP. REPLACE.	_	18	NR	ADF	\$90,000	\$0	\$0		\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$0
BAGGAGE HANDLING SYSTEM SERVER REPLACE	2-2729			AIRLINE REIMB	\$1,853,440	\$0	\$0	\$1,853,440	\$0	\$0	\$0	\$0	\$0	\$0
TERMINAL - POWER POLES FOR HOLD ROOMS	-	30	NI	ADF	\$30,000	\$0	\$0		\$10,000	\$10,000	\$10,000	\$0	\$0	\$0
TERMINAL - JETBRIDGE GPU GATE 2				PFC	\$60,000	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0
ADDITIONAL DATA STORAGE FOR CAMERA SYS.				FUTURE PFC	\$90,000	\$0	\$0	\$90,000	\$0	\$0	\$0	\$0	\$0	\$0
SERVER FOR CONTINUUM				FUTURE PFC	\$15,000	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0
GPU GATE 21	_			FUTURE PFC	\$60,000	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0
AED'S (DEFIBULATORS) (3) OPS AREA				ADF	\$6,000	\$0	\$0	\$6,000	\$0	\$0		\$0	\$0	\$0
ENDURA WORKSTATIONS (BILL, LEE & KAREN)	_			ADF	\$19,500	\$0	\$0	\$19,500	\$0	\$0	\$0	\$0	\$0	\$0
PC AIR UNIT - GATE 2				FUTURE PFC	\$200,000	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0
PC AIR UNIT - GATE 1	_	21	NR	FUTURE PFC	\$200,000	\$0	\$0	\$0	\$200,000	so	\$0	\$0	\$0	\$0
FMD DEPARTMENT														
TERMINAL - AIR CURTAINS				ADF	\$65,000	\$0	\$0	\$30,000	\$0	\$35,000	\$0	\$0	\$0	\$0
PARK.TOWER ELECTRIC.AIR CURTAINS-HOT WAT		37	NI	ADF	\$30,000	\$0	\$0	\$15,000	\$15,000	\$0	\$0	\$0	\$0	\$0
TERMINAL - DOOR RENOVATIONS	_	17	NR	ADF	\$55,000	\$0	\$0	\$30,000	\$25,000	\$0	\$0	\$0	\$0.	\$0
REPLACE FMD PICKUP/UTILITY TRUCK FYE 19-23				ADF	\$175,000	\$0	\$0	\$35,000	\$0	\$35,000	\$35,000	\$35,000	\$35,000	\$0
SUPPORT HVAC TERMINAL (AUXILLARY UNITS)				ADF	\$15,000	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0
ROOF LIFTING SYS RTU REHAB(HOIST/CRANE ARI		16	NI	ADF	\$30,000	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0
DEMO, OF LANDSCAPING BUILDING				ADF	\$30,000	\$0	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0
MAIN ELECTRICAL ROOM VENTILATION	_			ADF	\$20,000	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0
BOILER REPLACEMENT				ADF	\$160,000	\$0	\$0	\$160,000	\$0	\$0	\$0	\$0	\$0	\$0
FMD MOVE TO TERMINAL				ADF	\$260,000	\$0	\$0	\$0	\$0	\$260,000	\$0	\$0	\$0	\$0
VERIZON COMMUNICATION ROOM HVAC				ADF	\$15,000	\$0	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0
BCS (BLDG, CONTROL SYSTEM) UPGRADE		19	NR	ADF	\$260,000	\$0	\$0	\$130,000	\$130,000	\$0	\$0	\$0	\$0	\$0
HVAC COMPRESSORS	-	22	NI	ADF	\$35,000	\$0	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0	. \$0
ELECTRIC DRAIN JETTER		. 7	Ní	ADF	\$30,000	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0
BNIA PARKING														
REPLACE PARKING GARAGE ELEVATORS		8	NR	CFC	\$1,091,000	\$0	\$0	\$91,000	\$500,000	\$500,000	\$0	\$0	\$0	\$0
CFC=CONSOLIDATED FACILITY CHANGE														<u></u>
REPLACE SHUTTLE BUSES	2-2693	23	NR	ADF	\$1,428,212	\$341,975	\$0	\$351,431	\$361,973	\$0	\$372,833	\$0	\$0	\$0
REV. CONTROL EQUIP. (EMERGENCY REPLACE)		33	NR	ADF	\$150,000	\$0	\$0	\$30,000	\$30,000	\$0	\$30,000	\$30,000	\$30,000	\$0
PARKING PICK UP TRUCK				ADF	\$71,000	\$0	\$0	\$0	\$0	\$35,000	\$36,000	\$0	\$0	\$01
REPLACE PARKING STRUCTURE DOORS		20	NR	ADF	\$75,000	\$0	\$0	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$0	4 - 2

BUFFALO NIAGARA INTERNATIONAL AIRPORT	γ													
						PROJECT LIFE	ACTUAL	TOTAL						
·	İ				TOTAL	ACTUAL	FROM 4/1/18	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	оит
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/18	7/23/18	7/24/18 - 3/31/19	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	YEARS
BNIA OTHER												-		
PFC PROGRAM PLANNING & ADMIN.	2-2309	35	NR	PFC	\$2,021,183	\$821,183	\$3,535	\$196,465	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$0
SIDA TRAINING SYSTEM		<u> </u>		PFC	\$128,960	\$0	\$0	\$128,960	\$0	\$0	\$0	\$0	\$0	\$0
FOUNTAIN BACKLIGHTING		34	NI	ADF	\$20,000	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0
BNIA MASTER PLAN	<u> </u>			FAA	\$1,125,000	\$0	so so	\$0	\$0	\$0	\$1,125,000	\$0	so	
	İ			NYSDOT	\$187,500	\$0	\$0	\$0			\$1,123,500	\$0	\$0 \$0	
				PFC	\$187,500	\$0		\$0			\$187,500		\$0	
				TOTAL	\$1,500,000	\$0	\$0				\$1,500,000			
				TOTAL	\$1,000,000		40		30	φu	\$1,500,000	\$0	\$0	\$0
CORE SWITCHES (IT)	_	6	NI	ADF	\$200,000	\$0	\$0	\$0	\$200,000	\$0	. \$0	\$0	\$0	\$0
HEARING LOOP SYSTEM	-	36	NR	PFC	\$350,000	\$0	\$0	\$0	\$350,000	\$0	\$0	\$0	\$0	\$0
			_											
GATE 26		31	NI	FAA	\$1,903,844	\$0	\$0	\$0	\$150,000	\$1,753,844	\$0	\$0	\$0	\$0
				NYSDOT	\$317,307	\$0	\$0	\$0	\$25,000	\$292,307	\$0	\$0	\$0	\$0
				FUTURE PFC	\$317,307	\$0	\$0	\$0	\$25,000	\$292,307	\$0	\$0	\$0	\$0
·				TOTAL.	\$2,538,458	\$0	\$0	\$0	\$200,000	\$2,338,458	\$0	\$0	\$0	\$0
OBSTRUCTION REMOVAL PROJECT PHASE 1	<u> </u>			FAA	\$83,133	\$0	\$0	\$0	\$0	\$83,133	\$0	•		
CONTROL NEW CONTROL OF THE PROPERTY OF THE PRO				NYSDOT	\$13,856	\$0		\$0			\$0			
				FUTURE PFC	\$13,856	\$0	\$0				\$0	,	\$0	
				TOTAL	\$110,844	\$0				\$13,856	\$0		\$0	
				TOTAL	\$110,044		30	, \$O	\$0	\$110,844	\$0	\$0	\$0	\$0
OBSTRUCTION REMOVAL PROJECT PHASE 2	-			FAA	\$71,250	\$0	\$0	\$0	\$0	\$0	\$71,250	\$0	\$0	\$0
				NYSDOT	\$11,875	\$0	\$0	\$0	\$0	\$0	\$11,875	\$0	\$0	
				FUTURE PFC	\$11,875	\$0	\$0	\$0	\$0	\$0	\$11,875	\$0	\$0	
				TOTAL	\$95,000	\$0	\$0	\$0	\$0	\$0	\$95,000	\$0	\$0	\$0

						PROJECT LIFE	ACTUAL	TOTAL			· ·			
					TOTAL	ACTUAL	FROM 4/1/18	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/18	7/23/18	7/24/18 - 3/31/19	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	YEARS
OBSTRUCTION REMOVAL PROJECT PHASE 3	-			FAA	\$750,000	\$0	\$0	\$0	\$0	\$0	\$375,000	\$7,500	\$367,500	\$0
·				NYSDOT	\$125,000	\$0	\$0	\$0	<b>\$</b> 0	\$0	\$62,500	\$1,250	\$61,250	\$0.
				FUTURE PFC	\$125,000	\$0	\$0	\$0	\$0	\$0	\$62,500	\$1,250		
				TOTAL	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$500,000	\$10,000	\$490,000	\$0
			<u> </u>											
	<u></u>	<u> </u>												

FAA	\$28,716,144	\$432,073	\$21,996	\$301,350	\$571,061	\$1,851,977	\$4,850,562	\$1,657,500	\$1,471,125	\$17,558,500	
NYSDOT	\$3,895,358	\$131,412	\$3,666	\$50,225	\$95,177	\$308,663	\$2,249,027	\$276,250	\$245,188	\$535,750	
NFTA/ADF	\$27,476,553	\$4,001,893	-\$18,725	\$7,329,236	\$1,138,373	\$2,868,399	\$1,777,428	\$768,000	\$3,430,000	\$6,181,949	
BNIA CAP RES	\$211,533	\$48,453	\$0	\$78,080	\$85,000	. \$0	\$0	\$0	\$0	\$0	
PFC	\$67,553,681	\$10,456,026	\$78,823	\$7,366,367	\$37,044,789	\$10,032,574	\$570,919	\$1,804,183	\$200,000	\$0	
FUTURE PFC	\$40,370,722	\$986,026	\$184,267	\$1,355,725	\$1,901,854	\$12,538,066	\$2,869,224	\$1,763,947	\$6,945,188	\$11,826,426	
NYS POWER	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000	
NATIONAL FUEL	\$72,915	\$72,915	\$Ó	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
FUTURE FUND	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	
BOND	\$86,182,514	\$229,184	\$0	\$0	\$0	\$104,653	\$8,348,677	\$0	\$3,000,000	\$74,500,000	
CFC	\$1,091,000	\$0	\$0	\$91,000	\$500,000	\$500,000	\$0	\$0	\$0	\$0	
AIRLINE REIMB.	\$1,853,440	\$0	\$0	\$1,853,440	\$0	\$0	\$0	\$0	\$0	\$0	
TOTAL	\$257,723,859	\$16,357,981	\$270.027	\$18,425,423	\$41,336,254	\$28 204 331	\$20 665 837	te 269 880	\$15 201 501	\$110 002 625	

## NIAGARA FALLS INTERNATIONAL AIRPORT



**TOTAL EMPLOYEES** 

NFIA
2018/19 ANNUAL BUDGET
VS
2019/20 ANNUAL BUDGET

	FY 17-18	FY 18-19	FY 19-20		
<u> </u>	ACTUAL	BUDGET	BUDGET	VARIANCE	%
DEVENUES & ASSISTANCE					
REVENUES & ASSISTANCE	040.044	007.050	000.040		
Airport Fees & Services	219,214	227,250	228,042	792	0.3%
Rental Income	467,330	478,964	437,953	(41,011)	8.6%
Concessions/Commissions	2,222,077	2,227,686	1,988,698	(238,988)	-10.7%
Resales & Rebillings	21,900	27,839	22,100	(5,739)	-20.6%
Other Operating Revenues	200,000	<u>188,750</u>	200,500	<u>11,750</u>	<u>6.2%</u>
TOTAL OPERATING REVENUES & ASST	3,130,521	3,150,489	2,877,293	(273,196)	-8.7%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	2,049,576	2,139,451	2,215,911	76,460	3.6%
Maintenance & Repairs	1,121,834	999,801	1,015,825	16,024	1.6%
Utilities	252,185	276,045	265,379	(10,666)	-3.9%
Insurance & Injuries	97,270	117,959	127,096	9,137	7.7%
Safety & Security	612,897	612,594	573,518	(39,076)	-6.4%
General Business/Other	688,012	733.249	739,451	6,202	0.8%
Administrative Cost Reallocation	1,016,689	1,104,064	1,220,276	116,211	10.5%
Costs Transferred to Capital Projects	(5,271)	0	0	0	n/a
Inter Division Reimbursement	(10 <u>9)</u>	<u>o</u>	<u>0</u>	<u>0</u>	n/a <u>n/a</u>
TOTAL OPERATING EXPENSES	5,833,083	<u>5,983,163</u>	<u>6,157,456</u>	174,292	2.9%
OPERATING INCOME/(LOSS)	(2,702,562)	(2,832,674)	(3,280,163)	(447,488)	15.8%
NON-OPERATING ITEMS					
Debt Service - Noresco	(1,942)	(1,979)	(1,979)	0	0.0%
Seneca Proceeds	1,000,000	1.000,000	1,000,000	0	0.0%
BNIA Contribution (Excluding Debt Svc)	<u>500,000</u>	<u>500,000</u>	<u>500,000</u>	<u>0</u>	0.0%
TOTAL NON-OPERATING ITEMS	<u>1,498,058</u>	1,498,021	<u>1,498,021</u>	<u>o</u>	0.0%
NET INCOME/(LOSS)	(1,204,504)	(1,334,653)	(1,782,142)	(447,488)	33.5%
LESS: DIRECT CAPITAL	21,183	114,030	40,800	(73,230)	-64.2%
LESS: INDIRECT CAPITAL	<u>126,161</u>	<u>213,230</u>	238,733	25,503	<u>12.0%</u>
NET SURPLUS/(DEFICIT)	<u>(1,351,848)</u>	(1,661,914)	<u>(2,061,675)</u>	(399,761)	<u>24.1%</u>

### **NIAGARA FALLS INTERNATIONAL AIRPORT**

#### **DESCRIPTION**

Niagara Falls International Airport (NFIA) is a joint-use military/general aviation airport that provides commercial passenger and air cargo service. NFIA has been designated by the Federal Aviation Administration as a reliever airport to attract general aviation traffic from Buffalo Niagara International Airport (BNIA).

NFIA, which is situated on 1,100 acres of property, has a 9,800 foot main runway as well as two general aviation runways (5,188 and 4,030 feet). A 72,480 square foot state-of-the-art terminal building was opened in December 2009. Spirit Airlines and Allegiant Air provide scheduled air service. There are nearly 2,000 parking spaces located on or near the terminal building grounds with free passenger shuttle service. In addition to the main terminal, NFIA has a general aviation complex consisting of hangars, tie downs, a customer service area and a pilot's lounge. A private Fixed Base Operator, FBO, offers full aviation services to the aviation public.

#### PROGRAM AND SERVICE OBJECTIVES

- Continue the aggressive marketing approach to capitalize on Air Cargo and Charter opportunities in the most cost efficient operating manner.
- Work closely with the FBO to assure the performance of contracted services.
- Continue to market the NFIA terminal to potential air service providers and concessionaires to provide quality customer service and improve operating profits.
- Continue to increase satisfaction and customer service and enhance public and customer perception of the airport.

#### PERFORMANCE INDICATORS

	FYE 18 Actual	FYE 19 Original Budget	FYE 19 <u>Current</u> <u>Estimate</u>	FYE 20 Budget
FAA Regulations	100%	100%	100%	100%
Total Passengers	256,879	204,908	232,202	247,926
Parking Fees Per Passenger	\$14.44	\$13.62	\$13.26	\$13.25

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 21 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 03 NIAGARA FALLS INT'L ATRPORT Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
491 TRAFFI	C FINES		750-		500-	250
499 OTHER	OPERATING REVENUES	200,000-	185,000-	125,000-	200,000-	15,000-
TOTAL REVENU	SS	200,000-	185,750-	125,000-	200,500-	14,750-

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 22 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0099 ADMINISTRATIVE AND GENERAL

		20142				
Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	181,056	182,389	144,889	186,441	4,052
515	EMPLOYEE BENEFITS	75,598	78,669	64,534	78,069	600-
520	MAINTENANCE AND REPAIRS	33				
534	TELEPHONE	3,135		2,539	3,872	3,872
541	INSURANCE	90,770	107,242	69,624	116,380	9,138
542	CLAIM LOSSES	6,500	10,716	18,915-	10,716	
571	CONSULTANTS/OUTSIDE SERVICES	62,041	96,034	24,222	71,363	24,671-
572	RENT EXPENSE	7,692	3,106	5,958	8,149	5,043
574	TAXES AND ASSESSMENTS	3,440	3,800	3,440	3,900	100
575	PRINTING & ADVERTISING	175,561	171,499	123,705	171,500	1
576	EMPLOYEE TRAVEL	5,722	15,000	2,479	15,000	
577	EMPLOYEE TRAINING		1,500			1,500-
578	POSTAGE	63	599	22	600	1
580	GENERAL OFFICE	9,287	9,600	7,910	9,600	
584	FREIGHT	1,704	1,339	641	1,500	161
592	DIVISION OPERATIONS	109-				
593	COST ALLOCATION PLAN	1,015,849	1,104,064		1,220,276	116,212
TOTAL	EXPENSES	1,638,342	1,785,557	431,048	1,897,366	111,809

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 23 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 03 NIAGARA FALLS INT'L AIRPORT Department 0219 LANDING AREA

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
401	LANDING FEES	219,214-	227,250-	138,654-	228,042-	792-
433	GROUND RENTALS	120,000-	120,000-	90,000-	120,000-	
439	OTHER RENTALS	82,486-	83,713-	62,425-	86,224-	2,511-
442	COMMISSIONS	161,051-	126,635-	115,972-	158,484-	31,849-
TOTAL	REVENUES	582,751-	557,598-	407,051-	592,750-	35,152-

GENERAL OFFICE

580

591 PROJECTS

TOTAL EXPENSES

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 24 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division NIAGARA FALLS INT'L AIRPORT 03 Department 0219 LANDING AREA 2017-18 2018-19 2018-19 2019-20 VARIANCE Account Description Actual Budget YTD Actual Req Budget From Budget EMPLOYEE SALARIES 510 711,614 708,414 451,268 717,634 9,220 EMPLOYEE BENEFITS 515 372,266 384,855 258,224 377,870 6,985-MAINTENANCE AND REPAIRS 520 447,490 478,948 385,655 504,050 25,102 527 ENVIRONMENTAL 36,910 82,886 24,606 46,850 36,036-GROUNDS & LANDSCAPING 2,800 3,200 4,715 3,200 ELECTRIC POWER 531 2,793 2,088 1,831 2,500 412 534 TELEPHONE 807 690 843 995 188 CONSULTANTS/OUTSIDE SERVICES 29,912 38,962 22,327 29,159 9,803-EMPLOYEE TRAINING 3,599 4,500 4,161 4,500

132

1,704,792

105

1,153,582

250

1,687,008

118

17,784-

108

5,271-

1,603,064

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 25 CREDITS = (-) DEBITS = (+)

Company 1 Nia Division 03 NIA

Niagara Frontier Transportation Authority NIAGARA FALLS INT'L AIRPORT

Department 0240

Account	Description	2017-18 2 Actual	018-19 Budget Y		VARIANCE From Budget
520 MA	INTENANCE AND REPAIRS	114,320	10,000	57,106	10,000-
TOTAL EX	PENSES	114,320	10,000	57,106	10,000-

### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 26 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Division 03 NIAGARA

Niagara Frontier Transportation Authority NIAGARA FALLS INT'L AIRPORT

Department 0245 TERMINAL BUILDING

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	47,307-	47,326-	35,438-	47,250-	76
462	REBILLINGS	8,235-	6,839-	4,961-	7,100-	261-
TOTAL	REVENUES	55,542-	54,165-	40,399-	54,350-	185-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 27 CREDITS = (-) DEBITS = (+)

Company 1 Division 03 Niagara Frontier Transportation Authority NIAGARA FALLS INT'L AIRPORT

Department 0245 TERMINAL BUILDING

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	40,150	50,799	12,020	43,500	7,299-
531	ELECTRIC POWER	45,789	43,000	34,638	46,414	3,414
532	GAS	28,165	21,000	13,591	25,000	4,000
533	WATER	5,531	7,099	3,698	6,600	499-
574	TAXES AND ASSESSMENTS	2,570	2,400		2,600	200
TOTAL	EXPENSES	122,205	124,298	63,947	124,114	184-

### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

CREDITS = (-)
DEBITS = (+)

Page 28

Company 1 Division 03

Niagara Frontier Transportation Authority NIAGARA FALLS INT'L AIRPORT

Department 0246 NFIA New Terminal

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	24,657-	14,000-	11,569-	15,500-	1,500-
433	GROUND RENTALS	183,943-	205,000-	114,426-	160,000-	45,000
441	CONCESSIONS	182,193-	194,000-	132,537-	174,479-	19,521
442	COMMISSIONS	17-	50-	41-		50
462	REBILLINGS	13,665-	21,000-	20,773-	15,000-	6,000
494	ADVERTISING REVENUES		3,000-			3,000
TOTAL	REVENUES	404,475-	437,050-	279,346-	364,979-	72,071

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

CREDITS = (-)
DEBITS = (+)

Page 29

Company 1 Niagara Frontier Transportation Authority Division 03 NIAGARA FALLS INT'L AIRPORT Department 0246 NFIA New Terminal

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	310,227	355,426	274,216	378,675	23,249
515	EMPLOYEE BENEFITS	168,748	203,003	154,218	210,185	7,182
520	MAINTENANCE AND REPAIRS	247,718	207,010	171,700	227,925	20,915
526	JANITORIAL AND LAUNDRY	39,606	42,900	20,139	41,900	1,000-
530	GROUNDS & LANDSCAPING	3,128	3,000	580	3,000	
531	ELECTRIC POWER	118,234	134,392	93,805	131,671	2,721-
532	GAS	15,634	12,222	8,046	12,550	328
533	WATER	2,014	1,727.	1,504	1,777	50
534	TELEPHONE	10,598	32,460	11,989	14,000	18,460-
553	POLICE PROTECTION	574,222	560,431	363,976	526,518	33,913-
554	TRAFFIC CONTROL	38,675	52,163	30,879	47,000	5,163-
571	CONSULTANTS/OUTSIDE SERVICES			2,399		
580	GENERAL OFFICE	2,501	3,500	1,689	3,500	
592	DIVISION OPERATIONS			1,405-		
TOTAL	EXPENSES	1,531,305	1,608,234	1,133,735	1,598,701	9,533-

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)

Page 30 CREDITS = (-) DEBITS = (+)

BUDGET WORKSHEETS - Fiscal Year 2019-20

Company 1 Niagara Frontier Transportation Authority Division 03 NIAGARA FALLS INT'L AIRPORT

Department 0269 NET LEASED AREA

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	8,935-	8,923-	6,835-	8,979-	56-
TOTAL	REVENUES	8,935-	8,923-	6,835-	8,979-	56-

### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 31 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 03 NIAGARA FALLS INT'L AIRPORT Department 0271 MAINTENANCE FACILITIES

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	148,868	143,562	123,459	184,147	40,585
515	EMPLOYEE BENEFITS	81,179	83,137	58,662	82,890	247-
520	MAINTENANCE AND REPAIRS	23,789	12,900	15,092	10,400	2,500-
524	AUTOMOTIVE	144,263	82,953	121,229	111,000	28,047
531	ELECTRIC POWER	8,731	11,247	6,579	9,000	2,247-
580	GENERAL OFFICE	703	1,000	599	1,000	
TOTAL	EXPENSES	407,533	334,799	325,620	398,437	63,638

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 32 CREDITS = (-)

DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 03 NIAGARA FALLS INT'L AIRPORT Department 0274 PARKING LOTS AND STRUCTURES

Account		Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
441	CONCESSIONS		1,878,812-	1,907,000-	1,034,157-	1,655,735-	251,265
TOTAL	REVENUES		1,878,812-	1,907,000-	1,034,157-	1,655,735-	251,265

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)

Page 33 CREDITS = (-) DEBITS = (+)

BUDGET WORKSHEETS - Fiscal Year 2019-20

Company	1	Niagara	Frontier Transportation	Authority
Division	03	NIAGARA	FALLS INT'L AIRPORT	_
Department	0274	PARKING	LOTS AND STRUCTURES	

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	21,616	25,200	1,116	24,000	1,200-
53,1	ELECTRIC POWER	10,713	9,999	7,989	11,000	1,001
571	CONSULTANTS/OUTSIDE SERVICES	383,106	380,275	227,756	416,830	36,555
TOTAL	EXPENSES	415,435	415,474	236,861	451,830	36,356

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2019 / 2020 THROUGH 2023 / 2024 FISCALLY CONSTRAINED CAPITAL PLAN

NIAGARA FALLS INTERNATIONAL AIRPORT														
						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL.	FROM 4/1/18	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	оит
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/18	7/23/18	7/24/18 - 3/31/19	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	YEARS
ENVIRON. ASSESSMENT/OBSTRUCTION SURVEY	_			FAA	\$234,000	\$0	\$0	\$234,000	\$0	\$0	\$0	\$0	\$0	\$0
*.				NYSDOT	\$13,000	\$0	\$0	\$13,000	\$0	\$0	\$0	\$0	\$0	\$0
				FUTURE PFC	\$13,000	\$0	\$0	\$13,000	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$260,000	\$0	\$0	\$260,000	\$0	\$0	\$0	\$0	\$0	\$0
PARALLEL T/W PROGRAM-ENVIRON. ASSESS.	_			FAA	\$225,000	\$0	\$0	\$225,000	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$12,500	\$0	\$0	\$12,500	\$0	\$0	\$0	\$0	\$0	\$0
				FUTURE PFC	\$12,500	\$0	\$0	\$12,500	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$250,000	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0
		ļ												
LAND ACQUISITION - BELL AEROSPACE PROP.				FAA	\$900,000	\$0	\$0	\$900,000	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0
				FUTURE PFC	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0
·				TOTAL	\$1,000,000	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0
AIRFIELD LIGHTING VAULT	2-1510			FAA	\$349,206	\$24,436	\$5,000	\$319,770	\$0	\$0	\$0	\$0	\$0	\$0
		}		NYSDOT	\$19,400	\$1,358	\$278	\$17,765	\$0	\$0	\$0	\$0	\$0	\$0
				FUTURE PFC	\$19,400	\$1,358	\$278	\$17,765	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$388,007	\$27,151	\$5,556	\$355,300	\$0	\$0	\$0	\$0	\$0	\$0
		ļ												,
R/W 10L OBSTRUCTION REMOVAL FINAL DESIGN	2-1508			FAA	\$1,431,903	\$41,983	\$6,698	\$1,383,222	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$79,550	\$2,332	\$372	\$76,846	\$0	\$0	\$0	\$0	\$0	\$0
				FUTURE PFC	\$79,550	\$2,332	\$372	\$76,846	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$1,591,003	\$46,648	\$7,442	\$1,536,913	\$0	\$0	\$0	\$0	\$0	\$0
	-	<u> </u>												
PARKING LOT - REV. CONTROL CONSTRUCTION		,		ADF	\$1,026,270	\$0	\$0	\$0	\$0	\$119,634	\$906,636	\$0	\$0	\$0
PARELLEL T/W PROGRAM PHASE I (DESIGN)	_	1	NI	FAA	\$3,453,318	\$0	\$0	\$0	\$9,000	\$744,318	\$2,700,000	\$0	\$0	\$0
				NYSDOT	\$191,851	\$0	\$0	\$0	\$500	\$41,351	\$150,000	\$0	\$0	\$0
			İ	FUTURE PFC	\$191,851	\$0	\$0	\$0	\$500	\$41,351	\$150,000	\$0	\$0	\$0
				TOTAL	\$3,837,020	\$0	\$0	\$0	\$10,000	\$827,020	\$3,000,000	\$0	\$0	\$0
			+											
ACQUIRE EASEMENTS (RPZ & PART 77)	-			NYSDOT	\$750,000	\$0	\$0		\$0	\$0	\$0	\$0		\$0
				FUTURE PFC	\$750,000	\$0	\$0		\$0	\$0	\$0		\$0	\$0
				TOTAL	\$1,500,000	\$0	\$0	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$0
		-	+											
PARKING LOT - REV CONTROL EQUIPMENT	-			ADF	\$350,000	\$0	\$0	\$0	\$0	\$350,000	\$0	\$0	\$0	\$0
L														

### NIAGARA FALLS INTERNATIONAL AIRPORT

NIAGARA FALLS INTERNATIONAL AIRPORT	·						···				_			
						PROJECT LIFE	ACTUAL	TOTAL						
•					TOTAL	ACTUAL	FROM 4/1/18	FORECAST	FISCAL	FISCAL.	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/18	7/23/18	7/24/18 - 3/31/19	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	YEARS
ENVIRONMENTAL ASSES R/W 10-28 EXTENSION	_			FAA	\$537,210	\$0	\$0		\$0		\$0			\$0
				NYSDOT	\$29,845	\$0			\$0		\$0			\$0
				FUTURE PFC	\$29,845	\$0	\$0		\$0		\$0			
				TOTAL	\$596,900	\$0	\$0	-	\$0	\$596,900	\$0			\$0
					, , , , , , , , , , , , , , , , , , , ,			40		\$330,300		\$0	\$0	\$0
PARALLEL T/W PROGRAM PHASE II, T/W 'E'	_		· · ·	FAA	\$15,316,659	\$0	\$0	\$0	\$0	\$0	\$0	-		
·				NYSDOT	\$850,926	\$0	\$0							\$10,816,659
				FUTURE PFC	\$850,926	\$0	\$0			\$0	\$0			\$600,926
				TOTAL	\$17,018,510	\$0				\$0	\$0			\$600,926
				TOTAL	\$17,016,510	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000,000	\$12,018,510
TERMINAL APRON EXPAN., EAST/WEST (DESIGN)	-	6	NI	E^^	84 405 600									
LIMINAL AFRON EXPAN., EASTINEST (DESIGN)	_	°	NI	FAA	\$1,125,000	\$0	\$0		\$450,000	\$666,000	\$0			\$0
	-		ļ	NYSDOT	\$62,500	\$0	\$0		\$25,000	\$37,000	\$0		1	\$0
				FUTURE PFC	\$62,500	\$0	\$0		\$25,000	\$37,000	\$0			\$0
			1	TOTAL	\$1,250,000	\$0	\$0	\$10,000	\$500,000	\$740,000	\$0	\$0	\$0	\$0
							. , ,,						<b>——</b>	
RAINBOW INDUSTRIAL BUILDING ACQUISITION	-			ADF	\$1,053,000	\$0	\$0	\$0	\$0	\$1,053,000	\$0			
PARALLEL T/W PROGRAM PHASE III, CONSTR.		ļ	ļ	FUTURE PFC	\$10,528,200	\$0	\$0	\$0	\$0	\$10,528,200	\$0	\$0	\$0	\$0
TERMINAL APRON EXPANSION, WEST	-			FAA	\$10,631,250	\$0	\$0	\$0	\$0	\$0	\$4,500,000	\$6,131,250	\$0	\$0
				NYSDOT	\$590,625	\$0	\$0	\$0	\$0	\$0	\$250,000	\$340,625	\$0	\$0
				FUTURE PFC	\$590,625	\$0	\$0	\$0	\$0	\$0	\$250,000	\$340,625	\$0	\$0
				TOTAL	\$11,812,500	\$0	\$0	\$0	\$0	\$0	\$5,000,000	\$6,812,500	\$0	\$0
		ļ	ļ											
CONNECT FIBER OPTIC PROJECTS	-			ADF	\$402,028	\$0	\$0	\$0	\$0	\$0	\$0	\$402,028	\$0	\$0
NFIA - REMOVE OBSTRUCTION PH.1 (AE)	2-1505			FAA	\$212,441	\$148,433	\$3,518	\$60,489	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$11,802	\$8,246	\$195	\$3,361	\$0	\$0	\$0	\$0	\$0	\$0
				ADF	\$11,802	\$8,246	\$195	\$3,361	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$236,045	\$164,926	\$3,909	\$67,210	<b>\$</b> 0	\$0	\$0	\$0	\$0	\$0
NFIA OPERATIONS														
TRACTOR & DECK REPLACEMENT				ADF	\$71,500	\$0	\$0	\$6,500	\$0	\$65,000	\$0	\$0	\$0	\$0
REPLACE SANDER/SPREADER (1983 GMC)	_			PFC	\$180,000	\$0	\$0	\$180,000	\$0	\$0	\$0	. \$0	\$0	\$0
SNOWBLOWER REPLACEMENT	_			FUTURE PFC	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000	\$0	\$0
AIRFIELD PICKUP REPLACEMENT	2-1509			ADF	\$120,000	\$0	\$0	\$0	\$0	\$35,000	\$40,000		\$0	\$0
PARKING LOT LED LIGHTING UPGRADE	_	7	NI	ADF	\$40,800	\$0	\$0		\$40,800	\$0	\$0		\$0	\$0
TRUCK W/ 20FT PLOW (1996 OSHKOSH)		2	NR	FUTURE PFC	\$200,000	\$0	\$0		\$200,000	\$0	\$0		\$0	\$0
BOBCAT PLOW/BLOWER/CUTTER	_			ADF	\$150,000	\$0	\$0		\$0	\$150,000	so	\$0		\$0
LOADER			T T											
	-		i	FUTURE PFC	\$175.000	\$0	soi	\$∩I	102	EU1	\$175 0001	enl	· en	*^
DUMP TRUCK				FUTURE PFC ADF	\$175,000 \$120,000	\$0 \$0	\$0 \$0		\$0 \$0	\$0 \$0	\$175,000 \$120,000	\$0 \$0	\$0 \$0	\$0
				ADF FUTURE PFC	\$175,000 \$120,000 \$125,000	\$0 \$0 \$0	\$0 \$0 \$0		\$0 \$0 \$0	\$0 \$0 \$0	\$175,000 \$120,000 \$125,000	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 <b>5 - 1</b>

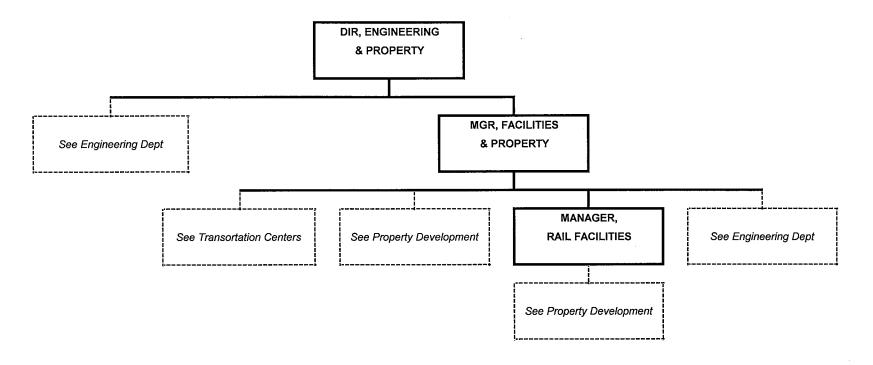
# NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2019 / 2020 THROUGH 2023 / 2024 FISCALLY CONSTRAINED CAPITAL PLAN

#### NIAGARA FALLS INTERNATIONAL AIRPORT

					TOTAL	PROJECT LIFE ACTUAL	ACTUAL FROM 4/1/18	TOTAL FORECAST	FISCAL.	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/18	7/23/18	7/24/18 - 3/31/19	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	YEARS
NFIA - AIRFIELD ILLUMINATED SIGNAGE UPGRADE		3	NR	PFC	\$3,128,219	\$0	\$0	\$10,000	\$201,716	\$2,916,503	\$0	\$0	\$0	
RW CHEMICAL TRAILER & TANK		8	NI	FUTURE PFC	\$88,000	\$0	\$0	\$0	\$88,000	\$0	\$0°	\$0	\$0	<del></del>
GRACO LINE LASER PAINT MACHINE	-	9	NI	FUTURE PFC	\$14,000	\$0		\$0	\$14,000	\$0	\$0		\$0	
NURSING LOUNGE POD		4	NI	FUTURE PFC	\$18,000	\$0	\$0	\$0	\$18,000	\$0	\$0	-	\$0	
NSTALL PERIMETER FENCING		11	NR	NYSDOT	\$507,246	\$0	\$0	\$0	\$27,246	\$480,000	\$0	\$0	\$0	
				FUTURE PFC	\$126,811	\$0	\$0	\$0	\$6,811	\$120,000	\$0			
				TOTAL	\$634,057	\$0	\$0	\$0	\$34,057	\$600,000	\$0			
R/W-T/W GEOMETRY REMEDIATION R/W 28R DESIGN				FUTURE PFC	\$596,900	\$0	\$0	\$0	\$0	\$596,900	\$0	\$0	\$0	
				~ .										
T/W 'D' REHAB.		5	NI	FAA	\$3,636,000	\$0	\$0	\$9,000	\$302,400	\$1,662,300	\$1,662,300	\$0	\$0	-
				NYSDOT	\$202,000	\$0	\$0		\$16,800	\$92,350	\$92,350	\$0	\$0	
				PFC	\$202,000	\$0	\$0	\$500	\$16,800	\$92,350	\$92,350		\$0	
				TOTAL	\$4,040,000	\$0	\$0	\$10,000	\$336,000	\$1,847,000	\$1,847,000	. \$0	\$0	
NFIA - T/W DELTA REHAB.	2-1514	10	NR	FAA	\$315,000	\$0	\$0	\$0	\$315,000	\$0	\$0	\$0	\$0	
				NYSDOT	\$17,500	\$0	. \$0	\$0	\$17,500	\$0	\$0	\$0	\$0	
				FUTURE PFC	\$17,500	\$0	\$0	\$0	\$17,500	\$0	\$0	\$0	\$0	
				TOTAL	\$350,000	\$0	\$0	\$0	\$350,000	\$0	\$0	\$0	\$0	
								~						

FAA	\$38,366,987	\$214,853	\$15,216	\$3,140,481	\$1,076,400	\$3,609,828	\$8,862,300	\$6,131,250	\$4,500,000	\$10,816,659
NYSDOT	\$3,388,745	\$11,936	\$845	\$924,471	\$87,046	\$680,546	\$492,350	\$340,625	\$250,000	\$600,926
NFTA/ADF	\$3,345,400	\$8,246	\$195	\$9,861	\$40,800	\$1,772,634	\$1,066,636	\$447,028	\$0	\$0
PFC	\$616,000	\$0	\$0	\$414,500	\$16,800	\$92,350	\$92,350	\$0	\$0	\$0
FUTURE PFC	\$15,226,667	\$40,393	\$14,006	\$925,611	\$385,811	\$11,369,296	\$700,000	\$940,625	\$250,000	\$600,926
TOTAL	\$60,943,799	\$275,428	\$30,263	\$5,414,923	\$1,606,857	\$17.524.654	\$11,213,636	\$7 859 528	\$5,000,000	\$12.018.510

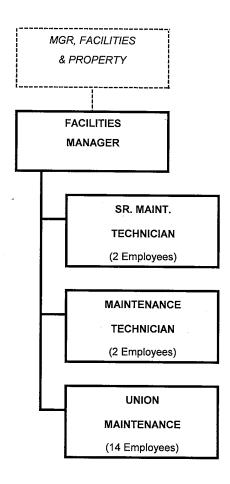
# **FACILITIES AND PROPERTY GROUP**



**TOTAL EMPLOYEES** 

3

# TRANSPORTATION CENTERS



**TOTAL EMPLOYEES** 

19

# **TRANSPORTATION CENTERS**

2018/19 ANNUAL BUDGET VS

2019/20 ANNUAL BUDGET

	FY 17-18	FY 18-19	FY 19-20		
	ACTUAL	BUDGET	BUDGET	VARIANCE	%
OPERATING REVENUES					
Rental Income	2 400 200	2 220 202	0.040.040	(40.050)	<b>2</b> =0/
Concessions/Commissions	2,400,389	2,329,292	2,316,942	(12,350)	-0.5%
Resales & Rebillings	77,762	65,000	65,000	0	0.0%
Other Operating Revenues	9,846	6,000	6,000	0	0.0%
Other Operating Revenues	<u>0</u> .	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
TOTAL OPERATING REVENUES	2,487,997	2,400,292	2,387,942	(12,350)	-0.5%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	1,506,857	1,549,735	1,475,185	(74,550)	-4.8%
Maintenance & Repairs	587,431	417,940	449,940	32,000	7.7%
Utilities	299,547	347,927	347,926	(1)	0.0%
Insurance & Injuries	38,179	45,051	46,915	1,864	4.1%
Safety & Security	434,393	453,694	463,638	9,944	2.2%
General Business/Other	204,217	120,311	115,693	(4,618)	-3.8%
Administrative Cost Reallocation	595,358	646,524	714,576	68,052	10.5%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	(82,504)	(78,743)	(84,000)	<u>(5,257)</u>	<u>6.7%</u>
TOTAL OPERATING EXPENSES	<u>3,583,478</u>	3,502,439	3,529,873	<u>27,434</u>	0.8%
OPERATING INCOME/(LOSS)	(1,095,481)	(1,102,147)	(1,141,931)	(39,784)	3.6%
NON-OPERATING ITEMS					
Debt Service - Noresco	(234,139)	(237,415)	(205,397)	32,018	-13.5%
Prior Period Adjustment/Other	2,970	0	0	0	n/a
Intercompany Transfer	<u>689,615</u>	650,000	<u>659,425</u>	<u>9,425</u>	<u>1.5%</u>
TOTAL NON-OPERATING ITEMS	<u>458,446</u>	<u>412,585</u>	<u>454,028</u>	41,443	<u>10.0%</u>
NET INCOME/(LOSS)	(637,035)	(689,562)	(687,903)	1,659	-0.2%
LESS: DIRECT CAPITAL	507,628	658,860	1,090,916	432,056	65.6%
LESS: INDIRECT CAPITAL	<u>73,878</u>	<u>124,865</u>	<u>139,799</u>	<u>14,934</u>	<u>12.0%</u>
NET SURPLUS/(DEFICIT)	(1,218,541)	(1,473,287)	<u>(1,918,618)</u>	<u>(445,331)</u>	<u>30.2%</u>

## NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 34
CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	859,433	868,053	657,016	832,097	35,956-
515	EMPLOYEE BENEFITS	472,489	500,175	362,343	463,867	36,308-
520	MAINTENANCE AND REPAIRS	450,496	288,440	217,045	306,440	18,000
524	AUTOMOTIVE	6,293	11,000	5,608	13,000	2,000
526	JANITORIAL AND LAUNDRY	69,239	64,000	52,081	64,000	
527	ENVIRONMENTAL	4,714	5,000	2,603	5,000	
534	TELEPHONE	708	800	412	800	
541	INSURANCE	19,058	22,051	14,242	23,915	1,864
542	CLAIM LOSSES	17,240	20,000	1,745	20,000	
553	POLICE PROTECTION	434,393	453,694	319,659	463,638	9,944
571	CONSULTANTS/OUTSIDE SERVICES	175,799	106,236	7,993	98,568	7,668-
572	RENT EXPENSE	4,506	4,500	2,166	4,500	
578	POSTAGE	7	25	6	25	
580	GENERAL OFFICE	21,761	7,550	9,281	10,600	3,050
584	FREIGHT	2,8				
592	DIVISION OPERATIONS	82,504-	78,743-	62,436-	84,000-	5,257-
593	COST ALLOCATION PLAN	594,867	646,524		714,576	68,052
TOTAL	EXPENSES	3,048,527	2,919,305	1,589,764	2,937,026	17,721

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)

Page 35 CREDITS = (-) DEBITS = (+)

BUDGET WORKSHEETS - Fiscal Year 2019-20

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0519 BUS DOCK AREA

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
431 BUILDIN	G SPACE	23,145-	56,999-	106,540-	56,999-	
TOTAL REVENUE	S	23,145-	56,999-	106,540-	56,999-	

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 36 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0519 BUS DOCK AREA

A	ccount	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
	531	ELECTRIC POWER	409	9,257		9,257	
	532	GAS	716	1,000	389	1,000	
	TOTAL	EXPENSES	1,125	10,257	389	10,257	

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20 Page 37 CREDITS = (-)

DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0529 BUS TERMINAL EXCLUSIVE AREA

Account	Description	2017-18 <sub>.</sub> Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	755,280-	762,347-	543,582-	750,000-	12,347
462	REBILLINGS	9,846-	6,000-	6,687-	6,000-	
TOTAL	REVENUES	765,126-	768,347-	550,269-	756,000-	12,347

### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 38 CREDITS = (-)

DEBITS = (+)

Company

Niagara Frontier Transportation Authority

Division 05 METRO TRANSPORTATION CENTER
Department 0529 BUS TERMINAL EXCLUSIVE AREA

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
531	ELECTRIC POWER	1,815	46,917		46,917	
532	GAS	4,531	3,999	2,465	4,000	1
TOTAL	EXPENSES	6,346	50,916	2,465	50,917	1

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20 Page 39 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0539 MTC - BUS TERMINAL PUBLIC AREA

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req <sub>@</sub> Budget	VARIANCE From Budget
431	BUILDING SPACE		34,943-		34,943-	
441	CONCESSIONS	26,034-	65,000-	24,736-	65,000-	
TOTAL	REVENUES	26,034-	99,943-	24,736-	99,943-	

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20 Page 40 CREDITS = (-) DEBITS = (+)

Company 1 Division 05

Niagara Frontier Transportation Authority
METRO TRANSPORTATION CENTER

Department 0539 MTC - BUS TERMINAL PUBLIC AREA

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
531	ELECTRIC POWER	117,468	107,073	103,577	107,073	
532	GAS	9,570	6,999	5,206	7,000	1
TOTAL	EXPENSES	127,038	114,072	108,783	114,073	1

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)

CREDITS = (-)
DEBITS = (+)

BUDGET WORKSHEETS - Fiscal Year 2019-20

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0549 OFFICE TOWER AREA

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
432 ALLOCA	FED OFFICE EXP	1,100,886-	1,475,000-	956,446-	1,475,000-	
TOTAL REVENU	<b>ES</b>	1,100,886-	1,475,000-	956,446-	1,475,000-	

## NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 42 CREDITS = (-) DEBITS = (+)

Company 1 Division 05

Niagara Frontier Transportation Authority METRO TRANSPORTATION CENTER

Department 0549 OFFICE TOWER AREA

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
531	ELECTRIC POWER	102,869	90,985	88,232	90,985	
532	GAS	7,862	9,999	4,277	10,000	1
533	WATER	14,416	14,999	9,767	15,000	1
TOTAL	EXPENSES .	125,147	115,983	102,276	115,985	2

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)

Page 43 CREDITS = (-) DEBITS = (+)

BUDGET WORKSHEETS - Fiscal Year 2019-20

Company 1 Niagara Frontier Transportation Authority Division 05 METRO TRANSPORTATION CENTER

Department 0579 MECHANICAL EQUIPMENT AREA

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
531	ELECTRIC POWER	1,311	9,494		9,494	
532	GAS	810	1,000	440	1,000	
TOTAL	EXPENSES	2,121	10,494	440	10,494	

## NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 44
CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 07 NIAG. FALLS INTL. TRANS. CENTR
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	113,492	115,618	84,259	115,503	115-
515	EMPLOYEE BENEFITS	61,434	65,889	48,219	63,718	2,171-
520	MAINTENANCE AND REPAIRS	35,438	42,000	52,852	54,000	12,000
526	JANITORIAL AND LAUNDRY	485	500	315	500	
530	GROUNDS & LANDSCAPING	20,763	6,999	9,164	7,000	1
531	ELECTRIC POWER	19,174	26,999	16,182	27,000	1
532	GAS	4,569	5,000	1,990	5,000	
533	WATER	1,385	1,399	1,463	1,400	. 1
534	TELEPHONE	, 11,929	12,000	4,506	12,000	
542	CLAIM LOSSES	1,881	3,000	6,065	3,000	
580	GENERAL OFFICE	2,114	1,999	5,334	2,000	1
TOTAI	EXPENSES	272,664	281,403	230,349	291,121	9,718

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2019-20

	Company Division Department	2 40 4056	Niagara From METRO TRANS. AND OPERATIONS CONTRO	ntier Transit M MAINTENANCE DL CENTER	etro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **					
520 0147 Elevator Maintenance & Inspe	4,460	4,500	3,475	4,500	
520 0149 Elevator Repairs	1,274	1,299	992	1,300	1
520 0405 OCC Maintenance Service	75,833	60,000	44,286	60,000	
520 0406 OCC Maintenance Supplies			534		
MAINTENANCE AND REPAIRS		65,799	49,287	65,800	1
525 5200 M&S Direct Charge (Special O	56,617	14,999	14,269	15,000	1
FACILITIES	56,617	14,999	14,269	15,000	1
	91,337		68,452		
531 9998 Budget		100,000		100,000	
ELECTRIC POWER	91,337		68,452	100,000	
533 0222 Utilities Expense	4,003		2,663		
533 9998 Budget	,	4,500		4,500	
WATER	4,003	4,500	2,663	4,500	
TOTAL EXPENSES	233,524	185.29	98 134,671	185,300	2

### TRANSPORTATION CENTERS

PROJECT TITLE MTC	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/18	ACTUAL FROM 4/1/18 THROUGH 7/23/18	TOTAL FORECAST SPENDING 7/24/18 - 3/31/19	FISCAL YEAR 2019/2020	FISCAL YEAR 2020/2021	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	OUT YEARS
EMERGENCY EXIT PAINT/LIGHTING	_			NFTA	\$12,000	\$0	\$0	\$12,000	\$0	\$0	\$0	\$0	\$0	\$0
MTC AHU#7		5	SR	MEP 19/20	\$180,000	\$0	\$0	\$20,000	\$160,000	\$0			\$0	\$0
MTC BUS TOWER SIGN ASSESSMENT	1	15	SR	NFTA	\$50,000	\$0	\$0	\$0	\$5,000	\$45,000	\$0	\$0	\$0	\$0
MTC CONCOURSE FLOOR				NFTA	\$300,000	\$0	\$0	\$0	\$0	\$300,000			\$0	\$0
MTC CONCRETE SIDEWALK & CURB REPLACE.	2-0727			NFTA	\$69,600	\$39,600	\$0		\$0	\$0		\$0	so	\$0
								·					- 40	
MTC HALL CARPET	2-0734	16	SR	NFTA	\$15,000	\$0	\$0	\$0	\$5,000	\$0	\$5,000	\$0	\$5,000	\$0
MTC LIFT	_			NFTA	\$20,000	\$0	\$0	\$0	\$0	\$20,000		\$0	\$0	\$0
MTC TENANT RELOCATION	_	13	NI	NFTA	\$60,000		\$0		\$60,000	\$0		\$0	\$0	\$0
									<b>,</b>					
MTC - FIRST FLOOR METRO SERVICE CENTER \$440,00	2-0742	М	м	ATC 18/19	\$447,000	\$0	\$0	\$385,000	\$62,000	\$0	\$0	\$0	\$0	\$0
				NFTA	\$211,003	\$0	\$0		\$0	\$0		\$0	\$0	\$0
				TOTAL	\$658,003	\$0	\$0		\$62,000	\$0			\$0	\$0
		1		·		•		, , , , , ,		<del></del>				Ψ0
MTC REPLACE TOWER WINDOWS	2-0735	9	SR	NFTA	\$111,256	\$0	\$0	\$16,256	\$35,000	\$20,000	\$20,000	\$20,000	\$0	\$0
MTC SERVICE TRUCK WITH PLOW	2-0736			NFTA	\$31,000	\$0	\$0	\$0	\$0	\$31,000		\$0	\$0	\$0
MTC SKYLIGHTS	2-0729	10	SR	NFTA	\$60,000	\$0	\$0	\$5,000	\$15,000	\$20,000		\$0	\$0	\$0
1404 BACKUP GENERATOR (SWAP WITH ROOF)		4	NI	NFTA	\$50,000	\$0	\$0	\$0	\$50,000	\$0		\$0	\$0	\$0
1404 CONCRETE WORK	2-0738			NFTA	\$10,000	\$0	\$0	\$10,000	\$0	\$0		\$0	\$0	\$0
MTC SECURITY CAMERAS	2-0733			DHS	\$163,000	\$0	\$0	\$163,000	\$0	\$0		\$0	\$0	\$0
MTC CONCRETE REPLACEMENT (ELLICOTT ENTRANC		2	SR	NFTA	\$50,000	\$0	\$0	\$0		\$0			\$0	\$0
MTC HVAC EQUIPMENT ASSESSMENT	_	8	SR	NFTA	\$20,000	\$0	\$0	\$0		\$0		\$0	\$0	\$0
MTC AIR RECIRCULATOR REPLACEMENT		11	NI	NFTA	\$10,000	\$0	\$0	\$0	\$10,000	\$0		\$0	\$0	\$0
MTC SECURITY REPLACEMENT/ACCESS CONTROL				NFTA	\$150,000	\$0	\$0	\$0	\$0	\$75,000		\$0	\$0	\$0
MTC LOCKSMITH TRUCK	2-0732			NFTA	\$9,000	\$0	\$0	\$9,000	\$0	\$0		\$0	\$0	\$0
									-					
MTC/ENG														
MTC N. DIVISION ENTRANCE DOOR REPLACE.	_	14	SR	NFTA	\$60,000	\$0	\$0	\$0	\$10,000	\$50,000	\$0	\$0	\$0	\$0
		1		MEP 19/20	\$40,000	\$0	\$0	\$0	\$40,000	\$0		\$0	\$0	\$0
				TOTAL	\$100,000	\$0	\$0	\$0	\$50,000	\$50,000	\$0	\$0	\$0	\$0
									, , ,					
MTC CONCOURSE STOREFRONT				NFTA	\$50,000	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0
MTC ELLICOTT STREET VESTIBULE				NFTA	\$114,000	\$0	\$0	\$0	\$0	\$114,000	\$0	\$0	\$0	\$0
MTC POLICE OFFICE				NFTA	\$87,000	\$0	\$0	\$0	\$0	\$87,000	\$0	\$0	\$0	\$0
MTC POLICE ELEVATED PLATFORM				NFTA	\$60,000	\$0	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0
MTC TOWER EXTERIOR PANELS STUDY	-	7	SR	NFTA	\$60,000	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0
MTC CONFERENCE ROOM DEBRIEF/RESTROOMS				NFTA	\$84,000	\$0	\$0	\$0	\$0	\$84,000	\$0	\$0	\$0	\$0
MTC PEDESTRIAN WALKWAY				NFTA	\$288,000	\$0	\$0	\$0	\$0	\$288,000	\$0	\$0	\$0	\$0
MTC CHILLER COMPRESSOR REPLACEMENT		3	SR	NFTA	\$60,000	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0
									, ,	, , , ,			40	
MTC - ROOF REPLACEMENT		6	SR	NFTA	\$1,575,580	\$0	\$0	\$0	\$100,000	\$1,475,580	\$0	\$0	\$0	\$0

### TRANSPORTATION CENTERS

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST.	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/18	ACTUAL FROM 4/1/18 THROUGH 7/23/18	TOTAL FORECAST SPENDING 7/24/18 - 3/31/19	FISCAL YEAR 2019/2020	FISCAL YEAR 2020/2021	FISCAL YEAR 2021/2022	FISCAL YEAR 2022/2023	FISCAL YEAR 2023/2024	OUT YEARS
NFTC														
NFTC NEW FACILITY (INTEREST/LEASE)		м	М	NFTA	\$2,501,646	\$0	\$0	<b></b> \$0	\$416,941	\$416,941	\$416,941	\$416,941	\$416,941	\$416,94
1404 MAIN STREET														
1404 ROOF REPLACEMENT (SWAP WITH GENERATOR			SR	NFTA	\$50,000	\$0.	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	S
1404 MAIN ST. CEILING	-	1	NR .	NFTA	\$35,000	\$0	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0	Sí
occ														
OCC AHU NO. 2 REPLACEMENT				NFTA	\$132,078	\$0	\$0	\$0	\$0	\$132,078	\$0	\$0	\$0	Si
OCC FIRST FLOOR SITUATION ROOM HVAC		12	NI	NFTA	\$79,447	\$0	\$0	\$0	\$79,447	\$0	\$0	\$0	\$0	S
OCC ELECTRICAL UPGRADE				NFTA	\$50,000	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$
			<u> </u>	_										

NFTA	\$6,525,610	\$39,600	\$0	\$343,259	\$1,011,388	\$3,318,599	\$536,941	\$436,941	\$421,941	\$416,941
DHS	\$163,000	\$0	\$0	\$163,000	\$0	\$0	\$0	. \$0	\$0	\$0
ATC 18/19	\$447,000	\$0	\$0	\$385,000	\$62,000	\$0	\$0	\$0	\$0	\$0
MEP 19/20	\$220,000	\$0	\$0	\$20,000	\$200,000	\$0	\$0	\$0	\$0	\$0
TOTAL	\$7,355,610	\$39,600	\$0	\$911,259	\$1,273,388	\$3,318,599	\$536,941	\$436,941	\$421.941	\$416.941

### RAIL FACILITIES

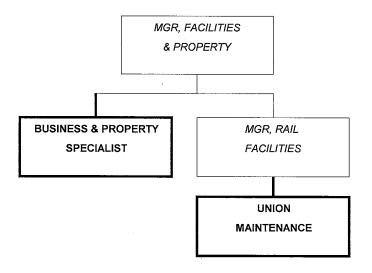
RAIL FACILITIES														
						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/18	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
PROJECT TITLE	PROJECT	PRTY	JUST	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
	NUMBER	CL	CL	SOURCE	BUDGET	3/31/18	7/23/18	7/24/18 - 3/31/19	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	YEARS
RAIL FACILITIES														
ESCALATORS MAINTENANCE FYE 17 - OUT	2-9113	М	М	88C	\$859,995	\$334,995	\$13,633	\$61,367	\$125,000	\$100,000	\$75,000	\$75,000	\$75,000	\$
LANDSCAP-(UTICA/HUMBOLDT/UNIVERSITY/SB)				88C	\$87,945	\$0	\$0	\$0	\$0	\$87,945	\$0		\$0	\$
STATION EXTERIOR REHAB.		М	М	88C	\$1,040,000	\$396,452	\$1,814	\$0	\$0	\$641,734	\$0	\$0	\$0	\$
DELEVAN	2-9154			ATC 19/20	\$500,000	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$
UNIVERSITY				SMRC	\$350,000	\$0	\$0	\$50,000	\$300,000	\$0	\$0	\$0	\$0	\$
•				TOTAL	\$1,890,000	\$396,452	\$1,814	\$50,000	\$800,000	\$641,734	\$0	\$0	\$0	\$
STATION FLOOR TILES	-	1	NR	88C	\$300,000	\$0	\$0	\$0	\$0	\$300,000	.\$0	\$0	\$0	\$
				ATC 19/20	\$100,000	\$0	. \$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$1
				TOTAL	\$400,000	\$0	\$0	\$0	\$100,000	\$300,000	\$0	\$0	\$0	\$1
			]								-			
ESCALATOR REPLACEMENT	2-9376	М	М	ATC 17/18	\$3,974,413	\$3,974,413	\$0	\$0.	\$0	\$0	\$0	\$0	\$0	\$1
				ATC 19/20	\$1,000,000	\$570,935	\$0	\$0	\$429,065	. \$0	\$0	\$0	\$0	\$1
				SMRC	\$5,279,843	\$904,445	\$0	\$497,882	\$2,975,777	\$901,739	\$0	\$0	\$0	\$1
				88C	\$5,172,628	\$2,060,834	\$0	\$0	\$0	\$1,073,316	\$2,038,478	\$0	\$0	\$(
·				TOTAL	\$15,426,884	\$7,510,627	\$0	\$497,882	\$3,404,842	\$1,975,055	\$2,038,478	\$0	\$0	. \$1
								-						
ESCALATOR REBUILD	2-9148	м	м	ATC 17/18	\$526,000	\$526,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$
MOVED \$38,000 FROM SERVICE CENTER				ATC 18/19	\$408,000	\$0	\$0	\$99,126	\$308,874	\$0	\$0	\$0	\$0	\$(
17/18 - UTICA (\$60,000 IS FROM STOA FUNDING)				88C	\$58,033	\$58,033	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1
18/19 - SUMMER BEST				NFTA	\$171,416	\$63,888	\$0	\$0	\$79,528	\$28,000	\$0	\$0	\$0	\$I
19/20 - AMHERST				TOTAL	\$1,163,449	\$647,921	\$0	\$99,126	\$388,402	\$28,000	\$0	\$0	\$0	
ELEVATOR CONTROLLER REPLACEMENT	2-9132	м	М	88C	\$828,702	\$514,416	\$0	\$0	\$0	\$303,461	\$10,825	\$0	\$0	\$1
•				ATC 19/20	\$426,739	\$0	. \$0	\$0	\$363,944	\$62,795	\$0	\$0	\$0	\$
				SMRC	\$354,890	\$0	\$0	\$50,886	\$0	\$304,004	\$0	\$0	\$0	\$1
				NFTA	\$106,770	\$106,770	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1
				TOTAL	\$1,717,101	\$621,186	\$0	\$50,886	\$363,944	\$670,260	\$10,825	\$0		ş
														<u>-</u>

### RAIL FACILITIES

	T	1	т											
·						PROJECT LIFE	ACTUAL	TOTAL					,	
	,				TOTAL	ACTUAL	FROM 4/1/18	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
PROJECT TITLE	PROJECT	PRTY	JUST	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
	NUMBER	CL	CL	SOURCE	BUDGET	3/31/18	7/23/18	7/24/18 - 3/31/19	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	YEARS
STATION PANEL LINER REHAB - PHASE II	2-9348	М	М	FTA	\$164,386	\$46,870	\$0	\$117,516	\$0	\$0	\$0	\$0	\$0	\$0
2013 Program				NYSDOT	\$20,548	\$5,858	\$0	\$14,690	\$0	\$0	\$0	\$0	\$0	\$0
				88C MATCH	\$20,548	\$5,858	. \$0	\$14,690	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$45,016	\$45,016	\$0	\$0	\$0	\$0	. \$0	\$0	\$0	\$0
				SMRC	\$1,015,469	\$0	\$0	\$485,100	\$530,369	\$0	\$0	\$0	\$0	\$0
			-	TOTAL	\$1,265,967	\$103,602	\$0	\$631,996	\$530,369	\$0	\$0	\$0	\$0	\$0
STATION PANEL LINER REHAB DESIGN - PHASE III	-			NFTA	\$281,464	\$0	\$0	\$0	\$0	\$281,464	\$0	\$0	\$0	\$0
				88C	\$170,036	\$0	\$0	\$0	\$0	\$170,036	\$0	\$0	\$0	\$0
				TOTAL	\$451,500	\$0	\$0	\$0	\$0	\$451,500	\$0	\$0	\$0	\$0
STATION PANEL LINER REHAB - PHASE IV	-			NFTA	\$451,500	\$0	\$0	\$0	\$0	\$451,500	\$0	\$0	\$0	. \$0
				88C	\$200,000	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0
				TOTAL	\$651,500	\$0	\$0	\$0	\$0	\$651,500	\$0	\$0	\$0	\$0
STATION PANEL LINER REHAB DESIGN - PHASE V				NFTA	\$157,250	\$0	\$0	\$0	\$0	\$157,250	\$0	\$0	\$0	\$0
STATION PANEL LINER REHAB - PHASE V				NFTA	\$688,000	\$0	\$0	\$0	\$0	\$688,000	\$0	\$0	\$0	\$0
STATION PANEL LINER REHAB - PHASE VI				NFTA	\$1,000,000	\$0	\$0	\$0	\$0	\$500,000	\$500,000	\$0	\$0	\$0
										<u></u>				
												-		

FTA	\$164,386	\$46,870	\$0	\$117,516	\$0	\$0 .	\$0	\$0	\$0	\$0
NYSDOT	\$20,548	\$5,858	\$0	\$14,690	\$0	\$0	\$0	\$0	\$0	\$0
88C	\$8,737,887	\$3,370,588	\$15,447	\$76,057	\$125,000	\$2,876,492	\$2,124,303	\$75,000	\$75,000	\$0
ATC 17/18	\$4,500,413	\$4,500,413	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ATC 18/19	\$408,000	\$0	\$0	\$99,126	\$308,874	\$0	\$0	\$0	\$0	\$0
ATC 19/20	\$2,026,739	\$570,935	\$0	\$0	\$1,393,009	\$62,795	\$0	\$0	\$0	\$0
SMRC	\$7,000,202	\$904,445	\$0	\$1,083,868	\$3,806,146	\$1,205,743	\$0	\$0	\$0	\$0
NFTA	\$1,901,416	\$215,674	\$0	\$0	\$79,528	\$1,606,214	\$0	\$0	\$0	\$0
TOTAL	\$24,759,591	\$9,614,783	\$15,447	\$1,391,257	\$5,712,557	\$5,751,244	\$2,124,303	\$75,000	\$75,000	\$0

# PROPERTY DEVELOPMENT



TOTAL EMPLOYEES 2

# PROPERTY DEVELOPMENT

2018/19 ANNUAL BUDGET

VS

2019/20 ANNUAL BUDGET

	FY 17-18	FY 18-19	FY 19-20		
·	ACTUAL	BUDGET	BUDGET	VARIANCE	%
OPERATING REVENUES					
Rental Income	3,181,397	3,247,262	3,704,840	457.578	14.1%
Resales & Rebillings	34,492	29,100	28,050	(1,050)	-3.6%
Other Operating Revenues	0	<u>0</u>	<u>0</u>	(1,000) <u>0</u>	<u>n/a</u>
TOTAL OPERATING REVENUES	3,215,889	3,276,362	3,732,890	456,528	13.9%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	226,060	210,796	221,785	10,989	5.2%
Maintenance & Repairs	433,655	260,600	303,050	42,450	16.3%
Utilities	293,818	282,690	303,740	21,050	7.4%
Insurance & Injuries	75,448	62,408	73,576	11,168	17.9%
Safety & Security	0	0	0	0	n/a
General Business/Other	191,769	195,693	209,541	13,848	7.1%
Administrative Cost Reallocation	1,254,832	1,362,674	1,506,106	143,432	10.5%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	(3,705)	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
TOTAL OPERATING EXPENSES	<u>2,471,877</u>	<u>2,374,861</u>	2,617,798	242,937	<u>10.2%</u>
OPERATING INCOME/(LOSS)	744,012	901,501	1,115,092	213,591	23.7%
NON-OPERATING ITEMS					
Debt Service - Noresco	(47,741)	(48,660)	(48,660)	0	0.0%
Property Acquisition/Other	<u>12,675</u>	<u>0</u>	225,000	225,000	<u>n/a</u>
TOTAL NON-OPERATING ITEMS	(35,066)	(48,660)	<u>176,340</u>	225,000	<u>-462.4%</u>
NET INCOME/(LOSS)	708,946	852,841	1,291,432	438,591	51.4%
LESS: DIRECT CAPITAL	293,289	510,000	647,000	137,000	26.9%
LESS: INDIRECT CAPITAL	<u>155,713</u>	263,176	<u>294,653</u>	<u>31,476</u>	12.0%
NET SURPLUS/(DEFICIT)	<u>259,944</u>	<u>79,665</u>	<u>349,779</u>	<u>270,115</u>	<u>339.1%</u>

# THE PROPERTY GROUP

## **DESCRIPTION**

The primary mission of the Property Group is to maximize revenue to the Authority on its non-public transportation assets through effective property management while improving and preserving the physical and financial integrity of these Authority-owned buildings, grounds and facilities. The NFTA Board of Commissioners has recognized that the activities of the Property Group provide an impetus to enhance the region's economic development potential. The Property Group serves as the Authority-wide provider of real estate services; acting as the negotiating entity for real estate matters.

# Property Management Department

Currently the Business Center's portfolio of real estate includes 480,000± square feet of industrial warehouse distribution and associated office space; 200± acres of developed and undeveloped real estate. Encumbering these properties are 75± leases of building space, ground rental, and occupancy/license agreements; 14+ miles of railroad rights of way containing in excess of 80 separate pipe, wire, and ground leases. In addition to the property management of these assets, the Business Center is responsible for establishing rental rates and tenant fees and the negotiation and preparation of real estate agreements in order to secure new tenants and provide for the renewal of existing contracts.

## Real Estate Services

The Department is responsible for performing real estate services for all other NFTA divisions and Metro. This work is comprised of:

- Securing and analyzing real estate appraisals.
- Negotiating leases for the real estate of NFTA and Metro transportation operations.
- Seeking Requests for Proposals or competitive sealed bids for the sale of Authority and Metro owned real estate.
- Preparation of real estate net income analysis reports.
- Management of surplus transportation facilities.

## Land Planning & Development Department

In order to capitalize on the value of NFTA's undeveloped land assets, the department manages land planning and development efforts. This activity provides for a sound financial basis for further NFTA investment in ancillary property.

## PROGRAM GOALS AND OBJECTIVES

- 1.) 247 Cayuga Road Continue leasing program with goal to maintain maximum occupancy.
- **2.)** <u>485 Cayuga Road</u> Continue leasing program with goal to reach maximum occupancy.
- 3.) <u>DL&W</u> Continue to progress the redevelopment of this facility in order to support community objectives.

## KEY PERFORMANCE INDICATORS PROPERTY GROUP

	Financial Goals for FYE 2020
Gross revenues from all sources Direct operating expenses Net operating income Direct capital expenses	\$3,732,890 \$1,038,051 \$2,694,839 \$647,000
Net Income	\$2,047,839
Total Occupiable Sq. Ft. Total Sq. Ft. Occupied	479,753 330,000
Occupancy Rate	70%

### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 45 CREDITS = (-) DEBITS = (+)

Company 1

Niagara Frontier Transportation Authority

Division 08 PROPERTY MANAGEMENT Department 0099 ADMINISTRATIVE AND GENERAL

2017-18 Actual 2018-19 2018-19 2019-20 VARIANCE

Account	Description	Actual	Budget	YTD Actual	Req Budget	From Budget
510	EMPLOYEE SALARIES	149,850	133,953	107,764	142,575	8,622
515	EMPLOYEE BENEFITS.	76,204	76,844	61,354	79,210	2,366
534	TELEPHONE	184	500	145	. 200	300-
541	INSURANCE	74,437	62,407	52,057	68,576	6,169
542	CLAIM LOSSES	1,010		105	5,000	5,000
571	CONSULTANTS/OUTSIDE SERVICES	73,635	93,000	56,750	101,000	8,000
572	RENT EXPENSE	10,663	11,000	4,566	11,000	
574	TAXES AND ASSESSMENTS	71,808	71,808	53,856	71,808	·
575	PRINTING & ADVERTISING	640			2,000	2,000
578	POSTAGE	46	50	56	50	
580	GENERAL OFFICE	306	350		4,000	3,650
592	DIVISION OPERATIONS	3,705-				
593	COST ALLOCATION PLAN	1,253,796	1,362,674		1,506,106	143,432
TOTAL	EXPENSES	1,708,874	1,812,586	336,653	1,991,525	178,939

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)

Page 46
CREDITS = (-)
DEBITS = (+)

BUDGET WORKSHEETS - Fiscal Year 2019-20

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0802 AIR CARGO BUFFALO

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	400,711-	335,000-	181,674-	370,000-	35,000-
TOTAL	REVENUES	400,711-	335,000-	181,674-	370,000-	35,000-

### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 47
CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 08 PROPERTY MANAGEMENT Department 0802 AIR CARGO BUFFALO

Account Description 2017-18 2018-19 2018-19 2019-20 VARIANCE Account Description Actual Budget YTD Actual Req Budget From Budget

574 TAXES AND ASSESSMENTS 217

TOTAL EXPENSES 217

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 48
CREDITS = (-)
DEBITS = (+)

Niagara Frontier Transportation Authority PROPERTY MANAGEMENT Company Division 08

Department 0804 AIRPORT ADVERTISING ROOM

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
433 GRO	OUND RENTALS	6,902-	7,666-	3,417-	4,500-	3,166
TOTAL REV	ENUES	6,902-	7,666-	3,417-	4,500-	3,166

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 49 CREDITS = (-)
DEBITS = (+)

Company 1 Division 08 Niagara Frontier Transportation Authority PROPERTY MANAGEMENT

Department 0805 BOCES

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
462 REBILLINGS		12,244-	8,000-	4,850-	8,500-	500-
TOTAL REVENUES		12,244-	8,000-	4,850-	8,500-	500-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20 Page 50 CREDITS = (-) DEBITS = (+)

Company 1 Division 08

Niagara Frontier Transportation Authority PROPERTY MANAGEMENT

Department 0806 235 AERO DRIVE

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	58,342-	59,800-	44,820-	61,296-	1,496-
462	REBILLINGS	8,161-	6,450-	2,912-	6,450-	
TOTAL	REVENUES	66,503-	66,250-	47,732-	67,746-	1,496-

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 51 CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 08 PROPERTY MANAGEMENT Department 0806 235 AERO DRIVE

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	2,613		1,369		
532	GAS	3,802	3,739	2,209	3,600	139-
533	WATER	1,127	1,129	961	1,140	11
574	TAXES AND ASSESSMENTS	154	155		155	
TOTAL	EXPENSES	7,696	5,023	4,539	4,895	128-

## NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)

Page 52 CREDITS = (-) DEBITS = (+)

BUDGET WORKSHEETS - Fiscal Year 2019-20

Company 1 Niagara Frontier Transportation Authority Division 08 PROPERTY MANAGEMENT

Department 0807 PRIOR

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
431 BUILDII	NG SPACE	400,484-	410,000-	303,604-	412,000-	2,000-
TOTAL REVENU	ES	400,484-	410,000-	303,604-	412,000-	2,000-

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)

Page 53 CREDITS = (-)
DEBITS = (+)

BUDGET WORKSHEETS - Fiscal Year 2019-20

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT

Department 0807 PRIOR

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
533 WATER		2,990	2,500	2,521	3,000	500
TOTAL EXPENSES		2,990	2,500	2,521	3,000	500

## NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)

CREDITS = (-)
DEBITS = (+)

BUDGET WORKSHEETS - Fiscal Year 2019-20

Company 1 Division 08 Niagara Frontier Transportation Authority PROPERTY MANAGEMENT

Department 0808 CAYUGA COMMERCE CENTER

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
431 BU	UILDING SPACE	395,205-	350,000-	333,163	450,000-	100,000-
433 GF	RÖUND RENTALS	94,072-	95,673-	71,746-	96,700-	1,027-
TOTAL RE	EVENUES	489,277-	445,673-	404,909-	546,700-	101,027-

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)

Page 55 CREDITS = (-)
DEBITS = (+)

BUDGET WORKSHEETS - Fiscal Year 2019-20

Company 1 Division 08

Niagara Frontier Transportation Authority PROPERTY MANAGEMENT Department 0808 CAYUGA COMMERCE CENTER

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	96,319	75,000	111,742	95,000	20,000
531	ELECTRIC POWER	57,058	59,999	51,972	60,000	1
532	GAS	17,090	17,000	10,790	17,000	
533	WATER	14,743	16,000	11,972	16,000	
534	TELEPHONE	319	620		300	320-
571	CONSULTANTS/OUTSIDE SERVICES		2,500		2,000	500-
574	TAXES AND ASSESSMENTS	381	1,200		1,200	
TOTAL	EXPENSES	185,910	172,319	186,476	191,500	19,181

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 56 CREDITS = (-)
DEBITS = (+)

1 Company Division 08

Niagara Frontier Transportation Authority PROPERTY MANAGEMENT

Department 0810 DANNY'S WEST

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	6,871-	7,078-	5,224-	7,130-	52-
TOTAL	REVENUES	6,871-	7,078-	5,224-	7,130-	52-

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 57
CREDITS = (-)
DEBITS = (+)

Company 1

Niagara Frontier Transportation Authority PROPERTY MANAGEMENT

Division 08 PROPERTY MADE Department 0811 455 CAYUGA

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
431 BUILDI	NG SPACE	180,823-	190,000-	142,825-	188,000-	2,000
TOTAL REVENU	ES	180,823-	190,000-	142,825-	188,000-	2,000

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 58 CREDITS = (-)
DEBITS = (+)

Niagara Frontier Transportation Authority PROPERTY MANAGEMENT

Company 1 Division 08

Department 0811 455 CAYUGA

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
574	TAXES AND ASSESSMENTS	787			787	787
TOTAL	EXPENSES	787			787	787

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Tra Division 08 PROPERTY MANAGEMENT Niagara Frontier Transportation Authority

Department 0812 MERCY FLIGHT

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
433 GROUND	RENTALS	47,066-	48.,008-	35,887-	48,968-	960-
TOTAL REVENU	ES	47,066-	48,008-	35,887-	48,968-	960-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 60 CREDITS = (-)
DEBITS = (+)

Niagara Frontier Transportation Authority PROPERTY MANAGEMENT Company Division 08 Department 0812 MERCY FLIGHT

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
574 TAXES	AND ASSESSMENTS	208.	225		211	14-
TOTAL EXPENS	ES	208	225		211	14-

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 61 CREDITS = (-)
DEBITS = (+)

Company 1

Niagara Frontier Transportation Authority

Division 08 PROPERTY MANAGEMENT

Department 0816 NWS WFO

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
433 GROUND	RENTALS	2,721-	1,616-	1,750-	1,650-	34-
TOTAL REVENUE	S	2,721-	1,616-	1,750-	1,650-	34-

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 62 CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 08 PROPERTY MANAGEMENT

Department 0816 NWS WFO

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	2,700	2,600	1,120	2,700	100
574	TAXES AND ASSESSMENTS	59	65		65	
TOTAL	EXPENSES	2,759	2,665	1,120	2,765	100

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 63 CREDITS = (-) DEBITS = (+)

Company 1 Division 08

Niagara Frontier Transportation Authority PROPERTY MANAGEMENT

Department 0818 SIERRA PLANT 3

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	889,231-	1,020,000-	884,601-	1,310,364-	290,364-
462	REBILLINGS	14,085-	14,650-	3,366-	13,100-	1,550
TOTAL	REVENUES	903,316-	1,034,650-	887,967-	1,323,464-	288,814-

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 64 CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 08 PROPERTY MANAGEMENT

Department 0818 SIERRA PLANT 3

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	324,444	175,000	228,678	195,350	20,350
531	ELECTRIC POWER	131,336	120,000	117,901	125,000	5,000
532	GAS	56,033	50,000	29,152	65,000	15,000
533	WATER	7,376	8,999	4,803	9,000	1
534	TELEPHONE	1,756	2,200	1,158	3,500	1,300
571	CONSULTANTS/OUTSIDE SERVICES	29,723	15,000	7,204	15,000	
573	PROVISIONS AND RESERVES	2,879				
574	TAXES AND ASSESSMENTS	37	40		40	
TOTAL	EXPENSES	553,584	371,239	388,896	412,890	41,651

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 65 CREDITS = (-)
DEBITS = (+)

1 Company Division 08

Niagara Frontier Transportation Authority PROPERTY MANAGEMENT

Department 0841 MARY BOUQUARD

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	420-	420-	420-	420-	
TOTAL	REVENUES	420-	420-	420-	420-	

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	Time	09-49

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 66 CREDITS = (-)
DEBITS = (+)

1 Niagara Frontier Transportation Authority Company Division 08 PROPERTY MANAGEMENT Department 0847 PROP MGMT BUILDING

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	1,500-		1,125-		
TOTAL	REVENUES	1,500-		1,125-		

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 67 CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 08 PROPERTY MANAGEMENT Department 0852 VACANT LANDS

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
433 GROUND	RENTALS	604,215-	631,700-	474,226-	661,845-	30,145-
TOTAL REVENU	ES	604,215-	631,700-	474,226-	661,845-	30,145-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 68 CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 08 PROPERTY MANAGEMENT Department 0881 RAILROAD PROPERTIES

Account	Description	2017-18 2 Actual	2018-19 Budget Y	2018-19 TD Actual		VARIANCE From Budget
433 GR	COUND RENTALS	84,166-	81,600-	70,428-	69,300-	12,300
TOTAL RE	EVENUES	84,166-	81,600-	70,428-	69,300-	12,300

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 69 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 08 PROPERTY MANAGEMENT

Department 0881 RAILROAD PROPERTIES

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	7,576	8,000	9,259	10,000	2,000
574	TAXES AND ASSESSMENTS	220	300		225	75-
TOTAL	EXPENSES	7,796	8,300	9,259	10,225	1,925

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 70 CREDITS = (-) DEBITS = (+)

Company 1 Division 08

Niagara Frontier Transportation Authority PROPERTY MANAGEMENT

Department 0882

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
433 G	ROUND RENTALS	8,659-	8,700-	12,331-	22,667-	13,967-
TOTAL R	EVENUES	8,659-	8,700-	12,331-	22,667-	13,967-

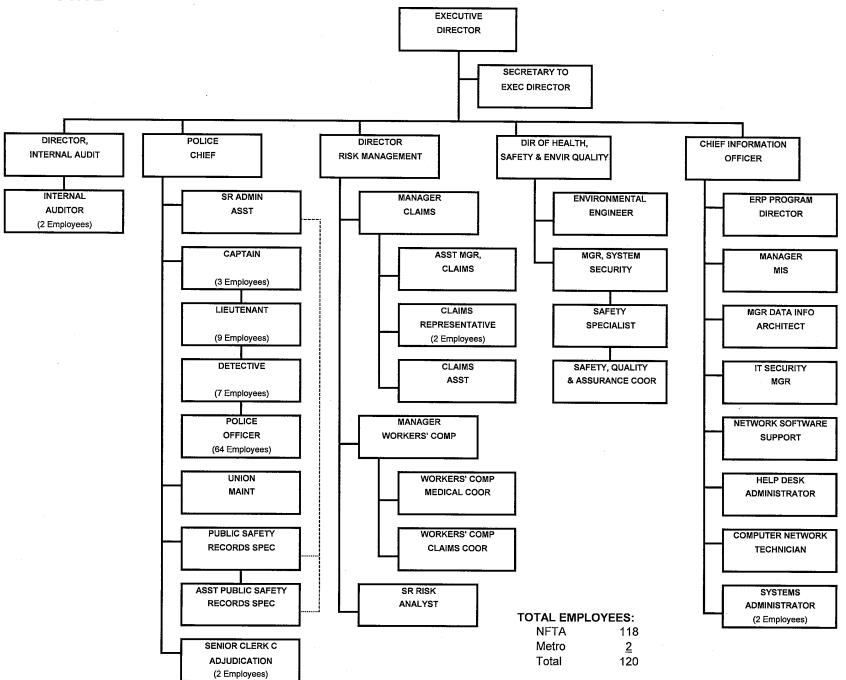
### NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2019 / 2020 THROUGH 2023 / 2024 FISCALLY CONSTRAINED CAPITAL PLAN

PROPERTY GROUP

PROPERTY GROUP	T			····										
						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL.	FROM 4/1/18	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	ОИТ
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/18	7/23/18	7/24/18 - 3/31/19	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	YEARS
247 SEWER LINE REHAB.				NFTA	\$35,000	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0
485 BAY 1, 2, 3 ROOF		3	SR	NFTA	\$998,000	\$0	\$0	\$50,000	\$237,000	\$237,000	\$237,000	\$237,000	\$0 \$0	\$0
(DESIGN 18/19 CONSTRUCTION OUT YEARS)									, , , , , , , , , , , , , , , , , , ,	4207,000	\$201,000	Ψ201,000		- 40
485 ELECTRICAL SYSTEM	2-8058			NFTA	\$15,000	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0	
485 ENERGY MANAGEMENT SYSTEM		5	NI	NFTA	\$200,000	\$0	\$0	\$25,000	\$50,000	\$125,000	\$0	\$0	\$0	\$0
485 EXT. PERIMETER LIGHT UPGRADE	2-8056			NFTA	\$10,000	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0 \$0
485 REPLACE HVAC UNITS (BAY 2A)	2-8057			NFTA	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0
485 REPLACE HVAC UNITS (BAY 2B)		1	SR	NFTA	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
485 REPLACE HVAC UNITS (BAY 3A)				NFTA	\$50,000	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0 \$0	
485 REPLACE HVAC UNITS (BAY 3B)				NFTA	\$50,000	\$0	\$0	\$0	\$0	\$30,000	\$50,000	\$0	\$0	\$0 \$0
485 REPLACE SOUTH DRIVEWAY				NFTA	\$120,000	\$0	\$0	\$20,000	\$0	\$50,000	\$50,000	\$0	\$0	\$0
								\$20,000	Ψ0	\$30,000	\$30,000		\$0	\$0
485 POND LINER	2-8065			NFTA	\$110,000	\$0	\$0	\$10,000	\$0	\$100,000	\$0	\$0	\$0	\$0
			-		****			\$10,000		\$100,000	\$0	40		30
485 FIRE ALARM SYSTEM UPGRADES	_			NFTA	\$180,000	\$0	\$0	\$0	\$0	\$90,000	\$90,000	\$0	\$0	\$0
247 CAYUGA HVAC REPLACEMENT		2	SR	NFTA	\$135,000	\$0	\$0	\$10,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$0
MISCELLANEOUS FYE 19				NFTA	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0
247 TENANT UPGRADES FYE 19	2-8055			NFTA	\$85,000	\$0	\$20,587	\$64,413	\$0	\$0	\$0	\$0	\$0	\$0
247 EAST WING UPGRADES FYE 19				NFTA	\$105,000	\$0	\$0	\$0	\$0	\$5,000	\$100,000	\$0	\$0	\$0
485 TENANT UPGRADES FYE 19	2-8054			NFTA	\$100,000	\$0	\$86,819	\$13,181	\$0	\$0	\$0	\$0	\$0	\$0
485 NEW ELEVATOR				NFTA	\$300,000	\$0	\$0	\$0	\$0	\$30,000	\$270,000	\$0	\$0	\$0
MISCELLANEOUS FYE 20		8	SR	NFTA	\$50,000	\$0	\$0	\$0	\$50,000	\$0	.\$0	\$0	\$0	\$0
247 TENANT UPGRADES FYE 20		6	SR	NFTA	\$85,000	\$0	\$0	\$0	\$85,000	\$0	\$0	\$0	\$0	\$0
235 AERO EXTERIOR BRICK REHAB.				NFTA	\$50,000	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	. \$0
485 TENANT UPGRADES FYE 20		7	NI	NFTA	\$100,000	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0
247 ROOF REPLACEMENT		4	SR	NFTA	\$135,000	\$0	\$0	\$0	\$50,000	\$85,000	\$0	\$0	\$0	\$0
247 PARKING REHAB.				NFTA	\$100,000	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$0	\$0	\$0

NFTA \$3,163,000 \$0 \$107,406 \$352,594 \$647,000 \$897,000 \$872,000 \$262,000 \$25,000 \$

#### **EXECUTIVE**



# EXECUTIVE 2018/19 ANNUAL BUDGET VS 2019/20 ANNUAL BUDGET

	FY 17-18	FY 18-19	FY 19-20		
<u>-</u>	ACTUAL	BUDGET	BUDGET	VARIANCE	%
OPERATING ASSISTANCE					
Federal Operating Assistance	206,956	285,440	285,440	0	0.0%
Federal - K-9 Cops	353,499	353,500	353,500	0	0.0%
Federal - DEA Expenditures	108,852	60,000	60,000	0	0.0%
Federal - DEA OT Reimbursement	<u>16,890</u>	<u>17,202</u>	<u>17,202</u>	<u>0</u>	0.0%
TOTAL OPERATING ASSISTANCE	686,197	716,142	716,142	0	0.0%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	15,768,340	17,079,251	17,225,604	146,353	0.9%
Maintenance & Repairs	823,422	182,700	208,500	25,800	14.1%
Utilities	24,908	28,400	28,620	220	0.8%
Insurance & Injuries	2,019,694	1,898,290	2,116,828	218,538	11.5%
Safety & Security	204,931	133,000	147,000	14,000	10.5%
General Business/Other	2,785,137	4,173,424	5,301,946	1,128,522	27.0%
Costs Transferred to Capital Projects	62,211	(2,500)	(2,500)	0	0.0%
Inter Division Reimbursement	(13,321,287)	(14,409,454)	(14,676,712)	(267,258)	1.9%
TOTAL OPERATING EXPENSES	<u>8,367,356</u>	9,083,111	10,349,286	<u>1,266,175</u>	<u>13.9%</u>
OPERATING INCOME/(LOSS)	(7,681,159)	(8,366,969)	(9,633,144)	(1,266,175)	15.1%
LESS: DIRECT CAPITAL	<u>1,570,402</u>	2,622,779	3,028,500	<u>405,721</u>	<u>15.5%</u>
NET SURPLUS/(DEFICIT)	(9,251,561)	(10,989,748)	(12,661,644)	(1,671,896)	<u>15.2%</u>

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 71 CREDITS = (-)
DEBITS = (+)

Niagara Frontier Transportation Authority EXECUTIVE BRANCH

Company 1 Division 30

Department 0010 BOARD OF COMMISSIONER

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
576	EMPLOYEE TRAVEL	274				
580	GENERAL OFFICE	32,613	20,000	11,205	20,000	
TOTAL	EXPENSES	32,887	20,000	11,205	20,000	

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

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Company 1 Division 30 Niagara Frontier Transportation Authority EXECUTIVE BRANCH

Department 0011 EXECUTIVE DIRECTOR

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	299,650	290,683	218,617	297,756	7,073
515	EMPLOYEE BENEFITS	162,225	165,259	127,674	163,982	1,277-
571	CONSULTANTS/OUTSIDE SERVICES	140,956	150,000	82,451	150,000	
576	EMPLOYEE TRAVEL	77	1,000		1,000	
578	POSTAGE	374	350	249	350	
580	GENERAL OFFICE	7	1,000		1,000	
TOTAL	EXPENSES	603,289	608,292	428,991	614,088	5,796

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2019-20

	Company Division Department	2 30 - 0012			tro
Account/SubAccount Description	2017-18 Actual	2018-19		2019-20	VARIANCE From Budget
** EXPENSES **					
514 0700 Attrition		301,001	-		301,001
GEN & ADMIN SALARY & WAGES		301,001			301,001
515 9998 Budget		241,044	_		241,044
EMPLOYEE BENEFITS		241,044			241,044
571 0014 Management Fees	16,915	32,065		1	32,065-
CONSULTANTS/OUTSIDE SERVICES	16,915	32,065			32,065-
592 0512 Rail Overhead - Expenses		5,451			5,451
DIVISION OPERATIONS		5,451			5,451
	. <b></b>	<b></b>			<del>.</del>
TOTAL EXPENSES	16,915	515,4	31-		515,431

#### INTERNAL AUDIT DEPARTMENT

#### DESCRIPTION

Internal Audit is an independent appraisal function established within the organization to examine and evaluate its activities. The Internal Audit department reports directly to the Board Audit, Governance and Finance Committee. This reporting relationship ensures departmental independence, promotes comprehensive audit coverage and assures adequate consideration of audit recommendations. Day to day administration is provided by the Executive Director.

The general responsibilities assigned to the internal auditors include evaluating, documenting and testing the NFTA's system of internal control and the reliability and operation of accounting and other reporting systems. The Internal Audit department checks for compliance with established policies, plans, procedures, governmental laws and regulations, and reviews the soundness and adequacy of the policies and procedures to accomplish their purpose at a reasonable cost. The Internal Audit department also verifies the existence of the Authority assets assuring proper safeguards are maintained, identifies opportunities for improved operational performance, coordinates the audit work with that of the external auditors, submits audit plans to the Audit, Governance and Finance Committee for review and evaluates specific programs and performs other special projects requested by management.

#### PROGRAM AND SERVICE OBJECTIVES

• The objective of Internal Audit is to assist members, activities, and functions of the organization to carry out their responsibilities efficiently and effectively. To this end, Internal Audit provides analysis, appraisals, recommendations, counsel and information concerning the activities reviewed.

#### **KEY PERFORMANCE INDICATORS**

	FYE 18 <u>Actual</u>	FYE 19 <u>Current</u> <u>Estimate</u>	FYE 20 Budget
Number of Internal Financial, Operational and Performance Audits Performed and Reports Issued	13	16	16
Submit annual audit plan to Audit & Governance Committee for review and approval.	1	1	1
Price analysis in accordance with the procurement guidelines	4	8	4
Test internal controls in accordance with the Model Governance Principles for Public Authorities	1	. 1	1

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

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Company 1 Division 30

EXECUTIVE BRANCH Department 0013 INTERNAL AUDITORS

Niagara Frontier Transportation Authority

		Departi	ment 0013 1	NIERNAL AUDITORS		
Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	210,942	227,785	170,716	232,758	4,973
515	EMPLOYEE BENEFITS	117,258	132,958	99,698	131,508	1,450-
520	MAINTENANCE AND REPAIRS		500		500	
576	EMPLOYEE TRAVEL	501	1,200	- 1,335	1,200	
577	EMPLOYEE TRAINING	3,887	7,499	3,587	7,500	1
578	POSTAGE	2				
580	GENERAL OFFICE	863	1,999	808	2,000	1
591	PROJECTS		2,500-		2,500-	
592	DIVISION OPERATIONS		1,000-		1,000-	
TOTAL	EXPENSES	333,453	368,441	276,144	371,966	3,525

#### TRANSIT POLICE

#### **DESCRIPTION**

The Transit Police department is responsible for the protection and safety of passengers, employees and property of the Authority. The department provides security, law enforcement and investigative services for all divisions of the NFTA and Metro.

The department also oversees the Adjudication department. The Adjudication department is responsible for administration and collection of fines associated with fare evasion, parking and other violations of the Rules and Regulations of the Authority.

#### PROGRAM AND SERVICE OBJECTIVES

- Continue programs to provide a safe and secure system for all NFTA employees and the riding public at all NFTA facilities, Metro Bus, LRRT and the airports.
- Continue mandated DCJS training programs to increase the level of performance and professionalism of the police force.
- Effectively interpret and implement all relevant required federal, state, and local laws and programs.

#### **KEY PERFORMANCE INDICATORS**

	FYE18 <u>Actual</u>	FYE19 Original Budget	FYE19 <u>Current</u> <u>Estimate</u>	FYE20 Budget
Service Calls	28,615	30,000	31,000	31,000
Incident Reports	2,476	4,500	4,000	4,700
Persons Arrested	900	1,000	850	1,000
NOV's (Parking & Other)	6,682	1,700	6,600	2,000
Individuals Covered by Photo ID Program @ BNIA	2,850	4,800	2900	4,800
Number of Training Hours Needed to Comply with NYS In-service Training Requirements for Police	2,400	2,500	2,400	2,700
On the Job Injury Time Loss (man hrs.)	192	4,000	2,300	4,000

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

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Company 1 Niagara Frontier Transportation Authority Division 30 EXECUTIVE BRANCH

Department 0015 TRANSIT POLICE

		Debar	cmenc 0015 1	RANSII POLICE		
Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	7,966,156	8,091,820	5,689,095	8,352,036	260,216
515	EMPLOYEE BENEFITS	4,328,355	4,616,956	3,239,477	4,615,337	1,619-
520	MAINTENANCE AND REPAIRS	11,698	15,000	30,822	21,000	6,000 *
524	AUTOMOTIVE	174,960	160,000	112,766	177,000	17,000
526	JANITORIAL AND LAUNDRY	8,204	5,700	3,143	8,500	2,800
527	ENVIRONMENTAL	988	1,500	1,485	1,500	
531	ELECTRIC POWER	12,864	17,000	10,925	17,000	
532	GAS	4,566	5,000	2,976	5,000	
533	WATER	2,226	2,500	1,693	2,500	
534	TELEPHONE	1,796	2,500	1,134	2,500	0
541	INSURANCE	144,775	166,105	112,336	167,828	1,723
542	CLAIM LOSSES	11,224	30,000	30,328-	30,000	
553	POLICE PROTECTION	204,930	133,000	100,657	147,000	14,000
571	CONSULTANTS/OUTSIDE SERVICES	158,340	177,345	100,093	187,682	10,337
576	EMPLOYEE TRAVEL	4,181	10,000	55	15,000	5,000
577	EMPLOYEE TRAINING	8,589	10,000	6,107	15,000	5,000
578	POSTAGE	528	500	306	500	
580	GENERAL OFFICE	119,064	107,000	110,216	116,000	9,000
584	FREIGHT	872	500	782	500	,
591	PROJECTS	62,210		77,367		
592	DIVISION OPERATIONS	12,540,347-	12,836,284-	9,083,459-	13,165,741-	329,457-
TOTAL	EXPENSES	686,179	716,142	487,648	716,142	

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 75 CREDITS = (-) DEBITS = (+)

Company 1 Division 30

Niagara Frontier Transportation Authority EXECUTIVE BRANCH

Department 0015 TRANSIT POLICE

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** NON-	OPERATING/OPERATING ASSISTANCE **	•				
713	FEDERAL OPERATING ASSISTANCE	686,197-	716,142-	490,702-	716,142-	
TOTAL	OPERATING ASSISTANCE	686,197-	716,142-	490,702-	716,142-	•

## NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2019-20

	Company Division Department	2 30 0052	Niagara From EXECUTIVE BRANCH ADJUDICATION	tier Transit Me	etro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget			VARIANCE From Budget
** EXPENSES **					
514 0101 Vacation Pay	5,558		2,603		
514 0102 Birthday & Anniversary Pay	.311		317		
514 0103 Sick Pay	248		1,968		
514 0104 Personal Leave Pay	700		241		
514 0105 Holiday Pay	2,966		1,982		•
514 0111 Paid Lunch Pay	8,168		6,042		
514 0112 Attendance/Sick Leave Incent	200			200	200
514 0234 Physical Examination Labor			81		
514 0366 Adjudication Labor	60,588		42,020		
514 0900 Overtime	981		1,318	2,000	2,000
514 0901 Salary Contingency	4,221-				
514 9998 Budget		82,550		86,679	4,129
GEN & ADMIN SALARY & WAGES			56,572		6,329
515 9998 Budget	68,592	75,170	51,622	78,303	/ 3,133
EMPLOYEE BENEFITS	68,592	75,170	51,622	78,303	3,133
571 0375 Hearing Officer	1,225	2,625	875	3,500	875
CONSULTANTS/OUTSIDE SERVICES					875
580 0361 General Office			2,052	4,000	
580 0363 Machine Rental & Repair	545	2,000	1	2,000	

3

# NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2019-20

			Niagara From EXECUTIVE BRANCH ADJUDICATION	etro	
Account/SubAccount Description	2017-18 Actual	2018-19 Budget		2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **  580 0365 Stationary	6,282	8,000	3,124	8,000	
GENERAL OFFICE	9,596	14,000	5,176	14,000	
592 9000 I/Co Labor Charges	155,046-	174,345	- 100,093-	184,682-	10,337-
DIVISION OPERATIONS	155,046-	174,345	- 100,093-	184,682-	10,337-
TOTAL EXPENSES	134		14,152		

#### **RISK MANAGEMENT**

#### **DESCRIPTION**

The Risk Management department is responsible for protecting the financial assets of the NFTA and NFT Metro against the adverse effects of accidental losses; establishment of Authority wide risk management programs and procedures; determining whether to maintain or transfer risk exposures via contracts.

The responsibility of the Risk Management department specifically includes the control, procurement, and specification requirements of all property and casualty insurance policies; identifying and analyzing exposures and selecting appropriate risk management techniques to handle exposures; planning what work must be done to protect the Authority by managing workers' compensation, claims, and communicating with senior management the progress of the risk management program.

#### PROGRAMS AND SERVICES OBJECTIVES

- Maintain continuous protection of the Authority assets through self-insurance or risk transfer via insurance policies.
- Forecast insurance costs and allocate costs to business centers on a cost of coverage basis so as to monitor annual insurance cost allocation to business centers and variances to budget.
- Evaluate the overall effectiveness of the risk management program and make changes where needed.
- Emphasize more loss control and coordinate with corporate safety to recommend training to decrease our frequency and severity of losses.
- Control and direct the Workers' Compensation Third Party Administrator, as well as the internal claim process.
- Process payments related to workers' compensation in conjunction with Third Party Administration (TPA) agreements.

- Review and maintain continuous insurance compliance protection under all leases, contracts and tenant agreements.
- Participate in the Authority wide safety program.

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

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Company 1 Division 30

Niagara Frontier Transportation Authority EXECUTIVE BRANCH

Department 0031 RISK MANAGEMENT

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	338,056	716,177	249,733	737,809	21,632
515	EMPLOYEE BENEFITS	195,501	414,886	144,123	413,056	1,830-
571	CONSULTANTS/OUTSIDE SERVICES	9,666	75,000	7,006	75,000	
577	EMPLOYEE TRAINING		2,500	1,197	2,500	
578	POSTAGE	672	750	382	750	
580	GENERAL OFFICE	3,642	7,330	1,234	5,580	1,750-
592	DIVISION OPERATIONS	250,010-	842,722-	158,077-	856,684-	13,962-
TOTAL	EXPENSES	297,527	373,921	245,598	378,011	4,090

#### **CLAIMS DEPARTMENT**

#### DESCRIPTION

The overall responsibility of the Claims department is the prompt, thorough investigation, evaluation, and reasonable resolution of claims against the Authority. The department administers, under Risk Management and in coordination with NFTA Counsel, self-insured aspects of Authority operations, including Metro Bus/Rail, BNIA, NFIA and various properties, with the exception of workers' compensation. No-fault claims, including arbitrations, small and commercial court actions, personal injury and property damage claims, property damage recoveries, and lawsuits, in conjunction with Counsel, are handled from initial investigation through resolution. Additionally, the department maintains accident statistics, prepares monthly and yearly accident summaries, and serves as an investigative resource and assistant in court-related matters for other departments.

#### PROGRAM AND SERVICE OBJECTIVES

- The primary objective is disposing of claims within budget.
- Continue development and refining of methods to track and evaluate accident data in order to facilitate reduction of accidents.
- Emphasize interdepartmental communication in order to increase organizational ability to reduce accidents.
- Continue refinement of methods by which other departments may access accident and cost information as necessary for their operations.
- Expedite investigation and recovery procedures by development of direct computer access to bus operational and mechanical data.
- Continue development and enactment of procedures for preservation of bus/rail video, digitalization of investigative and medical records of no-fault and litigated claims.

Obtain training for current staff to keep up to date on issues effecting tort and no-fault claims

#### KEY PERFORMANCE INDICATORS

	FYE 18 Actual	FYE 19 Original Budget	FYE19 Current yr to date	FYE 20 <u>Budget</u>							
Total No-Fault Claims Submitted	157	161	44	132							
Total Property Damage Claims Submitted	152	137	53	159							
Total Claims No-Fault Payments were made	145	126	81	115							
Arbitration and City Court Matters Handled	46	42	27	81							
Total Open Claims-Payment Anticipated:											
Metro	562	440	550	455							
NFTA	48	44	38	40							
Cases Settled:											
Lawsuits	49	34	26	50							
Property Damage:											
Metro	86	89	28	84							
NFTA	3	10	6	18							
Personal Injury											
Metro	22*	28	3	9							
NFTA	1	2	1	2							
Sub Total	161	163	64	163							
Settled by Collection:											
Metro	174	159	48	144							
NFTA	12	14	3	9							
Total Cases Settled	347	336	115	316							

<sup>\*</sup> Loss transfer claims settled are included in injury claims settled

<sup>\*\*</sup> Number of bus incidents is up 15% for the first quarter FY2019. Winter 2019 is expected to be average. Budget figures reflect 3 yr. average influenced by trending and the composition of pending claims which will resolve in this budget period.

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2019-20

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Company 2 NFT Metro System, Division 30 EXECUTIVE BRANCH NFT Metro System, Inc.

Department 0057 RAIL CLAIMS

Account	Description	2017-18 2 Actual	2018-19 Budget Y	2018-19 TD Actual	2019-20 Req Budget	VARIANCE From Budget
542 CL	AIM LOSSES	244,135	250,000	24,977	250,000	
592 DI	VISION OPERATIONS	163,378	176,007	129,553	175,370	637-
TOTAL EX	PENSES	407,513	426,007	154,530	425,370	637-

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

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NFT Metro System, Inc. EXECUTIVE BRANCH Company 2 Division 30

Department	0060	BUS	CLAIMS

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
534	TELEPHONE	496	420	525	420	
542	CLAIM LOSSES	1,618,922	1,451,500	1,742,788	1,669,000	217,500
571	CONSULTANTS/OUTSIDE SERVICES	1,082,099	1,161,231	858,941	1,177,396	16,165
576	EMPLOYEE TRAVEL	1,974	2,899	1,396	2,500	399-
577	EMPLOYEE TRAINING	110	650	165	650	
580	GENERAL OFFICE	5,293	8,599	3,188	6,600	1,999-
592	DIVISION OPERATIONS	185,162-	199,475-	146,827-	198,753-	722
TOTAL	EXPENSES	2,523,732	2,425,824	2,460,176	2,657,813	231,989

#### **INFORMATION TECHNOLOGY SERVICES**

#### **DESCRIPTION**

The mission of ITS is to provide the NFTA, its branch operations and business centers with technology leadership and support. The goal of the ITS department is to improve organizational productivity and performance through modernization and consolidation of existing resources while expanding services.

#### PROGRAM AND SERVICE OBJECTIVES

- Support and maintain corporate business applications such as Enterprise Asset Management and Maintenance, Procurement and Financial (Ellipse), HR Payroll (Lawson), Email and office productivity systems.
- Support and maintain business area applications like Trapeze, OrbCAD, etc.
- Consolidation of IT services across the enterprise to better use resources and lower costs.
- Secure the enterprise by moving towards NIST 800-53 certification.
- Work with vendors to understand and introduce new technology to the organization.
- Provide and maintain a secure stable Network Infrastructure
- Continue to develop ITS policy and procedures to effectively manage the Authority's ITS resources.
- Facilitate communication between the business application users and vendors to allow for continuous improvement.
- Provide user support through training, maintenance, problem determination and resolution, and other services as needed.
- Successfully support user help calls directly or through other (vendors, education, etc.) resources.

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

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CREDITS = (-)
DEBITS = (+)

Company 1 Division 30

Niagara Frontier Transportation Authority EXECUTIVE BRANCH

Division 30 EXECUTIVE BRANCH
Department 0037 MANAGEMENT INFORMATION SERV

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	916,988	936,123	709,158	906,120	30,002-
515	EMPLOYEE BENEFITS	503,309	541,217	390,939	508,049	33,168-
520	MAINTENANCE AND REPAIRS	627,567		5,997		
534	TELEPHONE	1,062	480	701	1,000	520
571	CONSULTANTS/OUTSIDE SERVICES	173,512	363,710	183,370	587,890	224,180
576	EMPLOYEE TRAVEL	2,367	4,500	1,325	4,500	
577	EMPLOYEE TRAINING	1,650	5,825	2,937	30,000	24,175
578	POSTAGE		50	1		50-
580	GENERAL OFFICE	765,237	1,555,117	1,529,921	2,522,948	967,831
TOTAL	EXPENSES	2,991,692	3,407,022	2,824,349	4,560,507	1,153,486

#### **HEALTH, SAFETY AND ENVIRONMENTAL QUALITY**

#### DESCRIPTION

The mission of the Department of Health, Safety, Environmental Quality is to implement compliance programs, policies, and procedures that verify that a comprehensive safety, health, and environmentally compliant system exists throughout the Authority, which enhances safe, secure and reliable services through the implementation of best management practices.

#### SYSTEM SAFETY

The **system safety** branch of the department has two primary areas of oversight responsibility. The system safety approach is a combination of both health, safety, and industrial hygiene principles, which focuses on identifying unsafe conditions that adversely affect the safety of staff and operations throughout the Authority and the area we serve.

As a public transportation provider, safety is incorporated into all phases of the organization. The end product of the employee safety component is the safety and security of our employees.

#### **SECURITY**

The **security** section of the department is responsible for systems Security Program Plan for the NFTA. This includes vulnerability assessments to identify the degree of vulnerability and the appropriate countermeasures needed to provide the necessary levels of protection.

This group also monitors compliance with applicable transportation security policies, directives, regulations and agreements and acts as the Authority's liaison with local, state and federal law enforcement and emergency management agencies.

#### **ENVIRONMENTAL**

The **environmental section's** main area of concentration ensures operational oversight for environmental compliance. This departmental section also ensures that sound environmental practices are observed and encourages open communication with employees, customers and the public regarding the NFTA's environmental program.

#### DEPARTMENTAL GUIDING PRINCIPLES

- HSEQ is committed to reducing and mitigating safety and environmental hazards in the work place that contribute lost time injuries, accidents, and pollution to the environment.
- HSEQ is focused on system security and will continue to identify vulnerabilities and develop effective measures and controls to eliminate intentional threats.

#### **FYE20 SERVICE OBJECTIVES**

#### Ensure HSEQ Compliance

- Implement a comprehensive Environmental Management system to develop organizational consistency and compliance in the environmental arena.
- Continue implementation of Hazard Management program throughout all business centers.
- Update and review all written safety and environmental programs to ensure compliance with regulatory requirements and best management practices

#### Provide Value

- Continue to issue Safety Bulletins and the Home Safety Tips targeted at work place injury prevention and accident reduction.
- Issue quarterly report to Management Team and business centers on corporate safety and environmental performance.
- Provide tools that can be used at the Operational level to target improved safety performance

#### Injury Prevention/Reduction

- Analyzing injury trend and severity data and develop corrective action plans for prevention.
- Continue to conduct injury investigations and provide business centers with tools for injury prevention and reduction.

#### Sustainability:

• Further NFTA's Go Green Initiatives by establishing sustainability goals based on the corporate goals and objectives of each business center.

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

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Company 1

Niagara Frontier Transportation Authority EXECUTIVE BRANCH Division 30

Department 4036 SAFETY

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	342,696	512,728	280,230	455,563	57,164-
515	EMPLOYEE BENEFITS	179,576	281,342	153,132	244,448	36,894-
534	TELEPHONE	109	200		200	
571	CONSULTANTS/OUTSIDE SERVICES	203,777	345,600	136,682	275,000	70,600-
576	EMPLOYEE TRAVEL	2,019	6,000	2,012	5,000	1,000-
577	EMPLOYEE TRAINING	4,400	4,000	4,000	4,000	
578	POSTAGE	395	500	115	400	100-
580	GENERAL OFFICE	12,112	29,000	9,581	16,000	13,000-
592	DIVISION OPERATIONS	332,311-	526,184-	261,247-	445,222-	80,962
TOTAL	EXPENSES	412,773	653,186	324,505	555,389	97,796-

## NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2019-20

		Company Division Departmen		Niagara Fr METRO TRANS. AN SAFETY & TRAINI			
Account/SubAccount	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget	
** EXPENSES **							
551 0224 Security		27,680	50,000	11,923	28,000	22,000-	
ARMED GUARDS		27,680	50,000	11,923	28,000	22,000-	
553 0370 Transit Po	lice	1,903,375		1,379,437			
553 9998 Budget			1,951,350		1,999,409	48,059	
POLICE PROTECTION			1,951,350	1,379,437	1,999,409	48,059	
571 3007 SAFETY		332,311	526,184	261,248	445,222	80,962-	
CONSULTANTS/OUTSIDE S	ERVICES	332,311	526,184	261,248	445,222	80,962-	
577 5900 Employee T	-		•	15,597	75,000		
EMPLOYEE TRAINING			75,000	15,597	75,000		
580 0365 Stationary		231		153			
580 9998 Budget			250		200	50-	
GENERAL OFFICE			250		200	50-	
582 0390 CDL RENEWA	LS	17,823		10,775			
582 9998 Budget			1,000		7,000	6,000	
TRANSPORTATION EXPENS					7,000		
592 0512 Rail Overh	ead - Expenses	55,496-	102,414	- 48,921-	88,897-	13,517	

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2019-20

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Company Niagara Frontier Transit Metro Division 40 METRO TRANS. AND MAINTENANCE Department 4036 SAFETY & TRAINING 2018-19 2019-20 2017-18 VARIANCE 2018-19 Account/SubAccount Description Actual Budget YTD Actual Req Budget From Budget \*\* EXPENSES \*\* DIVISION OPERATIONS 55,496- 102,414- 48,921- 88,897- 13,517 2,225,924 2,501,370 1,630,212 2,465,934 TOTAL EXPENSES

#### FY 2019 / 2020 THROUGH 2023 / 2024 FISCALLY CONSTRAINED CAPITAL PLAN

EΧ			

EXECUTIVE	<del></del>													
						PROJECT LIFE	ACTUAL	TOTAL		-				
					TOTAL	ACTUAL	FROM 4/1/18	FORECAST	FISCAL.	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	оит
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/18	7/23/18	7/24/18 - 3/31/19	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	YEARS
EXECUTIVE														
REPLACE 800MHZ EDACS RADIO SYSTEM (2-WAY COMM)				NFTA	\$4,230,000	\$0	\$0	\$30,000	\$0	\$4,200,000	\$0	\$0	\$0	\$0
NFTA COMMUNICATION STUDY		1	NR	NFTA	\$100,000	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$(
				ADF	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$150,000	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0
·														

NFTA	\$4,330,000	\$0	\$0	\$30,000	\$100,000	\$4,200,000	\$0	\$0	\$0	\$0
ADF	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
TOTAL	\$4,380,000	\$0	\$0	\$30,000	\$150,000	\$4,200,000	\$0	\$0	\$0	\$0

03/27/19

#### FY 2019 / 2020 THROUGH 2023 / 2024 FISCALLY CONSTRAINED CAPITAL PLAN

TRANSIT AUTHORITY POLICE DEPARTMENT														
						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/18	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/18	7/23/18	7/24/18 - 3/31/19	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	YEARS
TAP - METRO DIVISION														
RADIOS	2-1193	4	NR	88C	\$179,999	\$0	\$28,043	\$31,956	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
POLICE VEHICLES	2-1216	1	NR	88C	\$705,000	\$0	\$0	\$75,000	\$105,000	\$105,000	\$105,000	\$105,000	\$105,000	\$105,000
VESTS	2-1186	6	NR	88C	\$131,998	\$34,980	\$29,275	\$2,743	\$15,000	\$10,000	\$5,000	\$10,000	\$10,000	\$15,000
MDT'S				88C	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0
WEAPONS	2-1112			88C	\$18,898	\$16,802	\$0	\$2,096	\$0	\$0	\$0	\$0	\$0	\$0
WEAPONS & PARTS FYE 17	2-1177			88C	\$12,817	\$8,601	\$0	\$4,216	\$0	\$0	\$0	\$0	\$0	\$0
WEAPONS & PARTS FYE 20	-	7	NR	88C	\$22,500	\$0	\$0	\$0	\$3,750	\$3,750	\$3,750	\$3,750	\$3,750	\$3,750
ERT EQUIPMENT	-	8	NI	88C	\$30,000	\$0	\$0	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
TAP - AVIATION DIVISION														
RADIOS FYE 20		3	NR	ADF	\$180,000	\$0	\$0	\$0	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
POLICE VEHICLES FYE 19	2-1214	2	NR	ADF	\$761,096	\$31,205	\$0	\$29,891	\$140,000	\$140,000	\$140,000	\$140,000	\$140,000	\$0
POLICE VEHICLES K-9 FYE 19	2-1205			ADF	\$67,999	\$0	\$54,786	<b>\$13,213</b>	\$0	\$0	\$0	\$0	\$0	\$0
VESTS FYE 20	-	5	NR	ADF	\$47,000	\$0	\$0	\$0	\$15,000	\$10,000	\$5,000	\$1,000	\$1,000	\$15,000
TAP UPGRADE LRT CAMERAS @ BNIA 19	2-1213			ADF	\$30,000	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0
NEW PROJECTS - DEA FUNDED PROJECTS *				·										
1404 MAIN STREET-LOCKER ROOM UPGRAD	-	N/A	N/A	DEA	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
175 AERO DRIVE - LOCKER ROOM UPGRADE	-	N/A	N/A	DEA	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
REPLACE ERT TRUCK	-	N/A	N/A	DEA	\$250,000	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0
						·								
* - THESE PROJECTS ARE NOT PART OF THE	Ξ			88C	\$1,131,212	\$60,383	\$57,318	\$116,011	\$148,750	\$143,750	\$168,750	\$143,750	\$143,750	\$148,750
FYE 20 BUDGETONLY LISTED FOR				ADF	\$1,086,095	\$31,205	\$54,786	\$73,104	\$185,000	\$180,000	\$175,000	\$171,000	\$171,000	\$45,000
INFORMATIONAL PURPOSES.				TOTAL	\$2,217,307	\$91,588	\$112,104	\$189,115	\$333,750	\$323,750	\$343,750	\$314,750	\$314,750	\$193,750

MANAGEMENT INFORMATION SYSTEMS														<del></del>
						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/18	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/18	7/23/18	7/24/18 - 3/31/19	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	YEARS
MIS														
MIS-LAWSON ENVIRONMENT UPGRADE	2-1189	2	NR	NFTA	\$400,000	\$0	\$0	\$300,000	\$100,000	\$0	\$0	\$0	\$0	\$0
REPLACE OBSOLETE NETWORK COMPON. FYE 19	2-1215	1	NR	NFTA	\$973,779	\$0	\$0	\$73,779	\$300,000	\$300,000	\$300,000	\$0	\$0	\$0
DISASTER RECOVNETWORK/COMPUTE SECURITY	2-1174	М	М	NFTA	\$650,179	\$400,179	\$0	\$150,000	\$100,000	\$0	\$0	\$0	\$0	\$0
DATA WAREHOUSE FOR FARE COLLECTION	2-1184			NFTA	\$327,584	\$207,584	\$0	\$70,000	\$0	\$50,000	\$0	\$0	\$0	\$0
CONFERENCE ROOM TECHNOLOGY UPGRADES				NFTA	\$92,448	\$0	\$0	\$0	\$0	\$50,000	\$42,448	\$0	\$0	\$0
NETWORK UPGRADES	2-1209	М	М	NFTA	\$1,264,225	\$0	\$4,225	\$310,000	\$100,000	\$200,000	\$650,000	\$0	\$0	\$0
STORAGE UPGRADES	2-1206	М	М	NFTA	\$856,500	\$0	\$0	\$156,500	\$100,000	\$200,000	\$200,000	\$200,000	\$0	\$0
SECURITY UPGRADES	2-1207	М	м	NFTA_	\$656,500	\$0	\$0	\$156,500	\$100,000	\$200,000	\$200,000	\$0	\$0	\$0
WIRELESS UPGRADES	2-1208	М	М	NFTA	\$500,000	\$0	\$0	\$100,000	\$100,000	\$50,000	\$250,000	\$0	\$0	\$0
DISASTER RECOVERY PHASE 2		м	М	NFTA	\$850,000	\$0	\$0	\$0	\$300,000	\$300,000	\$250,000	\$0	\$0	\$0
PERIMETER SECURITY SYSTEM REFRESH	2-1212	M	М	NFTA	\$1,650,000	\$0	\$0	\$150,000	\$200,000	\$500,000	\$500,000	\$300,000	\$0	\$0
ELLIPSE UPGRADE PHASE 2	_	М	м	NFTA	\$1,250,000	\$0	\$0	\$0	\$500,000	\$500,000	\$250,000	\$0	\$0	\$0
BARCODE UPGRADES				NFTA	\$350,000	\$0	\$0	\$0	\$0	\$100,000	\$250,000	\$0	\$0	\$0
TELECON CONSILIDATION AND REFRESH	_	3	NR	NFTA	\$1,400,000	\$0	\$0	\$0	\$150,000	\$150,000	\$200,000	\$500,000	\$400,000	\$0
SERVER UPGRADES	2-1211	М	М	NFTA	\$1,060,427	\$0	\$10,427	\$150,000	\$200,000	\$200,000	\$200,000	\$200,000	\$100,000	\$0
NETWORK CORE UPGRADE	_			NFTA_	\$450,000	\$0	\$0	\$0	\$0	\$0	\$0	\$450,000	\$0	\$0
FIREWALL REPLACEMENT				NFTA	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0
DATACENTER EXPANSION				NFTA	\$340,000	. \$0	\$0	\$0	\$0	\$0	\$0	\$240,000	\$100,000	\$0
CORE COMPUTER REPLACEMENT	_			NFTA	\$550,000	\$0	\$0	\$0	\$0	\$0	\$0	\$350,000	\$200,000	\$0
DATA BACKUP SYSTEM REFRESH	_			NFTA	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000	\$0
ADUIO RECORDER REFRESH		4	NR	NFTA	\$300,000	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$200,000	\$0
NETWORK REFRESH FYE 2024	_			NFTA	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	\$0
1F09 REDESIGN				NFTA	\$500,000	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0
485 REDUNDANT EQUIP. (AC, GENERATOR ETC)				NFTA	\$700,000	\$0	\$0	\$0	\$0	\$150,000	\$150,000	\$0	\$400,000	\$0
OCC ELECTRICAL UPGRADES	_			NFTA	\$550,000	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000	\$250,000	\$0
485 SECOND DATA LOOP				NFTA	\$250,000	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0
GARAGE WAN REPLACEMENT		М	М	NFTA	\$600,000	\$0	\$0	\$0	\$200,000	\$200,000	\$200,000	\$0	\$0	\$0
WEBSERVER REFRESH	_			NFTA	\$150,000	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0	\$100,000	\$0
VEHICLE NETWORK REFRESH				NFTA	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	\$0
DATACENTER SECURITY		М	М	NFTA	\$200,000	\$c	\$0	\$0	\$100,000	\$100,000	\$0	\$0	\$0	\$0
SECOND FLOOR MTC IT REDESIGN				NFTA	\$100,000	\$0	sc sc	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0
														<u></u>

### NIAGARA FRONTIER TRANSPORTATION AUTHORITY FY 2019 / 2020 THROUGH 2023 / 2024 FISCALLY CONSTRAINED CAPITAL PLAN

MANAGEMENT INFORMATION SYSTEMS

MANAGEMENT INFORMATION SYSTEMS			r					1						
						PROJECT LIFE	ACTUAL	TOTAL						
	1				TOTAL	ACTUAL	FROM 4/1/18	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	оит
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/18	7/23/18	7/24/18 - 3/31/19	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	YEARS
MIS														
CAD/AVL H/W REFRESH (PART 0F METRO)	_	м	м	ATC 19/20	\$232,607	\$0	\$0	\$0	\$232,607	\$0	\$0	\$0	\$0	\$0
				MEP 19/20	<b>\$</b> 67,393	\$0	\$0	\$0	\$67,393	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$300,000	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0
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		1	1	1										

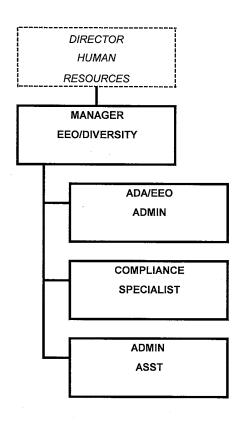
NFTA	\$18,471,642	\$607,763	\$14,652	\$1,616,779	\$2,650,000	\$4,200,000	\$3,792,448	\$2,590,000	\$3,000,000	\$0
ATC 19/20	\$232,607	\$0	\$0	<b>\$0</b>	\$232,607	\$0	\$0	\$0	\$0	\$0
MEP 19/20	\$67,393	\$0	\$0	\$0	\$67,393	\$0	\$0	\$0	\$0	\$0
TOTAL	\$18,771,642	\$607,763	\$14,652	\$1,616,779	\$2,950,000	\$4,200,000	\$3,792,448	\$2,590,000	\$3,000,000	\$0

HSEQ	
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						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/18	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	·
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/18	7/23/18	7/24/18 - 3/31/19	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	YEARS
HSEQ											·			
WORKSTATIONS, MONITORS CAMERAS REPLACE.		1	NR	NFTA	\$8,500	\$0	\$0	\$5,000	\$3,500	\$0	\$0	\$0	\$0	
WETLANDS HYDRAULIC MODEL		M	м	NFTA	\$25,000	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	
TRAINING KIOSKS		2	NI	NFTA	\$20,000	\$0	\$0	\$0	\$15,000	. \$5,000	\$0	\$0	\$0	

NFTA \$53,500 \$0 \$0 \$5,000 \$43,500 \$5,000 \$0 \$0 \$0 \$0

#### **EEO/DIVERSITY DEVELOPMENT**



## TOTAL EMPLOYEES 4

#### **EEO/DIVERSITY DEVELOPMENT**

2018/19 ANNUAL BUDGET VS

2019/20 ANNUAL BUDGET

	FY 17-18	FY 18-19	FY 19-20		
	ACTUAL	BUDGET	BUDGET	VARIANCE	%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	382,671	392,937	381,945	(10,992)	-2.8%
Maintenance & Repairs	0	0	Ó	0	n/a
Utilities	0	0	0	0	n/a
Insurance & Injuries	0	0	0	0	n/a
Safety & Security	0	0	0	0	n/a
General Business/Other	12,942	29,000	20,000	(9,000)	-31.0%
Costs Transferred to Capital Projects	0	0	0	) O	n/a
Inter Division Reimbursement	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
TOTAL OPERATING EXPENSES	<u>395,613</u>	<u>421,937</u>	401,945	(19,992)	<u>-4.7%</u>
OPERATING INCOME/(LOSS)	(395,613)	(421,937)	(401,945)	19,992	-4.7%
LESS: DIRECT CAPITAL	<u>0</u>	. 0	<u>0</u>	<u>0</u>	<u>n/a</u>
NET SURPLUS/(DEFICIT)	(395,613)	(421,937)	<u>(401,945)</u>	19,992	<u>-4.7%</u>

# EQUAL EMPLOYMENT OPPORTUNITY/DIVERSITY DEVELOPMENT BRANCH

#### **DESCRIPTION**

The Niagara Frontier Transportation Authority is committed to ensuring that all persons who are employed, seeking employment, or those individuals who are seeking contracts with the NFTA, are afforded equal opportunities.

The Equal Opportunity / Diversity Development branch is responsible for planning, developing, implementing and evaluating the Authority's Affirmative Action / Equal Employment Opportunity Programs. The department also administers the Disadvantaged Business Enterprise Program (DBE) in compliance with 49 CFR Part 23 and 26, Sub Part D, FTA Circulars 11.55.1, 1160.1, Executive Order 11246 and Affirmative Action Programs as required under Title VI of the Civil Rights Act of 1964. The department is also responsible for Authority-wide compliance with the Americans with Disabilities Act of 1990.

#### PROGRAM AND SERVICE OBJECTIVES

- Administer the Disadvantaged Business Enterprise (DBE) Certification Program and the Equal Employment Opportunity (EEO) Program.
- Monitor contracts for compliance with all federal and state requirements.
- As required, reports are filed with the Federal Aviation Administration and Federal Transit Administration.
- Provide branch managers and department heads with information pertaining to civil rights compliance.
- Monitor hiring and promotional activity to ensure that minorities and women are represented in all job groups.
- Investigate and resolve complaints of discrimination filed by employees of the NFTA and NFT Metro.
- Investigate and resolve Title VI Complaints.

- Conduct civil rights, sexual harassment and Americans with Disabilities Act training classes.
- Provide fixed route mobility training per request.
- Ensure Authority-wide compliance with ADA of 1990 employment, facility and transportation service requirements.
- Serve as liaison with the disabled community via the Advisory Committee on the Disabled.

#### **KEY PERFORMANCE INDICATORS**

	FYE 18 Actual	FYE 19 Original Budget	FYE 19 <u>Current</u> <u>Estimate</u>	FYE 20 Budget
DBE Applications Processed	22	10	20	25
DBEs Certified	21	2	15	18
Civil Rights Complaints Filed - INTERNAL	5	5	0	10
Civil Rights Complaints Resolved-INTERNAL	5	5	0	1
Civil Rights Complaints Filed-EXTERNAL	3	7	1	0
Civil Rights Complaints Resolved- EXTERNAL	2	4	0	1
Sexual Harassment Complain	nts 0	0	0	1
ADA Complaints Filed - INTERNAL	11	7	5	10
ADA Complaints Resolved-INTERNAL	11	7	5	10

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

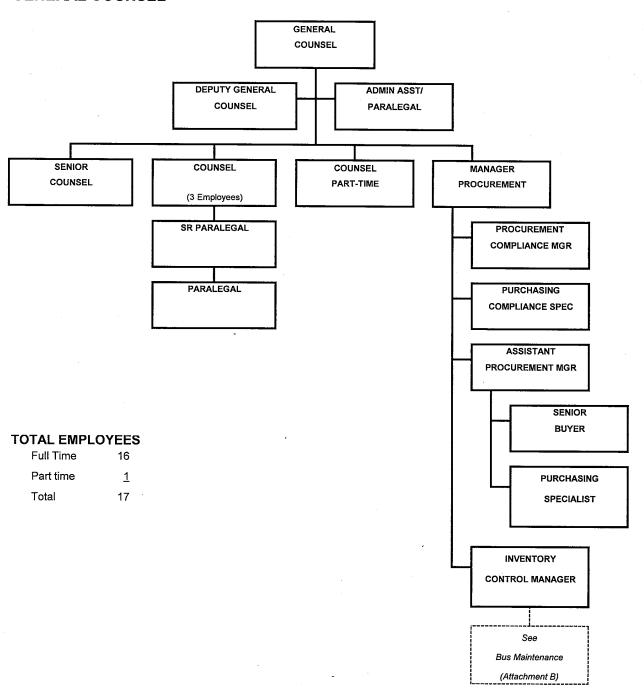
Page 80 CREDITS = (-)
DEBITS = (+)

Niagara Frontier Transportation Authority EEO

Company 1 Niagara Frontier
Division 31 EEO
Department 0098 EEO BRANCH ADMIN

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES .	246,164	248,641	159,630	244,569	4,071-
515	EMPLOYEE BENEFITS	136,504	144,296	87,759	137,376	6,920-
571	CONSULTANTS/OUTSIDE SERVICES	7,420	17,000		8,000	9,000-
576	EMPLOYEE TRAVEL	12	700	149	700	
577	EMPLOYEE TRAINING	1,540	4,500	2,364	4,500	
578	POSTAGE	456	600	108	600	
580	GENERAL OFFICE	1,914	4,600	2,238	4,600	
589	OTHER OPERATING EXPENSES	1,600	1,600		1,600	
TOTAL	EXPENSES	395,610	421,937	252,248	401,945	19,991-

#### **GENERAL COUNSEL**



# GENERAL COUNSEL 2018/19 ANNUAL BUDGET VS 2019/20 ANNUAL BUDGET

	FY 17-18 ACTUAL	FY 18-19 BUDGET	FY 19-20 BUDGET	VARIANCE	%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	1,896,876	2,061,392	2,172,555	111,163	5.4%
Maintenance & Repairs	0	0	0	0	n/a
Utilities	0	0	0	0	n/a
Insurance & Injuries	0 ·	0	0	0	n/a
Safety & Security	0	0	0	0	n/a
General Business/Other	62,355	80,450	83,300	2,850	3.5%
Costs Transferred to Capital Projects	0	. 0	. 0	0	n/a
Inter Division Reimbursement	<u>(490,271)</u>	(548,983)	(565,384)	(16,401)	3.0%
TOTAL OPERATING EXPENSES	<u>1,468,960</u>	<u>1,592,859</u>	1,690,471	97,612	<u>6.1%</u>
OPERATING INCOME/(LOSS)	(1,468,960)	(1,592,859)	(1,690,471)	(97,612)	6.1%
LESS: DIRECT CAPITAL	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
NET SURPLUS/(DEFICIT)	(1,468,960)	(1,592,859)	<u>(1,690,471)</u>	<u>(97,612)</u>	<u>6.1%</u>

#### **GENERAL COUNSEL**

#### **DESCRIPTION**

The office of General Counsel provides and/or administers all legal services for the NFTA and NFTM on civil and administrative matters. This includes representation of the NFTA and NFTM in negligence claims, negotiations with and proceedings involving state and federal agencies, arbitrations involving collective bargaining agreements or employee grievances, professional negligence, tort and contract claims, condemnation and relocation proceedings, negotiation of collective bargaining agreements, preparation of leases, releases, use and operating agreements, settlements and memoranda of understanding.

The office of General Counsel provides advice, opinions and counsel to the Board of Commissioners, the Executive Director, business center managers and staff on matters concerning labor and employment relations, environmental compliance and litigation, landlord-tenant and real property transactions, procurement and contracting issues, suretyship, risk management and insurance, municipal bonds and finance, secured transactions, commercial relationships, and corporate and legislative concerns.

Under the direction of the General Counsel, staff attorneys appear in state and federal trial and appellate courts and before arbitration panels and administrative agencies such as the New York State Department of Labor, the U.S. Environmental Protection Agency, the New York State Department of Transportation and the Federal Transit Administration. General Counsel attorneys draft proposed agency rules and administrative procedures, and pursue enforcement and collection of judgments for fare evasions and parking violations. Staff personnel manage the board agenda, prepare resolutions for consideration by the Board of Commissioners and assist and provide guidance to user departments and business centers on procurement and various other matters impacting the day-to-day and long range operations of NFTA and Metro. The General Counsel also oversees the functions of the Property Group.

#### PROGRAM AND SERVICE OBJECTIVES

- To provide thorough, timely and effective legal counsel to Authority management, its commissioners and officers.
- To effectively represent the Authority in all disputes, claims, litigation, and administrative proceedings.
- To continue preparation and updating of legal agreements consistent with federal and state requirements and as necessary to support Authority objectives.
- To effectively use outside legal services within budgeted allocations.
- To regularly review pending litigation files and determine reasonable settlement/reserve values.
- To provide contract administration services and guidance to the procurement and user departments involved in specialized procurements.
- To assist management in the updating, promulgation and implementation of various operational guidelines for procurement consistent with the needs of user departments, state and federal funding participants and applicable law.
- To provide legal advice and services to facilitate the acquisition of real property as required to implement project undertakings of the Authority.

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 82 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 32 GENERAL COUNSEL BRANCH ADMIN

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	870,291	878,394	659,457	956,373	77,979
515	EMPLOYEE BENEFITS	478,195	509,675	365,749	537,419	27,744
571	CONSULTANTS/OUTSIDE SERVICES	6,161	23,000	20,786	23,000	
576	EMPLOYEE TRAVEL	5,404	5,000	3,242	6,000	1,000
577	EMPLOYEE TRAINING	1,128	2,500	10	2,500	
578	POSTAGE	3,241	2,500	2,016	2,500	
580	GENERAL OFFICE	37,355	37,050	29,364	38,500	1,450
592	DIVISION OPERATIONS	490,271-	548,984-	403,803-	565,384-	16,400-
TOTAL	EXPENSES	911,504	909,135	676,821	1,000,908	91,773

#### **PROCUREMENT**

#### **DESCRIPTION**

The Procurement department supports the operation of the NFTA by procuring materials, parts, supplies, equipment, utilities and services in accordance with NFTA Policies and Procedures.

#### PROGRAM AND SERVICE OBJECTIVES

- To procure goods and services cost effectively in keeping with the Procurement Guidelines, Federal and State requirements, budgetary limits, and departmental requirements.
- To ensure the integrity of the procurement process and to support new standards for materials, equipment and supplies.
- Improve service to customers at all facilities.
- Solicit MWBE and SDVOB participation in procurements. Assist DBE's, MBE's, WBE's and other small businesses to maximize opportunities in their participation in NFTA procurements.
- Issue purchase orders within 24 hours of receipt of purchase requisition.
- Enhance the competitive bidding process.
- Reduce the number of small dollar purchase orders processed via the increased use of the purchasing card.

#### **KEY PERFORMANCE INDICATORS**

	FYE 18 Actual	FYE 19 Original Budget	FYE 19 <u>Current</u> <u>Estimate</u>	FYE 20 Budget
Purchase Orders	10,500	11,000	8,500	8,500
Dollars of Purchases (000's)	\$31,000	\$31,000	\$41,000	\$41,000

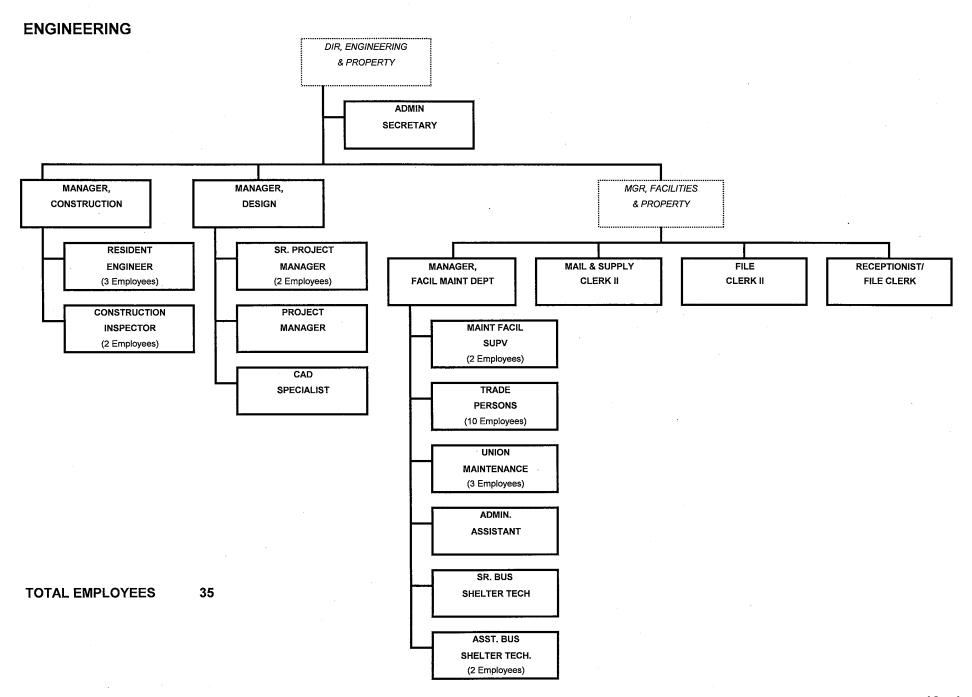
#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 81 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 32 GENERAL COUNSEL

Department 0036 GENERAL COUNSEL PROCUREMENT

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	354,198	426,119	322,364	434,651	8,532
515	EMPLOYEE BENEFITS	194,182	247,204	186,151	244,112	3,092-
575	PRINTING & ADVERTISING	4,309	3,000	3,551	3,000	
576	EMPLOYEE TRAVEL	384	2,500	1,501	4,000	1,500
577	EMPLOYEE TRAINING		1,500			1,500-
578	POSTAGE	12	100	50		100-
580	GENERAL OFFICE	4,357	3,300	1,113	3,800	500
TOTAL	EXPENSES	557,442	683,723	514,730	689,563	5,840



#### **ENGINEERING**

#### 2018/19 ANNUAL BUDGET

#### VS

#### 2019/20 ANNUAL BUDGET

	FY 17-18	FY 18-19	FY 19-20		
	ACTUAL	BUDGET	BUDGET	VARIANCE	%
OPERATING EXPENSES (Excl. Depr.)			•		
Personnel Services	4,260,338	4,438,452	4,518,990	80,538	1.8%
Maintenance & Repairs	92,877	86,548	86,550	2	0.0%
Utilities	57,237	64,752	64,804	52	0.1%
Insurance & Injuries	1,481	1,696	1,587	(109)	-6.4%
Safety & Security	1,-01	0	0,007	(100)	n/a
General Business/Other	1,562,143	1,619,726	1,591,586	(28,140)	-1.7%
Costs Transferred to Capital Projects	(1,694,889)	(1,730,000)	(1,491,011)	238,989	-13.8%
Inter Division Reimbursement	(2,100,843)	(2,265,005)	(2,430,211)	<u>(165,206)</u>	7.3%
mer Bivision Reinibarcomene	12,100,010)	(2,200,000)	12,100,211	1100,2007	1.,0,70
TOTAL OPERATING EXPENSES	<u>2,178,344</u>	<u>2,216,169</u>	<u>2,342,295</u>	<u>126,126</u>	<u>5.7%</u>
OPERATING INCOME/(LOSS)	(2,178,344)	(2,216,169)	(2,342,295)	(126,126)	5.7%
NON-OPERATING ITEMS					
Debt Service - Noresco	(2,740)	(2,793)	<u>(2,793)</u>	<u>0</u>	<u>0.0%</u>
TOTAL NON-OPERATING ITEMS	(2,740)	(2,793)	(2,793)	0	0.0%
NET INCOME/(LOSS)	(2,181,084)	(2,218,962)	(2,345,088)	(126,126)	<u>5.7%</u>
LESS: DIRECT CAPITAL	31,124	<u>31,500</u>	32,000	<u>500</u>	<u>1.6%</u>
NET SURPLUS/(DEFICIT)	(2,212,208)	(2,250,462)	(2,377,088)	(126,626)	<u>5.6%</u>

#### **ENGINEERING, PROPERTY, AND FACILITIES**

#### DESCRIPTION

The Department is responsible for the management and administration of the Engineering, Property, and Facilities Branch. The Branch includes the Design, Construction, Property, and Facilities Maintenance. The department interacts with other support service branches to ensure consistency with the goals and objectives of the NFTA Business Centers.

The Engineering Department consists of the Design and Construction Departments. They provide for the implementation of capital projects designated by the Business Centers.

In June of 2015, The Engineering Branch was assigned responsibility for the following departments:

<u>Facilities Maintenance Department (FMD):</u> This department provides maintenance and repair services for NFTA facilities consistent with the goals and objectives of the Business Centers. The scope of maintenance and repair responsibility includes: plumbing, painting, electrical, HVAC, etc. authority wide. The FMD is also responsible for the maintenance of approximately 284 bus shelters.

<u>Property</u>: This department provides property management, real estate, and land planning and development services for the NFTA.

<u>Facilities</u>: This department provides maintenance services for various NFTA facilities - transportation Centers, 1404 Main Street, OCC, 485 Cayuga, and 247 Cayuga.

<u>Rail – Facilities:</u> This department provides maintenance services for the LRRT mall and underground stations.

#### PROGRAM AND SERVICE OBJECTIVES

- Provide cost effective project management including engineering design, design support, construction monitoring, and inspection.
- Manage the Property Department, including property leases, real estate services, and land planning.
- Manage the Facilities Maintenance Department (FMD) to provide maintenance and repair services to NFTA facilities consistent with the goals and objectives of the Business Centers.
- Manage the Facilities Department services for the transportation centers and various other NFTA facilities to provide functional, safe, and clean facilities.
- Manage the Rail-Facilities Department services for the LRRT mall and underground stations to provide functional, safe, and clean stations.
- Implement the NFIA Airport Improvement Program projects.
- Implement the BNIA Airport Improvement Program projects.
- Implement Metro and LRRT Capital Program.
- Implement Property Capital Program.

## NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)

CREDITS = (-)
DEBITS = (+)

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BUDGET WORKSHEETS - Fiscal Year 2019-20

Company 1 Division 33

Niagara Frontier Transportation Authority ENGINEERING

Department 0098 BRANCH ADMINISTRATION

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	263,182	267,521	216,942	276,309	8,788
515	EMPLOYEE BENEFITS	140,471	155,137	117,146	155,137	
524	AUTOMOTIVE	19,585	11,000	11,720	11,000	
534	TELEPHONE	128	300	99	350	50
575	PRINTING & ADVERTISING	213	5,600	1,267	5,650	50
576	EMPLOYEE TRAVEL		450		450	
57 <b>7</b>	EMPLOYEE TRAINING		450		450	
578	POSTAGE	492		104		
580	GENERAL OFFICE	38,595	46,425	20,574	46,625	200
591	PROJECTS	90,773-	105,000-	66,972-	107,000-	2,000-
592	DIVISION OPERATIONS	57,641-	60,000-	38,566-	64,200-	4,200-
TOTAL	EXPENSES	314,252	321,883	262,314	324,771	2,888

TOTAL EXPENSES

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 84 CREDITS = (-) DEBITS = (+)

Company 1 Division 33

Niagara Frontier Transportation Authority ENGINEERING

Department 0071 BUS SHELTER MAINTENANCE

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	130,068	162,291	104,270	146,535	15,756-
515	EMPLOYEE BENEFITS	63,735	94,729	56,327	80,592	14,137-
592	DIVISION OPERATIONS	193,803-	257,020-	160,597-	227,127-	29,893

## NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2019-20

	Company Division		SHELTERS	ntier Transit M	etro
	Department	0071	BUS SHELTER MAINT	TENANCE	
Account/SubAccount Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **					
520 0401 Bus Shelter Truck Maintenanc	12,708	3,000	4,920	3,000	
520 0402 Bus Shelter Truck Fuel	4,160	11,550	4,271	11,550	
MAINTENANCE AND REPAIRS		14,550	9,191		
531 0222 Utilities Expense	15,355		11,609		
531 9998 Budget		16,983		16,983	
ELECTRIC POWER	15,355		11,609	16,983	
534 0222 Utilities Expense	85		546		
TELEPHONE	85	·	546		
571 0014 Management Fees	63,217	95,000	40,658	95,000	
571 0403 Bus Shelter Maintenance Serv	303,096	257,020	195,542	227,127	29,893-
			57,492		5,001
CONSULTANTS/OUTSIDE SERVICES	380.596	477,019	293,692	452,127	24.892-
TOTAL EXPENSES	•	508,59	315,038	483,660	24,892-

## NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 85 CREDITS = (-) DEBITS = (+)

Company 1 Division 33 Department 0075

Niagara Frontier Transportation Authority 3 ENGINEERING

	Department 0075								
Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget			
				•					
510	EMPLOYEE SALARIES	131,319	131,283	102,844	130,762	521-			
515	EMPLOYEE BENEFITS	71,633	76,376	56,928	73,636	2,740-			
524	AUTOMOTIVE	3,717	1,500	2,605	1,500				
526	JANITORIAL AND LAUNDRY	215	500		500				
531	ELECTRIC POWER	3,139	3,772	2,277	3,772				
532	GAS	2,518	2,650	1,111	2,650				
533	WATER .	218	20	162	20				
534	TELEPHONE	18,508	19,000	14,487	19,000				
572	RENT EXPENSE	1,100,886	1,025,000	664,648	1,025,000				
580	GENERAL OFFICE	14,944	17,100	12,222	17,100				
TOTAL	EXPENSES	1,347,097	1,277,201	857,284	1,273,940	3,261-			

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

CREDITS = (-)
DEBITS = (+)

Page 86

Company 1 Division 33 Niagara Frontier Transportation Authority

ENGINEERING Department 0076 FACILITIES MAINTENANCE

Account	Description	2017-18 Actual		2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	1,028,988	1,072,979	791,539	1,116,542	43,563
515	EMPLOYEE BENEFITS	558,110	612,146	445,197	617,215	5,069
520	MAINTENANCE AND REPAIRS	34,836	30,000	16,333	30,000	
524	AUTOMOTIVE	14,640	25,000	22,055	25,000	
526	JANITORIAL AND LAUNDRY	126	3,000	280	3,000	
527	ENVIRONMENTAL	2,885	1,000	321	1,000	
531	ELECTRIC POWER	5,703 .	6,855	4,138	6,855	
532	GAS	4,575	4,975	2,019	4,975	
533	WATER	1,962	1,409	1,462	1,409	
534	TELEPHONE	3,118	7,290	2,391	7,290	
541	INSURANCE	1,481	1,696	1,095	1,587	109-
571	CONSULTANTS/OUTSIDE SERVICES	187	750	493	750	
577	EMPLOYEE TRAINING	8,453	1,000	1,561	1,000	
578	POSTAGE	20				
580	GENERAL OFFICE	4,278	7,884	1,451	7,884	
592	DIVISION OPERATIONS	1,669,362-	1,775,984-	1,290,335-	1,824,507-	48,523-
TOTAL	EXPENSES					

#### **DESIGN DEPARTMENT**

#### DESCRIPTION

The Design Department provides and manages design development of capital projects and studies consistent with the goals and objectives of the NFTA Business Centers. The services include the establishment of Authority design objectives, criteria and standards, ensuring that project designs comply with building code regulations, and development of project scopes and budgets. In addition, the department prepares cost estimates, capital and planning budgets, reports, and studies. The department also reviews and approves contractor shop drawings, requests for tenant modifications, and private development plans and specifications. The management of consultants includes initiating and concluding the selection process, reviewing and approving payments, and contract closeout.

The Design Department is instrumental in development of the Authority-wide Five-Year Capital Plan, FAA Airport Improvement Programs, FTA & FAA quarterly reports, FTA semi-annual project reviews, managing with the Business Centers the; DL&W Station, BNIA Aircraft Deicing Containment Facility Expansion, LRRT Fastener & Pad Replacement and LRRT Catenary Replacement projects.

Other services provided include technical advice and information to Business Center staff for non-capital and maintenance work. Also included is NFTA coordination with the City of Buffalo Traffic on Main Street.

#### PROGRAM AND SERVICE OBJECTIVES

- Initiate implementation of capital projects in a safe, cost conscience, and time effective manner.
- Management of design projects to comply with grantor requirements which results in full cost reimbursement from the appropriate funding agencies.
- Each capital project is assigned an implementation schedule with milestone dates and cashflow projections. The actual costs, cashflows, and milestone dates are monitored to assess overall performance of consultants and contractors.
- Provide oversight for Authority Wide radio system.
- Prepare, issue, and manage the reports and plans mandated for Executive Order 88.

#### **KEY PERFORMANCE INDICATORS**

	FYE 18 Actual	FYE 19 Original Budget	FYE 19 <u>Current</u> <u>Estimate</u>	FYE 20 <u>Budget</u> <u>Estimated</u>
Number of capital projects requested by Business Centers	28	26	33	26
Total dollar value of projects requested by Business Centers (000's)	\$161,025	\$101,703	\$144,177	\$95,492
Percent of projects which the design costs were within acceptable industry standards (As a % of construction cost)	100%	100%	100%	N/A
Percentage of projects designed on schedule	100%	100%	100%	N/A
Percentage of staff salaries charged to projects/Business Centers	89.9%	88.2%	89.8%	N/A

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 83 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 33 ENGINEERING

Department 0070 DESIGN

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	469,637	493,879	367,494	509,819	15,940
515	EMPLOYEE BENEFITS	256,878	286,603	212,429	286,435	168-
534	TELEPHONE	438		326		
571	CONSULTANTS/OUTSIDE SERVICES	10,520	20,000	1,553	20,000	
577	EMPLOYEE TRAINING	2,953	12,500	1,000	9,500	3,000-
591	PROJECTS	539,629-	475,000-	400,489-	432,733-	42,267
592	DIVISION OPERATIONS	106,268-	107,000-	99,667-	236,036-	129,036-
TOTAL	EXPENSES	94,529	230,982	82,646	156,985	73,997-

### CONSTRUCTION DEPARTMENT

#### DESCRIPTION

The Construction Department is responsible for construction management of all capital improvement projects. The department ensures that projects are constructed and completed within budget and schedule consistent with the goals and objectives of the NFTA Business Centers. The Construction Department also manages Professional Services Contracts. The primary purpose of the department is to assure compliance with contract documents and to ensure full reimbursement of all grant eligible costs from funding agencies.

Liaison with Federal and State funding agencies and various other jurisdictional agencies and public and private utilities, Authority tenants, and adjacent property and business owners is required.

The department also provides coordination between contractors and all other Authority Support Service branches including assisting with implementation of the BNIA Baggage Claim Expansion, BNIA Remain Over Night, Escalator Replacements, Elevator Controller Replacements, DL&W Station and the Metro Fare Collection System Upgrade projects.

Other services provided include management of non-capital airport APM projects, technical advice, and information to Business Center staff for non-capital and maintenance work. In addition, the department provides coordination between NFTA and the City of Buffalo Traffic on Main Street Projects.

#### PROGRAM AND SERVICE OBJECTIVES

- Provide cost effective construction monitoring/management services consistent with the requirements of the Business Centers (i.e., scope, budget, schedule, and coordination).
- Ensure contract compliance and monitor project quality control.
- Management of construction projects to comply with grantor requirements which results in full cost reimbursement from the appropriate funding agencies.
- Ensure that the costs of inspection/management services are within acceptable industry standards.
- Ensure contract and project closeouts in a timely manner.

#### KEY PERFORMANCE INDICATORS

	FYE 18 Actual	FYE 19 Original Budget	FYE 19 <u>Current</u> <u>Estimate</u>	FYE 20 Budget Estimated
Number of projects under construction	28	22	26	27
Value of projects under construction (000's)	\$164,830	\$184,793	\$219,248	\$261,029
Percent of projects completed on time	100%	100%	100%	N/A
Percent of projects completed within budget	100%	100%	100%	N/A
Percent of projects completed with a total change order amount within acceptable industry standards	100%	100%	100%	N/A
Percent of projects which receive full reimbursement from appropriate funding agencies	100%	100%	100%	N/A
Total dollar value of non-reimbursement	\$0	\$0	\$0	N/A
Percent of projects that exceed acceptable industry standards for cost of provid- construction inspection services	0%	0%	0%	N/A

## NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 87 CREDITS = (-)

DEBITS = (+)

Niagara Frontier Transportation Authority ENGINEERING Company 1 Division 33 Department 0078 CONSTRUCTION

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	807,571	749,893	544,391	783,265	33,372
515	EMPLOYEE BENEFITS	338,711	335,612	239,661	342,743	7,131
534	TELEPHONE	1,489	1,500	1,048	1,500	
571	CONSULTANTS/OUTSIDE SERVICES			65		
577	EMPLOYEE TRAINING		2,750		2,250	500-
580	GENERAL OFFICE		2,800	1,493	2,800	
591	PROJECTS	1,064,485-	1,150,000-	702,973-	951,278-	198,722
592	DIVISION OPERATIONS	73,746-	65,000-	66,784-	78,341-	13,341-
TOTAL	EXPENSES	9,540	122,445-	16,901	102,939	225,384

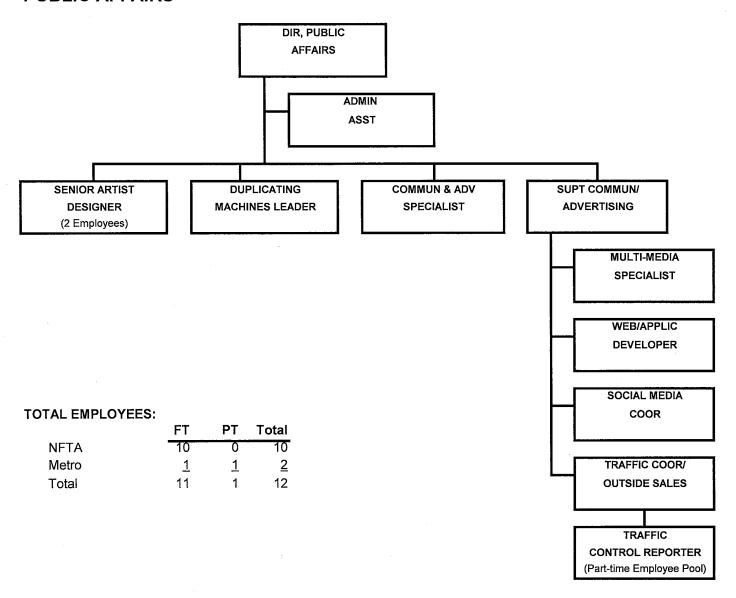
#### FY 2019 / 2020 THROUGH 2023 / 2024 FISCALLY CONSTRAINED CAPITAL PLAN

ENGINEERING

ENGINEERING		r .												
						PROJECT LIFE	ACTUAL	TOTAL					-	
					TOTAL	ACTUAL	FROM 4/1/18	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	оит
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/18	7/23/18	7/24/18 - 3/31/19	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	YEARS
CONSTRUCTION VEHICLE REPLACEMENT		1	NR	NFTA	\$106,500	\$0	\$0	\$16,500	\$17,000	\$17,500	\$18,000	\$18,500	\$19,000	\$0
AUTHORITY-WIDE EXECUTIVE 88	2-3421	М	м	NFTA	\$174,445	\$54,445	\$772	\$14,228	\$15,000	\$16,000	\$17,000	\$18,000	\$19,000	\$20,000

NFTA \$280,945 \$54,445 \$772 \$30,728 \$32,000 \$33,500 \$35,000 \$36,500 \$38,000 \$20,000

### **PUBLIC AFFAIRS**



## **PUBLIC AFFAIRS**

## 2018/19 ANNUAL FORECAST

### VS

### 2019/20 ANNUAL BUDGET

	FY 17-18 ACTUAL	FY 18-19 BUDGET	FY 19-20 BUDGET	VARIANCE	%
<del>-</del>			DODGET	VARIANOL	
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	1,155,939	1,161,167	1,241,938	80,771	7.0%
Maintenance & Repairs	0	0	0	. 0	n/a
Utilities	807	1,000	1,400	400	40.0%
Insurance & Injuries	0	0	0	0	n/a
Safety & Security	0	0	0	0	n/a
General Business/Other	47,343	63,588	63,590	2	0.0%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	(15,789)	<u>(27,351)</u>	(24,120)	<u>3,231</u>	<u>-11.8%</u>
TOTAL OPERATING EXPENSES	<u>1,188,300</u>	1,198,404	1,282,808	<u>84,404</u>	7.0%
OPERATING INCOME/(LOSS)	(1,188,300)	(1,198,404)	(1,282,808)	(84,404)	7.0%
LESS: DIRECT CAPITAL	<u>334</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
NET SURPLUS/(DEFICIT)	(1,188,634)	(1,198,404)	(1,282,808)	<u>(84,404)</u>	<u>7.0%</u>

### **PUBLIC AFFAIRS**

#### DESCRIPTION

The Public Affairs Department provides strategic ee and the implementation for all internal and d communications and marketing. This strategy is meant to increase public understanding, interest, awareness and support of the NFTA's organizational objectives and achievements. The Department also provides Marketing f strategic development with the objective of revenue generation. The Director of Public Affairs acts as the Public Information Officer for the authority. Public Affairs is responsible for the dissemination of pertinent, timely and vital information to the media, the community and within the authority. accomplished by complying with media requests for interviews and information, through communication campaigns to increase the awareness of the NFTA's public transportation services, to generate revenues, to promote a positive corporate image and by posting the authority's electronic informational news stories online for employees and community stakeholders.

The department identifies tactics which elevate the profile and reputation of the NFTA. Public Affairs works with various departments to achieve their business goals and objectives, which include but are not limited to increasing positive publicity, social media enhancement, employee recruitment, education around new projects. The team is also responsible for the development and execution for a crisis communication plan.

The public affairs department is responsible for the preparation, design and production of all collateral and marketing support materials used by various departments within the NFTA. The inhouse print and sign departments produce most the materials and aid in the production of signage used throughout the authority. Most signage work involves bus stop additions, vehicle detailing, bus shelter advertising, Metro Rail station signage, replacements and modifications. The print department produces all the Metro bus schedules, among other numerous support materials. The public affairs department also coordinates Metro's College/University Unlimited Ride program.

#### PROGRAM AND SERVICE OBJECTIVES

- Develop, manage, organize and implement the NFTA's community communication efforts to effectively achieve strategic goals
- Proactively reach out to media outlets to promote various NFTA community efforts and business initiatives and new services
- Provide best in class responsive and transparent media relations that positions the authority in a favorable light to the public
- Prepare and develop digital communication strategy to best position the NFTA for the future
- Provide communication/marketing strategy and services to all business centers within the authority
- Prepare and produce all Metro timetables, route maps, updating service information with quarterly changes
- Maintain a consistent identity and brand for the NFTA
- Continue to improve the effectiveness of the public relations programs using established public relations practices and techniques
- Gain support from the Buffalo Niagara region for NFTA's public transportation initiatives through participation in various community events and activities
- Communicate NFTA operational policies and changes.
- Author articles and take photos for NFTA's in-house online newsletter the Transporter as a means of informing NFTA associates, community stakeholders and the region in general about happenings within the authority
- Maintain and update the NFTA's various websites
- Coordinate the live broadcast of authority meetings to the public via the Internet

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 90 CREDITS = (-) DEBITS = (+)

Company 1 Division 36

Niagara Frontier Transportation Authority MARKETING AND REVENUE DEVOLP.

Department 0098 BRANCH ADMINISTRATION

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	560,610	529,393	444,486	584,684	55,291
515	EMPLOYEE BENEFITS	279,212	306,731	244,140	329,253	22,522
534	TELEPHONE	807	1,000	986	1,400	400
575	PRINTING & ADVERTISING	2,022	12,640	4,991	6,640	6,000-
576	EMPLOYEE TRAVEL	68	200	51	200	
577	EMPLOYEE TRAINING		500		6,500	6,000
578	POSTAGE	32	50	66	50	٠
580	GENERAL OFFICE	7,877	7,500	6,311	7,500	
TOTAL	EXPENSES	850,628	858,014	701,031	936,227	78,213

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority Division 36 MARKETING AND REVENUE DEVOLP.

Department	0045	BUSINESS	DEVELOPMENT
------------	------	----------	-------------

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	121,742	121,374	92,411	124,066	2,692
515	EMPLOYEE BENEFITS	66,704	70,280	53,207	69,552	728-
575	PRINTING & ADVERTISING	18,829	11,800	13,109	11,800	
576	EMPLOYEE TRAVEL		400		400	
TOTAL	EXPENSES	207,275	203,854	158,727	205,818	1,964

	Company Division Department		Niagara From MARKETING AND RE PRINT SHOP	ntier Transit Me VENUE DEVELOP	etro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **					
514 0101 Vacation Pay	7,393		5,078		
514 0102 Birthday & Anniversary Pay	398				
514 0104 Personal Leave Pay	430		408		
514 0105 Holiday Pay	1,935		1,163	•	
514 0111 Paid Lunch Pay	5,314		4,161		
514 0112 Attendance/Sick Leave Incent	1,200	1,199	400	1,199	
514 0116 Vacation, Sick PL Buy Back		1,800		1,800	
514 0172 Business Development	13,717		11,126		
514 0365 Stationary	38,665		29,029		
514 0901 Salary Contingency	2,454-				
514 9998 Budget		66,815		67,841	1,026
GEN & ADMIN SALARY & WAGES	66.598	69,814	51,365	70,840	1,026
515 9998 Budget	61,062		47,161		30-
EMPLOYEE BENEFITS					30-
571 0363 Machine Rental & Repair	3,189				
CONSULTANTS/OUTSIDE SERVICES		4,500	3,629	4,500	
580 0361 General Office	1,873	6,000	2,165	6,000	
580 0365 Stationary	13,450	20,000	10,393	20,000	•

Niagara Frontier Transit Metro MARKETING AND REVENUE DEVELOP

Company 2
Division 36
Department 0043

	Department	0043 PR	INT SHOP		
Account/SubAccount Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **					
GENERAL OFFICE	15,323	26,000 	12,558	26,000	
592 0510 Rail Overhead - Salary	12,646-	22,166-	9,430-	18,935-	3,231
592 0512 Rail Overhead - Expenses	3,142-	5,185-	2,751- 	5,185-	
DIVISION OPERATIONS	15,788-	27,351- 	12,181-	24,120-	3,231
TOTAL EXPENSES	130,384	136,536	102,532	140,763	4,227

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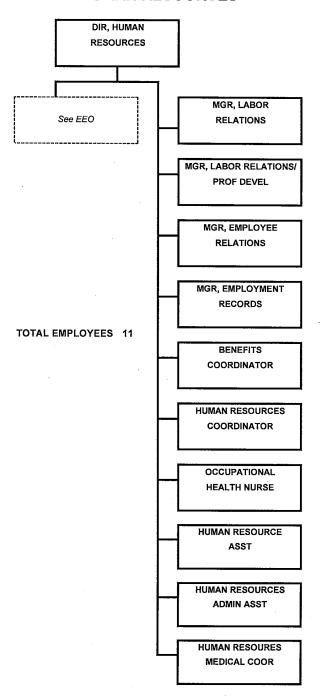
#### FY 2019 / 2020 THROUGH 2023 / 2024 FISCALLY CONSTRAINED CAPITAL PLAN

PUBLIC AFFAIRS

T OBDITO PATTERNO														
					·	PROJECT LIFE	ACTUAL	TOTAL						
		:			TOTAL	ACTUAL	FROM 4/1/18	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR.	YEAR	ОПТ
PROJECT TITLE	NUMBER	CL	CL ,	SOURCE	BUDGET	3/31/18	7/23/18	7/24/18 - 3/31/19	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	YEARS
PUBLIC AFFAIRS														
PRINTER REPLACEMENT	2-1219			NFTA	\$20,000	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	\$
									*					

NFTA \$20,000 \$0 \$0 \$20,000 \$0 \$0 \$0 \$0 \$0 \$0

## **HUMAN RESOURCES**



## **HUMAN RESOURCES**

2018/19 ANNUAL BUDGET

VS

2019/20 ANNUAL BUDGET

	FY 17-18 ACTUAL	FY 18-19 BUDGET	FY 19-20 BUDGET	VARIANCE	%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	829,135	1,147,713	1,129,811	(17,902)	-1.6%
Maintenance & Repairs	0	0	0	(11,002)	n/a
Utilities	0	0	0	0	n/a
Insurance & Injuries	0	0	0	0	n/a
Safety & Security	0	0	0	0	n/a
General Business/Other	744,190	733,087	704,081	(29,006)	-4.0%
Costs Transferred to Capital Projects	(8,779)	. 0	0	0	n/a
Inter Division Reimbursement	(212,991)	(253,067)	<u>(216,187)</u>	<u>36,880</u>	<u>-14.6%</u>
TOTAL OPERATING EXPENSES	<u>1,351,555</u>	1,627,733	<u>1,617,705</u>	(10,028)	<u>-0.6%</u>
OPERATING INCOME/(LOSS)	(1,351,555)	(1,627,733)	(1,617,705)	10,028	-0.6%
LESS: DIRECT CAPITAL	<u>0</u>	<u>0</u>	<u>0</u>	<u> 0</u>	<u>n/a</u>
NET SURPLUS/(DEFICIT)	<u>(1,351,555)</u>	(1,627,733)	<u>(1,617,705)</u>	10,028	<u>-0.6%</u>

## **HUMAN RESOURCES**

#### DESCRIPTION

The branch is responsible for developing integrated human resource programs that provide cost effective benefits, effective and diversified staffing, positive employee climate, training opportunities, and compensation programs that motivate and reward performance. Provides services related to labor relations including negotiating collective bargaining agreements, investigating and resolving grievances, participating in arbitrations, PERB and other legal proceedings, and coordinating and participating in all labormanagement activities. Administers programs in conjunction with Federal Regulations governing drug and alcohol testing, and medical certification in accordance with Motor Vehicle and Traffic Laws.

#### PROGRAM AND SERVICE OBJECTIVES

- Implement programs/initiatives that provide cost effective benefits, effective staffing, personnel development, diversity and training.
- Develop positive union/management relationships that encourage mutual respect and common approaches to labor and business issues.
- Successfully conclude labor contract negotiations within established bargaining parameters and in a timely manner.
- Review existing benefit plans for effectiveness and appropriate cost/benefit relationships.
- Develop and obtain Board approval on bargaining strategy for contract negotiations.
- Develop with business directors, organization plans that minimize costs while upgrading talent by promotion, replacement and external recruiting.

#### **KEY PERFORMANCE INDICATORS**

	FYE 18 <u>Actual</u>	FYE 19 Original Budget	FYE 19 <u>Current</u> <u>Estimate</u>	FYE 20 Budget
Labor contracts negotiated	13	13	13	12

## NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

CREDITS = (-)
DEBITS = (+)

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Company 1 Division 38

Niagara Frontier Transportation Authority HUMAN RESOURCES Department 0098 BRANCH ADMINISTRATION

		_				
Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	540,202	728,451	436,281	725,576	2,874-
515	EMPLOYEE BENEFITS	288,928	419,263	244,236	404,235	15,028-
571	CONSULTANTS/OUTSIDE SERVICES	403,453	425,600	293,863	425,600	
576	EMPLOYEE TRAVEL	551	1,500	534	1,500	
577	EMPLOYEE TRAINING	1,451	1,000	1,257	1,000	
578	POSTAGE	3,964	5,100	3,667	5,100	
580	GENERAL OFFICE	26,004	33,643	13,724	33,643	
589	OTHER OPERATING EXPENSES	9,962	7,000	1,269	9,300	2,300
591	PROJECTS	8,779-				
592	DIVISION OPERATIONS	159,756-	208,995-	133,068-	177,438-	31,557
TOTAL	EXPENSES	1,105,980	1,412,562	861,763	1,428,516	15,955

	Company Division Department	2 38 0024	Niagara Fro HUMAN RESOURCES PERSONNEL	ntier Transit Me	etro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **					
571 0014 Management Fees	243,927	208,995	198,501	177,438	31,557-
571 0163 Professional Services	10,346	14,000	11,745	14,000	
571 0164 Outside Medical Services	28,996	30,000	21,574	30,000	
571 3287 Outside Counsel/Mediator			4,410		
CONSULTANTS/OUTSIDE SERVICES	283,269	252,995	236,230	221,438	31,557-
575 0170 Advertising	572				
575 0171 Marketing	417				
		6,000	4,804	15,000	9,000
PRINTING & ADVERTISING	14,458	6,000	4,804	15,000	9,000
577 5900 Employee Training	700		962		
EMPLOYEE TRAINING	700	500	962 	500	
580 0361 General Office	100	250	- 200		250
580 0472 Misc Labor/Expense	275				
GENERAL OFFICE	375		- 200		250
592 0512 Rail Overhead - Expenses	·	,	- 41,173-	•	5,323
DIVISION OPERATIONS	<del></del>		- 41,173-		5,323

NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT) Budget Work Detail Report - Fiscal Year 2019-20

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Company 2 Division 38

Niagara Frontier Transit Metro HUMAN RESOURCES

Department 0024

PERSONNEL

2017-18 Description Actual

2018-19 Budget

2018-19 YTD Actual 2019-20 Req Budget VARIANCE From Budget

\*\* EXPENSES \*\*

Account/SubAccount

TOTAL EXPENSES 245,567 215,173 201,023 198,189 16,984-

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### **EMPLOYEE ASSISTANCE PROGRAM**

#### DESCRIPTION

The Employee Assistance Program is responsible for providing direct services to all NFTA and NFT Metro employees, employee's family members and retirees through interview assessments and appropriate referrals to community resource services providers so as to address various personal problems including problems related to alcohol and substance use/abuse, marital, financial, legal and a wide range of interpersonal conflicts in the workplace, the family unit and within the community. The department also provides information, relevant training and education to all levels of employees, including wellness programs and other health and mental health related services.

#### PROGRAM AND SERVICE OBJECTIVES

- Increase the awareness of employees as to the scope of the services provided by EAP, and the confidential manner in which cases are handled to increase employee utilization of pending EAP activities, via distribution of printed material.
- Identify and provide appropriate services to employees and family members who have problems specifically related to alcohol and/or substance use and abuse or other personal problems to reduce man hours lost due to absenteeism.
- Provide wellness programs of various categories to employees including additional mini-wellness fairs.
- Coordinate SAP services as required by Department of Transportation including assessment and two-year follow-up monitoring.
- Provide intervention services in resolving problem situations which arise from interpersonal, inter-departmental and union/management conflicts as might be indicated.
- Provide follow-up services to new and existing clients as necessary.
- Develop and maintain skills through training in order to provide the best level of care possible to clients skills enhancement.
- Continue to provide Critical Incident Stress Debriefing as might be indicated and additional training.

#### **KEY PERFORMANCE INDICATORS**

Provided services to	FYE 18 <u>Actual</u>	FYE 19 Actual To Date	FYE 20 Projected Estimate
employees, family members and retirees	41	47	60
Coordinate SAP services as required	4	4	6
Employee participation in Wellness Programs	1,555	356	1,710
Provide Debriefing encounters	6	4	8
Reasonable Suspicion Training to Manager/Supervisor/Union	109	0	120
*New Hire Orientation for new employees regarding drug/alcohol and EAP services	93	31	125
Provide Direct Intervention in Conflict Resolution to Other Departments	3	2	5
Skills Enhanced/Professional Development	9	2	5

<sup>\*</sup> Human Resources

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

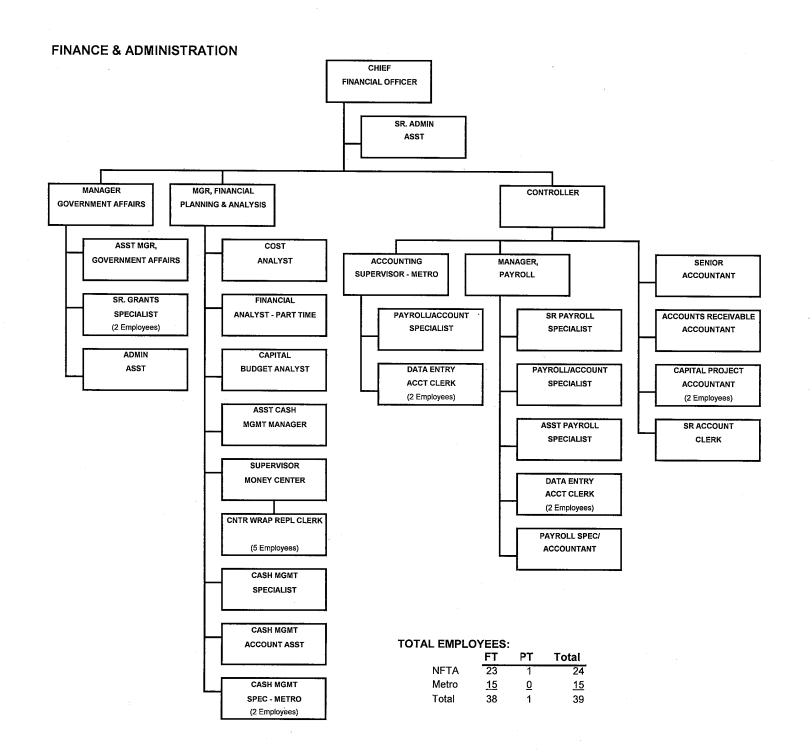
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CREDITS = (-)
DEBITS = (+)

Company 1 Division 30

Niagara Frontier Transportation Authority EXECUTIVE BRANCH

Department 0022 EMPLOYEE ASSISTANCE SERVICES

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	39,586				
515	EMPLOYEE BENEFITS	23,918				
534	TELEPHONE	1,787	300	362		300-
541	INSURANCE	636	685	215		685-
571	CONSULTANTS/OUTSIDE SERVICES		50,000	13,879	50,000	
572	RENT EXPENSE	13,140	2,400	3,205		2,400-
576	EMPLOYEE TRAVEL	68	300			300-
577	EMPLOYEE TRAINING	2,147	1,500			1,500-
578	POSTAGE	16	50	5		50-
580	GENERAL OFFICE	1,150	120	188		120-
589	OTHER OPERATING EXPENSES	805	2,300	147		2,300-
592	DIVISION OPERATIONS	21,789-				
TOTAL	EXPENSES	61,464	57,655	18,001	50,000	7,655-



## **FINANCE & ADMINISTRATION**

2018/19 ANNUAL FORECAST VS 2019/20 ANNUAL BUDGET

	FY 17-18 ACTUAL	FY 18-19 BUDGET	FY 19-20 BUDGET	VARIANCE	%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	3,643,573	4,175,951	4,293,666	117,715	2.8%
Maintenance & Repairs	0	0	0	0	n/a
Utilities	26,492	41,664	29,849	(11,815)	-28.4%
Insurance & Injuries	. 0	0	0	0	n/a
Safety & Security	0	0	0	0	n/a
General Business/Other	1,419,048	1,095,185	1,178,004	82,819	7.6%
Costs Transferred to Capital Projects	(88,456)	(161,377)	(164,202)	(2,825)	1.8%
Inter Division Reimbursement	<u>(409,214)</u>	(672,627)	<u>(697,714)</u>	(25,087)	<u>3.7%</u>
TOTAL OPERATING EXPENSES	4,591,443	4,478,796	<u>4,639,603</u>	160,807	<u>3.6%</u>
OPERATING INCOME/(LOSS)	(4,591,443)	(4,478,796)	(4,639,603)	(160,807)	3.6%
LESS: DIRECT CAPITAL	<u>21,840</u>	90,000	12,000	(78,000)	<u>-86.7%</u>
NET SURPLUS/(DEFICIT)	<u>(4,613,283)</u>	(4,568,796)	<u>(4,651,603)</u>	<u>(82,807)</u>	<u>1.8%</u>

## **CHIEF FINANCIAL OFFICER**

#### **DESCRIPTION**

The Chief Financial Officer reports to the Board of Commissioners with functional responsibility to the Executive Director and is a member of the Executive Director's Management Team. The Finance and Administration Branch functions as the chief administrator and advisor on all financial matters, (Financial Planning and Analysis, Cash Management, Accounting and Grant Administration), as well as administrative matters (Purchasing, Government Relations and Management Information Systems.)

The Chief Financial Officer is responsible for the strategic financial plan of the authority and the branch is responsible for compliance with all state and federal standards and regulations related to financial and control matters. The Chief Financial Officer and branch management works with the Management Team to develop innovative cost containment measures and revenue enhancements.

#### PROGRAM AND SERVICE OBJECTIVES

- Provide thorough, timely and effective financial information and guidance to Authority management, it's Commissioners and Officers, and as required, to funding agencies.
- Effectively interpret and implement all required financial procedures as determined by external controlling agencies.
- Regularly review and advise the Authority of pending changes in the financial arena that will impact on the performance of the Authority.
- Recommend a balanced program for improvements in office technology that utilizes resources, both financial and human, most appropriately.
- Develop financing and cash management techniques that will more effectively maximize our working capital position.

## NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 97 CREDITS = (-) DEBITS = (+)

Department 0098 BRANCH ADMINISTRATION

Company 1 Niagara Frontier Transportation Authority Division 39 FINANCE AND ADMINISTRATION

		-				
Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	190,230	185,565	157,316	191,204	5,639
515	EMPLOYEE BENEFITS	102,860	108,314	84,064	108,030	284-
534	TELEPHONE		500		500	
571	CONSULTANTS/OUTSIDE SERVICES	350,073	237,000	204,227	237,000	
574	TAXES AND ASSESSMENTS	3,163-		4,738-		
576	EMPLOYEE TRAVEL	11	3,000		3,000	
577	EMPLOYEE TRAINING		800		800	
578	POSTAGE	225	500	157	500	
580	GENERAL OFFICE	6,964	22,000	4,209	22,000	
TOTAL	EXPENSES	647,200	557,679	445,235	563,034	5,355

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

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CREDITS = (-)
DEBITS = (+)

Company 1 Niaga Division 39 FINAN

Niagara Frontier Transportation Authority FINANCE AND ADMINISTRATION

Department 0039

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
584	FREIGHT	1,706		654	,	
589	OTHER OPERATING EXPENSES	7,399-				
593	COST ALLOCATION PLAN	13,073,991-	14,209,322-		15,704,964-	1,495,642-
TOTAL	EXPENSES	13,079,684-	.14,209,322-	654	15,704,964-	1,495,642-

### FINANCIAL PLANNING AND ANALYSIS

#### DESCRIPTION

The Financial Planning and Analysis (FP&A) department is responsible for the preparation, implementation and monitoring of the annual operating and capital budget. This process is intended to recognize and allocate all available resources to our transportation service providers and their support units in the best possible manner to allow the Authority to complete its mission. The annual operating budget becomes the financial plan for the Authority. The Financial Planning and Analysis department is also responsible for the five-year operating and capital plan. This document, as required by New York State, is utilized as a long-term strategic tool in allocating resources to the various business and support units. The department also performs financial analysis in support of business decisions for management and also assists in efforts to achieve and maintain fiscal stability

#### PROGRAM AND SERVICE OBJECTIVES

- Prepare the annual operating and capital budgets for all business centers and support units.
- Prepare the five-year operating and capital plan for all business centers and support units.
- Implement, monitor and analyze balanced adopted budgets throughout the fiscal year.
- Provide the Board of Commissioners, Executive Director, and general managers with accurate financial and budget performance data on fiscal issues and recommend appropriate action.
- Assist transportation service providers in developing performance indicators to link the operating budget to services provided.
- Provide detailed analysis in development of BNIA rates & charges.

#### **KEY PERFORMANCE INDICATORS**

	FYE 18 Actual	FYE 19 Original Budget	FYE 19 Current Estimate	FYE 20 Budget
Consolidated Annual Operating & Cap'l Budgets Prepared for Board of Commissioners' Approval	1	. 1	1	. 1
Five Year Operating & Cap'l Plan Prepared for Board of Commissioners' Approval	1	1	1	1
Cost Center Budget Request Reviewed, Categorized into Departments and Prepared fo Executive Director Approval	r 108	108	108	108
Review and Analysis of Revenues and Expenditures Performed	12	12	12	12
Workdays to Complete Budget Variance Report After Fiscal Period Closing	3	3	3	3
Monthly Performance Rept.	12	12	12	12
Operating Report Prepared for NYSDOT	3	3.	3	3
Calculation of Annual Airline Rates and Charges Along wit Mid-year Review and Year E	h			
Settlement	3	3	3	3
NYSDOB Financial Report	1	1	1	1
NYSDOT 17A Report	1	1	1	1

## NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 92 CREDITS = (-) DEBITS = (+)

Company 1 Niagara Frontier Transportati
Division 39 FINANCE AND ADMINISTRATION
Department 0030 FINANCIAL PLANNING AND ANAYL Niagara Frontier Transportation Authority FINANCE AND ADMINISTRATION

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	269,088	272,620	202,616	279,784	7,164
515	EMPLOYEE BENEFITS	146,057	155,705	116,603	154,781	924-
576	EMPLOYEE TRAVEL	945				
577	EMPLOYEE TRAINING	2,017	1,500	800	1,500	
580	GENERAL OFFICE	4,610	4,768	2,448	4,768	
TOTAL	EXPENSES	422,717	434,593	322,467	440,833	6,240

## **ACCOUNTING SERVICES DEPARTMENT**

#### **DESCRIPTION**

The Accounting Services department is responsible for maintenance and control of the general ledger and supporting systems, establishment of NFTA accounting policies and procedures, recommendations on financial techniques to improve management understanding and preparation of all financial reports of the NFTA including NFT Metro in accordance with Generally Accepted Accounting Principles.

The responsibilities of Accounting Services specifically include the control of accounts receivable, accounts payable, fixed assets, payroll processing, application for grant reimbursements, preparation of reporting requirements for federal, state and local governmental funding agencies, and the preparation of financial information with a management orientation that will improve financial understanding.

#### PROGRAM AND SERVICE OBJECTIVES

- To process and account for all financial transactions through reconciliation of the general ledger accounts, and assure such transactions are in accordance with Generally Accepted Accounting Principles.
- To prepare interim, annual and comprehensive financial statements for federal, state and local governmental authorities and funding agencies as required.
- To develop and provide timely, concise, accurate and effective accounting reports to the Board of Commissioners, Executive Director, and general managers for internal analysis and control.
- To review the MIS accounting systems and make recommendations for enhancements and changes to ensure they adequately support the objectives of Accounting Services.
- To develop ongoing financial training methods.

#### KEY PERFORMANCE INDICATORS

	FYE 18 Actual	Original	FYE 19 Current Estimate	FYE 20 Budget
Days Required to Close the General Ledger Monthly (business days)	7	7	7	7

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

Page 93 CREDITS = (-) DEBITS = (+)

Company 1 Division 39

Niagara Frontier Transportation Authority FINANCE AND ADMINISTRATION

Department 0032 ACCOUNTING

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	578,241	669,561	448,497	686,298	16,737
515	EMPLOYEE BENEFITS	307,974	384,229	253,014	381,407	2,822-
571	CONSULTANTS/OUTSIDE SERVICES	4,726	16,000			16,000-
576	EMPLOYEE TRAVEL	71	1,000		500	500-
577	EMPLOYEE TRAINING	135	3,000		1,500	1,500-
578	POSTAGE	4,569	5,000	3,446	5,000	
580	GENERAL OFFICE	70,372-	77,499-	34,697-	10,200	87,699
591	PROJECTS	615-	5,000-	1,066-		5,000
592	DIVISION OPERATIONS	88,153-	185,747-	44,287-	190,159-	4,412-
TOTAL	EXPENSES	736,576	810,544	624,907	894,746	84,202

	Company Division Department	2 39 0032	Niagara From FINANCE AND ADMIN ACCOUNTING SERVIO		tro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **					
514 0101 Vacation Pay	23,005		14,364		
514 0102 Birthday & Anniversary Pay	1,975		2,379		
514 0103 Sick Pay	22,058		3,358		
514 0104 Personal Leave Pay	3,011		2,970		
514 0105 Holiday Pay	11,159		7,310		
514 0111 Paid Lunch Pay	31,144		27,350		
514 0112 Attendance/Sick Leave Incent	2,400		1,000		
514 0116 Vacation, Sick PL Buy Back		5,000			5,000-
514 0361 General Office	180,678		153,513		
514 0470 Purchasing Labor/Expense	64,847		51,718	-	
514 0900 Overtime	3,806	5,000	18,627	6,000	1,000
514 0901 Salary Contingency	28,146-				
514 9998 Budget		349,648		383,869	34,221
GEN & ADMIN SALARY & WAGES	315 937	359,648	282,589	389,869	30,221
515 9998 Budget			246,000		
EMPLOYEE BENEFITS	289,913 	323,874	246,000	345,449	21,575
534 0222 Utilities Expense	19,473		7,408		
534 9998 Budget		40,616	9,182	28,800	11,816-
TELEPHONE		40,616	16,590	28,800	11,816-

		Company Division Department	2 39 0032	Niagara Fro FINANCE AND ADMI ACCOUNTING SERVI	etro	
Account/Sub	Account Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES	**					
571 0014	Management Fees	188,477	185,748	173,289	190,159	4,411
571 0163	Professional Services		22,000	4,550		22,000-
571 0362	Temporary Help	30,188		1,984	3,500	3,500
571 0363	Machine Rental & Repair	3,322	2,999	1,825	3,000	1
571 0367	Outside Auditing	40,000	50,000	32,500	50,000	
571 0801	Consultant Fees	23,850		23,816	24,000	24,000
CONSULTANTS	S/OUTSIDE SERVICES	285,837	260,747	237,964	270,659	9,912
573 0190	Doubtful Accounts Expense	4,023		8,840		
PROVISIONS	AND RESERVES	4,023		8,840		
577 5900	Employee Training		2,000		2,000	
EMPLOYEE TE	RAINING		2,000		2,000	
580 0361	General Office	623	3,000	24	800	2,200-
580 0363	Machine Rental & Repair	545	3,000		700	2,300-
580 0365	Stationary	13,925	12,500	10,915	14,000	1,500
580 0368	Technology/Equipment/Service	5,813	5,000	6,093	6,000	1,000
580 0472	Misc Labor/Expense	6,098		5,516	5,000	5,000
GENERAL OF		27,004	23,500	22,548	26,500	3,000
592 0510	Rail Overhead - Salary	80,306-	116,199	- 66,673-	123,984-	7,785-

	Company Division Departmen		Niagara Fr FINANCE AND ADM ACCOUNTING SERV		etro	
Account/SubAccount Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget	
** EXPENSES **  592 0512 Rail Overhead - Expenses	F2 072	40, 660	44 007	50.055	0.105	
592 US12 Kall Overhead - Expenses	53,072-	48,662-	44,287-	50,857-	2,195-	
DIVISION OPERATIONS	133,378-	164,861-	110,960-	174,841-	9,980-	
593 9100 Cost Allocation Plan	4,201,455	4,566,876		5,047,575	480,699	
COST ALLÒCATION PLAN	4,201,455	4,566,876		5,047,575	480,699	
			·			
TOTAL EXPENSES	5,016,723	5,412,40	703,571	5,936,011	523,611	

## **CASH MANAGEMENT DEPARTMENT**

#### MISSION STATEMENT

The Cash Management department is responsible for all treasury functions, with NFTA/NFTM including short-term investments, sale of fare media, transfers of funds, banking relationships and cash flow projections.

#### DESCRIPTION

The Cash Management department reports to the Chief Financial Officer regarding the security of all revenue received, placement of all investments, timely collection of operating assistance, management of BNIA bond funds, negotiation of banking agreements, and management of Metro fare media. The department also coordinates with other departments to facilitate a consistent method of handling cash and bank deposits, distributes payroll and general account checks for NFTA/NFT Metro, reconciles Metro payroll and all NFTA accounts, administers all transportation pass programs, controls both NFT Metro pension plans, controls and accounts for all NFTA and NFT Metro cash, supervises the NFT Metro money center, monitors bus loop lease agreements, audits and remits commissions for various vending agreements and processes various federal, state and county reports.

#### PROGRAM AND SERVICE OBJECTIVES

- Prepare projected cash flows for NFTA and NFT Metro.
- Investigate any new legislation pertinent to investment policies, procedures and guidelines in accordance with New York State Public Authority Law.
- Report status of all operating assistance to Chief Financial Officer.
- Develop and implement training of treasury management throughout the Authority.

#### **KEY PERFORMANCE INDICATORS**

	FYE 18 Actual	FYE 19 Original Budget	FYE 19 <u>Current</u> <u>Estimate</u>	FYE 20 Budget
Checks Issued: Metro Authority	31,766 9,730	37,500 18,500	31,458 9,742	35,000 11,500
Number of Investment Orders Completed	300	300	300	300
Number of Bank Accounts Reconciled Monthly	70	75	70	70
Number of Passes Sold	260,000	300,000	273,471	300,000
Average Investment Rate: Investments	0.60%	0.17%	1.11%	1.20%

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

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Company 1 Niagara Frontier Transportation Authority Division 39 FINANCE AND ADMINISTRATION Department 0033 CASH MANAGEMENT

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	191,026	263,008	154,378	274,256	11,248
515	EMPLOYEE BENEFITS	105,015	151,996	86,254	153,488	1,492
578	POSTAGE	5,285	6,300		6,300	
580	GENERAL OFFICE	302	400	305	400	
592	DIVISION OPERATIONS		106,113-		115,118-	9,005-
TOTAL	EXPENSES	301,628	315,591	240,937	319,326	3,735

		Company Division Department		Niagara Fro FINANCE AND ADMI CASH MANAGEMENT	Niagara Frontier Transit Metro NANCE AND ADMINISTRATION SH MANAGEMENT		
Account/Sub	Account Description	2017-18 Actual	2018-19 Budget		2019-20 Req Budget	VARIANCE From Budget	
** EXPENSES	**						
514 0101	Vacation Pay	29,787		18,782			
514 0102	Birthday & Anniversary Pay	2,924		1,056			
514 0103	Sick Pay	9,320		11,089			
514 0104	Personal Leave Pay	2,330		2,124			
514 0105	Holiday Pay	9,688		5,953			
514 0107	Military Leave Pay	190					
514 0111	Paid Lunch Pay	18,015		12,906			
514 0112	Attendance/Sick Leave Incent	3,200	3,984	1,400	3,984		
514 0113	Sick Pay Buy Back	378	1,068		1,068		
514 0116	Vacation, Sick PL Buy Back	128					
514 0150	Coin Room Labor	134,340		91,932			
514 0234	Physical Examination Labor			42			
514 0361	General Office	77,223		52,771			
514 0900	Overtime	62,718	49,639	69,886	49,639		
514 0901	Salary Contingency	17,240-					
Š14 9998	Budget		354,495		362,317	7,822	
GEN & ADMI	N SALARY & WAGES	333,001	409,186	267,941	417,008	7,822	
515 9998		276,738	336,661	199,856	338,788	2,127	
EMPLOYEE B				199,856			
	Utilities Expense	560		334			

		Company Division Department	2 39 0033	Niagara Fro FINANCE AND ADMI CASH MANAGEMENT	ntier Transit Me NISTRATION	etro
Account/Sub	Account Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES	**					_
534 9998	Budget		499		499	
TELEPHONE		560	499	334	499	
571 0014	Management Fees	135,111	106,114	111,640	115,118	9,004
571 0163	Professional Services		10,000		1,000	9,000-
CONSULTANT	s/outside services			111,640		4
572 0369	Office Space Rental	522,576	350,000	331,200	350,000	
RENT EXPEN	SE			331,200		
580 0358	Subscriptions & Dues	709		500		
580 0361	General Office	1,439	671		671	
580 0363	Machine Rental & Repair	23,432	28,000	13,843	28,000	
580 0364	Cleaning & Operations	135	288	101	288	
580 0365	Stationary	80,948	55,000	41,713	55,000	
580 0368	Technology/Equipment/Service	1,099		1,131		
580 0472	Misc Labor/Expense	747	2,500	70	2,500	
580 0572	Bank Service Charges	27,308	25,000	31,273	25,000	
580 5206	Building Systems Controls	2,275		2,433		
GENERAL OF	FICE	138,092	111,459	91,064	111,459	
582 0333	Tickets & Tokens		1,296		1,500	204

	Company Division Department	2 39 0033	Niagara From FINANCE AND ADMIN CASH MANAGEMENT	ntier Transit Me NISTRATION	tro
Account/SubAccount Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
** EXPENSES **					
TRANSPORTATION EXPENSE		1,296		1,500	204
592 0510 Rail Overhead - Salary	69,198	117,497	- 47,009-	119,188-	1,691-
592 0512 Rail Overhead - Expenses	118,484-	98,408	90,764-	98,408-	
DIVISION OPERATIONS	187,682-	215,905	- 137,773-	217,596-	1,691-
·		<b></b>			
TOTAL EXPENSES	1,218,396	1,109,3	10 864,262	1,117,776	8,466

# GRANTS AND GOVERNMENT AFFAIRS DEPARTMENT DESCRIPTION

The Grants and Government Affairs Department manages all phases of the NFTA's grant processes and legislative program.

The Department advocates for, identifies, secures, programs and manages Federal Transit Administration, Federal Aviation Administration and other non-traditional public and private-sector funding in cooperation with NFTA business centers and external project partners to meet ongoing capital and operating needs of the Authority and improve transportation and the quality of life in the region.

Working with NFTA business centers and senior management the Department develops and maintains the Authority's federal, state, and local legislative program, analyzes budget proposals and legislation, and prepares public funding and policy proposals.

#### PROGRAM AND SERVICE OBJECTIVES

The functions of the Department include:

- Collaborate with external agencies and internal departments to identify funding sources and fundable projects to support organizational and regional strategies.
- Prepare and submit grant applications.
- Assure project management compliance with grantor rules, regulations, and grant closeout requirements.
- Communicate with funding and other partners on project status and funding information in a timely and accurate manner.
- Administer NFTA funding through regional project planning.
- Analyze federal and state budget, policy and legislation.

- Research and interpret relevant federal, state and local rules, regulations, policies, and procedures.
- Communicate with partners on administrative and legislative initiatives in a timely and accurate manner.

### PERFORMANCE MEASUREMENTS

- Grants submitted.
- Grants awarded.
- Funds received to permit project implementation within budget, timeframe, and to maintain NFTA cash position.
- Acceptance of legislative initiatives in support of NFTA needs.
- Favorable grant management review and audit findings.

#### NIAGARA FRONTIER TRANSPORTATION AUTHORITY (ACCOUNTCO, ACCOUNTUNIT, ACCOUNT) BUDGET WORKSHEETS - Fiscal Year 2019-20

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Company 1 Division 39

Niagara Frontier Transportation Authority FINANCE AND ADMINISTRATION

Department 0034 GOVERNMENT AFFAIRS

Account	Description	2017-18 Actual	2018-19 Budget	2018-19 YTD Actual	2019-20 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	334,194	353,052	283,940	368,514	15,462
515	EMPLOYEE BENEFITS	192,740	202,526	161,252	204,790	2,264
534	TELEPHONE	٠	50		50	
574	TAXES AND ASSESSMENTS	100	100	100	100	
575	PRINTING & ADVERTISING	62	2,000		2,000	
576	EMPLOYEE TRAVEL	4,531	3,000	994	3,000	
577	EMPLOYEE TRAINING			35		
578	POSTAGE	625	300	486	300	
580	GENERAL OFFICE	370	900	158	900	
591	PROJECTS	87,841-	156,377-	42,841-	164,202-	7,825-
TOTAL	EXPENSES	444,781	405,551	404,124	415,452	9,901

#### FY 2019 / 2020 THROUGH 2023 / 2024 FISCALLY CONSTRAINED CAPITAL PLAN

						PROJECT LIFE	ACTUAL	TOTAL						
					TOTAL	ACTUAL	FROM 4/1/18	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL.	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/18	7/23/18	7/24/18 - 3/31/19	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	YEARS
CFO														
MISC. FURNITURE		11	NR	NFTA	\$12,000	\$0	\$0	\$0	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,00
						-								

NFTA \$12,000 \$0 \$0 \$2,000 \$2,000 \$2,000 \$2,000 \$2,000 \$2,000

THANCE AND ADMINISTRATION		·	,											
						PROJECT LIFE	ACTUAL	TOTAL				. "		
	:				TOTAL	ACTUAL	FROM 4/1/18	FORECAST	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	
	PROJECT	PRTY	JUST.	FUND	PROJECT	THROUGH	THROUGH	SPENDING	YEAR	YEAR	YEAR	YEAR	YEAR	OUT
PROJECT TITLE	NUMBER	CL	CL	SOURCE	BUDGET	3/31/18	7/23/18	7/24/18 - 3/31/19	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	YEARS
NFTA ACCOUNTING														
CHECK SEALER		1	NR	NFTA	\$10,000	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0

NFTA \$10,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0